



Operational Plan and Budget 2026/2027



Comfortable Country Living

Adopted 26/06/2026



Introduction

The Delivery Program and Operational Plan and Budget are where the community's long-term strategic goals, expressed in the Bogan Shire 2035 Community Strategic Plan, are systematically translated into actions.

The Delivery Program is a statement of commitment to the community from each newly elected council. Supporting the Delivery Program is the annual Operational Plan and Budget. It spells out the details of the Program – the individual projects and activities that will be undertaken each year to achieve the commitments made in the Delivery Program.

The Operational Plan and Budget (2026/2027) provides detailed information on the Council's specific actions and projects that will be implemented for the year for each service including Capital Works, Rates, Fees and Charges.

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About Bogan Shire

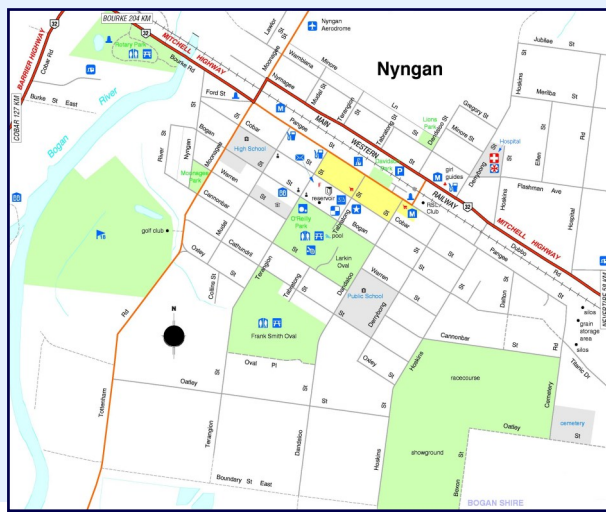
Bogan Shire, situated in Western New South Wales, has an area of 14,610 square kilometres, equivalent to about 1.8% of the State's land surface. The geographical centre of the State lies within the Shire boundaries. The Shire has an estimated population of 2,467. Nyngan, the Shire's Administrative Centre, is located on the Bogan River at the junction of the Mitchell and Barrier Highways - an ideal rest point for the weary traveller.

There is an abundance of productive agricultural land for sheep and cattle production and large scale cropping enterprises. Bogan Shire farmers are highly competitive on local and international markets and the large quantity of agricultural produce is conducive to the development of value adding industries and marketing ventures. Bogan Shire's prosperity is also built around a thriving mining industry of which copper is the primary metal found.

Nyngan offers warm hospitality and all the facilities of a modern rural township. Three Motels, two Caravan Parks and Hotels provide a choice of accommodation options. Three licensed Clubs cater for entertainment and relaxation. The town also boasts a selection of cafes, restaurants and take-away food outlets for dining.

The Bogan Shire has one high school, four primary schools, an Early Learning Centre for long day care, a pre-school, a mobile pre-school, a Youth Centre and a TAFE Campus. Council's medical centre services meet Nyngan's medical needs through the provision of doctors, nurses, a podiatrist, a physiotherapist, pathology services, ultrasound services and a network of other health professionals. Nyngan also has a hospital, an aged hostel and a dentist.

The recreational and sporting facilities in Nyngan are excellent and include facilities for bowls, golf, tennis, dancing, swimming, rugby union, rugby league, touch football, cricket, netball, fishing, boating, canoeing, water-skiing, soccer and pony club. Whether you are looking for an outback experience or a place to escape the hectic pace of the city life, we hope that a visit to the Bogan Shire will show you what real *"Comfortable Country Living"* is all about.



Message from the Mayor

Bogan Shire Council supports the Community by delivering a wide range of services. In order to fund these many and varied services Council relies heavily on recurring annual government grants (\$14.7 Million) as well as general rates (\$3.8 Million) and fees or charges, including childcare and medicare (\$5.9 Million).

This income enables Council to continue all of our services including road maintenance, upkeep of our parks, gardens and sports fields, operation and maintenance of the swimming pool, showgrounds, Youth Centre, Visitor Information Centre and library and that portion of Medical Centre and Early Learning Centre costs that are not covered by fees charged.

For the 2026/27 budget, general rates will increase by 3.4% in line with the IPART allowable rate peg. Council acknowledges that rates are a significant expense for all our ratepayers however, this increase is necessary for us to continue to provide services to the community in a financially responsible manner. This increase goes towards helping to maintain a balanced budget which will ensure that we can continue to serve our local community as a financially viable independent Council.

Waste and recycling charges are proposed to increase by 3.4% as costs of delivering the service increase, costs to provide the service also need to increase..

It is proposed that water access and user charges increase by 3.4% which equates to a \$23 increase on a standard 20mm service and 8 cents per kilolitre for usage to cover estimated operational costs. Sewer charges have also increased by 3.4% to ensure that we cover the estimated operational costs of providing the service. This 3.4% increase equates to a \$16 increase on a standard residential connection.

Due to an estimated 3.5% increase to the Financial Assistance Grant we have been able to absorb a number of cost increases in the budget including award wage increases of 4% , increases including an average 10% increase to insurance premiums and increases to other costs.

Our Water Charges (\$2.231 Million) and Sewer Charges (\$605,000) help to ensure that our water and sewerage treatment plants continue to provide a safe and reliable service.

Council has budgeted to spend \$6.8 Million on road works, including \$1.7 Million on capital improvements to our road network. This includes \$1,142,000 on gravel re-sheeting of rural roads, \$590,000 for bitumen resealing. The budget includes \$2.230 million for keeping plant up to date, major items being a new jet patcher \$700,000 and a new prime mover \$400,000.

Message from the Mayor (continued)

Council will be working on the Tottenham Road to spend the \$7.834 million in Grant Funding awarded in 2025 from the Road Safety Program with Transport for NSW

Council will still have \$3 million in Regional Emergency Road Repair Fund to be spent on local and regional roads.

The Capital Works Program includes the following major items:

→ Gravel Re-sheeting & Re-sealing of Rural Roads and Town Streets	\$1,731,901
→ Jet Patcher	\$700,000
→ Prime Mover	\$400,000
→ Low Loader	\$220,000
→ Backhoe Loader	\$250,000

In order to fund these Capital Works Council will receive grant/loan funding amounting to \$16,335,351.

On behalf of Council I commend the 2026/2027 Operational Plan and Budget to all residents.

Glen Neill

Mayor

Planning & Reporting Framework



Our Vision, Our Mission

"Comfortable Country Living"

To provide a comfortable country lifestyle by progressively improving the level of appropriate facilities and services and encouraging growth and economic development that is responsive to the needs of the community

Keyword Definition – Comfortable

Safe and secure (both physically and financially protected), affordable, enjoyable, and relaxed community environment.

Strategic Priorities

Bogan Shire's Community Strategic Plan 2035

The Community Strategic Plan is the highest level plan that a council will prepare. The purpose of the plan is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may affect the community and the level of resources that will realistically be available to achieve its aims and aspirations.

Themes and Goals Expressed in Bogan Shire 2035

Social

Goal: An inclusive community that works together and is able to access services and opportunities to support our comfortable country living.

Infrastructure

Goal: Construct and manage reliable and efficient community assets that provide access to quality services.

Environmental

Goal: To support, enhance and preserve the environment of our shire through sound planning and management practices to ensure a sustainable, healthy and safe community.

Economic

Goal: A vibrant local economy with a diversity of successful businesses that provide local employment opportunities and contribute to a prosperous community.

Civic Leadership

Goal: Strong, transparent and effective governance with an actively engaged community to ensure we remain Fit For The Future.

Strategic Priorities

Working with the NSW State Government

The current NSW State Government have listed the following areas as a priority for the Government:

- A Strong Economy
- Highest Quality Education
- Well Connected Communities with Quality Local Environments
- Putting the Customer at the Centre of Everything We Do.
- Breaking the Cycle of Disadvantage

The themes and goals expressed in Bogan Shire 2032 link in with these priorities and provide a basis for Council and the State Government to work together for the benefit of our community.

The following goals relating to the Well Connected Communities with Quality Local Environments section are of particular significance to the Bogan Shire:

- Transport
- Health
- Family and Community Services
- Education
- Police and Justice

1.1 Social and Cultural

Outcome: Our community enjoys and actively participates in our rich culture, social environment and communal vibe.

2026/2027 Draft Budget	\$
Operating Expenditure	243,846
Employee Costs	83,146
Plant	29,500
Materials and Contracts	109,900
Other Culture	21,300
Operating Income	-2,600
Capital Expenditure	0
Capital Income	0

1 - Social

1.1 Social and Cultural

Outcome: Our community enjoys and actively participates in our rich culture, social environment and communal vibe.

Strategy 1.1.1

Support and create opportunities for community festivals, events and cultural activities through planning, marketing, direct involvement and various forms of assistance.

	Activities 2026/27
i	Provide community events, activities and venues to celebrate Australia Day
ii	Seek sponsorship and organise the Christmas Lights and Rural Mailbox Competitions
iii	Provide facilities for the Nyngan Show, Ag Expo, Anzac Day and Duck Creek and other community events at the Nyngan Showgrounds
iv	Support a range of local community organisations and events
v	Support and encourage the Arts through annual membership of Outback Arts

Strategy 1.1.2

Promote, support and preserve connections to local heritage and culture recognising the role they play in tourism and economic development of the Shire.

	Activities 2026/27
i	Continue to support the Nyngan Museum, Fire Station Museum and Mid-State Shearing Shed Museum
ii	Continue to promote the Nyngan Museum and Mid-State Shearing Shed Museum
iii	Liaise with the Nyngan Local Aboriginal Land Council on a range of issues including matters relevant to Culture

Strategy 1.1.3

Identify, respect and preserve sites and items of historical significance.

Activities 2026/27

- | | |
|----|---|
| i | Identify and develop plans to preserve Council owned historic buildings |
| ii | Investigate opportunities for grant funding for management plans and preservation of our historic buildings |

Strategy 1.1.4

Develop and support volunteer groups to carry out functions and projects for the benefit of the community and volunteers.

Activities 2026/27

- | | |
|-----|--|
| i | Work with volunteer groups to support their activities. (e.g. administrative support and assistance with grant applications) |
| ii | Support National Tree Day with plantings |
| iii | Produce and update the Community Directory - both the hard copy and on Council's website |
| iv | Administer Section 355 Committees of Council |

1 - Social

1.2 Community Centres

Outcome: Our community utilises and values the educational, recreational and social opportunities provided by our community spaces.

2026/2027 Draft Budget	\$
Operating Expenditure	1,460,120
Employee Costs	457,095
Plant Hire	211,000
Materials and Contracts	740,840
Other	51,185
Operating Income	-170,185
Capital Expenditure	10,148,000
Capital Income	-10,000,000

1.2 Community Centres

Outcome: Our community utilises and values the educational, recreational and social opportunities provided by our community spaces.

Strategy 1.2.1	
Provide, maintain and improve functional Nyngan Pool facilities to cater for a variety of users.	
Activities 2026/27	
i	Maintain public pool facilities and best practice standards
ii	Continue to make the pool more accessible and encourage usage by the wider community

Strategy 1.2.2	
Maintain and improve our parks, gardens and playgrounds to promote their use and enjoyment by the whole community and our visitors.	
Activities 2026/27	
ii	Continue to maintain and upgrade parks and reserves
iii	Management and maintenance of the cemetery in accordance with the Cemetery Policy

Strategy 1.2.3	
Maintain and improve our sports grounds and active recreational facilities through the diversity of sport and recreation on offer.	
Activities 2026/27	
i	Investigate and apply for appropriate grant funding to improve and develop existing buildings
ii	Investigate and apply for appropriate grant funding to improve and develop existing grounds and facilities
iii	Maintain sporting grounds to a high standard
iv	Consult with user groups to ensure that facilities are maintained and improved to suit their requirements

1 - Social

Strategy 1.2.4

Maintain and improve community halls and other similar facilities for community use.

	Activities 2026/27
i	Investigate and apply for appropriate grant funding to improve all Shire halls and community facilities
ii	Undertake a review of community halls and develop a plan of management with the view to support community activities.

Strategy 1.2.5

Maintain and improve Shire showground and equestrian facilities for community use.

	Activities 2026/27
i	Consult with Showground user groups on facility requirements and programming of events
ii	Investigate opportunities for grant funding to improve existing ground facilities for all user groups
iii	Maintain showground and equestrian landscape areas and buildings to acceptable standard
iv	Develop a master plan for the Showgrounds

Strategy 1.2.6

Support operation of a youth and community centre that provides recreational, educational and cultural activities.

	Activities 2026/27
i	Provide youth focused programs and employment of a youth worker at the Bogan Shire Youth and Community Centre

1 - Social

Strategy 1.2.7	
Provide and promote quality Library services.	
	Activities 2026/27
i	Provide and promote well maintained facilities and access to printed and online information and other resources
ii	Investigate ways to encourage greater numbers of both traditional and non-traditional library users
iii	Maintain North Western Regional Library Service partnership and carry out all obligations under the partnership agreement

1.3 Inclusive Communities

Outcome: Children, older people and people with disabilities are supported, feel secure, valued and are engaged in our community.

2026/2027 Draft Budget	\$
Operating Expenditure	2,455,001
Employee Costs	1,876,098
Materials and Contracts	310,702
Other	188,803
Loan Repayments	17,104
Plant	62,294
Operating Income	-2,286,432
Capital Expenditure	49,052
Capital Income	0

1 - Social

Strategy 1.3.1

Provide and improve childcare facilities, preschools, after hours care and playgroups that meet the needs of the whole community.

	Activities 2026/27
i	Operate Bogan Shire Early Learning Centre
ii	Continue to provide the Bogan Bush Mobile playgroup and childcare service
iii	Lobby Government to address the need for before and after school care, pre-school and play groups

Strategy 1.3.2

Identify and support the social needs of young people in the community and provide programs and infrastructure to support social interaction.

	Activities 2026/27
i	Work with the community and Government agencies to understand issues and lobby Government to address them
ii	Work with local schools and community groups to support youth events and activities as well as community education and awareness programs
iii	Source funding for Youth Week activities and/or events

Strategy 1.3.3

Identify and support the social needs of people with disabilities in the community and provide programs and infrastructure to support social interaction.

	Activities 2026/27
i	Work with the community and Government agencies to understand issues and lobby the appropriate Government to address them
ii	Monitor and review the DIAP to support the community
iii	Implement actions contained within the DIAP, subject to funding.

Strategy 1.3.4

Identify and support the social needs of older people in the community and provide programs and infrastructure to support social interaction as well as housing to support assisted and independent living.

	Activities 2026/27
i	Work with the community and Government agencies to understand issues and lobby the appropriate Government to address them
ii	Develop a program of workshops and/or events in Seniors Week, depending on funding, including Senior Citizen of the Year Awards and Morning Tea
iii	Investigate housing options for seniors, including grants for building funding

1 - Social

1.4 Education

Outcome: Our Community has access to opportunities for education at all levels.

2026/2027 Draft Budget	\$
Operating Expenditure	1,800
Employee Costs	0
Plant	0
Materials and Contracts	1,800
Depreciation	0
Operating Income	0
Capital Expenditure	0
Capital Income	0

1.4 Education

Outcome: Access to opportunities for education at all levels.

Strategy 1.4.1

Provide a range of high quality primary and secondary education and vocational training facilities and opportunities.

	Activities 2026/27
i	Work with the schools, TAFE, community and Government agencies to understand issues and lobby Government to address them
ii	Provide scholarships / awards to all schools at annual awards ceremonies

Strategy 1.4.2

Provide support and encouragement for local people to obtain work in Bogan Shire after completing their education.

	Activities 2026/27
i	Work with the community and Government agencies to understand issues and lobby Government to address them
ii	Provide a Gap Year employment program for local Year 12 school leavers

1 - Social

1.5 Public Health

Outcome: Our community has access to the medical services, facilities and programs it needs to enhance and protect our health

2026/2027 Draft Budget	\$
Operating Expenditure	2,235,121
Employee Costs	621,515
Materials and Contracts	1,395,575
Plant Hire	101,800
Other	105,316
Interest on Loan Repayments	10,915
Operating Income	-1,679,476
Capital Expenditure	31,305
Capital Income	0

1.5 Public Health

Outcome: Our community has access to the medical services, facilities and programs it needs to enhance and protect our health

Strategy 1.5.1

Work with the community and the Government to ensure medical, dental, specialist, mental health and allied health services and facilities meet the needs of residents and visitors.

	Activities 2026/27
i	Work closely with community groups to lobby on behalf of the community
ii	Work closely with Western NSW LHD and Nyngan MPS in the delivery of their health services to the Community
iii	Operate the Bogan Shire Medical Centre
iv	Provide and maintain facilities for Dental services in Nyngan

1 - Social

1.6 Emergency Services

Outcome: Our emergency services provide effective and efficient services to the community to protect property and the safety of our community.

2026/2027 Draft Budget	\$
Operating Expenditure	332,279
Employee Costs	0
Plant	0
Materials and Contracts	90,879
Other Contributions	241,400
Operating Income	-96,800
Capital Expenditure	0
Capital Income	0

1.6 Emergency Services

Outcome: Our emergency services provide effective and efficient services to the community to protect property and the safety of our community.

Strategy 1.6.1

Protect people and property from fire related incidents.

	Activities 2026/27
i	Support the activities of Fire and Rescue NSW, SES and RFS and lobby in response to community issues and concerns
ii	Implement hazard reduction program for villages

Strategy 1.6.2

Provide an appropriate level of ambulance services for the community.

	Activities 2026/27
i	Liaise with NSW Health for availability of a 24 hour Ambulance Service for the Shire

Strategy 1.6.3

Improve community safety and maintain low crime levels.

	Activities 2026/27
i	Participate in regular meetings with NSW Police to discuss and address any issues
ii	Lobby NSW Police for appropriate numbers in response to community concerns
iii	Support the recruitment of Police through provision of housing at market rental to NSW Police

2 - Infrastructure

2.1 Transport Networks

Outcome: Our well-constructed and maintained transport network enables safe and efficient movement of people and freight throughout the Shire.

2026/2027 Draft Budget	\$
Operating Expenditure	12,951,029
Employee Costs	2,525,568
Plant	1,709,212
Materials and Contracts	6,688,149
Other	28,100
Depreciation	2,000,000
Operating Income	-10,548,412
Capital Expenditure	1,906,789
Capital Income	-1,731,901

2 - Infrastructure

2.1 Transport Networks

Outcome: Our well-constructed and maintained transport network enables safe and efficient movement of people and freight throughout the Shire.

Strategy 2.1.1

Efficient local and regional transport networks that meet community and business needs.

	Activities 2026/27
i	Undertake traffic counts on all Shire roads
ii	Adopt and implement the asset management plan for all shire roads
iii	Maintain Shire Roads in accordance with standards expressed in our asset management plan and our annual maintenance program
iv	Develop and adopt a Shire road sealing strategy
v	Maintain supporting infrastructure such as parking, footpaths, kerbs and gutters, and street furniture to current standards

Strategy 2.1.2

Maintain state road networks to ensure provision of efficient transport links.

	Activities 2026/27
i	Maintain State Roads on behalf of TfNSW
ii	Work with the TfNSW to ensure current standards of road safety are maintained

Strategy 2.1.3

Provide, maintain and improve bike paths and walking tracks.

	Activities 2026/27
i	Work with the community to understand the need for improved bike paths and walking tracks and prepare and implement Plan
ii	Carry out maintenance of bike paths and walking tracks
iii	Continue implementation of projects outlined in the Bogan Shire Active Transport Plan

2 - Infrastructure

2.2 Rail Services

Outcome: Our rail connection remains the preferred mode of transporting bulk agricultural and mining freight safely and reliably.

2026/2027 Draft Budget	\$
Operating Expenditure	0
Employee costs	0
Plant	0
Materials and Contracts	0
Depreciation	0
Operating Income	0
Capital Expenditure	0
Capital Income	0

2 - Infrastructure

2.2 Rail Services

Outcome: Our rail connection remains the preferred mode of transporting bulk agricultural and mining freight safely and reliably.

Strategy 2.2.1 –

Advocate for continued use of the rail line for transporting agricultural and mining products.

Activities 2026/27	
i	Work with and lobby State Government and UGL Regional Linx to maintain and improve reliable freight transport network
ii	Work with UGL Regional Linx, TfNSW and NSW Police to ensure current standards of rail and crossing safety are maintained and promoted within the community

Strategy 2.2.2 –

Advocate for improved safety, environmental management and amenity in the rail corridor.

Activities 2026/27	
i	Advocate for an improved rail crossing at Hoskins Street
ii	Advocate for improved maintenance, secure and aesthetic corridor within Nyngan and Villages

2 - Infrastructure

2.3 Water

Outcome: We have access to secure water to provide Nyngan with reliable, cost effective, potable water as well as raw water supply to villages.

2026/2027 Draft Budget	\$
Operating Expenditure	2,828,939
Employee Costs	381,528
Plant	75,500
Materials and Contracts	1,446,761
Other	35,150
Depreciation	890,000
Operating Income	-2,789,808
Capital Expenditure	515,000
Capital Income	0

2 - Infrastructure

2.3 Water

Outcome: We have access to secure water to provide Nyngan with reliable, cost effective, potable water as well as raw water supply to villages.

Strategy 2.3.1

Provide a financially viable, efficient, permanent potable water supply for Nyngan and raw water supply for the villages that meets best practice and has sufficient capacity for current and projected growth requirements.

	Activities 2026/27
i	Continue implementation of the 2017 Strategic Business Plan for Water and Sewerage
ii	Implement an ongoing program of capital works improvements and enhancements and asset management to ensure the responsible management of water supply to the area and surrounding villages.
iii	Maintain water supply infrastructure to relevant Department of Health and Department of Primary Industries (NSW Office of Water) Standards, and in accordance with sustainability

Strategy 2.3.2

Enhance the security of our water supply, ensuring long term drought management plans are developed and water losses are minimised.

	Activities 2026/27
i	Continue investigations to ensure security of Nyngan's water supply, subject to government funding
ii	Construct infrastructure to ensure security of Nyngan's water supply, subject to government funding

2 - Infrastructure

2.4 Sewerage

Outcome: We have a reliable, safe and cost effective sewerage service.

2026/2027 Draft Budget	\$
Operating Expenditure	902,963
Employee Costs	122,363
Plant	42,500
Materials and Contracts	455,100
Depreciation	283,000
Operating Income	-705,986
Capital Expenditure	75,000
Capital Income	0
Cash Reserves	0

2 - Infrastructure

2.4 Sewerage

Outcome: We have a reliable, safe and cost effective sewerage service.

Strategy 2.4.1

Provide a financially viable and efficient sewerage system that has sufficient capacity for current and projected growth requirements.

	Activities 2026/27
i	Continue implementation of the 2017* Strategic Business Plan for Water and Sewerage
ii	Ensure our compliance with the EPA license by regularly testing the treated effluent for re-use and disposal
iii	Ensure our compliance with the EPA license by regularly testing the effluent irrigation area

Strategy 2.4.2

Ensure effective management of liquid trade waste.

	Activities 2026/27
i	Review implementation of Trade Waste Policy, including licencing practices and inspections

Strategy 2.4.3

Ensure effective management of on-site sewage treatment plants

	Activities 2026/27
i	Monitor and review the development of a database of all sewerage management systems within the Local Government Area

2 - Infrastructure

2.5 Communication Networks

Outcome: The community has access to current and reliable communications infrastructure and technology to facilitate communications for safety, learning, business and providing services to our community.

2026/2027 Draft Budget	\$
Operating Expenditure	0
Employee costs	0
Plant	0
Materials and Contracts	0
Depreciation	0
Operating Income	0
Capital Expenditure	0
Capital Income	0

2 - Infrastructure

2.5 Communication Networks

Outcome: The community has access to current and reliable communications infrastructure and technology to facilitate communications for safety, learning, business and providing services to our community.

Strategy 2.5.1

Maximise the coverage and availability of telecommunications infrastructure across the Shire.

	Activities 2026/27
i	Lobby service providers and government on behalf of the community

3 - Environmental

3.1 Built Environment

Outcome: Our Shire is enhanced through relevant planning processes and facilitation of development in accordance with statutory requirements.

2026/2027 Draft Budget	\$
Operating Expenditure	2,447,186
Employee Costs	51,000
Plant	25,000
Materials and Contracts	1,100,620
Depreciation	1,268,000
Loan Repayments	2,566
Operating Income	-246,850
Capital Expenditure	4,656,634
Capital Income	-4,200,000

3 - Environmental

3.1 Built Environment

Outcome: Our Shire is enhanced through relevant planning processes and facilitation of development in accordance with statutory requirements..

Strategy 3.1.1

Conduct periodic reviews of Council's planning instruments to ensure that land use planning supports the long term sustainability of our local communities and our economy.

	Activities 2026/27
i	Review of LEP 2011
ii	Define and prioritise plans of management for public land
iii	Endeavour to identify and purchase parcels of Crown Land that may be of value for development
iv	Review DCP 2012
v	Investigate the potential for a Rural Residential Strategy, subject to funding
vi	Implement the Residential Housing Strategy
vii	Respond effectively to rezoning applications

Strategy 3.1.2

Development complies with relevant Planning legislation, Local Government Act, National Construction Code and Local Council Policies.

	Activities 2026/27
i	Ensure all development complies with LEP and DCP
ii	Effectively manage development applications, construction certificate process, Principal Certifying Authority process, and orders processed for unlawful development
iii	Respond to reforms in planning processes and advocate on behalf of Council
v	Develop and review local council policies

3 - Environmental

Strategy 3.1.3

Ensure our community's buildings are safe, healthy and maintained.

	Activities 2026/27
i	Ensure all building owners are having essential services inspected annually where applicable
ii	Develop an asset management plan for Council's buildings
iii	Maintain essential services register
iv	Issue planning and building certificates and maintain effective customer service
v	Investigate concerns or complaints in relation to overgrown allotments and buildings in a state of disrepair

Strategy 3.1.4

Develop and implement flood requirements for all urban flood plain areas.

	Activities 2026/27
i	Maintain stormwater management infrastructure
ii	Review requirements under LEP and DCP for Flood Management
iii	Apply for grant funding to further understand flood risks

3 - Environmental

3.2 Waste and Recycling

Outcome: Our waste is effectively managed by reducing waste to landfill and maximising resource recovery through recycling.

2026/2027 Draft Budget	\$
Operating Expenditure	1,142,864
Employee Costs	337,448
Plant	364,000
Materials and Contracts	341,194
Other	16,860
Interest on Loan repayments	17,362
Depreciation	66,000
Operating Income	-1,169,768
Capital Expenditure	149,792
Capital Income	0

3 - Environmental

3.2 Waste and Recycling

Outcome: Our waste is effectively managed by reducing waste to landfill and maximising resource recovery through recycling

Strategy 3.2.1

Provide cost effective and efficient kerbside collection of waste.

	Activities 2026/27
i	Monitor and review kerbside waste service collections and volumes
ii	Review and monitor kerbside recycling service collections in order to reduce contamination rates

Strategy 3.2.2

Operate the Bogan Shire waste facilities to comply with regulations and license requirements, ensuring it is environmentally sound.

	Activities 2026/27
i	Implement and review Waste Facility Operations Management Plan
ii	Maintain fire breaks to all waste facilities every 6 months
iii	Monitor and encourage waste separation procedures within the Nyngan Waste Facility

3 - Environmental

3.3 Natural Environment

Outcome: Our open space areas are appropriately managed and maintained for community use and to preserve their biodiversity value whilst minimising the impact of pollution and weeds on the environment.

2026/2027 Draft Budget	\$
Operating Expenditure	352,947
Employee Costs	229,792
Plant	91,745
Materials and Contracts	29,310
Other expenses	2,100
Operating Income	-90,000
Capital Expenditure	10,000
Capital Income (Loan)	0

3 - Environmental

3.3 Natural Environment

Outcome: Our open space areas are appropriately managed and maintained for community use and to preserve their biodiversity value whilst minimising the impact of pollution and weeds on the environment.

Strategy 3.3.1

Provide safe, high quality, well serviced and maintained parks.

Activities 2026/27

- | | |
|-----|--|
| i | Develop and implement master plans for all park areas |
| ii | Develop a playground upgrade program |
| iii | Seek grant funding for improvement and/or expansion of all parks and playground areas. |

Strategy 3.3.2

Protect and improve the amenity of the river corridor to enhance and increase utilisation for a range of recreational activities.

Activities 2026/27

- | | |
|-----|--|
| i | Involve and support the local community in the rehabilitation and improvements of the river corridor |
| ii | Develop and support the Bogan River Bushcare Group and community nursery subject to funding |
| iii | Identify locations and programs to reduce waste along the river corridor |

3 - Environmental

Strategy 3.3.3

Provide a clean and pleasant streetscape, ensuring regular street sweeping and cleaning of public spaces.

Activities 2026/27	
i	Monitor Cleaning Program for all public areas
ii	Review street bin containers and emptying procedures
iii	Review existing garden beds in Pangee Street and investigate options for improvements
iv	Investigate the establishment of the community street tree planning program

Strategy 3.3.4

Implement programs which foster responsible and protective behaviours towards reducing waste and illegal dumping.

Activities 2026/27	
i	Engage the community to report on areas of concern regarding litter control and illegal dumping
ii	Enforce breaches of environmental legislation to reduce the incidence of littering and illegal dumping

3 - Environmental

Strategy 3.3.5

Protect, preserve and enhance Bogan Shire's natural environments, waterways, flora and fauna through responsible development and management.

	Activities 2026/27
i	Enforce all development to comply with conditions of DA Consents, including environmental protection
ii	Engage with and support Local Land Services and other government bodies

Strategy 3.3.6

Meet Council's obligations under the Biodiversity Act 2015 in respect of maintenance of invasive weeds.

	Activities 2026/27
i	Council to meet Priority Weeds Control obligations
ii	Ensure Council operations are undertaken in accordance with the endorsed Regional Strategic Weed Management Plan
iii	Undertake enforcement activities on private property for priority weeds as required

3 - Environmental

3.4 Health, Safety and Regulation

Outcome: Council meets its compliance and regulatory obligations

2026/2027 Draft Budget	\$
Operating Expenditure	980,533
Employee Costs	561,768
Plant	90,000
Materials and Contracts	94,615
Other	9,150
Depreciation	225,000
Operating Income	-279,880
Capital Expenditure	0
Capital Income	0

3 - Environmental

3.4 Health, Safety and Regulation

Outcome: Council meets its compliance and regulatory obligations.

Strategy 3.4.1

Liase with Local Liquor Accord to ensure compliance strategies are maintained to maximise public health and safety.

Activities 2026/27

- | | |
|----|---|
| i | Provide information regarding new Liquor License applications, and make submissions on new applications to the State Government as required |
| ii | Provide advisory services to the Liquor Accord as required |

Strategy 3.4.2

Ensure compliance with Food Safety Standards.

Activities 2026/27

- | | |
|----|--|
| i | Monitor and review food premises register |
| ii | Undertake annual food premises Inspections to ensure food handlers compliance with standards |

Strategy 3.4.3

Continue ongoing management and control of companion animals and encourage owner compliance with NSW Companion Animals Act 1998.

Activities 2026/27

- | | |
|-----|---|
| i | Improve public awareness of companion animal control including lifetime registration. |
| ii | Carry out enforcement activities and control measures in accordance with legislation. |
| iii | Data entry of lifetime registrations and fee reconciliation. |

4 - Economic

4.1 Local Industry

Outcome: Industries in our community continue to grow and prosper, positively contributing to the success of our economy..

2026/2027 Draft Budget	\$
Operating Expenditure	94,690
Employee Costs	5,500
Plant	1,500
Materials and Contracts	87,690
Operating Income	0
Capital Expenditure	149,000
Capital Income	100,000

4 - Economic

4.1 Local Industry

Outcome: Industries in our community continue to grow and prosper, positively contributing to the success of our economy.

Strategy 4.1.1

Support and promote local industry, to identify gaps and develop initiatives for sustainable economic growth and local employment opportunities.

	Activities 2026/27
i	Work with local businesses to identify ways to support them
ii	Identify Economic Development opportunities for Bogan Shire
iii	Encourage the sharing of information and resources to build the capacity of local business and industry.
iv	Continue Council's commitment to shop locally for services and products wherever possible and in the best interests of Council
v	Work with local businesses to ensure sustainable, well designed and visually appealing premises which meet the needs of our community and visitors

Strategy 4.1.2

Support agricultural businesses so that they have the capacity to be a significant contributor to the local, regional and national economy.

	Activities 2026/27
i	Maintain relationships with local agricultural businesses and lobby on behalf of local issues

Strategy 4.1.3

Work in conjunction with mining companies to obtain mutual benefit from an abundance of natural mining resources which provide our shire with opportunities for local economic growth and employment.

	Activities 2026/27
i	Maintain relationships with mining companies to explore opportunities for mutual benefit and lobby on behalf of local issues

4 - Economic

4.2 Tourism

Outcome: Bogan Shire is regarded as a welcoming and attractive place to visit, providing a diversity of services, cultural experiences and recreational opportunities.

2026/2027 Draft Budget	\$
Operating Expenditure	197,897
Employee Costs	118,947
Plant	0
Materials and Contracts	78,950
Operating Income	-17,000
Capital Expenditure	0
Capital Income	0

4 - Economic

4.2 Tourism

Outcome: Bogan Shire is regarded as a welcoming and attractive place to visit, providing a diversity of services, cultural experiences and recreational opportunities.

Strategy 4.2.1

Develop and implement a tourism strategy which includes the identification of potential opportunities for growth and new tourism products through consultation with stakeholders.

	Activities 2026/27
i	Investigate, develop and Implement the tourism strategy
ii	Identify tourism opportunities for Bogan Shire
iii	Provide and maintain a quality Visitor Information Centre which encourages and supports growth across many sectors of the local economy
iv	Continue to update, produce and distribute the Bogan Shire Visitors Guide to local businesses and VICs in neighbouring shires
v	Continue to advertise Nyngan and Bogan Shire in print media, on appropriate websites and via relevant social media platforms

Strategy 4.2.2

Provide a welcoming aesthetic for the town.

	Activities 2026/27
i	Investigate options for beautification along approaches to Nyngan and villages and along main roads in Nyngan

Strategy 4.2.3

Develop the availability of visitor and short-term accommodation to support local tourism

	Activities 2026/27
i	Work with the community and businesses to understand the needs for visitor and short-term accommodation

4 - Economic

4.3 Public Transport

Outcome: Access to reliable, cost-effective and regular transport services linking the Shire to larger centres.

2026/2027 Draft Budget	\$
Operating Expenditure	153,000
Employee costs	49,700
Plant	8,000
Materials and Contracts	95,300
Operating Income	-2,836
Capital Expenditure	363,450
Capital Income	-303,450

4 - Economic

4.3 Public Transport

Outcome: Access to reliable, cost-effective and regular transport services linking the Shire to larger centres.

Strategy 4.3.1

Identify gaps and opportunities and engage with stakeholders, to investigate options for improved public transport.

Activities 2026/27	
i	Talk to existing operators about issues and potential strategy to address these issues

Strategy 4.3.2

Maintain airport facilities to meet required and expected standards.

Activities 2026/27	
i	Undertake regular maintenance activities on the runway and surrounding areas to CASA regulations
ii	Maintain airport buildings to acceptable standards
iv	Protect the Obstacle Limitation Surfaces through Town Planning controls

4 - Economic

4.4 Housing

Outcome: Access to a variety of sustainable, affordable and flexible living options for all residents.

Strategy 4.4.1

Develop and support the implementation of a Residential Housing Strategy

	Activities 2026/27
i	Support the outcomes of the Residential Housing Strategy

Strategy 4.4.2

Enable and support opportunities for residential housing development in the Bogan Shire

	Activities 2026/27
i	Commence preparations for sale of Hoskins St Residential subdivision sites.
ii	Sale of Hoskins St Residential subdivision sites

5 - Civic Leadership

5.1 Leadership, Advocacy and Governance

Outcome: Proactive, fair and transparent local government.

2026/2027 Draft Budget	\$
Operating Expenditure	1,186,171
Employee costs	879,076
Plant	42,000
Materials and Contracts	265,095
Operating Income	-99,793
Capital Expenditure	0
Capital Income	0

5 - Civic Leadership

5.1 Leadership, Advocacy and Governance

Outcome: Proactive, fair and transparent local government.

Strategy 5.1.1

Facilitate purposeful engagement and consultation with the community and other stakeholders to progress the outcomes of the Community Strategic Plan.

Activities 2026/27

- | | |
|----|---|
| i | Maintain a community consultation database (from CSP implementation) |
| ii | Undertake community engagement regarding major Council plans and projects |

Strategy 5.1.2

Provide accountability to the community by regularly reporting on Council activities through the publication of statutory reports, business papers, meeting minutes and general information.

Activities 2026/27

- | | |
|-----|--|
| i | Provide accurate and timely meeting agendas and minutes |
| ii | Proactively release appropriate Council information e.g. Council Business Paper and Minutes through the website and council column |
| iii | Complete Annual Report |
| iv | Complete statutory financial accounts |
| v | Produce Council's quarterly reports, delivery program and budget and operational plans |

Strategy 5.1.3

Councillors represent the interests of the community through strong and positive leadership and advocacy.

Activities 2026/27

- | | |
|----|--|
| i | Hold regular Council meetings |
| ii | Ensure Councillors make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a councillor to meet statutory requirements |

5 - Civic Leadership

Strategy 5.1.4

Maintain effective partnerships through regional and industry bodies to collaborate on matters of mutual interest and lobby collectively on behalf of the community.

	Activities 2026/27
i	Maintain regional partnerships including Western Alliance of Councils and Country Mayors Association
ii	Undertake lobbying as appropriate
iii	Continue contracting alliance with TfNSW

Strategy 5.1.5

Councillors take pride in our community, are inclusive and respectful, work together to get achieve goals and outcomes and contribute positively to our culture.

	Activities 2026/27
i	Ensure that Councillors are aware of the Code of Conduct and Council's Values

5 - Civic Leadership

5.2 Managing our Business

Outcome: Effective and responsive management of Council's resources and initiatives to achieve our strategic goals and outcomes.

2026/2027 Draft Budget	\$
Operating Expenditure	2,986,904
Employee Costs	1,946,174
Plant	96,000
Materials and Contracts	839,730
Depreciation	105,000
Operating Income	-9,921,696
Capital Expenditure	40,000
Capital Income	0

5 - Civic Leadership

5.2 Managing our Business

Outcome: Effective and responsive management of Council's resources and initiatives to achieve our strategic goals and outcomes.

Strategy 5.2.1

Undertake sound financial planning, management and reporting to fulfil our responsibilities and ensure that Bogan Shire Council remains financially viable.

Activities 2026/27

- | | |
|-----|---|
| i | Develop and implement Council's Long Term Financial Strategy |
| ii | Prepare and present Council's Operational Plan and Budget to Council for Approval within set timeframes |
| iii | Prepare and present quarterly budget reviews to Council for approval within set timeframes |
| iv | Accurately record all Council's financial transactions |
| v | Present periodic financial reports to assist with monitoring budget performance |
| vi | Maximise recovery of all revenue due to Council in accordance with policy |

Strategy 5.2.2

Manage our people effectively to ensure Council meets its goals and can implement its mission and deliver on its vision.

Activities 2026/27

- | | |
|-----|---|
| ii | Develop a Workplace Health and Safety improvement plan |
| iii | Conduct effective staff recruitment and induction processes |
| iv | Continuously develop and maintain Council's organisational structure, salary system and related processes |
| v | Manage Council's Employee Development Planning process |
| vi | Promote Council's Values and Code of Conduct to ensure staff uphold and contribute positively to our social environment and culture |

5 - Civic Leadership

Strategy 5.2.3

Implement sound asset management practices to ensure adequate provision is made for the maintenance and long-term replacement of Council's infrastructure assets.

	Activities 2026/27
i	Review and adopt Council's Asset Management Strategy and Asset Management Policy
ii	Review and implement, subject to budget, Asset Management Plans for the major categories of Council's assets: Transport and Stormwater, Water Supply and Sewerage and Buildings
iii	Provide periodic asset management reports to inform decision-making
iv	Budget funds and seek grant funding to maintain assets at community expectations

Strategy 5.2.4

Manage Council's operations effectively and on business-like principles to maximise service delivery for the community.

	Activities 2026/27
i	Revise and implement a customer service charter to meet community expectations
ii	Monitor Council's customer request management system to record, identify and rectify issues
iii	Identify and manage Council's risks or liability, including insurance cover
iv	Manage Council's record management system to support our business
v	Manage Council's interactions with the community through a variety of communications including print, website and social media
vi	Manage Council's ICT resources to effectively support our business
vii	Manage Council's procurement system to ensure probity and best value for money
viii	Review and update Council's policies and procedures
ix	Maintain adequate measures to manage cyber security risks
x	Review, update and maintain Council's Business Continuity Plan

5 - Civic Leadership

5.3 Disaster Management

Outcome: We have the capability to plan, arrange, and implement measures for the prevention of, preparation for, response to and recovery from disasters.

2026/2027 Draft Budget	\$
Operating Expenditure	26,000
Employee Costs	13,000
Plant	5,000
Materials and Contracts	8,000
Depreciation	0
Operating Income	0
Capital Expenditure	0
Capital Income	0

5 - Civic Leadership

5.3 Disaster Management

Outcome: We have the capability to plan, arrange, and implement measures for the prevention of, preparation for, response to and recovery from disasters.

Strategy 5.3.1 – Facilitate the Local Emergency Management Committee to ensure a co-ordinated response by all agencies having responsibilities and functions in emergencies.

Activities 2026/27

- | | |
|----|--|
| i | Continue to fulfil Councils statutory obligations relevant to the State Emergency & Rescue Management Act 1989 |
| ii | Provide a support role through the LEMC to the SES and other involved agencies |

Strategy 5.3.2– Ensure that Bogan Shire Council retains a high level of responsiveness for emergencies

Activities 2026/27

- | | |
|----|---|
| i | Regularly maintain the Nyngan levee bank and associated infrastructure to ensure protection from potential flooding |
| ii | Retain adequate staff, plant and equipment to respond to emergency situations |

**Bogan Shire Council
Revenue Policy (General)
2026/2027**



Introduction

The *Local Government Act 1993* requires a Council to include a Statement of Revenue Policy in each Management Plan. In compiling this statement, a number of significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council continues to face increasing cost pressures while being relatively constrained with a static revenue base. The 2026/2027 Operational Budget has been formulated within these income and cost constraints.

The major factors to be considered in this Statement of Revenue Policy include:

The Minister for Local Government has given approval for Council to increase its notional general income by 3.4%.

Council will ensure all rates, fees and charges will be applied equitably in accordance with the *Local Government Act 1993*.

Council supports the user pay principle in assessing the levying of fees and charges and the amounts to which they are set, this is balanced with the needs of those in the community for whom it would impose undue hardship.

Council obtains its funds from a range of sources including:

- Grants
- Rates
- User Charges
- Investments
- Private Works
- Other Income
- Loans
- Internal Charges
- Transfers from Reserves

Operating Budget			
Source Of Funds		Application of Funds	
Grants & Cont	-13,387,712	Labour	11,730,327
Rates & Annual Charges	-6,112,118	Plant	3,065,051
User Charges & Fees	-7,498,671	Depreciation	5,843,000
investment income	-1,268,677	Debt Service	50,697
Internal Income	-6,205,123	Materials and contracts	12,532,580
Other Revenues	-249,120	Other Expenses	2,421,450
		Internal expenses	1,497,144
Sub Total	-34,721,421		
Total	-34,721,421	Total	37,140,249
Reconcile Cash Result			
Less Operating Revenue			-34,721,421
Sub-Total			2,418,828
Add Back Depreciation			-5,843,000
Cash from Current Year Available to Fund Capital			-3,424,172
Add loan proceeds to fund capital projects			0
Add cash from Capital Contributions			0
Add Grants to fund Capital Projects			-16,335,351
Add Sale of Plant			-450,000
Less Capital Budget Spending including Plant			20,173,944
Less Capital Loan Repayments			175,078
		Nett Deficit	139,499
		Trf from Waste Fund Cash Reserves 2025/26	-56,888
		Trf from Plant Fund Cash Reserves 2025/26	-395,310
		Nett Deficit	-312,699

Proposed Rates and Charges

Rating Method Options

The *Local Government Act 1993* provides Council with the following three alternative methods:

1. Solely ad valorem rating i.e. cents in the \$ on land value.
2. Minimum rate plus ad valorem rate.
3. A base amount of up to 50% of the total yield required to be raised from a category or sub category of a rate and applied to all rateable parcels within that category or sub category plus an ad valorem rate to raise the additional required.

Council presently uses the minimum plus ad valorem rate, a method that has been in operation for many years and has proved satisfactory.

Rates Statement

Rates are levied on the land value of the property (as determined by the Valuer General) and in accordance with the *Local Government Act (1993)*.

Categorisation of Land for Purposes of Ordinary Rates

Council in accordance with Section 514 *Local Government Act 1993* must declare each parcel of rateable land in its area to be within one of the following categories:

- Farmland
- Residential
- Mining
- Business

Council utilises the provisions of Section 528 and 529 of the *Local Government Act 1993* in applying differential rating to the categories of ordinary rates.

The criteria in determining the categorisation of land is as follows:

Rate may be the same or different within a category

1. Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area.
2. A sub-category may be determined:
 - a. for the category “farmland”—according to the intensity of land use, the irrigability of the land or economic factors affecting the land, or
 - b. for the category “residential”—according to whether the land is rural residential land or is within a centre of population, or
 - c. for the category “mining”—according to the kind of mining involved, or
 - d. for the category “business”—according to a centre of activity.

Note: In relation to the category “business”, a centre of activity might comprise a business centre, an industrial estate or some other concentration of like activities.
3. The ad valorem amount (the amount in the dollar) of the ordinary rate may be the same for all land within a category or it may be different for different sub-categories.
4. Land may be taken to be irrigable for the purposes of subsection (2) (a) if, and only if, it is the subject of a water right within the meaning of the [*Valuation of Land Act 1916*](#).

Categorisation as farmland

- 1 Land is to be categorised as ***farmland*** if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding, bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the *Fisheries Management Act 1994*, or any combination of those businesses or industries) which:
 - a. has a significant and substantial commercial purpose or character, and
 - b. is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2 Land is not to be categorised as farmland if it is rural residential land.
- 3 The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

Categorisation as Residential

Land is to be categorised as ***residential*** if it is a parcel of rateable land valued as one assessment and:

- a. its dominant use is for residential accommodation (other than as a hotel, motel, guesthouse, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or
- b. in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes, or
- c. it is rural residential land.

Note: 1a. For the purposes of this section, a boarding house or a lodging house means a building wholly or partly let as lodging in which each letting provides the tariff-paying occupant with a principal place of residence and in which:

- a. each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the Minister by order published in the Gazette for the purposes of this subsection, and
 - b. there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive months, or any period totalling 3 months during the last year, and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.
- 4 The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

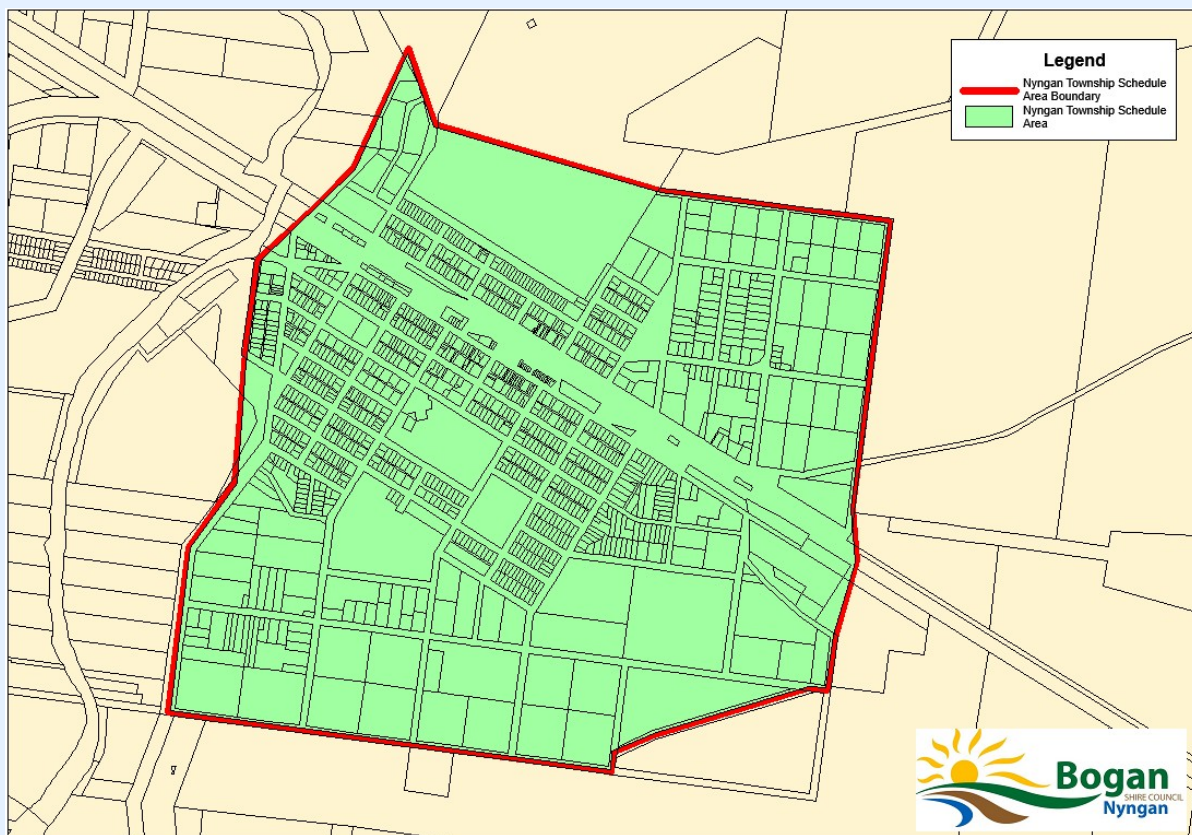
Residential – Nyngan Shire Area

All residential land within the boundaries set out in the schedule hereunder.

Nyngan Township Schedule Area

All that land enclosed by a line commencing at the south eastern corner of suburban section 34 in the town and parish of Nyngan then running in a south westerly direction along the flood control levee across portion 94 and section 18 to the corner of Bexon Street and Boundary Street East then westerly along the southern boundaries of suburban sections 17, 16, 15 and 14 to Tottenham Road, then generally northerly along the levee bank constructed on the western side of the town of Nyngan to the junction of the levee bank with Moonagee Road then generally south easterly and southerly by that road to a point opposite the western extension of Jubilee Street then easterly along an extension of Jubilee Street to the north eastern corner of suburban section 2, then southerly from that point of along the eastern boundaries of suburban section 2, 3, 6, 7, 35 and 34 to the point of commencement, excluding all land within this area currently zoned 1 (c) (rural small holdings) under Council's Local Environmental Plan 1991.

Those sections zoned 1 (c) (rural small holdings) within the above schedule include Sections 12, 13, 14, 15, 16, Part Sections 18 and 94 within the flood control levee, Section 34, part Section 6 (lots 1-4), Sections 1 and 2 and Section 15 (DP 755305).



Residential – Girilambone, Hermidale & Coolabah

All land used for residential purposes that is contained in the townships of Girilambone, Hermidale and Coolabah.

Residential

All residential land in the Shire not contained in the designated schedule area, including land categories “Rural Residential” by definition under the *Local Government Act, 1993*.

Residential - Rural

The definition of Rural Residential Land is reproduced below:-

“rural residential land” means land that:

- Is the site of a dwelling; and
- Is not less than 2 hectares and not more than 40 hectares in area; and

Is either:

- not zoned or otherwise designated for use under an environmental planning instrument;
or
- zoned or otherwise designated for use under such an instrument for non-urban purposes;
and
- does not have a significant and substantial commercial purpose or character.

Categorisation as Mining

- 1 Land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.
- 2 The regulations may prescribe circumstances in which land is or is not to be categorised as mining.

Mining – Nyngan Shire Area

The whole Shire area.

Categorisation as Business

Land is to be categorised as **business** if it cannot be categorised as farmland, residential or mining.

Business – Nyngan

All land within the boundaries set out in the schedule referred to in the residential section above.

Business – Girilambone, Hermidale and Coolabah

All land within the boundaries of Girilambone, Hermidale and Coolabah

Business

All other land not categorised as farmland, residential or in the above mentioned business categories.

Strata lots and company titles taken to be separate parcels of land for categorisation

For the purposes of this Part:

- a. each lot in a strata plan that is registered under the Strata Schemes (Freehold Development) Act 1973 or the Strata Schemes (Leasehold Development) Act 1986, and
- b. each dwelling or portion of the kind referred to in section 547 (1), is taken to be a separate parcel for the purposes of categorisation.

Mixed development land

- (1) Definitions In this section, "mixed development land" and "non-residential land" have the same meanings as in section 14BB of the [Valuation of Land Act 1916](#).
- (2) Categorisation of parts of mixed development land If a valuation is furnished under the [Valuation of Land Act 1916](#) for mixed development land:
 - a. the part of the land that is non-residential land is taken to have been categorised as business, and
 - b. the part of the land that is not non-residential land is taken to have been categorised as residential, despite sections 515-518.
- (3) Sub-categories. Council may determine a sub-category for a part of land to which subsection (2) applies according to the category determined by that subsection for the part.
- (4) Apportionment of rates and charges A rate, the base amount of a rate, or the minimum amount of a rate or of a charge, that is made and levied according to categories or sub-categories of land is to apply to a parcel of mixed development land according to the percentages represented by the apportionment factor for the parcel ascertained under section 14X of the [Valuation of Land Act 1916](#).

Pensioner Concessions

Section 575 of the Local Government Act 1993, provides for concessions on Council rates and charges for eligible pensioners. By virtue of Section 575, an eligible pensioner may apply to Council for annual concessions on a rate or charge of:

- Up to \$250.00 on all ordinary rates and charges for domestic waste management services
- Up to \$87.50 on annual water charges. - Up to \$87.50 on annual sewer charges

Applications for concessions must be made in writing using the appropriate form available from Council's Rates Department. You can only claim a concession on the property if it is the sole or principal place you live.

The Council believes that the concession rates set by the NSW State Government are adequate, equitable and require no additional concession to be offered by the Council.

How is vacant land to be categorised?

If vacant land is unable to be categorised under section 515, 516 or 517, the land is to be categorised:

- a. if the land is zoned or otherwise designated for use under an environmental planning instrument—according to any purpose for which the land may be used after taking into account the nature of any improvements on the land and the nature of surrounding development, or
- b. if the land is not so zoned or designated—according to the predominant categorisation of surrounding land.

Notice of declaration of category

A Council must give notice to each rateable person of the category declared for each parcel of land for which the person is rateable.

1 The notice must be in the Draft form and must:

- a. state that the person has the right to apply to the council for a review of the declaration that the land is within the category stated in the notice, and
- b. state that the person has the right to appeal to the Land and Environment Court if dissatisfied with the council's review, and
- c. refer to sections 525 and 526.

Council's Preferred Rating Structure

Council, in levying their 2026/2027 rates, should take necessary steps to avoid exceeding their allowable notional yield. All figures are based on valuations on hand as at April 2026 and there may be properties awaiting amended valuations due to split valuations, amalgamations or objections to the new land values applied for rating from 01/07/2026.

Rate Structure for 2026/2027

Council proposes to use the allowable rate pegging limit of 3.4% to be distributed evenly across all rating categories and sub-categories. Council has budgeted for Minimum rates to increase by an average of 3.4%.

Table1: Rates for 2026/2027

Rating Category/Sub Category	No. of Assessments	Ad Valorems	Minimums	2026/2027 Anticipated Yield
RESIDENTIAL NYNGAN	936	0.00531150	333	356,810
RESIDENTIAL	9	0.00545000	201	5,609
RESIDENTIAL RURAL	14	0.00264650	201	11,520
FARMLAND	645	0.00204395	320	2,190,205
RESIDENTIAL HERMIDALE	46	0.00300950	203	9,338
RESIDENTIAL GIRILAMBONE	53	0.00504380	203	10,759
RESIDENTIAL COOLABAH	34	0.00806180	203	6,902
BUSINESS NYNGAN	128	0.03589920	372	273,185
BUSINESS	39	0.00493990	372	32,437
BUSINESS HERMIDALE	12	0.00800340	207	2,484
BUSINESS GIRILAMBONE	6	0.00082940	207	1,242
BUSINESS COOLABAH	5	0.01340000	207	1,035
MINING	4	0.12715840	476	757,012
MD—Residential	2	0.00531150	333	666
MD—Business	2	0.03589920	372	744
BUSINESS UNKNOWN	58	0.00000110	2	116
*****Totals*****	1.993			3,660,064

How General Rates are Calculated

The calculation used to ascertain the proposed general rates for an individual property are:

$$LV \times AV / 100 = \$$$

Note: LV = Land Value AV = Ad Valorem / = Division \$ = Proposed General Rate

Note: If the result of the calculation is under the amount shown in the Minimum column of the above table for the category or sub-category required, then the Minimum rate is payable.

Interest on Overdue Rates

Council applies an interest rate to overdue rates and charges in accordance with Section 566 of the *Local Government Act 1993*. For the 2026/2027 year Council resolved the interest rate is 9.5%.

Annual and User Charges

Council provides a range of services on an annual basis for which it charged an annual or user charge.

- Water Supply
- Sewerage Services
- Domestic Waste
- Other Waste

In determining its pricing structure and its pay for use model, Council considered the following issues:

- Distribution of costs equitably among consumers and the elimination of cross subsidies
- Efficient water use by consumers
- Environmental protection and sustainability of natural resources
- Compliance with Government directive impact of the pricing policy on customers and consumption behaviour.

Water Charges

Council has implemented a two-part water charging policy, as per Best Practice guidelines, consisting of an annual Water Access Charge and a Water Consumption Charge.

Consumption Charges

Council will levy Water Consumption (usage) charges based on the number of kilolitres consumed at a rate set out in the table below.

Charge Treated Water 2025/2026	Charge Treated Water 2026/2027	Charge Raw Water 2025/2026	Charge Raw Water 2026/2027
2.30/kl	2.38/kl	0.78/kl	0.81/kl

Access Charge

Council will levy an annual Water Access Charge based on the size of the water meter(s) connected, or, if there is no water meter connected, the appropriate minimum charge. Each additional water meter will be charged an access charge according to the size of the meter. Therefore, in accordance with the provisions of Section 535 and Section 552 of the *Local Government Act 1993*, and the *NSW Water Management Act & Regulations*, Water Supply Access Charges be levied on all properties (except for those non-rateable properties described in part (c) of the non-rateable properties section shown below), which is:

S552(1)(a)

Land that is supplied with water from a water pipe of the Council; and

S552(1)(b)

Land that is situated within 225 metres of a water pipe of the Council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, (*and confined within the area shown on each of the Town Water Supply areas*), and although the land is not actually supplied with water from any water pipe of the Council.

Subject to S552(2)

.....water being able to be supplied to some part of the land from a standpipe at least 1 metre in height from the ground level, if such a pipe were laid and connected to Council's mains.

Water Access Charges – Residential & Non-Residential

Service Size	Volume Factor	Annual Access Charge 2025/2026	Annual Access Charge 2026/2027	No. Services	Estimated Yield 2026/2027
20		666	689	1,021	703,469
25		1,071	1,107	86	95,202
32		1,758	1,818	10	18,180
40		2,749	2,842	15	42,630
50		4,297	4,443	16	71,088
100		17,183	17,767	2	35,534
20 CSO		178	184	4	736
Sub Total				1,154	966,839
Water Meter Reading Charge for connections with nil reads up to 10Kl consumption			104.80	60	6,288
					973,127

Other Water Supply Services

Location	Annual Charge 2025/2026	Annual Charge 2026/2027	No. Services	Estimated Yield 2026/2027
Hermidale—Raw Water Access	786	813	29	23,577
Girilambone—Raw Water Access	542	560	29	16,240
Coolabah—Raw Water Access	541	559	17	9,503
Nyngan—Raw Water Access	541	559	2	1,118
Sub Total				50,438
Non-Rateable Girilambone	542	560	3	1,680
Non-Rateable Hermidale	786	813	1	813
Sub Total				2,493
Albert Priest Channel - Access	\$28.10 per ML Allocation	\$29.00 per ML Allocation		
Albert Priest Channel - Usage	\$44.45 per ML of usage	\$46.00 per ML of usage		
Total				\$1,026,058

Water Access Charges Non-rateable properties:

****NOTE:**

“Non-rateable properties” refers to properties that are defined as “non-rateable” under the *Local Government Act 1993*.

- Water Access Charges will be levied for access to the water supply system as for rateable properties.
- All variable Consumption (usage) charges will be levied as for rateable properties
- Non-rateable State Government properties of a non-commercial nature without a water connection and not utilising the service will not be levied an annual fixed Water Access Charge.

Residential and rural residential properties outside town or village boundaries

Residences outside the existing town and village boundaries connected to the water supply, will be charged the normal town water supply charges including annual fixed Water Access Charges and the applicable variable town usage charges as set out in the above tables or any special charge or consumption charge or tariff as it deems necessary or appropriate.

Sewer Charges

RESIDENTIAL SEWER ACCESS CHARGES – Nyngan

(Section 501 *Local Government Act 1993*)

Council charge residential properties a minimum annual Sewer Access Supply charge per assessment. The annual Sewerage Access Supply charge will be applied to all single dwellings, strata units and vacant land, categorised as Residential Nyngan, under the following criteria:

For rateable properties inside town or village boundary

In accordance with the provisions of Sections 535, 501 and 552 of the *Local Government Act 1993*, a Sewer Access Supply Charge will be levied on all rateable land within the area shown on the Town or Village Sewer Supply area except: i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; ii) Land from which sewerage could not be discharged into any sewer of the Council.

For rateable properties outside town or village boundary

Rateable properties outside the existing village boundary, and connected to the town sewer supply, will be charged the normal town Sewer Access Supply charges.

Residential Flat Sewer Charge

As per Best Practise Guidelines, in the case of properties which may contain more than one dwelling unit, such as Dual Occupancies, Multi-dwellings, Residential flats, (excluding granny flats), an annual Residential Flat Sewer charge, will be levied per each 'dwelling unit'.

Service Type	Charge 2025/2026	Charge 2026/2027	Number Services	Estimated Yield
Residential	\$479 per meter	\$495 per meter	785	388,575
Residential Flat Sewer	\$467 per flat	\$483 per flat	55	26,565
Residential Vacant	\$608 per meter	\$629 per meter	24	15,096

The relevant definitions of a dual occupancy, residential flat building and multi dwellings per the Bogan LEP 2011 is provided below.

Definitions:

Dual occupancy (attached) - 2 dwellings on one lot of land that are attached to each other, but does not include a secondary dwelling.

Dual occupancy (detached) - 2 detached dwellings on one lot of land, but does not include a secondary dwelling.

Multi dwelling housing - 3 or more dwellings (whether attached or detached) on one lot of land, each with access at ground level, but does not include a residential flat building. Multiple Dwelling properties are a classification of housing where multiple separate housing units for residential inhabitants are contained within one building or several buildings within one complex.

Residential flat building - a building containing 3 or more dwellings, but does not include an attached dwelling or multi dwelling housing.

Secondary Dwelling (Granny Flats) - a self-contained dwelling that:

- (a) is established in conjunction with another dwelling (the principal dwelling), and
- (b) is on the same lot of land as the principal dwelling, and
- (c) is located within, or is attached to, or is separate from, the principal dwelling.

NON-RESIDENTIAL SEWER ACCESS CHARGE – Nyngan

(Sec 501 Local Government Act 1993)

Council will charge non-residential Nyngan ratepayers (ie any assessment not rated as Residential), a Sewer Access Supply charge as per best practice guidelines based on their water meter connection size, sewerage discharge factor and water usage. This will be charged per assessment per water meter. The sewer access charge for the 2026/2027 rating year will be charged in accordance with the Department of Land and Water Conservation “Water Supply, Sewerage & Trade Waste Pricing Guidelines”.

Non-Residential Sewer Access Charges based on service size are shown below:

Service Type	Service Size	Discharge Factor	Services	Current Charge 2024/2025	Proposed Charge 2026/2027	Estimated Yield
Non- Residential Sewer A/C	20/25mm	10%	1	\$609	\$630	\$630
Non- Residential Sewer A/C	40mm	10%	1	\$730	\$755	\$755
Non- Residential Sewer A/C	50mm	10%	1	\$1,141	\$1,180	\$1,180
Non- Residential Sewer A/C	100mm	10%	1	\$4,563	\$4,718	\$4,718
Non- Residential Sewer A/C	20/25mm	30%	10	\$609	\$630	\$6,300
Non- Residential Sewer A/C	40mm	30%	3	\$730	\$755	\$2,265
Non- Residential Sewer A/C	50mm	30%	6	\$1,141	\$1,180	\$7,080
Non- Residential Sewer A/C	100mm	30%	1	\$4,563	\$4,718	\$4,718
Non- Residential Sewer A/C	20/25mm	50%	12	\$609	\$630	\$7,560
Non- Residential Sewer A/C	40mm	50%	0	\$2,189	\$2,263	\$0
Non- Residential Sewer A/C	50mm	50%	3	\$1,902	\$1,967	\$5,901
Non- Residential Sewer A/C	100mm	50%	0	\$13,687	\$14,152	\$0
Non- Residential Sewer A/C	20mm	90%	61	\$609	\$630	\$38,430
Non- Residential Sewer A/C	25mm	90%	15	\$855	\$884	\$13,260
Non- Residential Sewer A/C	40mm	90%	7	\$2,189	\$2,263	\$15,841
Non- Residential Sewer A/C	50mm	90%	5	\$3,423	\$3,539	\$17,695
Non- Residential Sewer A/C	100mm	90%	1	\$13,687	\$14,152	\$14,152
Effluent Disposal Charge			3	\$375	\$388	\$1,164
Total						\$141,649

In accordance with the provisions of Section 535, 501 and 552 of the Local Government Act 1993, a Sewer Access Supply Charge will be levied on all rateable land within the area shown on the Town or Village Sewer Supply area except: i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; ii) Land from which sewerage could not be discharged into any sewer of the Council.

NON-RESIDENTIAL SEWER USAGE CHARGES – Nyngan

(Sec 501 *Local Government Act 1993*)

Best practice guidelines for non-residential customers involves an appropriate sewer usage charge is required for the estimated volume discharged to the sewerage system based on the capacity requirements that their loads place on the system relative to residential customers. Grant funding for sewerage augmentation was conditional on council adopting these pricing guidelines.

The use of the sewerage service by all non-residential properties will be charged on a quarterly basis in accordance with the following structure:

$$B = \text{SDF} \times (\text{AC} + C \times \text{UC})$$

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

$$\text{AC} = \left(\frac{\text{AC}_{20} \times D^2}{400} \right) \text{ Access Charge}$$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.38

The proposed access charge for non-residential customers will not be less than the sewerage services for Vacant Lots \$629.

NON-RESIDENTIAL SEWER USER CHARGES – NON RATEABLE PROPERTIES

(Schools and Churches etc.)

(Sec 501 *Local Government Act 1993*)

Council can provide Community Service Obligations (CSOs) to non-rateable properties and Council has such a scheme in place. These non-rateable properties are not subject to the access charge but are responsible for water and sewer usage charges. The charges for 2026/2027 will be calculated as follows:

$$B = \text{SDF} \times (\text{AC} + C \times \text{UC})$$

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

$$\text{AC} = \left(\frac{\text{AC}_{20} \times D^2}{400} \right) \text{ Access Charge}$$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.38

The proposed charge for non-residential customers will not be less than the charge for Sewer Services for Vacant Lots \$629.

NON-RESIDENTIAL SEWER ACCESS CHARGES – MULTIPLE USE PROPERTIES

(Flats, Motels, Hotels, Caravan Parks etc.)

(Sec 501 *Local Government Act 1993*)

Best practice sewerage pricing involves a uniform annual sewerage bill for multiple use properties (flats, motels, hotels, caravan parks, etc.). Grant funding for sewerage augmentation was conditional on council adopting these pricing guidelines. The charges for 2026/2027 will be calculated as follows:

$$B = \text{SDF} \times (\text{AC} + C \times \text{UC})$$

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

$$\text{AC} = \left(\frac{\text{AC}_{20} \times D^2}{400} \right) \text{ Access Charge}$$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.38

Discharge Factors applied through Councils adopted Sewerage Services Pricing Policy

Discharger	Discharge	Discharger	Discharge
Aged Care Facility	.90	Medical Centres	.90
Bakery	.90	Mixed Business	.90
Caravan Parks	.50	Home Based Small	.50
Church's	.90	Motel	.90
RSL Club	.90	Motor Repairers	.90
Bowling Club	.10	Multiple Units	.90
Golf Club	.10	Nurseries	.10
Cottage Industry	.50	Office Based Businesses	.90
Butchers	.90	Other (default category)	.90
Dental Surgery	.90	Parks & Gardens	.10
Doctor	.90	Panel Beater	.90
Engineering Services	.90	Public Amenities	1.0
Hardware Store	.90	Restaurant	.90
Hospital	.50	Schools, Pre-Schools	.30
Florist	.50	Service Stations	.90
Guest House	.90	Supermarkets	.90
Halls	.90	Swimming Pool Complex	.50
Hairdressers	.90	Takeaway Shop	.90
Hotel/Tavern	.90	Utility Services	.90
Laundromat	.90	Veterinary Clinic	.90
Library	.90		

Waste Management Charges

DOMESTIC WASTE MANAGEMENT CHARGE – Nyngan

(Sec 496 *Local Government Act 1993*)

- (1) A Council must make and levy an annual charge for the provision of domestic waste management services for each parcel of rateable land for which the service is available.
- (2) A Council may make an annual charge for the provision of a domestic waste management service for a parcel of land that is exempt from rating if:
 - a. the service is available for that land, and
 - b. the owner of that land requests or agrees to the provision of the service to that land, and
 - c. the amount of the annual charge is limited to recovering the cost of providing the service to that land.

Council does not have to obtain ministerial approval in terms of Section 508(2) of the *Local Government Act 1993* in regard to Domestic Waste Management (DWM) charges for 2026/2027. Council has reviewed the waste management operations in order to determine the appropriate current and future costs to be included as part of the reasonable costs determination. The *Local Government Act 1993* requires that the level of charges must be based upon “reasonable costs”.

Where additional Domestic Waste Management services are requested the proposed charges are lower than the first collection charge and are shown below.

The proposed annual Domestic Waste Management Charge for 2026/2027 is shown below:

The estimated yield for Domestic Waste Management Charges is \$492,475

Service Type	Number of Services	Annual Charge 2025/2026	Annual Charge 2026/2027	Estimated Yield 2026/2027
Domestic Waste Collection Charge	806	\$381	\$394	\$317,564
Domestic Waste Collection Other	112	\$254	\$263	\$29,456
Domestic Waste Management Additional Collection Charge	29	\$134	\$139	\$4,031
Domestic Kerb Side Recycling Collection Charge	904	\$151	\$156	\$141,024
Domestic Kerb Side Additional Recycling Collection Charge	5	\$77	\$80	\$400
Replacement Bin Charge \$90.00				

WASTE MANAGEMENT CHARGES – Other

(Sec 501 *Local Government Act 1993*)

- (1) A Council may make an annual charge for any of the following services provided, or proposed to be provided, on an annual basis by the Council:
- water supply services
 - sewerage services
 - drainage services
 - waste management services (other than domestic waste management services)
 - any services prescribed by the regulations.
- (2) A Council may make a single charge for two or more such services.
- (3) An annual charge may be levied on each parcel of rateable land for which the service is provided or proposed to be provided.

Council will levy charges for other Waste Services in accordance with Section 501 of the *Local Government Act 1993*. These fees are charged on the basis of each property serviced multiplied by the number of services provided. The Waste Management Depot Charge is charged to each rateable parcel of land for the maintenance of the Waste Management Depot for every rateable parcel of land excluding Farmland.

The estimated yield for other Waste Management Charges, Recycling Charges and additional collections is \$569,348.

Council must, due to the requirements of the Environmental Protection Agency, construct an additional cell at the new Nyngan waste depot to accommodate the needs of the community. The proposed waste collection other charges for 2026/2027 are shown below:

Service Type	Number of Services	Charge 2024/2025	Charge 2026/2027	Estimated Yield 2026/2027
Business Waste Management - Collection Charge	140	\$254	\$263	\$36,820
Business Waste Mgmt—Additional Collection	254	\$134	\$139	\$35,306
Waste Management - Depot Charges Residential	1100	\$362	\$374	\$411,400
Waste Management - Depot Charges Business	219	\$362	\$374	\$81,906
Business Waste Recycling Collection Charge	21	\$151	\$156	\$3,276
Business Waste Additional Recycling Collection Charge	8	\$77	\$80	\$640

Bogan Shire Council 2026/2027 Estimates of Income and Expenditure



Gen		Water	Sewer	Waste	Budget All	Budget All	Budget All	Budget All	Budget All	Budget All	Budget All	Budget All
1		2	3	4	2026/27	2025/26	2024/25	2023-24	2022-23	2021-22		
Operating Budget												
Income												
	Rates & Annual charges	-3,787,693	-1,016,094	-423,593	-884,738	-5,227,380	-5,853,801	-5,607,920	-5,428,109	-5,222,104	-5,200,824	
	User charges & fees	-5,903,308	-1,215,714	-181,627	-198,022	-7,300,649	-4,995,348	-4,624,350	-4,183,581	-3,607,047	-3,405,951	
	Interest & investment revenue	-931,963	-200,000	-92,566	-44,148	-1,224,529	-1,017,159	-1,054,447	-815,943	-91,324	-86,510	
	Other revenues	-171,760	-50,000	-1,000	-26,360	-222,760	-209,296	-218,536	-153,896	-191,056	-190,128	
	Grants & Contributions - operating	-13,002,512	-8,000	-7,200	-16,500	-13,017,712	-13,500,341	-10,773,177	-9,313,870	-8,537,127	-7,478,453	
	Grants & Contributions - capital	-16,031,901	0	0	0	-16,031,901	-1,607,077	-1,841,944	-1,361,524	-3,456,572	-1,061,524	
	Loans	-303,450				-303,450	-1,000,000					
	Internal	-6,205,123				-6,205,123	-6,039,537	-6,013,295	-5,968,897	-5,483,271	-5,391,418	
	Reimbursements	-53,500	-300,000	0	0	-353,500	-368,000	-367,000	-303,500	-301,700	-302,400	
	Total income from continuing operations	-46,391,210	-2,789,808	-705,986	-1,169,768	-49,887,004	-34,590,559	-30,500,669	-27,529,320	-26,890,201	-23,117,208	
Expenses												
	Employee costs	10,888,988	381,528	122,363	337,448	11,392,879	11,730,327	10,850,953	10,109,771	9,207,917	8,700,496	
	Borrowing costs	33,335	0	0	17,362	33,335	50,697	60,664	65,435	70,065	74,564	
	Material & contracts	11,268,638	943,279	149,320	171,343	12,361,237	12,532,580	8,322,062	7,070,109	6,266,010	5,508,927	
	Depreciation	4,604,000	890,000	283,000	66,000	5,777,000	5,843,000	4,601,500	4,441,500	4,116,800	4,108,800	
	Other expenses	2,369,190	35,150	250	16,860	2,404,590	2,421,450	2,098,084	1,931,192	1,636,274	1,586,913	
	Internal Charges	3,101,332	578,982	348,030	533,851	4,028,344	4,562,195	4,608,724	4,451,540	4,105,803	4,142,757	
	Total Expenses from continuing operations	32,265,483	2,828,939	902,963	1,142,864	35,997,385	37,140,249	30,541,987	28,069,547	25,402,869	24,122,457	
	Net result from continuing operations	-14,125,727	39,131	196,977	-26,904	13,889,619	-2,549,690	-41,318	-540,227	-1,487,332	1,005,249	
	Add back depreciation	-4,604,000	-890,000	-283,000	-66,000	-5,777,000	-5,843,000	-4,601,500	-4,536,500	-4,116,800	-5,843,000	
	Cash position	-18,729,727	-850,869	-86,023	-92,904	-19,666,619	-19,759,523	-4,560,182	-4,495,182	-5,604,132	-4,837,751	
	Capital Budget Listed separately	19,159,230	515,000	75,000	149,792	19,749,230	19,899,022	5,070,154	5,024,185	5,017,789	19,899,022	
	Result - operating + capital	429,503	-335,869	-11,023	56,888	82,611	139,499	509,972	529,003	-586,343	15,061,271	
	Transfer from/to retained earnings	0				0	0	0	0	0	0	
	Transfer from/to Reserve (Waste Fund)	-395,310	0	-39,399	-56,888	-434,709	-434,709	-585,042	-585,042	-15,961	-434,709	
	Transfer from/to Reserve (Plant Fund)											
	Bottom line result	34,193	-335,869	-50,422	0	-352,098	-295,210	-75,070	-56,039	-602,304	14,626,562	

Description	Carryover from 2025/2026 (Operating Revenue)	Proposed Adopted New Items 2026/2027	SOURCE OF FUNDING				
			Grants/Loans	Plant Fund	2026/27 General Fund Operating Revenue	2026/27 Sewer Fund Operating Revenue	2026/27 Water Fund Operating Revenue
WATER FUND							
Maintenance & Renewals							
Water main renewal	160,000	80,000					80,000
Depot Improvements	20,000	20,000					20,000
Raw Water to Junior League Oval/Moonagee Park	50,500						
Extend Raw Water to Race Course	20,000						
Household Meter Replacement	10,000	10,000					10,000
APC Channel desilting (68% funded by Cobar Water Board)	95,455	100,000					100,000
APC Annual Channel Structures Renewal program (68% funded by CWB)	83,349						
Off River Emergency Storage Maintenance (68% funded by CWB)	30,000	30,000					30,000
Tools & Equipment - Water		5,000					5,000
Work at Villages	23,894	20,000					20,000
Hermidale Village - Water Meters		20,000					20,000
Replace Ladders at each Village water tank and add a midway platform at Hermidale		125,000					125,000
Water Storage							
New Water Treatment Plant - Planning, Investigation & Design (Remaining Council contribution)	154,838						
Bore Pipeline							
Ground Water Assessment Options (Milestone 6, 7, 8 & 9)	0						
Raw Water							
Replace Powder Activated Carbon Plant	120,000	55,000					55,000
Pump Stations							
Replace Scada System	37,943						
Telemetry Upgrades	19,422	50,000					50,000
Install scada to off river storage pumps	20,000						
Subtotal - Water Fund	845,401	515,000	0	0	0	0	515,000
SEWER							
Renewals							
Replace Electrical Control Panel No 4 Pump Station	30,000	20,000				20,000	
Replace lids & ladder & valves No 1 pump station	13,800						
Tools & Equipment - Sewer		5,000				5,000	
Inspect Pump Stations and Reline	50,000	50,000				50,000	
Subtotal - Sewer Fund	93,800	75,000	0	0	0	75,000	0

Description	Carryover from 2025/2026 (Operating Revenue)	Proposed Adopted New Items 2026/2027	SOURCE OF FUNDING				
			Grants/Loans	Plant Fund	2026/27 General Fund Operating Revenue	2026/27 Sewer Fund Operating Revenue	2026/27 Water Fund Operating Revenue
PLANT FUND							
Additions of Plant as per spreadsheet		2,230,000		2,230,000			
Disposal of Plant as per spreadsheet		-450,000		-450,000			
Small Plant Purchases		15,000		15,000			
Subtotal - Plant Fund	0	1,795,000		1,795,000			
GENERAL FUND							
Buildings and Community Facilities							
Showground Capital Works	11,304	15,000			15,000		
Cemetery - Memorial Ashes Wall	6,000						
Cemetery - Water Tank/Pump and connections (Plus Electricity Connected)	20,000						
Cemetery - Turf & Irrigation	6,000	4,000			4,000		
Cemetery - Install additional headwalls		25,000			25,000		
Tools - Building		5,000			5,000		
Renewal to 8A & B Dandaloo St - (Funded by Internal loan)	7,386						
Nyngan Pool - Replace vanities in bathrooms	12,000						
Nyngan Pool - Upgrade Power/Switchboard	13,000						
Nyngan Pool - Fix bottom of pool where lifted	35,600						
Nyngan Pool - Fix Tiles		15,000			15,000		
Nyngan Pool - New 50 Metre Pool		10,000,000	10,000,000				
Nyngan Pool - Improve Security (Barbed Wire Fencing, Roller Shutter, Alarm and Sensor Lighting)		15,000			15,000		
Nyngan Pool - Elbow at side of Pool		7,000			7,000		
Nyngan Pool - Replace shade sail at marshalling area		10,000			10,000		
ELC - Supply and Install New Heat Pump Dryer and Glass Front Fridge	4,000						
Waste Facility - Hermitdale purchase site	20,000						
Waste Facility	24,414						
Waste Facility - Recycling	76,233						
Waste Facility - Nyngan Dig New Hole	60,000						
Waste Facility - Nyngan Dig New Hole - Girilambone		50,000			50,000		
Waste Facility - Nyngan Dig New Hole - Coolabah		50,000			50,000		
Dog Pound - Additional Kennels & Flood light	7,890						
Town Hall make safe/propping		100,000			100,000		
Town Hall renovations		4,000,000	4,000,000				
Town Hall roof repairs	25,488						
Upgrades to 26 Flashman Ave	33,074						
Replace Roof 26 Flashman Ave	50,000						
Upgrades to 25 Ellen St	10,563						
Nyngan Museum - Improvements to Sheds	5,000						
Girilambone Train Station / Museum - Railway sleepers		50,000			50,000		
Girilambone Train Station / Museum - Main Waiting Room Furniture		10,000			10,000		
Bogan Coffee Shop - Install accessible access	10,000						
Bogan Coffee Shop - Extend awning to front of shop		50,000			50,000		
Showground Cottage		50,000			50,000		

Description	Carryover from 2025/2026 (Operating Revenue)	Proposed Adopted New Items 2026/2027	SOURCE OF FUNDING				
			Grants/Loans	Plant Fund	2026/27 General Fund Operating Revenue	2026/27 Sewer Fund Operating Revenue	2026/27 Water Fund Operating Revenue
Managing Our Business							
Welding Area of Workshop Electricity Connection	24,488						
Key System for Council buildings - Stage 4	11,695						
Aerodrome - Lighting Council Funds	130,000	303,450	303,450				
Aerodrome - Lighting (Grant \$116,550)	116,550						
Aerodrome - Pavement at Aircraft Parking Area (Stabilise and seal)		10,000			10,000		
Aerodrome - excavate current seal and pavement at refuelling area and replace with concrete		50,000			50,000		
IT Equipment	20,383	20,000			20,000		
PC Upgrades	10,055	20,000			20,000		
Medical Centre- Server Upgrade	10,764						
Improvements for Xmas		10,000			10,000		
Village Improvement Fund - Collierreina	44,529	6,000			6,000		
Village Improvement Fund - Coolabah	17,712	6,000			6,000		
Village Improvement Fund - Girilambone	44,739	6,000			6,000		
Village Improvement Fund - Hermidale	47,819	6,000			6,000		
Hermidale Tennis Clubhouse - insulation		15,000			15,000		
Hermidale Tennis Clubhouse - blinds		10,000			10,000		
Hermidale Tennis Clubhouse - Multi Purpose courts adjacent		100,000	100,000				
Works Depot Nynan - Upgrade Power - Parks & Gardens		52,765			52,765		
Works Depot Nynan - Upgrade Power - Store		77,828			77,828		
Works Depot Nynan - Upgrade Power - Workshop	99,326						
Works Depot Nynan - Upgrade Power - Office	3,501						
Works Depot Nynan - Upgrade Power - Main Switchboard	2,024						
Works Depot Nynan - Upgrade Power Contingency		24,000			24,000		
Works Depot Nynan - replace guttering on roof and convert storm water discharge from internal to external	23,873						
Works Depot Nynan - Pallet Racking and shelving for the store	20,000						
Works Depot - Accessible Amenities Block Male/Female		200,000	200,000				
Development Contribution - Community Asset	33,192						
Parks and Reserves							
Garden Small Plant & Tools		5,000			5,000		
Parks and Reserves Small Plant & Tools		5,000			5,000		
Bush Care Nursery Small Plant & Tools		5,000			5,000		
National Tree Planting Day	4,969	6,000			6,000		
Tree Planting Program - Nynan Streets and Parks	25,536						
O'Reilly Park - Shelter near playground and skatepark	60,000						
Rotary Park Irrigation (River end)	15,736						
Heritage Park Irrigation/Sprinklers upgrade	32,369						
Additional Rock upstream and downstream of lower weir		30,000			30,000		
Aeration Fountain Bogan River		16,000			16,000		

Description	Carryover from 2025/2026 (Operating Revenue)	Proposed Adopted New Items 2026/2027	SOURCE OF FUNDING					
			Grants/Loans	Plant Fund	2026/27 General Fund Operating Revenue	2026/27 Sewer Fund Operating Revenue	2026/27 Water Fund Operating Revenue	
R2R								
Gravel Resheeting	243,584	1,141,901	1,141,901					
Reseal of Local Roads		590,000	590,000					
Road Safety Program								
Tottenham Rd	7,755,536							
Safer Local Roads & Infrastructure Program								
Monkey Bridge Bypass (Grant Funding additional funds yet to be determined)	407,600							
Own Works								
Levee Bank - replace gate ways and box sections	40,328							
School Bus Stop on Mitchell Highway 3km NW of Girilambone	20,000							
Ground Tanks	60,000	20,000			20,000			
Coolabah Culvert across from Hall		10,000			10,000			
Pipe Culvert Renewals Rural roads	180,000	20,000			20,000			
Bridge Repair Program	180,000	20,000			20,000			
Footpath Repair Program	51,378	20,000			20,000			
Kerb & Gutter Repair Program	50,649	20,000			20,000			
Footpath, Kerb & Access Ramps at Community Centre	31,680	52,000			52,000			
Grid Removal - Rural Roads Grid Removal Subsidy (as per Policy)								
Civil Works Tools		5,000			5,000			
		17,338,944	16,335,351	0	1,003,593	0	0	
Subtotal - General Fund	10,257,967							
		175,078			175,078			
Capital portion of Loan Repayments								
TOTAL - ALL FUNDS	11,197,168	19,899,022	16,335,351	1,795,000	1,178,671	75,000	515,000	
Available Funds								
Cash Transferred in from Reserves		19,759,523	16,335,351	1,399,690	1,087,590	86,023	850,869	
				395,310	-	56,888		
Excess of Shortfall in Capital Funding								
		- 139,499	0	0	34,193	11,023	335,869	

Contact Details - For more information

Telephone: 02 6835 9000

Email: admin@bogan.nsw.gov.au

Web: www.bogan.nsw.gov.au

In Person: 81 Cobar Street, Nyngan

Postal Address: PO Box 221, Nyngan NSW 2825