Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - CONSOLIDATED
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year					Projected Years					
	2024/25	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**2032/33**	**2033/34**	**2034/35**	**2035/36**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,686,000	5,799,617	6,003,718	6,215,195	6,434,074	6,660,613	6,895,081	7,137,756	7,388,924	7,648,883	7,917,941	8,196,416
User Charges & Fees	7,458,000	5,259,789	7,883,721	8,103,168	8,329,387	8,562,590	8,802,993	9,043,597	9,298,853	9,561,999	9,830,270	10,108,040
Other Revenues	365,000	560,207	310,720	310,720	310,720	310,720	310,720	310,720	310,720	310,720	310,720	310,720
Grants & Contributions provided for Operating Purposes	10,462,000	15,234,252	14,766,113	12,585,403	12,863,578	13,224,204	13,521,764	13,829,521	14,147,825	14,477,039	14,817,539	15,169,214
Grants & Contributions provided for Capital Purposes	6,984,000	3,376,404	14,603,450	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	1,531,000	1,037,808	1,283,927	1,287,696	1,291,503	1,295,347	1,299,230	1,303,152	1,307,113	1,311,114	1,315,155	1,319,236
Other Income:												
Net Gains from the Disposal of Assets	288,000	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	286,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	7,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**33,067,000**	**31,268,077**	**44,851,649**	**28,502,182**	**29,229,262**	**30,053,474**	**30,829,789**	**31,624,746**	**32,453,435**	**33,309,755**	**34,191,625**	**35,103,626**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	9,436,000	11,385,440	11,730,327	12,110,398	12,505,575	12,816,359	13,136,468	13,466,181	13,805,788	14,155,585	14,515,878	14,886,981
Borrowing Costs	59,000	52,102	68,131	95,081	89,084	82,889	76,492	69,883	63,058	56,008	48,726	41,203
Materials & Contracts	14,473,000	11,926,740	13,055,869	11,686,012	12,015,540	12,408,551	12,812,201	13,285,194	13,661,895	14,107,773	14,568,315	15,044,025
Depreciation & Amortisation	5,832,000	4,814,000	5,843,000	5,901,430	5,960,444	6,020,049	6,080,249	6,141,052	6,202,462	6,264,487	6,327,132	6,390,403
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	20,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	282,000	270,985	273,600	281,448	289,531	297,857	306,433	315,266	324,364	333,735	343,387	353,329
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**30,102,000**	**28,449,267**	**30,970,927**	**30,074,369**	**30,860,174**	**31,625,705**	**32,411,842**	**33,277,576**	**34,057,567**	**34,917,588**	**35,803,437**	**36,715,940**
Operating Result from Continuing Operations	**2,965,000**	**2,818,810**	**13,880,722**	**(1,572,187)**	**(1,630,912)**	**(1,572,231)**	**(1,582,053)**	**(1,652,831)**	**(1,604,132)**	**(1,607,833)**	**(1,611,812)**	**(1,612,314)**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Operating Result for the Year	**2,965,000**	**2,818,810**	**13,880,722**	**(1,572,187)**	**(1,630,912)**	**(1,572,231)**	**(1,582,053)**	**(1,652,831)**	**(1,604,132)**	**(1,607,833)**	**(1,611,812)**	**(1,612,314)**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(4,019,000)**	**(557,594)**	**(722,728)**	**(1,572,187)**	**(1,630,912)**	**(1,572,231)**	**(1,582,053)**	**(1,652,831)**	**(1,604,132)**	**(1,607,833)**	**(1,611,812)**	**(1,612,314)**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - GENERAL FUND
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year	Projected Years									
	2024/25	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**2032/33**	**2033/34**	**2034/35**	**2035/36**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	4,369,000	4,426,042	4,579,281	4,739,990	4,906,324	5,078,479	5,256,660	5,441,077	5,631,948	5,829,501	6,033,967	6,245,590
User Charges & Fees	5,862,000	3,590,103	6,194,480	6,365,304	6,541,198	6,722,314	6,908,807	7,093,614	7,291,121	7,494,497	7,700,905	7,914,647
Other Revenues	355,000	543,307	251,620	251,620	251,620	251,620	251,620	251,620	251,620	251,620	251,620	251,620
Grants & Contributions provided for Operating Purposes	10,383,000	15,217,902	14,750,913	12,570,203	12,848,378	13,209,004	13,506,564	13,814,321	14,132,625	14,461,839	14,802,339	15,154,014
Grants & Contributions provided for Capital Purposes	5,148,000	148,634	14,603,450	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	1,320,000	857,413	976,111	976,980	977,858	978,744	979,639	980,543	981,457	982,379	983,311	984,251
Other Income:												
Net Gains from the Disposal of Assets	288,000	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	286,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	7,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**28,018,000**	**24,783,401**	**41,355,855**	**24,904,096**	**25,525,377**	**26,240,160**	**26,903,290**	**27,581,175**	**28,288,771**	**29,019,835**	**29,772,142**	**30,550,122**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,901,000	10,893,813	11,226,436	11,588,552	11,965,059	12,261,174	12,566,172	12,880,320	13,203,893	13,537,173	13,880,452	14,234,028
Borrowing Costs	59,000	55,754	70,697	96,527	89,376	82,889	76,492	69,883	63,058	56,008	48,726	41,203
Materials & Contracts	12,205,000	9,754,957	11,000,858	9,600,761	9,899,141	10,260,071	10,630,677	11,069,635	11,411,279	11,821,049	12,244,400	12,681,802
Depreciation & Amortisation	4,661,000	3,934,000	4,670,000	4,716,700	4,763,867	4,811,506	4,859,621	4,908,217	4,957,299	5,006,872	5,056,941	5,107,510
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	20,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	278,000	270,985	273,600	281,448	289,531	297,857	306,433	315,266	324,364	333,735	343,387	353,329
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**26,124,000**	**24,909,509**	**27,241,591**	**26,283,988**	**27,006,974**	**27,713,497**	**28,439,394**	**29,243,321**	**29,959,894**	**30,754,838**	**31,573,905**	**32,417,873**
Operating Result from Continuing Operations	**1,894,000**	**(126,108)**	**14,114,264**	**(1,379,892)**	**(1,481,597)**	**(1,473,337)**	**(1,536,104)**	**(1,662,146)**	**(1,671,123)**	**(1,735,003)**	**(1,801,763)**	**(1,867,751)**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Operating Result for the Year	**1,894,000**	**(126,108)**	**14,114,264**	**(1,379,892)**	**(1,481,597)**	**(1,473,337)**	**(1,536,104)**	**(1,662,146)**	**(1,671,123)**	**(1,735,003)**	**(1,801,763)**	**(1,867,751)**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(3,254,000)**	**(274,742)**	**(489,186)**	**(1,379,892)**	**(1,481,597)**	**(1,473,337)**	**(1,536,104)**	**(1,662,146)**	**(1,671,123)**	**(1,735,003)**	**(1,801,763)**	**(1,867,751)**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - WATER FUND
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year					Projected Years					
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	929,000	966,940	1,003,694	1,039,351	1,076,256	1,114,453	1,153,987	1,194,904	1,237,253	1,281,085	1,326,451	1,373,404
User Charges & Fees	1,418,000	1,487,725	1,507,614	1,549,880	1,593,626	1,638,903	1,685,765	1,734,267	1,784,466	1,836,422	1,890,197	1,945,854
Other Revenues	5,000	14,300	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100
Grants & Contributions provided for Operating Purposes	71,000	8,700	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Grants & Contributions provided for Capital Purposes	1,836,000	3,227,770	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	120,000	102,936	212,400	214,400	216,420	218,460	220,521	222,602	224,704	226,827	228,971	231,137
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**4,379,000**	**5,808,371**	**2,789,808**	**2,869,732**	**2,952,402**	**3,037,916**	**3,126,372**	**3,217,873**	**3,312,523**	**3,410,434**	**3,511,719**	**3,616,495**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	412,000	370,264	381,528	395,116	409,247	420,345	431,779	443,557	455,690	468,188	481,064	494,327
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,803,000	1,630,441	1,557,411	1,584,064	1,611,516	1,639,792	1,668,917	1,698,915	1,729,813	1,761,638	1,794,417	1,828,180
Depreciation & Amortisation	888,000	630,000	890,000	898,900	907,889	916,968	926,138	935,399	944,753	954,200	963,742	973,380
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**3,103,000**	**2,630,705**	**2,828,939**	**2,878,080**	**2,928,652**	**2,977,106**	**3,026,833**	**3,077,870**	**3,130,255**	**3,184,026**	**3,239,223**	**3,295,887**
Operating Result from Continuing Operations	**1,276,000**	**3,177,666**	**(39,131)**	**(8,349)**	**23,751**	**60,811**	**99,539**	**140,002**	**182,268**	**226,408**	**272,496**	**320,608**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Operating Result for the Year	**1,276,000**	**3,177,666**	**(39,131)**	**(8,349)**	**23,751**	**60,811**	**99,539**	**140,002**	**182,268**	**226,408**	**272,496**	**320,608**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(560,000)**	**(50,104)**	**(39,131)**	**(8,349)**	**23,751**	**60,811**	**99,539**	**140,002**	**182,268**	**226,408**	**272,496**	**320,608**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
INCOME STATEMENT - SEWER FUND
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year					Projected Years					
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	388,000	406,635	420,743	435,854	451,494	467,681	484,435	501,775	519,722	538,298	557,523	577,421
User Charges & Fees	178,000	181,961	181,627	187,984	194,563	201,373	208,421	215,716	223,266	231,080	239,168	247,539
Other Revenues	5,000	2,600	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Grants & Contributions provided for Operating Purposes	8,000	7,650	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	91,000	81,111	97,982	97,762	97,517	98,143	99,070	100,007	100,953	101,908	102,873	103,848
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	**670,000**	**679,957**	**708,552**	**729,800**	**751,774**	**775,397**	**800,127**	**825,698**	**852,141**	**879,486**	**907,764**	**937,008**
Expenses from Continuing Operations												
Employee Benefits & On-Costs	123,000	121,363	122,363	126,730	131,270	134,840	138,517	142,304	146,205	150,224	154,362	158,625
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	465,000	541,342	497,600	501,187	504,882	508,687	512,607	516,644	520,803	525,086	529,498	534,042
Depreciation & Amortisation	283,000	250,000	283,000	285,830	288,688	291,575	294,491	297,436	300,410	303,414	306,448	309,513
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,000	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	**875,000**	**912,705**	**902,963**	**913,747**	**924,840**	**935,102**	**945,615**	**956,385**	**967,419**	**978,724**	**990,308**	**1,002,180**
Operating Result from Continuing Operations	**(205,000)**	**(232,748)**	**(194,411)**	**(183,947)**	**(173,066)**	**(159,705)**	**(145,488)**	**(130,687)**	**(115,277)**	**(99,238)**	**(82,544)**	**(65,172)**
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Net Operating Result for the Year	**(205,000)**	**(232,748)**	**(194,411)**	**(183,947)**	**(173,066)**	**(159,705)**	**(145,488)**	**(130,687)**	**(115,277)**	**(99,238)**	**(82,544)**	**(65,172)**
Net Operating Result before Grants and Contributions provided for Capital Purposes	**(205,000)**	**(232,748)**	**(194,411)**	**(183,947)**	**(173,066)**	**(159,705)**	**(145,488)**	**(130,687)**	**(115,277)**	**(99,238)**	**(82,544)**	**(65,172)**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - CONSOLIDATED
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year					Projected Years					
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	13,816,000	16,268,125	16,831,847	16,916,656	17,077,787	17,512,805	17,760,200	17,678,391	18,161,885	17,117,468	15,873,678	14,685,943
Investments	18,800,000	11,636,545	11,636,545	9,690,183	7,825,252	5,984,790	4,118,792	2,173,457	250,488	-	-	-
Receivables	6,803,000	6,839,264	10,351,084	6,506,750	6,686,957	6,855,465	7,012,397	7,171,109	7,338,919	7,512,447	7,690,526	7,875,096
Inventories	1,207,000	972,108	1,060,809	957,543	979,351	1,006,009	1,033,376	1,066,045	1,091,045	1,121,326	1,152,616	1,184,951
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	69,000	97,282	105,989	95,935	98,133	100,808	103,554	106,821	109,339	112,377	115,515	118,758
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	40,695,000	35,813,324	39,986,274	34,167,068	32,667,480	31,459,877	30,028,319	28,195,822	26,951,677	25,863,618	24,832,335	23,864,747
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	521,000	940,843	747,714	761,873	783,887	806,700	830,277	854,656	879,905	906,036	933,069	961,048
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	323,155,000	331,288,259	345,169,203	344,636,420	344,427,260	343,999,417	343,763,374	343,862,528	343,404,272	342,790,992	342,114,066	341,369,869
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	323,785,000	332,338,102	346,025,917	345,507,293	345,320,147	344,915,117	344,702,651	344,826,184	344,393,178	343,806,027	343,156,135	342,439,917
TOTAL ASSETS	**364,480,000**	**368,151,426**	**386,012,191**	**379,674,361**	**377,987,627**	**376,374,994**	**374,730,970**	**373,022,006**	**371,344,854**	**369,669,645**	**367,988,470**	**366,304,664**
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,708,000	2,714,805	3,202,019	2,630,710	2,699,353	2,769,868	2,840,231	2,920,620	2,988,321	3,066,059	3,146,372	3,229,350
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,869,000	4,848,430	7,192,402	3,184,452	3,252,372	3,340,031	3,412,671	3,487,731	3,565,418	3,645,760	3,728,823	3,814,617
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	130,000	138,037	186,385	192,385	198,576	204,974	211,582	218,407	225,457	232,740	240,262	154,951
Employee benefit provisions	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	8,864,000	9,858,272	12,737,805	8,164,547	8,307,301	8,471,873	8,621,484	8,783,758	8,936,195	9,101,558	9,272,457	9,355,917
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,675,000	1,533,344	2,633,854	2,441,469	2,242,893	2,037,920	1,826,338	1,607,930	1,382,474	1,149,734	909,472	754,521
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,675,000	1,533,344	2,633,854	2,441,469	2,242,893	2,037,920	1,826,338	1,607,930	1,382,474	1,149,734	909,472	754,521
TOTAL LIABILITIES	**10,539,000**	**11,391,616**	**15,371,659**	**10,606,016**	**10,550,194**	**10,509,793**	**10,447,822**	**10,391,688**	**10,318,669**	**10,251,292**	**10,181,929**	**10,110,438**
Net Assets	**353,941,000**	**356,759,810**	**370,640,532**	**369,068,345**	**367,437,433**	**365,865,202**	**364,283,148**	**362,630,317**	**361,026,185**	**359,418,353**	**357,806,541**	**356,194,226**
EQUITY												
Retained Earnings	210,816,000	213,634,810	227,515,532	225,943,345	224,312,433	222,740,202	221,158,148	219,505,317	217,901,185	216,293,353	214,681,541	213,069,226
Revaluation Reserves	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	353,941,000	356,759,810	370,640,532	369,068,345	367,437,433	365,865,202	364,283,148	362,630,317	361,026,185	359,418,353	357,806,541	356,194,226
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**353,941,000**	**356,759,810**	**370,640,532**	**369,068,345**	**367,437,433**	**365,865,202**	**364,283,148**	**362,630,317**	**361,026,185**	**359,418,353**	**357,806,541**	**356,194,226**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - GENERAL FUND
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year					Projected Years					
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$
ASSETS												
Current Assets												
Cash & Cash Equivalents	6,988,000	12,000,000	12,206,423	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	10,307,181	8,339,381	6,346,225
Investments	18,800,000	11,636,545	11,636,545	9,690,183	7,825,252	5,984,790	4,118,792	2,173,457	250,488	-	-	-
Receivables	6,300,000	5,540,928	9,941,280	6,084,443	6,251,707	6,406,820	6,549,888	6,694,251	6,847,210	7,005,366	7,167,537	7,335,641
Inventories	1,207,000	972,108	1,060,809	957,543	979,351	1,006,009	1,033,376	1,066,045	1,091,045	1,121,326	1,152,616	1,184,951
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	69,000	97,282	105,989	95,935	98,133	100,808	103,554	106,821	109,339	112,377	115,515	118,758
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	33,364,000	30,246,863	34,951,046	28,828,104	27,154,443	25,498,427	23,805,610	22,040,573	20,298,082	18,546,250	16,775,049	14,985,574
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	355,000	623,626	530,328	537,751	552,793	568,390	584,498	601,147	618,396	636,245	654,708	673,816
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	256,162,000	260,938,283	275,402,227	275,332,174	275,431,591	275,556,291	275,632,877	275,660,866	275,639,773	275,569,107	275,448,372	275,277,068
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	256,626,000	261,670,909	276,041,555	275,978,925	276,093,384	276,233,681	276,326,375	276,371,013	276,367,169	276,314,352	276,212,080	276,059,885
TOTAL ASSETS	**289,990,000**	**291,917,772**	**310,992,602**	**304,807,029**	**303,247,828**	**301,732,109**	**300,131,985**	**298,411,586**	**296,665,251**	**294,860,602**	**292,987,129**	**291,045,459**
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,644,000	2,661,718	3,147,310	2,574,125	2,640,826	2,709,360	2,777,675	2,855,944	2,921,452	2,996,922	3,074,888	3,155,437
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,495,000	3,700,739	7,063,896	3,055,946	3,123,866	3,211,525	3,284,165	3,359,225	3,436,912	3,517,254	3,600,317	3,686,111
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	130,000	175,078	224,546	212,225	198,576	204,974	211,582	218,407	225,457	232,740	240,262	154,951
Employee benefit provisions	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,426,000	8,694,534	12,592,751	7,999,296	8,120,267	8,282,859	8,430,422	8,590,576	8,740,821	8,903,915	9,072,467	9,153,498
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,806,000	1,591,346	2,653,694	2,441,469	2,242,893	2,037,920	1,826,338	1,607,930	1,382,474	1,149,734	909,472	754,521
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,806,000	1,591,346	2,653,694	2,441,469	2,242,893	2,037,920	1,826,338	1,607,930	1,382,474	1,149,734	909,472	754,521
TOTAL LIABILITIES	**8,232,000**	**10,285,880**	**15,246,445**	**10,440,765**	**10,363,160**	**10,320,779**	**10,256,760**	**10,198,506**	**10,123,295**	**10,053,649**	**9,981,939**	**9,908,019**
Net Assets	**281,758,000**	**281,631,892**	**295,746,156**	**294,366,264**	**292,884,667**	**291,411,330**	**289,875,226**	**288,213,079**	**286,541,956**	**284,806,953**	**283,005,190**	**281,137,439**
EQUITY												
Retained Earnings	176,603,000	176,476,892	190,591,156	189,211,264	187,729,667	186,256,330	184,720,226	183,058,079	181,386,956	179,651,953	177,850,190	175,982,439
Revaluation Reserves	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	281,758,000	281,631,892	295,746,156	294,366,264	292,884,667	291,411,330	289,875,226	288,213,079	286,541,956	284,806,953	283,005,190	281,137,439
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**281,758,000**	**281,631,892**	**295,746,156**	**294,366,264**	**292,884,667**	**291,411,330**	**289,875,226**	**288,213,079**	**286,541,956**	**284,806,953**	**283,005,190**	**281,137,439**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - WATER FUND
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year					Projected Years					
	2024/25	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**2032/33**	**2033/34**	**2034/35**	**2035/36**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334	5,924,941
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	372,000	1,191,632	302,466	311,584	321,021	330,788	340,897	351,360	362,189	373,398	384,998	397,004
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,107,000	3,211,686	2,638,293	2,989,788	3,069,230	3,527,640	3,876,795	3,945,516	4,426,692	5,077,285	5,668,332	6,321,945
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	135,000	294,455	194,045	199,948	206,058	212,382	218,927	225,701	232,713	239,969	247,480	255,254
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	52,505,000	56,046,476	55,671,476	55,307,576	55,247,687	54,845,719	54,591,582	54,658,183	54,354,430	53,925,229	53,601,487	53,263,107
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	52,640,000	56,340,931	55,865,521	55,507,524	55,453,745	55,058,101	54,810,509	54,883,884	54,587,142	54,165,199	53,848,967	53,518,361
TOTAL ASSETS	**57,747,000**	**59,552,617**	**58,503,813**	**58,497,312**	**58,522,975**	**58,585,741**	**58,687,304**	**58,829,400**	**59,013,834**	**59,242,484**	**59,517,298**	**59,840,306**
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	64,000	52,134	53,772	55,620	57,532	59,487	61,511	63,605	65,771	68,012	70,331	72,730
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,374,000	1,013,817	2,506	2,506	2,506	2,506	2,506	2,506	2,506	2,506	2,506	2,506
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,438,000	1,065,951	56,278	58,126	60,038	61,993	64,017	66,111	68,277	70,518	72,837	75,236
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	**2,438,000**	**1,065,951**	**56,278**	**58,126**	**60,038**	**61,993**	**64,017**	**66,111**	**68,277**	**70,518**	**72,837**	**75,236**
Net Assets	**55,309,000**	**58,486,666**	**58,447,535**	**58,439,186**	**58,462,937**	**58,523,748**	**58,623,287**	**58,763,289**	**58,945,558**	**59,171,966**	**59,444,461**	**59,765,069**
EQUITY												
Retained Earnings	27,834,000	31,011,666	30,972,535	30,964,186	30,987,937	31,048,748	31,148,287	31,288,289	31,470,558	31,696,966	31,969,461	32,290,069
Revaluation Reserves	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	55,309,000	58,486,666	58,447,535	58,439,186	58,462,937	58,523,748	58,623,287	58,763,289	58,945,558	59,171,966	59,444,461	59,765,069
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**55,309,000**	**58,486,666**	**58,447,535**	**58,439,186**	**58,462,937**	**58,523,748**	**58,623,287**	**58,763,289**	**58,945,558**	**59,171,966**	**59,444,461**	**59,765,069**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
BALANCE SHEET - SEWER FUND
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year					Projected Years					
	2024/25	**2025/26**	**2026/27**	**2027/28**	**2028/29**	**2029/30**	**2030/31**	**2031/32**	**2032/33**	**2033/34**	**2034/35**	**2035/36**
	$	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**	**$**
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963	2,414,777
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	131,000	143,745	145,499	130,564	114,229	117,856	121,611	125,497	129,520	133,683	137,991	142,451
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,224,000	2,391,816	2,435,097	2,369,016	2,443,807	2,433,810	2,345,913	2,209,733	2,226,902	2,240,082	2,388,955	2,557,228
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	162,000	80,764	43,181	24,174	25,036	25,928	26,852	27,808	28,797	29,821	30,881	31,978
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	14,488,000	14,303,500	14,095,500	13,996,670	13,747,982	13,597,407	13,538,916	13,543,480	13,410,070	13,296,655	13,064,207	12,829,694
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	14,650,000	14,384,264	14,138,681	14,020,844	13,773,018	13,623,335	13,565,767	13,571,287	13,438,867	13,326,476	13,095,088	12,861,672
TOTAL ASSETS	**16,874,000**	**16,776,080**	**16,573,777**	**16,389,860**	**16,216,825**	**16,057,144**	**15,911,681**	**15,781,020**	**15,665,769**	**15,566,559**	**15,484,042**	**15,418,900**
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	953	936	966	996	1,020	1,045	1,071	1,098	1,125	1,153	1,182
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	133,875	126,000	126,000	126,000	126,000	126,000	126,000	126,000	126,000	126,000	126,000
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	134,828	126,936	126,966	126,996	127,020	127,045	127,071	127,098	127,125	127,153	127,182
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	**-**	**134,828**	**126,936**	**126,966**	**126,996**	**127,020**	**127,045**	**127,071**	**127,098**	**127,125**	**127,153**	**127,182**
Net Assets	**16,874,000**	**16,641,252**	**16,446,841**	**16,262,894**	**16,089,829**	**15,930,124**	**15,784,635**	**15,653,949**	**15,538,671**	**15,439,434**	**15,356,889**	**15,291,718**
EQUITY												
Retained Earnings	6,379,000	6,146,252	5,951,841	5,767,894	5,594,829	5,435,124	5,289,635	5,158,949	5,043,671	4,944,434	4,861,889	4,796,718
Revaluation Reserves	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	16,874,000	16,641,252	16,446,841	16,262,894	16,089,829	15,930,124	15,784,635	15,653,949	15,538,671	15,439,434	15,356,889	15,291,718
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	**16,874,000**	**16,641,252**	**16,446,841**	**16,262,894**	**16,089,829**	**15,930,124**	**15,784,635**	**15,653,949**	**15,538,671**	**15,439,434**	**15,356,889**	**15,291,718**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	5,975,000	5,468,015	5,993,971	6,205,201	6,423,730	6,649,907	6,884,001	7,126,288	7,377,054	7,636,598	7,905,226	8,183,256
User Charges & Fees	8,381,000	6,050,755	6,760,132	8,018,265	8,241,903	8,472,445	8,710,107	8,950,989	9,200,326	9,460,472	9,726,945	10,001,052
Investment & Interest Revenue Received	1,490,000	1,163,194	1,235,756	1,367,466	1,266,589	1,303,844	1,307,695	1,311,916	1,315,365	1,319,293	1,323,267	1,327,252
Grants & Contributions	16,965,000	17,615,503	29,618,338	12,264,458	12,868,897	13,231,100	13,527,454	13,835,406	14,153,911	14,483,334	14,824,050	15,175,939
Bonds & Deposits Received	24,000	-	-	-	-	-	-	-	-	-	-	-
Other	2,208,000	468,627	280,130	480,832	306,071	305,173	305,764	305,676	305,438	305,267	305,120	304,930
Payments:												
Employee Benefits & On-Costs	(9,276,000)	(11,345,600)	(11,716,513)	(12,097,835)	(12,492,510)	(12,806,168)	(13,125,971)	(13,455,370)	(13,794,652)	(14,144,115)	(14,504,063)	(14,874,812)
Materials & Contracts	(16,662,000)	(11,460,048)	(13,489,800)	(12,244,766)	(12,492,312)	(12,901,800)	(13,304,950)	(13,774,435)	(14,156,123)	(14,598,503)	(15,058,345)	(15,533,331)
Borrowing Costs	(60,000)	(54,004)	(54,317)	(97,322)	(91,397)	(85,277)	(78,956)	(72,427)	(65,684)	(58,719)	(51,524)	(44,092)
Bonds & Deposits Refunded	(12,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(251,000)	(270,985)	(273,600)	(281,448)	(289,531)	(297,857)	(306,433)	(315,266)	(324,364)	(333,735)	(343,387)	(353,329)
Net Cash provided (or used in) Operating Activities	8,782,000	7,635,457	18,354,097	3,614,851	3,741,439	3,871,367	3,918,710	3,912,777	4,011,272	4,069,891	4,127,288	4,186,866
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	7,163,455	-	1,946,361	1,864,931	1,840,462	1,865,998	1,945,335	1,922,969	250,488	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	651,000	732,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	1	1	1	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	8,800,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(10,242,000)	(12,945,167)	(19,389,233)	(5,890,020)	(5,852,855)	(5,678,236)	(5,932,339)	(6,328,339)	(5,832,339)	(5,739,339)	(5,738,339)	(5,734,339)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(10,800,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,591,000)	(5,049,711)	(18,939,232)	(3,343,657)	(3,387,924)	(3,237,773)	(3,466,341)	(3,783,004)	(3,309,370)	(4,888,851)	(5,138,339)	(5,134,339)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,303,450	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(130,000)	(133,621)	(154,593)	(186,385)	(192,385)	(198,576)	(204,974)	(211,582)	(218,407)	(225,457)	(232,740)	(240,262)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(130,000)	(133,621)	1,148,857	(186,385)	(192,385)	(198,576)	(204,974)	(211,582)	(218,407)	(225,457)	(232,740)	(240,262)
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,939,000)	2,452,125	563,722	84,809	161,131	435,018	247,395	(81,809)	483,495	(1,044,417)	(1,243,790)	(1,187,735)
plus: Cash & Cash Equivalents - beginning of year	16,755,000	13,816,000	16,268,125	16,831,847	16,916,656	17,077,787	17,512,805	17,760,200	17,678,391	18,161,885	17,117,468	15,873,678
Cash & Cash Equivalents - end of the year	**13,816,000**	**16,268,125**	**16,831,847**	**16,916,656**	**17,077,787**	**17,512,805**	**17,760,200**	**17,678,391**	**18,161,885**	**17,117,468**	**15,873,678**	**14,685,943**
Cash & Cash Equivalents - end of the year	13,816,000	16,268,125	16,831,847	16,916,656	17,077,787	17,512,805	17,760,200	17,678,391	18,161,885	17,117,468	15,873,678	14,685,943
Investments - end of the year	18,800,000	11,636,545	11,636,545	9,690,183	7,825,252	5,984,790	4,118,792	2,173,457	250,488	-	-	-
Cash, Cash Equivalents & Investments - end of the year	**32,616,000**	**27,904,669**	**28,468,392**	**26,606,840**	**24,903,039**	**23,497,595**	**21,878,992**	**19,851,848**	**18,412,373**	**17,117,468**	**15,873,678**	**14,685,943**
Representing:												
- External Restrictions	12,943,000	10,383,125	10,740,424	11,031,656	11,192,787	11,627,805	11,875,200	11,793,391	12,276,885	12,925,287	13,649,297	14,454,718
- Internal Restrictions	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000
- Unrestricted	8,760,000	6,608,545	6,814,968	4,662,183	2,797,252	956,790	(909,208)	(2,854,543)	(4,777,512)	(6,720,819)	(8,688,619)	(10,681,775)
	32,616,000	**27,904,669**	**28,468,392**	**26,606,840**	**24,903,039**	**23,497,595**	**21,878,992**	**19,851,848**	**18,412,373**	**17,117,468**	**15,873,678**	**14,685,943**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - GENERAL FUND
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	4,150,113	4,574,783	4,735,272	4,901,441	5,073,425	5,251,429	5,435,663	5,626,345	5,823,701	6,027,965	6,239,378
User Charges & Fees	-	4,441,244	5,075,240	6,291,892	6,465,607	6,644,478	6,828,661	7,014,193	7,206,242	7,407,095	7,612,200	7,822,790
Investment & Interest Revenue Received	-	988,884	928,720	1,057,530	953,751	988,076	988,968	990,201	990,634	991,515	992,414	993,294
Grants & Contributions	-	16,433,373	29,621,837	12,249,258	12,853,697	13,215,900	13,512,254	13,820,206	14,138,711	14,468,134	14,808,850	15,160,739
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	451,727	221,030	421,732	246,971	246,073	246,664	246,576	246,338	246,167	246,020	245,830
Payments:												
Employee Benefits & On-Costs	-	(10,855,724)	(11,212,704)	(11,576,103)	(11,952,111)	(12,251,075)	(12,555,770)	(12,869,606)	(13,192,858)	(13,525,807)	(13,868,744)	(14,221,969)
Materials & Contracts	-	(9,286,663)	(11,434,582)	(10,159,584)	(10,375,985)	(10,753,393)	(11,123,502)	(11,558,953)	(11,905,588)	(12,311,862)	(12,734,516)	(13,171,196)
Borrowing Costs	-	(57,656)	(56,883)	(98,768)	(91,689)	(85,277)	(78,956)	(72,427)	(65,684)	(58,719)	(51,524)	(44,092)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(270,985)	(273,600)	(281,448)	(289,531)	(297,857)	(306,433)	(315,266)	(324,364)	(333,735)	(343,387)	(353,329)
Net Cash provided (or used in) Operating Activities	-	5,994,312	17,443,839	2,639,781	2,712,149	2,780,349	2,763,314	2,690,586	2,719,777	2,706,489	2,689,278	2,671,445
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	7,163,455	-	1,946,361	1,864,931	1,840,462	1,865,998	1,945,335	1,922,969	250,488	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	732,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(8,708,191)	(18,799,233)	(5,168,020)	(4,964,855)	(5,022,236)	(5,024,339)	(5,024,339)	(5,024,339)	(5,024,339)	(5,024,339)	(5,024,339)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(812,736)	(18,349,233)	(2,621,658)	(2,499,924)	(2,581,773)	(2,558,341)	(2,479,004)	(2,501,370)	(4,173,851)	(4,424,339)	(4,424,339)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,303,450	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(169,576)	(191,634)	(224,546)	(212,225)	(198,576)	(204,974)	(211,582)	(218,407)	(225,457)	(232,740)	(240,262)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(169,576)	1,111,816	(224,546)	(212,225)	(198,576)	(204,974)	(211,582)	(218,407)	(225,457)	(232,740)	(240,262)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	5,012,000	206,423	(206,423)	(0)	0	(0)	0	0	(1,692,819)	(1,967,800)	(1,993,156)
plus: Cash & Cash Equivalents - beginning of year	-	6,988,000	12,000,000	12,206,423	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	10,307,181	8,339,381
Cash & Cash Equivalents - end of the year	**-**	**12,000,000**	**12,206,423**	**12,000,000**	**12,000,000**	**12,000,000**	**12,000,000**	**12,000,000**	**12,000,000**	**10,307,181**	**8,339,381**	**6,346,225**
Cash & Cash Equivalents - end of the year	6,988,000	12,000,000	12,206,423	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	10,307,181	8,339,381	6,346,225
Investments - end of the year	18,800,000	11,636,545	11,636,545	9,690,183	7,825,252	5,984,790	4,118,792	2,173,457	250,488	-	-	-
Cash, Cash Equivalents & Investments - end of the year	**25,788,000**	**23,636,545**	**23,842,968**	**21,690,183**	**19,825,252**	**17,984,790**	**16,118,792**	**14,173,457**	**12,250,488**	**10,307,181**	**8,339,381**	**6,346,225**
Representing:												
- External Restrictions	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000
- Internal Restrictions	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000
- Unrestricted	8,760,000	6,608,545	6,814,968	4,662,183	2,797,252	956,790	(909,208)	(2,854,543)	(4,777,512)	(6,720,819)	(8,688,619)	(10,681,775)
	25,788,000	**23,636,545**	**23,842,968**	**21,690,183**	**19,825,252**	**17,984,790**	**16,118,792**	**14,173,457**	**12,250,488**	**10,307,181**	**8,339,381**	**6,346,225**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - WATER FUND
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year					Projected Years					
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	921,791	1,000,267	1,036,027	1,072,815	1,110,892	1,150,301	1,191,089	1,233,305	1,276,999	1,322,221	1,369,027
User Charges & Fees	-	1,421,446	1,503,158	1,540,412	1,583,826	1,628,760	1,675,267	1,723,401	1,773,220	1,824,783	1,878,150	1,933,386
Investment & Interest Revenue Received	-	98,448	211,849	213,866	215,867	217,888	219,928	221,989	224,069	226,170	228,292	230,434
Grants & Contributions	-	1,002,054	(3,555)	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	14,300	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100
Payments:												
Employee Benefits & On-Costs	-	(369,197)	(381,451)	(395,031)	(409,157)	(420,276)	(431,707)	(443,483)	(455,613)	(468,110)	(480,983)	(494,244)
Materials & Contracts	-	(1,632,311)	(1,557,596)	(1,583,996)	(1,611,447)	(1,639,721)	(1,668,843)	(1,698,839)	(1,729,735)	(1,761,557)	(1,794,334)	(1,828,095)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	1,456,530	830,772	877,378	918,005	963,643	1,011,046	1,060,258	1,111,347	1,164,385	1,219,446	1,276,607
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(4,171,476)	(515,000)	(535,000)	(848,000)	(515,000)	(672,000)	(1,002,000)	(641,000)	(525,000)	(640,000)	(635,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(4,171,476)	(515,000)	(535,000)	(848,000)	(515,000)	(672,000)	(1,002,000)	(641,000)	(525,000)	(640,000)	(635,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(2,714,946)	315,772	342,378	70,005	448,643	339,046	58,258	470,347	639,385	579,446	641,607
plus: Cash & Cash Equivalents - beginning of year	-	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334
Cash & Cash Equivalents - end of the year	**-**	**2,020,054**	**2,335,826**	**2,678,204**	**2,748,208**	**3,196,852**	**3,535,898**	**3,594,156**	**4,064,503**	**4,703,888**	**5,283,334**	**5,924,941**
Cash & Cash Equivalents - end of the year	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334	5,924,941
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	**4,735,000**	**2,020,054**	**2,335,826**	**2,678,204**	**2,748,208**	**3,196,852**	**3,535,898**	**3,594,156**	**4,064,503**	**4,703,888**	**5,283,334**	**5,924,941**
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334	5,924,941
	4,735,000	**2,020,054**	**2,335,826**	**2,678,204**	**2,748,208**	**3,196,852**	**3,535,898**	**3,594,156**	**4,064,503**	**4,703,888**	**5,283,334**	**5,924,941**

Bogan Shire Council
10 Year Financial Plan for the Years ending 30 June 2036
CASH FLOW STATEMENT - SEWER FUND
Scenario: Rolled over from last year's 24/25 LTFP V16

	Actuals	Current Year					Projected Years					
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	$	$	$	$	$	$	$	$	$	$	$	$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	396,111	418,921	433,902	449,474	465,590	482,271	499,535	517,404	535,898	555,040	574,851
User Charges & Fees	-	188,066	181,733	185,961	192,470	199,206	206,179	213,395	220,864	228,594	236,595	244,876
Investment & Interest Revenue Received	-	79,514	97,753	97,517	97,263	97,880	98,799	99,726	100,662	101,607	102,561	103,525
Grants & Contributions	-	180,076	57	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	2,600	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Payments:												
Employee Benefits & On-Costs	-	(120,679)	(122,358)	(126,702)	(131,241)	(134,817)	(138,494)	(142,281)	(146,181)	(150,198)	(154,336)	(158,598)
Materials & Contracts	-	(541,073)	(497,622)	(501,185)	(504,880)	(508,686)	(512,605)	(516,642)	(520,801)	(525,084)	(529,496)	(534,040)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	184,615	79,485	97,693	111,286	127,374	144,349	161,933	180,148	199,017	218,564	238,814
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	35,956	37,042	38,162	19,840	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(65,500)	(75,000)	(187,000)	(40,000)	(141,000)	(236,000)	(302,000)	(167,000)	(190,000)	(74,000)	(75,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(29,544)	(37,958)	(148,838)	(20,160)	(141,000)	(236,000)	(302,000)	(167,000)	(190,000)	(74,000)	(75,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	155,071	41,527	(51,145)	91,126	(13,626)	(91,651)	(140,067)	13,148	9,017	144,564	163,814
plus: Cash & Cash Equivalents - beginning of year	-	2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963
Cash & Cash Equivalents - end of the year	**-**	**2,248,071**	**2,289,598**	**2,238,453**	**2,329,579**	**2,315,953**	**2,224,302**	**2,084,235**	**2,097,383**	**2,106,400**	**2,250,963**	**2,414,777**
Cash & Cash Equivalents - end of the year	2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963	2,414,777
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	**2,093,000**	**2,248,071**	**2,289,598**	**2,238,453**	**2,329,579**	**2,315,953**	**2,224,302**	**2,084,235**	**2,097,383**	**2,106,400**	**2,250,963**	**2,414,777**
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963	2,414,777
	2,093,000	**2,248,071**	**2,289,598**	**2,238,453**	**2,329,579**	**2,315,953**	**2,224,302**	**2,084,235**	**2,097,383**	**2,106,400**	**2,250,963**	**2,414,777**