

Operational Plan and Budget 2025/2026



Comfortable Country Living

Adopted 26/06/2025



Introduction

The Delivery Program and Operational Plan and Budget are where the community's long-term strategic goals, expressed in the Bogan Shire 2035 Community Strategic Plan, are systematically translated into actions.

The Delivery Program is a statement of commitment to the community from each newly elected council. Supporting the Delivery Program is the annual Operational Plan and Budget. It spells out the details of the Program – the individual projects and activities that will be undertaken each year to achieve the commitments made in the Delivery Program.

The Operational Plan and Budget (2025/2026) provides detailed information on the Council's specific actions and projects that will be implemented for the year for each service including Capital Works, Rates, Fees and Charges.

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About Bogan Shire

Bogan Shire, situated in Western New South Wales, has an area of 14,610 square kilometres, equivalent to about 1.8% of the State's land surface. The geographical centre of the State lies within the Shire boundaries. The Shire has an estimated population of 2,467. Nyngan, the Shire's Administrative Centre, is located on the Bogan River at the junction of the Mitchell and Barrier Highways - an ideal rest point for the weary traveller.

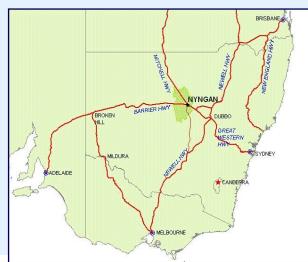
There is an abundance of productive agricultural land for sheep and cattle production and large scale cropping enterprises. Bogan Shire farmers are highly competitive on local and international markets and the large quantity of agricultural produce is conducive to the development of value adding industries and marketing ventures. Bogan Shire's prosperity is also built around a thriving mining industry of which copper is the primary metal found.

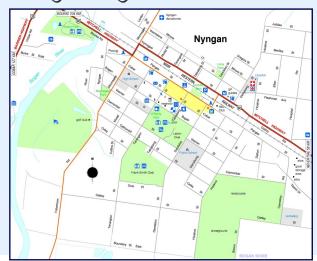
Nyngan offers warm hospitality and all the facilities of a modern rural township. Three Motels, two Caravan Parks and Hotels provide a choice of accommodation options. Three licensed Clubs cater for entertainment and relaxation. The town also boasts a selection of cafes, restaurants and take-away food outlets for dining.

The Bogan Shire has one high school, four primary schools, an Early Learning Centre for long day care, a pre-school, a mobile pre-school, a Youth Centre and a TAFE Campus. Councils medical centre services meet Nyngan's medical needs through the provision of doctors, nurses, a podiatrist, a physiotherapist, pathology services, ultrasound services and a network of other health professionals. Nyngan also has a hospital, an aged hostel and a dentist.

The recreational and sporting facilities in Nyngan are excellent and include facilities for bowls, golf, tennis, dancing, swimming, rugby union, rugby league, touch football, cricket, netball, fishing, boating, canoeing, water-skiing, soccer and pony club. Whether you are looking for an outback experience or a place to escape the hectic pace of the city life, we hope that a visit to the Bogan

Shire will show you what real "Comfortable Country Living" is all about.





Bogan Shire - Operational Plan and Budget

Message from the Mayor

Bogan Shire Council supports the Community by delivering a wide range of services. In order to fund these many and varied services Council relies heavily on recurring annual government grants (\$13.4 Million) as well as general rates (\$3.6 Million) and fees or charges, including childcare and medicare (\$3.4 Million).

This income enables Council to continue all of our services including road maintenance, upkeep of our parks, gardens and sports fields, operation and maintenance of the swimming pool, showgrounds, Youth Centre, Visitor Information Centre and library and that portion of Medical Centre and Early Learning Centre costs that are not covered by fees charged.

For the 2025/26 budget, general rates will increase by 4.1% in line with the IPART allowable rate peg. Council acknowledges that rates are a significant expense for all our ratepayers however, this increase is necessary for us to continue to provide services to the community in a financially responsible manner. This increase goes towards helping to maintain a balanced budget which will ensure that we can continue to serve our local community as a financially viable independent Council.

Waste and recycling charges are proposed to increase by 4.1% as costs of delivering the service increase, costs to provide the service also need to increase.

It is proposed that water access and user charges increase by 4.1% which equates to a \$26 increase on a standard 20mm service and 10 cents per kilolitre for usage to cover estimated operational costs. Sewer charges have also increased by 4.1% to ensure that we cover the estimated operational costs of providing the service. This 4.1% increase equates to a \$19 increase on a standard residential connection.

Due to an estimated 3.5% increase to the Financial Assistance Grant we have been able to absorb a number of cost increases in the budget including award wage increases of 3 to 5% and a regulated increase to employee superannuation of .05% to 12%, general operational expense, increases including an average 5% increase to insurance premiums and increases to both internal and external Audit Fees.

Our Water Charges (\$2.172 Million) and Sewer Charges (\$593,000) help to ensure that our water and sewerage treatment plants continue to provide a safe and reliable service.

Council has budgeted to spend \$9.9 Million on road works, including \$1.5 Million on capital improvements to our road network. This includes \$1,008,000 on gravel re-sheeting of rural roads, \$450,000 for bitumen resealing. The budget includes \$2.030 million for keeping plant up to date, major items being 2 new rollers \$230,000each and a new loader \$380,000.

Message from the Mayor (continued)

Council has not received any additional funding in 2025 for the Resources for Regions Program, Stronger Country Communities or Local Roads and Community Infrastructure Program as changes to Government has seen these programs cease. Council was fortunate however to receive funding of \$7.834 million in total from the Road Safety Program with Transport for NSW..

Carry forward road works are still continuing in 2024/25 on Coffils Lane \$1.349 million and Okeh Rd \$272,000 from Resources for Regions funding and Council will still have over \$4 million in Regional Emergency Road Repair Fund to be spent on local and regional roads.

The Capital Works Program includes the following major items:

ightarrow Gravel Re-sheeting & Re-sealing of Rural Roads and Town Streets	\$1,458,443
\rightarrow Loader	\$380,000
\rightarrow Roller	\$230,000
\rightarrow Roller	\$230,000

In order to fund these Capital Works Council will receive grant/loan funding amounting to \$2,607,077.

On behalf of Council I commend the 2025/2026 Operational Plan and Budget to all residents.

Glen Neill

Mayor

Planning & Reporting Framework



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Our Vision, Our Mission

Comfortable Country Civing

To provide a comfortable country lifestyle by progressively improving the level of appropriate facilities and services and encouraging growth and economic development that is responsive to the needs of the community

Keyword Definition – Comfortable

Safe and secure (both physically and financially protected), affordable, enjoyable, and relaxed community environment.

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Strategic Priorities

Bogan Shire's Community Strategic Plan 2035

The Community Strategic Plan is the highest level plan that a council will prepare. The purpose of the plan is to identify the community's main priorities and aspirations for the future and to plan strategies for achieving these goals. In doing this, the planning process considers the issues and pressures that may affect the community and the level of resources that will realistically be available to achieve its aims and aspirations.

Themes and Goals Expressed in Bogan Shire 2035

Social

Goal: An inclusive community that works together and is able to access services and opportunities to support our comfortable country living.

Infrastructure

Goal: Construct and manage reliable and efficient community assets that provide access to quality services.

Environmental

Goal: To support, enhance and preserve the environment of our shire through sound planning and management practices to ensure a sustainable, healthy and safe community.

Economic

Goal: A vibrant local economy with a diversity of successful businesses that provide local employment opportunities and contribute to a prosperous community.

Civic Leadership

Goal: Strong, transparent and effective governance with an actively engaged community to ensure we remain Fit For The Future.



Working with the NSW State Government

The current NSW State Government have listed the following areas as a priority for the Government:

- \rightarrow A Strong Economy
- \rightarrow Highest Quality Education
- \rightarrow Well Connected Communities with Quality Local Environments
- \rightarrow Putting the Customer at the Centre of Everything We Do.
- ightarrow Breaking the Cycle of Disadvantage

The themes and goals expressed in Bogan Shire 2032 link in with these priorities and provide a basis for Council and the State Government to work together for the benefit of our community.

The following goals relating to the Well Connected Communities with Quality Local Environments section are of particular significance to the Bogan Shire:

- \rightarrow Transport
- \rightarrow Health
- ightarrow Family and Community Services
- \rightarrow Education
- ightarrow Police and Justice

1 - Social

1.1 Social and Cultural

Outcome: Our community enjoys and actively participates in our rich culture, social environment and communal vibe.

2025/2026 Draft Budget	\$
Operating Expenditure	536,490
Employee Costs	69,790
Plant	18,000
Materials and Contracts	423,100
Other Culture	25,600
Operating Income	-352,000
Capital Expenditure	0
Capital Income	0

1 - Social

1.1 Social and Cultural

Outcome: Our community enjoys and actively participates in our rich culture, social environment and communal vibe.

Strategy 1.1.1

Support and cr	Support and create opportunities for community festivals, events and cultural activities through planning, marketing, direct involvement and various	
forms of assist	ance.	
	Activities 2025/26	
i	Provide community events, activities and venues to celebrate Australia Day	
ii	Seek sponsorship and organise the Christmas Lights and Rural Mailbox Competitions	
iii	Provide facilities for the Nyngan Show, Ag Expo, Anzac Day and Duck Creek and other community events at the Nyngan Showgrounds	
iv	Support a range of local community organisations and events	
v	Support and encourage the Arts through annual	
	membership of Outback Arts	

Strategy 1.1.2 Promote, support and preserve connections to local heritage and culture recognising the role they play in tourism and economic development of the Shire. Image: Continue to support the Nyngan Museum, Fire Station Museum and Mid-State Shearing Shed Museum Image: Continue to promote the Nyngan Museum and Mid-State Shearing Shed Museum Image: Mid-State S

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Stra	Strategy 1.1.3	
Ider	ntify, respect and preserve sites and items of historical significance.	
	Activities 2025/26	
i	Identify and develop plans to preserve Council owned historic buildings	
ii	Investigate opportunities for grant funding for management plans and preservation of our historic buildings	
iii	Update the Community Heritage Study.	

Stra	Strategy 1.1.4	
Dev	Develop and support volunteer groups to carry out functions and projects for the benefit of the community and volunteers.	
	Activities 2025/26	
i	Work with volunteer groups to support their activities. (e.g. administrative support and assistance with grant applications)	
ii	Support National Tree Day with plantings	
iii	Produce and update the Community Directory - both the hard copy and on Council's website	
iv	Administer Section 355 Committees of Council	

1 - Social

1.2 Community Centres

Outcome: Our community utilises and values the educational, recreational and social opportunities provided by our community spaces.

2025/2026 Draft Budget	\$
Operating Expenditure	1,292,852
Employee Costs	440,076
Plant Hire	114,200
Materials and Contracts	689,299
Other	49,277
Operating Income	-144150
Capital Expenditure	252,309
Capital Income	0



1 - Social

1.2 Community Centres

Outcome: Our community utilises and values the educational, recreational and social opportunities provided by our community spaces.

Strategy 1.2.1 Provide, maintain and improve functional Nyngan Pool facilities to cater for a variety of users.	
	Activities 2025/26
i	Maintain public pool facilities and best practice standards
ii	Continue to make the pool more accessible and encourage usage by the wider community

Strategy 1.2.2

Ma	intain and improve our parks, gardens and playgrounds to promote their use and enjoyment by the whole community and our visitors.
	Activities 2025/26
ii	Continue to maintain and upgrade parks and reserves
iii	Management and maintenance of the cemetery in accordance with the Cemetery Policy

Strategy 1.2.3

Maintain and improve our sports grounds and active recreational facilities through the diversity of sport and recreation on offer. Activities 2025/26

i	Investigate and apply for appropriate grant funding to improve and develop existing buildings
ii	Investigate and apply for appropriate grant funding to improve and develop existing grounds and facilities
iii	Maintain sporting grounds to a high standard
iv	Consult with user groups to ensure that facilities are maintained and improved to suit their requirements



Stra	tegy 1.2.4
Mai	ntain and improve community halls and other similar facilities for community use.
	Activities 2025/26
i	Investigate and apply for appropriate grant funding to improve all Shire halls and community facilities

Strategy 1.2.5 Hait In and improve Shire showground and equestrian facilities for community use. Activities 2025/26 Consult with Showground user groups on facility requirements and programming of events Investigate opportunities for grant funding to improve existing ground facilities for all user groups Investigate opportunities for grant funding to improve existing ground facilities for all user groups Investigate opportunities for grant funding to improve existing ground facilities for all user groups Investigate opportunities for grant funding to improve existing ground facilities for all user groups Investigate opportunities for grant funding to improve existing ground facilities for all user groups Investigate opportunities for grant funding to improve existing ground facilities for all user groups Investigate opportunities for grant funding to improve existing ground facilities for all user groups Investigate opportunities for grant funding to improve existing ground facilities for all user groups Investigate grant funding to develop a master plan for the Showgrounds

Strategy 1.2.6

i

Support operation of a youth and community centre that provides recreational, educational and cultural activities.

Activities 2025/26

Work with schools, youth and community organisations to identify needs, and investigate provision of youth focused programs and employment of a youth worker at the Bogan Shire Youth and Community Centre



Bogan Shire - Operational Plan and Budget



Stra	trategy 1.2.7	
Pro	vide and promote quality Library services.	
	Activities 2025/26	
i	Provide and promote well maintained facilities and access to printed and online information and other resources	
ii	Investigate ways to encourage greater numbers of both traditional and non-traditional library users	
111	Maintain North Western Regional Library Service partnership and carry out all obligations under the partnership agreement	

1 - Social

1.3 Inclusive Communities

Outcome: Children, older people and people with disabilities are supported, feel secure, valued and are engaged in our community.

2025/2026 Draft Budget	\$
Operating Expenditure	2,362,058
Employee Costs	1,905,955
Materials and Contracts	210,729
Other	152,066
Loan Repayments	18,514
Plant	74,794
Operating Income	-2,256,167
Capital Expenditure	149,024
Capital Income	-39,228

1 - Social

Strategy 1.3.1

Pro	vide and improve childcare facilities, preschools, after hours care and playgroups that meet the needs of the whole community.
	Activities 2025/26
i	Operate Bogan Shire Early Learning Centre
ii	Continue to provide the Bogan Bush Mobile playgroup and childcare service
iii	Lobby Government to address the need for before and after school care, pre-school and play groups

Strategy 1.3.2

Identify and support the social needs of young people in the community and provide programs and infrastructure to support social interaction.

	Activities 2025/26
	Work with the community and Government agencies to understand issues and lobby Government to
ľ	address them
	Work with local schools and community groups to
ii	support youth events and activities as well as
	community education and awareness programs
iii	Source funding for Youth Week activities and/or events

Strategy 1.3.3

Identify and support the social needs of people with disabilities in the community and provide programs and infrastructure to support social interaction.

	Activities 2025/26
i	Work with the community and Government agencies to understand issues and lobby the appropriate
	Government to address them
	Monitor and review the DIAP to support the
ii	community
iii	Implement actions contained within the DIAP, subject to funding.

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Stra	Strategy 1.3.4	
Ider	Identify and support the social needs of older people in the community and provide programs and infrastructure to support social interaction as well as	
hou	sing to support assisted and independent living.	
	Activities 2025/26	
i	Work with the community and Government agencies to understand issues and lobby the appropriate	
	Government to address them	
ii	Develop a program of workshops and/or events in Seniors Week, depending on funding, including Senior Citizen of the Year Awards and Morning Tea	
iii	Investigate housing options for seniors, including grants for building funding	

1 - Social

1.4 Education

Outcome: Our Community has access to opportunities for education at all levels.

2025/2026 Draft Budget	\$
Operating Expenditure	1,800
Employee Costs	0
Plant	0
Materials and Contracts	1,800
Depreciation	0
Operating Income	0
Capital Expenditure	
Capital Income	0





1.4 Education

Outcome: Access to opportunities for education at all levels.

Strategy 1.4.1

Provide a range of high quality primary and secondary education and vocational training facilities and opportunities.

	Activities 2025/26
	Work with the schools, TAFE, community and
1	Government agencies to understand issues and lobby Government to address them
ii	Provide scholarships / awards to all schools at annual awards ceremonies

Strategy 1.4.2

 Provide a Gap Year employment program for local Year 12 school leavers

1 - Social

1.5 Public Health

Outcome: Our community has access to the medical services, facilities and programs it needs to enhance and protect our health

2025/2026 Draft Budget	\$
Operating Expenditure	2,118,709
Employee Costs	505,904
Materials and Contracts	1,386,444
Plant Hire	101,500
Other	113,045
Interest on Loan Repayments	11,816
Operating Income	-1,481,045
Capital Expenditure	139,287
Capital Income	0





1.5 Public Health

Outcome: Our community has access to the medical services, facilities and programs it needs to enhance and protect our health

Strategy 1.5.1

Work with the community and the Government to ensure medical, dental, specialist, mental health and allied health services and facilities meet the needs of residents and visitors.

	Activities 2025/26
i	Work closely with community groups to lobby on behalf of the community
ii	Work closely with Western NSW LHD and Nyngan MPS in the delivery of their health services to the Community
iii	Operate the Bogan Shire Medical Centre
iv	Provide and maintain facilities for Dental services in Nyngan

1 - Social

1.6 Emergency Services

Outcome: Our emergency services provide effective and efficient services to the community to protect property and the safety of our community.

2025/2026 Draft Budget	\$
Operating Expenditure	328,664
Employee Costs	0
Plant	0
Materials and Contracts	87,171
Other Contributions	241,493
Operating Income	-94,716
Capital Expenditure	0
Capital Income	0



1 - Social

1.6 Emergency Services

Outcome: Our emergency services provide effective and efficient services to the community to protect property and the safety of our community.

Stra	tegy 1.6.1
Protect people and property from fire related incidents.	
	Activities 2025/26
i	Support the activities of Fire and Rescue NSW, SES and RFS and lobby in response to community issues and concerns
ii	Implement hazard reduction program for villages

Strategy 1.6.2

F	Prov	vide an appropriate level of ambulance services for the community.
		Activities 2025/26
i		Liaise with NSW Health for availability of a 24 hour Ambulance Service for the Shire

Strategy 1.6.3

Improve community safety and maintain low crime levels.		
	Activities 2025/26	
i	Participate in regular meetings with NSW Police to discuss and address any issues	
ii	Lobby NSW Police for appropriate numbers in response to community concerns	
iii	Support the recruitment of Police through provision of housing at market rental to NSW Police	

2.1 Transport Networks

Outcome: Our well-constructed and maintained transport network enables safe and efficient movement of people and freight throughout the Shire.

2025/2026 Draft Budget	\$
Operating Expenditure	11,056,599
Employee Costs	2,394,342
Plant	1,558,412
Materials and Contracts	5,124,595
Other	29,250
Depreciation	1,950,000
Operating Income	-8,682,486
Capital Expenditure	2,708,526
Capital Income	-1,567,849



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2.1 Transport Networks

Outcome: Our well-constructed and maintained transport network enables safe and efficient movement of people and freight throughout the Shire.

Strategy 2.1.1

Effic	Efficient local and regional transport networks that meet community and business needs.	
	Activities 2025/26	
i	Undertake traffic counts on all Shire roads	
ii	Adopt and implement the asset management plan for all shire roads	
iii	Maintain Shire Roads in accordance with standards expressed in our asset management plan and our annual maintenance program	
iv	Develop and adopt a Shire road sealing strategy	
v	Maintain supporting infrastructure such as parking, footpaths, kerbs and gutters, and street furniture to current standards	

Strategy 2.1.2

Maintain state road networks to ensure provision of efficient transport links.		
	Activities 2025/26	
i	Maintain State Roads on behalf of TfNSW Work with the TfNSW to ensure current standards of road safety are maintained	
ii		

Strategy 2.1.3

Pro	Provide, maintain and improve bike paths and walking tracks.	
	Activities 2025/26	
i	Work with the community to understand the need for improved bike paths and walking tracks and prepare a Plan	
ii	Carry out maintenance of bike paths and walking tracks	
iii	Continue implementation of projects outlined in the Bogan Shire Active Transport Plan	

2.2 Rail Services

Outcome: Our rail connection remains the preferred mode of transporting bulk agricultural and mining freight safely and reliably.

2025/2026 Draft Budget	\$
Operating Expenditure	0
Employee costs	0
Plant	0
Materials and Contracts	0
Depreciation	0
Operating Income	0
Capital Expenditure	0
Capital Income	0



Bogan Shire - Operational Plan and Budget



2.2 Rail Services

Outcome: Our rail connection remains the preferred mode of transporting bulk agricultural and mining freight safely and reliably.

Strategy 2.2.1 –		
Advocate for continued use of the rail line for transporting agricultural and mining products.		
	Activities 2025/26	
i	Work with and lobby State Government and UGL Regional Linx to maintain and improve reliable freight transport network	
ii	Work with UGL Regional Linx, TfNSW and NSW Police to ensure current standards of rail and crossing safety are maintained and promoted within the com- munity	

Strategy 2.2.2 –

Advocate for improved safety, environmental management and amenity in the rail corridor.

Activities 2025/26

i Advocate for an improved rail crossing at Hoskins Street

ii Advocate for improved maintenance, secure and aesthetic corridor within Nyngan and Villages

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2.3 Water

Outcome: We have access to secure water to provide Nyngan with reliable, cost effective, potable water as well as raw water supply to villages.

2025/2026 Draft Budget	\$
Operating Expenditure	2,630,705
Employee Costs	370,264
Plant	138,500
Materials and Contracts	1,456,041
Other	35,900
Depreciation	630,000
Operating Income	-2,580,601
Capital Expenditure	295,000
Capital Income	0





2.3 Water

Outcome: We have access to secure water to provide Nyngan with reliable, cost effective, potable water as well as raw water supply to villages.

Strategy 2.3.1

Provide a financially viable, efficient, permanent potable water supply for Nyngan and raw water supply for the villages that meets best practice and has sufficient capacity for current and projected growth requirements.

	Activities 2025/26
i	Continue implementation of the 2017 Strategic Business Plan for Water and Sewerage
ii	Implement an ongoing program of capital works improvements and enhancements and asset management to ensure the responsible management of water supply to the area and surrounding villages.
iii	Maintain water supply infrastructure to relevant Department of Health and Department of Primary Industries (NSW Office of Water) Standards, and in accordance with sustainability

Strategy 2.3.2

Enhance the security of our water supply, ensuring long term drought management plans are developed and water losses are minimised.

 Activities 2025/26

 i
 Continue investigations to ensure security of Nyngan's water supply, subject to government funding

 iii
 Construct infrastructure to ensure security of Nyngan's water supply, subject to government funding



2 - Infrastructure

2.4 Sewerage

Outcome: We have a reliable, safe and cost effective sewerage service.

2025/2026 Draft Budget	\$
Operating Expenditure	912,705
Employee Costs	121,363
Plant	68,500
Materials and Contracts	472,842
Depreciation	250,000
Operating Income	-676,306
Capital Expenditure	53,000
Capital Income	0
Cash Reserves	-39,399





2.4 Sewerage

Outcome: We have a reliable, safe and cost effective sewerage service.

Strategy 2.4.1 Activities a financially viable and efficient sewerage system that has sufficient capacity for current and projected growth requirements. Activities 2025/26 i Continue implementation of the 2017* Strategic i Business Plan for Water and Sewerage iii Ensure our compliance with the EPA license by regularly testing the effluent irrigation area

Strategy 2.4.2

Ensure effective management of liquid trade waste.

Activities 2025/26

Review implementation of Trade Waste Policy, including licencing practices and inspections

Strategy 2.4.3

i

i

Ensure effective management of on-site sewage treatment plants

Activities 2025/26

Monitor and review the development of a database of all sewerage management systems within the Local Government Area

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2.5 Communication Networks

Outcome: The community has access to current and reliable communications infrastructure and technology to facilitate communications for safety, learning, business and providing services to our community.

2025/2026 Draft Budget	\$
Operating Expenditure	0
Employee costs	0
Plant	0
Materials and Contracts	0
Depreciation	0
Operating Income	0
Capital Expenditure	0
Capital Income	0







2.5 Communication Networks

Outcome: The community has access to current and reliable communications infrastructure and technology to facilitate communications for safety, learning, business and providing services to our community.

Strategy 2.5.1

i

Maximise the coverage and availability of telecommunications infrastructure across the Shire.

Activities 2025/26

Lobby service providers and government on behalf of the community





3.1 Built Environment

Outcome: Our Shire is enhanced through relevant planning processes and facilitation of development in accordance with statutory requirements.

2025/2026 Draft Budget	\$
Operating Expenditure	1,968,084
Employee Costs	77,000
Plant	7,000
Materials and Contracts	935,432
Depreciation Loan Repayments	945,000 3,652
Operating Income	-193,400
Capital Expenditure	285,806
Capital Income	0







3.1 Built Environment

Outcome: Our Shire is enhanced through relevant planning processes and facilitation of development in accordance with statutory requirements.

Strategy 3.1.1

Conduct periodic reviews of Council's planning instruments to ensure that land use planning supports the long term sustainability of our local communities and our economy.

	Activities 2025/26
i	Review of LEP 2011
ii	Define and prioritise plans of management for public land
iii	Endeavour to identify and purchase parcels of Crown Land that may be of value for development
iv	-
v	Investigate the potential for a Rural Residential Strategy, including funding
vi	Implement the Residential Housing Strategy
vii	Respond effectively to rezoning applications

Strategy 3.1.2

Development complies with relevant Planning legislation, Local Government Act, National Construction Code and Local Council Policies.

		Activities 2025/26
i		Ensure all development complies with LEP and DCP
i	i	Effectively manage development applications, construction certificate process, Principal Certifying Authority process, and orders processed for unlawful development
i	ii	Respond to reforms in planning processes and advocate on behalf of Council
١	,	Develop and review local council policies

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Strategy 3.1.3	
Ensi	are our community's buildings are safe, healthy and maintained.
	Activities 2025/26
	Ensure all building owners are having essential
i	services inspected annually where applicable
ii	Develop an asset management plan for Council's buildings
iii	Maintain essential services register
iv	Issue planning and building certificates and maintain effective customer service
	Investigate concerns or complaints in relation to
v	overgrown allotments and buildings in a state of
	disrepair

Stra	ategy 3.1.4	
Dev	Develop and implement flood requirements for all urban flood plain areas.	
	Activities 2025/26	
i	Maintain stormwater management infrastructure	
ii	Review requirements under LEP and DCP for Flood Management	
	Apply for grant funding to further understand flood risks	





3.2 Waste and Recycling

Outcome: Our waste is effectively managed by reducing waste to landfill and maximising resource recovery through recycling..

2025/2026 Draft Budget	\$
Operating Expenditure	1,133,023
Employee Costs	323,479
Plant	386,000
Materials and Contracts	322,900
Other	16,850
Interest on Loan repayments	18,794
Depreciation	65,000
Operating Income	-1,145,879
Capital Expenditure	108,360
Capital Income	0



3.2 Waste and Recycling

Outcome: Our waste is effectively managed by reducing waste to landfill and maximising resource recovery through recycling

Strategy 3.2.1	
Pro	ovide cost effective and efficient kerbside collection of waste. Activities 2025/26
i	Monitor and review kerbside waste service collections and volumes
ii	Review and monitor kerbside recycling service collections in order to reduce contamination rates

Str	ategy 3.2.2
Ор	erate the Bogan Shire waste facilities to comply with regulations and license requirements, ensuring it is environmentally sound.
	Activities 2025/26
i	Implement and review Waste Facility Operations Management Plan
ii	Maintain fire breaks to all waste facilities every 6 months
iii	Monitor and encourage waste separation procedures within the Nyngan Waste Facility

Bogan Shire - Operational Plan and Budget



3.3 Natural Environment

Outcome: Our open space areas are appropriately managed and maintained for community use and to preserve their biodiversity value whilst minimising the impact of pollution and weeds on the environment.

2025/2026 Draft Budget	\$
Operating Expenditure	474,078
Employee Costs	366,918
Plant	68,800
Materials and Contracts	36,510
Other expenses	1,850
Operating Income	-137,950
Capital Expenditure	20,000
Capital Income (Loan)	0

3 - Environmental

3.3 Natural Environment

Outcome: Our open space areas are appropriately managed and maintained for community use and to preserve their biodiversity value whilst minimising the impact of pollution and weeds on the environment.

	Strategy 3.3.1	
Prov	vide safe, high quality, well serviced and maintained parks.	
	Activities 2025/26	
i	Develop master plans for all park areas	
ii	Develop a playground upgrade program	
iii	Seek grant funding for improvement and/or expansion of all parks and playground areas.	

Strategy 3.3.2 Protect and improve the amenity of the river corridor to enhance and increase utilisation for a range of recreational activities. Activities 2025/26 Involve and support the local community in the rehabilitation and improvements of the river corridor ii Develop and support the Bogan River Bushcare Group and community nursery subject to funding iii Identify locations and programs to reduce waste along the river corridor



Stra	ntegy 3.3.3
Prov	vide a clean and pleasant streetscape, ensuring regular street sweeping and cleaning of public spaces.
	Activities 2025/26
i	Monitor Cleaning Program for all public areas
ii	Review street bin containers and emptying procedures
111	Review existing garden beds in Pangee Street and investigate options for improvements

Strategy 3.3.4	
Imp	lement programs which foster responsible and protective behaviours towards reducing waste and illegal dumping.
	Activities 2025/26
i	Engage the community to report on areas of concern regarding litter control and illegal dumping
ii	Enforce breaches of environmental legislation to reduce the incidence of littering and illegal dumping



Strategy 3.3.5		
Pro	tect, preserve and enhance Bogan Shire's natural environments, waterways, flora and fauna through responsible development and management.	
	Activities 2025/26	
i	Enforce all development to comply with conditions of DA Consents, including environmental protection	
ii	Engage with and support Local Land Services and other government bodies	

Strategy 3.3.6

Meet Council's obligations under the Biodiversity Act 2015 in respect of maintenance of invasive weeds.

	Activities 2025/26
i	Council to meet Priority Weeds Control obligations
ii	Ensure Council operations are undertaken in accordance with the endorsed Regional Strategic Weed Management Plan
iii	Undertake enforcement activities on private property for priority weeds as required



3.4 Health, Safety and Regulation

Outcome: Council meets its compliance and regulatory obligations

2025/2026 Draft Budget	\$
Operating Expenditure	853,576
Employee Costs	661,676
Plant	81,200
Materials and Contracts	96,600
Other	10,100
Depreciation	4,000
Operating Income	-263,804
Capital Expenditure	0
Capital Income	0





3.4 Health, Safety and Regulation

Outcome: Council meets its compliance and regulatory obligations.

Stra	Strategy 3.4.1		
Liais	Liaise with Local Liquor Accord to ensure compliance strategies are maintained to maximise public health and safety.		
	Activities 2025/26		
i	Provide information regarding new Liquor License applications, and make submissions on new applications to the State Government as required		
ii	Provide advisory services to the Liquor Accord as required		
Stra	tegy 3.4.2		
Ensu	ure compliance with Food Safety Standards.		
	Activities 2025/26		
i	Monitor and review food premises register		
ii	Undertake annual food premises Inspections to ensure food handlers compliance with standards		
Stra	tegy 3.4.3		
Con	tinue ongoing management and control of companion animals and encourage owner compliance with NSW Companion Animals Act 1998.		
	Activities 2025/26		
i	Improve public awareness of companion animal control including lifetime registration.		
ii	Carry out enforcement activities and control measures in accordance with legislation.		

Data entry of lifetime registrations and fee reconciliation.

iii

Bogan Shire - Operational Plan and Budget





4.1 Local Industry

Outcome: Industries in our community continue to grow and prosper, positively contributing to the success of our economy..

2025/2026 Draft Budget	\$
Operating Expenditure	84,500
Employee Costs	2,500
Plant	1,000
Materials and Contracts	81,000
Operating Income	-236
Capital Expenditure	24,000
Capital Income	0





4.1 Local Industry

Outcome: Industries in our community continue to grow and prosper, positively contributing to the success of our economy.

Stra	Strategy 4.1.1		
Sup	Support and promote local industry, to identify gaps and develop initiatives for sustainable economic growth and local employment opportunities.		
	Activities 2025/26		
i	Work with local businesses to identify ways to support them		
ii	Identify Economic Development opportunities for Bogan Shire		
iii	Encourage the sharing of information and resources to build the capacity of local business and industry.		
iv	Continue Council's commitment to shop locally for services and products wherever possible and in the best interests of Council		
v	Work with local businesses to ensure sustainable, well designed and visually appealing premises which meet the needs of our community and visitors		
Stra	Strategy 4.1.2		

Support agricultural businesses so that they have the capacity to be a significant contributor to the local, regional and national economy.

	Activities 2025/26
	Maintain relationships with local agricultural
i	businesses and lobby on behalf of local issues

Strategy 4.1.3

Work in conjunction with mining companies to obtain mutual benefit from an abundance of natural mining resources which provide our shire with

opportunities for local economic growth and employment.

Activities 2025/26

i Maintain relationships with mining companies to explore opportunities for mutual benefit and lobby on behalf of local issues



4.2 Tourism

Outcome: Bogan Shire is regarded as a welcoming and attractive place to visit, providing a diversity of services, cultural experiences and recreational opportunities.

2025/2026 Draft Budget	\$
Operating Expenditure	159,562
Employee Costs	112,112
Plant	0
Materials and Contracts	47,450
Operating Income	-12,500
Capital Expenditure	10,000
Capital Income	0



4 - Economíc

4.2 Tourism

Outcome: Bogan Shire is regarded as a welcoming and attractive place to visit, providing a diversity of services, cultural experiences and recreational opportunities.

Strategy 4.2.1

Develop and implement a tourism strategy which includes the identification of potential opportunities for growth and new tourism products through consultation with stakeholders.

	Activities 2025/26
i	Investigate and develop a tourism strategy
ii	Identify tourism opportunities for Bogan Shire
iii	Provide and maintain a quality Visitor Information Centre which encourages and supports growth across many sectors of the local economy
iv	Continue to update, produce and distribute the Bogan Shire Visitors Guide to local businesses and VICs in neighbouring shires
v	Continue to advertise Nyngan and Bogan Shire in print media, on appropriate websites and via relevant social media platforms

Strategy 4.2.2

Р	rovide a welcoming aesthetic for the town.	
	Activities 2025/26	
i	Investigate options for beautification along approaches to Nyngan and villages and along main roads in Nyngan	

Strategy 4.2.3

 Develop the availability of visitor and short-term accommodation to support local tourism

 Activities 2025/26

 i
 Work with the community and businesses to understand the needs for visitor and short-term accommodation





4.3 Public Transport

Outcome: Access to reliable, cost-effective and regular transport services linking the Shire to larger centres.

2025/2026 Draft Budget	\$
Operating Expenditure	92,797
Employee costs	50,717
Plant	18,500
Materials and Contracts	23,580
Operating Income	-1,836
Capital Expenditure	50,000
Capital Income	0





4.3 Public Transport

Outcome: Access to reliable, cost-effective and regular transport services linking the Shire to larger centres.

Strategy 4.3.1

Identify gaps and opportunities and engage with stakeholders, to investigate options for improved public transport.

Activities 2025/26

Talk to existing operators about issues and potential strategy to address these issues

Strategy 4.3.2

i

Maintain airport facilities to meet required and expected standards.	
	Activities 2025/26
	Undertake regular maintenance activities on the
1	runway and surrounding areas to CASA regulations
ii	Maintain airport buildings to acceptable standards
	Install pilot activated lighting, subject to government funding
iv	Protect the Obstacle Limitation Surfaces through Town Planning controls



4.4 Housing

Outcome: Access to a variety of sustainable, affordable and flexible living options for all residents.

Strategy 4.4.1

Develop and support the implemention of a Residential Housing Strategy

Activities 2025/26

i Support the outcomes of the Residential Housing Strategy

Strategy 4.4.2

Enable and support opportunities for residential housing development in the Bogan Shire

Activities 2025/26

i Commence preparations for sale of Hoskins St Residential subdivision sites.

ii Sale of Hoskins St Residential subdivision sites

5 - Civic Leadership

5.1 Leadership, Advocacy and Governance

Outcome: Proactive, fair and transparent local government.

2025/2026 Draft Budget	\$
Operating Expenditure	875,725
Employee costs	569,825
Plant	42,000
Materials and Contracts	263,900
Operating Income	
Capital Expenditure	0
Capital Income	0

Bogan Shire - Operational Plan and Budget





5.1 Leadership, Advocacy and Governance

Outcome: Proactive, fair and transparent local government.

Strategy 5.1.1

F	Facilitate purposeful engagement and consultation with the community and other stakeholders to progress the outcomes of the Community Strategic Plan. Activities 2025/26	
i	Maintain a community consultation database (from CSP implementation)	
ii	Undertake community engagement regarding major Council plans and projects	

Strategy 5.1.2

Provide accountability to the community by regularly reporting on Council activities through the publication of statutory reports, business papers, meeting minutes and general information.
Activities 2025/26

i	Provide accurate and timely meeting agendas and minutes
ii	Proactively release appropriate Council information e.g. Council Business Paper and Minutes through the website and council column
ii	Complete Annual Report
i۱	Complete statutory financial accounts
v	Produce Council's quarterly reports, delivery program and budget and operational plans

Strategy 5.1.3

Councillors represent the interests of the community through strong and positive leadership and advocacy.

	Activities 2025/26
i	Hold regular Council meetings
ii	Ensure Councillors make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a councillor to meet statutory
	requirements

5 - Civic Leadership

Strategy 5.1.4

Maintain effective partnerships through regional and industry bodies to collaborate on matters of mutual interest and lobby collectively on behalf of the community.

	Activities 2025/26
i	Maintain regional partnerships including Western Alliance of Councils and Country Mayors Association
ii	Undertake lobbying as appropriate
111	Continue contracting alliance with TfNSW

Strategy 5.1.5

i

Councillors take pride in our community, are inclusive and respectful, work together to get achieve goals and outcomes and contribute positively to our culture.
Activities 2025/26
Ensure that Councillors are aware of the Code of

Conduct and Council's Values

5 - Civic Leadership

5.2 Managing our Business

Outcome: Effective and responsive management of Council's resources and ainitiatives to achieve our strategic goals and outcomes.

2025/2026 Draft Budget	\$
Operating Expenditure	2,887,871
Employee Costs	1,892,691
Plant	119,500
Materials and Contracts	770,680
Depreciation	105,000
Operating Income	-10,508,061
Capital Expenditure	40,000
Capital Income	0

5 - Civic Leadership

5.2 Managing our Business

Outcome: Effective and responsive management of Council's resources and ainitiatives to achieve our strategic goals and outcomes.

Strategy 5.2.1

Und	Undertake sound financial planning, management and reporting to fulfil our responsibilities and ensure that Bogan Shire Council remains financially viable.	
	Activities 2025/26	
i	Develop and implement Council's Long Term Financial Strategy	
ii	Prepare and present Council's Operational Plan and Budget to Council for Approval within set timeframes	
iii	Prepare and present quarterly budget reviews to Council for approval within set timeframes	
iv	Accurately record all Council's financial transactions	
v	Present periodic financial reports to assist with monitoring budget performance	
vi	Maximise recovery of all revenue due to Council in accordance with policy	

Strategy 5.2.2

Manage our people effectively to ensure Council meets its goals and can implement its mission and deliver on its vision.	
	Activities 2025/26
ii	Develop a Workplace Health and Safety improvement plan
iii	Conduct effective staff recruitment and induction processes
iv	Continuously develop and maintain Council's organisational structure, salary system and related processes
v	Manage Council's Employee Development Planning process
vi	Promote Council's Values and Code of Conduct to ensure staff uphold and contribute positively to our social environment and culture

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5 - Civic Leadership

Strategy 5.2.3

Implement sound asset management practices to ensure adequate provision is made for the maintenance and long-term replacement of Council's infrastructure assets.

		Activities 2025/26
i		Review and adopt Council's Asset Management Strategy and Asset Management Policy
i	i	Review and implement, subject to budget, Asset Management Plans for the major categories of Council's assets: Transport and Stormwater, Water Supply and Sewerage and Buildings
i	ii	Provide periodic asset management reports to inform decision-making
i	v	Budget funds and seek grant funding to maintain assets at community expectations

Strategy 5.2.4

Mar	Manage Council's operations effectively and on business-like principles to maximise service delivery for the community.	
	Activities 2025/26	
i	Revise and implement a customer service charter to meet community expectations	
ii	Monitor Council's customer request management system to record, identify and rectify issues	
iii	Identify and manage Council's risks or liability, including insurance cover	
iv	Manage Council's record management system to support our business	
v	Manage Council's interactions with the community through a variety of communications including print, website and social media	
vi	Manage Council's ICT resources to effectively support our business	
vii	Manage Council's procurement system to ensure probity and best value for money	
vii i	Review and update Council's policies and procedures	
ix	Maintain adequate measures to manage cyber security risks	
x	Review and update Council's Business Continuity Plan	

5 - Civic Leadership

5.3 Disaster Management

Outcome: We have the capability to plan, arrange, and implement measures for the prevention of, preparation for, response to and recovery from disasters.

2025/2026 Draft Budget	\$
Operating Expenditure	28,050
Employee Costs	9,000
Plant	14,000
Materials and Contracts	5,050
Depreciation	0
Operating Income	
Capital Expenditure	50,000
Capital Income	0

5 - Civic Leadership

5.3 Disaster Management

Outcome: We have the capability to plan, arrange, and implement measures for the prevention of, preparation for, response to and recovery from disasters.

Stra	Strategy 5.3.1 – Facilitate the Local Emergency Management Committee to ensure a co-ordinated response by all agencies having responsibilities and	
fund	ctions in emergencies.	
	Activities 2025/26	
	Continue to fulfil Councils statutory obligations	
i	relevant to the State Emergency & Rescue	
	Management Act 1989	
ii	Provide a support role through the LEMC to the SES and other involved agencies	

Strategy 5.3.2- Ensure that Bogan Shire Council retains a high level of responsiveness for emergencies					
	Activities 2025/26				
i	Regularly maintain the Nyngan levee bank and associated infrastructure to ensure protection from potential flooding				
ii	Retain adequate staff, plant and equipment to respond to emergency situations				

Revenue Policy (General)

Bogan Shire Council Revenue Policy (General) 2025/2026



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Bogan Shire - Operational Plan and Budget

Introduction

The *Local Government Act 1993* requires a Council to include a Statement of Revenue Policy in each Management Plan. In compiling this statement, a number of significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council continues to face increasing cost pressures while being relatively constrained with a static revenue base. The 2025/2026 Operational Budget has been formulated within these income and cost constraints.

The major factors to be considered in this Statement of Revenue Policy include:

The Minister for Local Government has given approval for Council to increase its notional general income by 4.1%.

Council will ensure all rates, fees and charges will be applied equitably in accordance with the *Local Government Act 1993*.

Council supports the user pay principle in assessing the levying of fees and charges and the amounts to which they are set, this is balanced with the needs of those in the community for whom it would impose undue hardship.

Council obtains its funds from a range of sources including:

- \rightarrow Grants
- \rightarrow Rates
- \rightarrow User Charges
- \rightarrow Investments
- \rightarrow Private Works
- \rightarrow Other Income
- \rightarrow Loans
- \rightarrow Internal Charges
- → Transfers from Reserves

Operating Budget

Source Of Funds		Application of Funds	
Grants & Cont	-13,868,341	Labour	11,350,192
Rates & Annual Charges	-5,853,801	Plant	2,952,206
User Charges & Fees	-4,995,348	Depreciation	4,814,000
investment income	-1,017,159	Debt Service	55,753
Internal Income	-6,039,537	Materials and contracts	10,891,568
Other Revenues	-209,296	Other Expenses	2,264,110
		Internal expenses	1,461,726
Sub Total	-31,983,482		
Total	-31,983,482	Total	33,789,555
Reconcile Cash Result			
Less Operating Revenue			-31,983,482
Sub-Total			1.806.073

Sub-Total	1,806,073		
Add Back Depreciation	-4,814,000		
Cash from Current Year Available to Fund Capital			
Add loan proceeds to fund capital projects	-1,000,000		
Add cash from Capital Contributions	0		
Add Grants to fund Capital Projects	-1,607,077		
Add Sale of Plant	-732,000		
Less Capital Budget Spending including Plant			
Less Capital Loan Repayments			
Nett Deficit	-131,692		
Trf from Sewer Fund Cash Reserves 2024/25	-39,399		
Trf from Plant Fund Cash Reserves 2024/25	-136,223		
Nett Deficit	-307,314		

Proposed Rates and Charges

Rating Method Options

The Local Government Act 1993 provides Council with the following three alternative methods:

- 1. Solely ad valorem rating i.e. cents in the \$ on land value.
- 2. Minimum rate plus ad valorem rate.
- 3. A base amount of up to 50% of the total yield required to be raised from a category or sub category of a rate and applied to all rateable parcels within that category or sub category plus an ad valorem rate to raise the additional required.

Council presently uses the minimum plus ad valorem rate, a method that has been in operation for many years and has proved satisfactory.



Rates Statement

Rates are levied on the land value of the property (as determined by the Valuer General) and in accordance with the *Local Government Act (1993)*.

Categorisation of Land for Purposes of Ordinary Rates

Council in accordance with Section 514 *Local Government Act 1993* must declare each parcel of rateable land in its area to be within one of the following categories:

- \rightarrow Farmland
- \rightarrow Residential
- \rightarrow Mining
- \rightarrow Business

Council utilises the provisions of Section 528 and 529 of the *Local Government Act 1993* in applying differential rating to the categories of ordinary rates.

The criteria in determining the categorisation of land is as follows:

Rate may be the same or different within a category

- 1. Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area.
- 2. A sub-category may be determined:
 - a. for the category "farmland"—according to the intensity of land use, the irrigability of the land or economic factors affecting the land, or
 - b. for the category "residential"—according to whether the land is rural residential land or is within a centre of population, or
 - c. for the category "mining"—according to the kind of mining involved, or
 - d. for the category "business"—according to a centre of activity.

Note: In relation to the category "business", a centre of activity might comprise a business centre, an industrial estate or some other concentration of like activities.

- 3. The ad valorem amount (the amount in the dollar) of the ordinary rate may be the same for all land within a category or it may be different for different sub-categories.
- 4. Land may be taken to be irrigable for the purposes of subsection (2) (a) if, and only if, it is the subject of a water right within the meaning of the <u>Valuation of Land Act 1916</u>.

Categorisation as farmland

- 1 Land is to be categorised as *farmland* if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding, bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the *Fisheries Management Act 1994*, or any combination of those businesses or industries) which:
 - a. has a significant and substantial commercial purpose or character, and
 - b. is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2 Land is not to be categorised as farmland if it is rural residential land.
- 3 The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

Categorisation as Residential

Land is to be categorised as *residential* if it is a parcel of rateable land valued as one assessment and:

- a. its dominant use is for residential accommodation (other than as a hotel, motel, guesthouse, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or
- b. in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes, or
- c. it is rural residential land.

Note: 1a. For the purposes of this section, a boarding house or a lodging house means a building wholly or partly let as lodging in which each letting provides the tariff-paying occupant with a principal place of residence and in which:

- a. each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the Minister by order published in the Gazette for the purposes of this subsection, and
- b. there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive months, or any period totalling 3 months during the last year, and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.
- 4 The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

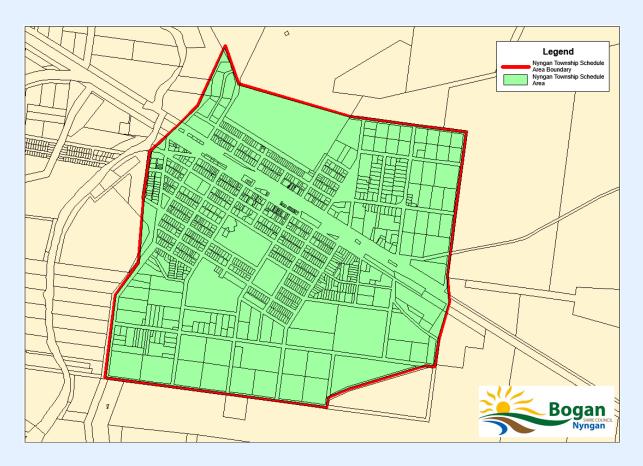
Residential – Nyngan Shire Area

All residential land within the boundaries set out in the schedule hereunder.

Nyngan Township Schedule Area

All that land enclosed by a line commencing at the south eastern corner of suburban section 34 in the town and parish of Nyngan then running in a south westerly direction along the flood control levee across portion 94 and section 18 to the corner of Bexon Street and Boundary Street East then westerly along the southern boundaries of suburban sections 17, 16,15 and 14 to Tottenham Road, then generally northerly along the levee bank constructed on the western side of the town of Nyngan to the junction of the levee bank with Moonagee Road then generally south easterly and southerly by that road to a point opposite the western extension of Jubilee Street then easterly along an extension of Jubilee Street to the north eastern corner of suburban section 2, then southerly from that point of along the eastern boundaries of suburban section 2, 3, 6, 7, 35 and 34 to the point of commencement, excluding all land within this area currently zoned 1 (c) (rural small holdings) under Council's Local Environmental Plan 1991.

Those sections zoned 1 (c) (rural small holdings) within the above schedule include Sections 12, 13, 14, 15, 16, Part Sections 18 and 94 within the flood control levee, Section 34, part Section 6 (lots 1-4), Sections 1 and 2 and Section 15 (DP 755305).



Residential – Girilambone, Hermidale & Coolabah

All land used for residential purposes that is contained in the townships of Girilambone, Hermidale and Coolabah.

Residential

All residential land in the Shire not contained in the designated schedule area, including land categories "Rural Residential" by definition under the *Local Government Act, 1993*.

Residential - Rural

The definition of Rural Residential Land is reproduced below:-

"rural residential land" means land that:

- ightarrow Is the site of a dwelling; and
- ightarrow Is not less than 2 hectares and not more than 40 hectares in area; and

Is either:

- \rightarrow not zoned or otherwise designated for use under an environmental planning instrument; or
- \rightarrow zoned or otherwise designated for use under such an instrument for non-urban purposes; and
- \rightarrow does not have a significant and substantial commercial purpose or character.

Categorisation as Mining

- 1 Land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.
- 2 The regulations may prescribe circumstances in which land is or is not to be categorised as mining.

Mining – Nyngan Shire Area

The whole Shire area.

Categorisation as Business

Land is to be categorised as *business* if it cannot be categorised as farmland, residential or mining.

Business – Nyngan

All land within the boundaries set out in the schedule referred to in the residential section above.

Business – Girilambone, Hermidale and Coolabah

All land within the boundaries of Girilambone, Hermidale and Coolabah

Business

All other land not categorised as farmland, residential or in the above mentioned business categories.

Strata lots and company titles taken to be separate parcels of land for categorisation

For the purposes of this Part:

- a. each lot in a strata plan that is registered under the Strata Schemes (Freehold Development) Act1973 or the Strata Schemes (Leasehold Development) Act 1986, and
- b. each dwelling or portion of the kind referred to in section 547 (1), is taken to be a separate parcel for the purposes of categorisation.

Mixed development land

- (1) Definitions In this section, "mixed development land" and "non-residential land" have the same meanings as in section 14BB of the <u>Valuation of Land Act 1916</u>.
- (2) Categorisation of parts of mixed development land If a valuation is furnished under the *Valuation of Land Act 1916* for mixed development land:
- a. the part of the land that is non-residential land is taken to have been categorised as business, and
- b. the part of the land that is not non-residential land is taken to have been categorised as residential, despite sections 515-518.
- (3) Sub-categories. Council may determine a sub-category for a part of land to which subsection(2) applies according to the category determined by that subsection for the part.
- (4) Apportionment of rates and charges A rate, the base amount of a rate, or the minimum amount of a rate or of a charge, that is made and levied according to categories or subcategories of land is to apply to a parcel of mixed development land according to the percentages represented by the apportionment factor for the parcel ascertained under section 14X of the <u>Valuation of Land Act 1916</u>.

Pensioner Concessions

Section 575 of the Local Government Act 1993, provides for concessions on Council rates and charges for eligible pensioners. By virtue of Section 575, an eligible pensioner may apply to Council for annual concessions on a rate or charge of:

- \rightarrow Up to \$250.00 on all ordinary rates and charges for domestic waste management services
- \rightarrow Up to \$87.50 on annual water charges. Up to \$87.50 on annual sewer charges

Applications for concessions must be made in writing using the appropriate form available from Council's Rates Department. You can only claim a concession on the property if it is the sole or principal place you live.

The Council believes that the concession rates set by the NSW State Government are adequate, equitable and require no additional concession to be offered by the Council.

How is vacant land to be categorised?

If vacant land is unable to be categorised under section 515, 516 or 517, the land is to be categorised:

- a. if the land is zoned or otherwise designated for use under an environmental planning instrument—according to any purpose for which the land may be used after taking into account the nature of any improvements on the land and the nature of surrounding development, or
- b. if the land is not so zoned or designated—according to the predominant categorisation of surrounding land.

Notice of declaration of category

A Council must give notice to each rateable person of the category declared for each parcel of land for which the person is rateable.

- 1 The notice must be in the Draft form and must:
 - a. state that the person has the right to apply to the council for a review of the declaration that the land is within the category stated in the notice, and
 - b. state that the person has the right to appeal to the Land and Environment Court if dissatisfied with the council's review, and
 - c. refer to sections 525 and 526.



Council's Preferred Rating Structure

Council, in levying their 2025/2026 rates, should take necessary steps to avoid exceeding their allowable notional yield. All figures are based on valuations on hand as at April 2025 and there may be properties awaiting amended valuations due to split valuations, amalgamations or objections to the new land values applied for rating from 01/07/2025.

Rate Structure for 2025/2026

Council proposes to use the allowable rate pegging limit of 4.1% to be distributed evenly across all rating categories and sub-categories. Council has budgeted for Minimum rates to increase by an average of 4.1%.

Table1: Rates for 2025/2026

Rating Category/Sub Category	No. of Assessments	Ad Valorems	Minimums	2025/2026 Anticipated Yield
RESIDENTIAL NYNGAN	935	0.00692043	322	345,537
RESIDENTIAL	9	0.0063627	194	5,425
RESIDENTIAL RURAL	14	0.0033190	194	11,142
FARMLAND	641	0.0022754	309	2,111,116
RESIDENTIAL HERMIDALE	46	0.0058380	196	9,016
RESIDENTIAL GIRILAMBONE	53	0.0050438	196	10,388
RESIDENTIAL COOLABAH	26	0.0080618	196	5,096
BUSINESS NYNGAN	127	0.0439792	360	262,262
BUSINESS	39	0.0058075	360	31,370
BUSINESS HERMIDALE	12	0.0095674	200	2,400
BUSINESS GIRILAMBONE	6	0.0008294	200	1,200
BUSINESS COOLABAH	5	0.0368000	200	1,000
MINING	4	0.1155674	460	732,120
MD—Residential	1	0.0326354	0	215
MD—Business	1	0.0585326	0	386
BUSINESS UNKNOWN	58	0.0000011	2	116
***********Totals*********	1.977			3,528,789

How General Rates are Calculated

The calculation used to ascertain the proposed general rates for an individual property are:

LV x AV / 100 = \$

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Note: LV = Land Value AV = Ad Valorem / = Division $ = Proposed General Rate
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Note: If the result of the calculation is under the amount shown in the Minimum column of the above table for the category or sub-category required, then the Minimum rate is payable.

Interest on Overdue Rates

Council applies an interest rate to overdue rates and charges in accordance with Section 566 of the *Local Government Act 1993.* For the 2025/2026 year Council resolved the interest rate is 10.5%.



Annual and User Charges

Council provides a range of services on an annual basis for which it charged an annual or user charge.

- \rightarrow Water Supply
- \rightarrow Sewerage Services
- \rightarrow Domestic Waste
- \rightarrow Other Waste

In determining its pricing structure and its pay for use model, Council considered the following issues:

- ightarrow Distribution of costs equitably among consumers and the elimination of cross subsidies
- \rightarrow Efficient water use by consumers
- \rightarrow Environmental protection and sustainability of natural resources
- \rightarrow Compliance with Government directive impart of the pricing policy on customers and consumption behaviour.

Water Charges

Council has implemented a two-part water charging policy, as per Best Practice guidelines, consisting of an annual Water Access Charge and a Water Consumption Charge.

Consumption Charges

Council will levy Water Consumption (usage) charges based on the number of kilolitres consumed at a rate set out in the table below.

Charge Treated	Charge Treated	Charge Raw Water	Charge Raw Water
Water 2024/2025	Water 2025/2026	2024/2025	2025/2026
2.20/kl	2.30/kl	0.75/kl	0.78/kl

Access Charge

Council will levy an annual Water Access Charge based on the size of the water meter(s) connected, or, if there is no water meter connected, the appropriate minimum charge. Each additional water meter will be charged an access charge according to the size of the meter. Therefore, in accordance with the provisions of Section 535 and Section 552 of the *Local Government Act 1993*, and the *NSW Water Management Act & Regulations*, Water Supply Access Charges be levied on all properties (except for those non-rateable properties described in part (c) of the non-rateable properties section shown below), which is:

S552(1)(a)

Land that is supplied with water from a water pipe of the Council; and

S552(1)(b)

Land that is situated within 225 metres of a water pipe of the Council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, (*and confined within the area shown on each of the Town Water Supply areas*), and although the land is not actually supplied with water from any water pipe of the Council.

Subject to S552(2)

.......water being able to be supplied to some part of the land from a standpipe at least 1 metre in height from the ground level, if such a pipe were laid and connected to Council's mains.

Service Size	Volume Factor	Annual Access Charge 2024/2025	Annual Access Charge 2025/2026	No. Services	Estimated Yield 2025/2026
20		640	666	1017	677,322
25		1,029	1,071	86	92,106
32		1,689	1,758	10	17,580
40		2,641	2,749	15	41,235
50		4,128	4,297	16	68,752
100		16,506	17,183	2	34,366
20 CSO		171	178	4	712
Sub Total				1,150	932,073
	-	arge for connections OKI consumption	101.40	60	6,084
					938,157

Water Access Charges – Residential & Non-Residential



Other Water Supply Services

Location	Annual Charge 2024/2025	Annual Charge 2025/2026	No. Services	Estimated Yield 2025/2026
Hermidale—Raw Water Access	755	786	29	22,794
Girilambone—Raw Water Access	521	542	29	15,718
Coolabah—Raw Water Access	520	541	17	9,197
Nyngan—Raw Water Access	520	541	2	1082
Sub Total				48,791
Non-Rateable Girilambone	521	542	2	1,084
Non-Rateable Hermidale	755	786	1	786
Sub Total				1,870
Albert Priest Channel - Access	\$28.10 per ML Allocation	\$28.10 per ML Allocation		
Albert Priest Channel - Usage	\$44.45 per ML of usage	\$44.45 per ML of usage		
Total				\$988,818

Water Access Charges Non-rateable properties:

**NOTE:

"Non-rateable properties" refers to properties that are defined as "non-rateable" under the Local Government Act 1993.

- a) Water Access Charges will be levied for access to the water supply system as for rateable properties.
- b) All variable Consumption (usage) charges will be levied as for rateable properties
- c) Non-rateable State Government properties of a non-commercial nature without a water connection and not utilising the service will not be levied an annual fixed Water Access Charge.

Residential and rural residential properties outside town or village boundaries

Residences outside the existing town and village boundaries connected to the water supply, will be charged the normal town water supply charges including annual fixed Water Access Charges and the applicable variable town usage charges as set out in the above tables or any special charge or consumption charge or tariff as it deems necessary or appropriate.

Sewer Charges

RESIDENTIAL SEWER ACCESS CHARGES – Nyngan

(Section 501 Local Government Act 1993)

Council charge residential properties a minimum annual Sewer Access Supply charge per assessment. The annual Sewerage Access Supply charge will be applied to all single dwellings, strata units and vacant land, categorised as Residential Nyngan, under the following criteria:

For rateable properties inside town or village boundary

In accordance with the provisions of Sections 535, 501 and 552 of the *Local Government Act 1993*, a Sewer Access Supply Charge will be levied on all rateable land within the area shown on the Town or Village Sewer Supply area except: i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; ii) Land from which sewerage could not be discharged into any sewer of the Council.

For rateable properties outside town or village boundary

Rateable properties outside the existing village boundary, and connected to the town sewer supply, will be charged the normal town Sewer Access Supply charges.

Residential Flat Sewer Charge

As per Best Practise Guidelines, in the case of properties which may contain more than one dwelling unit, such as Dual Occupancies, Multi-dwellings, Residential flats, (excluding granny flats), an annual Residential Flat Sewer charge, will be levied per each 'dwelling unit'.

Service Type	Charge 2024/2025	Charge 2025/2026	Number Services	Estimated Yield
Residential	\$460 per meter	\$479 per meter	785	376,015
Residential Flat Sewer	\$449 per flat	\$467 per flat	55	25,685
Residential Vacant	\$584 per meter	\$608 per meter	25	15,200

The relevant definitions of a dual occupancy, residential flat building and multi dwellings per the Bogan LEP 2011 is provided below.

Definitions:

Dual occupancy (attached) - 2 dwellings on one lot of land that are attached to each other, but does not include a secondary dwelling.

Dual occupancy (detached) - 2 detached dwellings on one lot of land, but does not include a secondary dwelling.

Multi dwelling housing - 3 or more dwellings (whether attached or detached) on one lot of land, each with access at ground level, but does not include a residential flat building. Multiple Dwelling properties are a classification of housing where multiple separate housing units for residential inhabitants are contained within one building or several buildings within one complex.

Residential flat building - a building containing 3 or more dwellings, but does not include an attached dwelling or multi dwelling housing.

Secondary Dwelling (Granny Flats) - a self-contained dwelling that:

- (a) is established in conjunction with another dwelling (the principal dwelling), and
- (b) is on the same lot of land as the principal dwelling, and
- (c) is located within, or is attached to, or is separate from, the principal dwelling.

NON-RESIDENTIAL SEWER ACCESS CHARGE – Nyngan

(Sec 501 Local Government Act 1993)

Council will charge non-residential Nyngan ratepayers (ie any assessment not rated as Residential), a Sewer Access Supply charge as per best practice guidelines based on their water meter connection size, sewerage discharge factor and water usage. This will be charged per assessment per water meter. The sewer access charge for the 2025/2026 rating year will be charged in accordance with the Department of Land and Water Conservation "Water Supply, Sewerage & Trade Waste Pricing Guidelines".

Service Type	Service Size	Discharge Factor	Services	Current Charge 2024/2025	Proposed Charge 2025/2026	Estimated Yield
Non- Residential Sewer A/C	20/25mm	10%	1	\$585	\$609	\$609
Non- Residential Sewer A/C	40mm	10%	1	\$701	\$730	\$730
Non- Residential Sewer A/C	50mm	10%	1	\$1,096	\$1,141	\$1,141
Non- Residential Sewer A/C	100mm	10%	1	\$4,383	\$4,563	\$4 <i>,</i> 563
Non- Residential Sewer A/C	20/25mm	30%	10	\$585	\$609	\$6,090
Non- Residential Sewer A/C	40mm	30%	3	\$701	\$730	\$2,190
Non- Residential Sewer A/C	50mm	30%	6	\$1,096	\$1,141	\$6,846
Non- Residential Sewer A/C	100mm	30%	1	\$4,383	\$4,563	\$4,563
Non- Residential Sewer A/C	20/25mm	50%	12	\$585	\$609	\$7,308
Non- Residential Sewer A/C	40mm	50%	0	\$2,103	\$2,189	\$0
Non- Residential Sewer A/C	50mm	50%	3	\$1,827	\$1,902	\$5,706
Non- Residential Sewer A/C	100mm	50%	0	\$13,148	\$13,687	\$0
Non- Residential Sewer A/C	20mm	90%	61	\$585	\$609	\$37,149
Non- Residential Sewer A/C	25mm	90%	15	\$821	\$855	\$12,825
Non- Residential Sewer A/C	40mm	90%	7	\$2,103	\$2,189	\$15,323
Non- Residential Sewer A/C	50mm	90%	5	\$3,288	\$3,423	\$17,115
Non- Residential Sewer A/C	100mm	90%	1	\$13,148	\$13,687	\$13,687
Effluent Disposal Charge			3	\$360	\$375	\$1,125
Total Page 79					e - Operational Plan and	\$136,970

Non-Residential Sewer Access Charges based on service size are shown below:

In accordance with the provisions of Section 535, 501 and 552 of the Local Government Act 1993, a Sewer Access Supply Charge will be levied on all rateable land within the area shown on the Town or Village Sewer Supply area except: i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; ii) Land from which sewerage could not be discharged into any sewer of the Council.

NON-RESIDENTIAL SEWER USAGE CHARGES – Nyngan

(Sec 501 Local Government Act 1993)

Best practice guidelines for non-residential customers involves an appropriate sewer usage charge is required for the estimated volume discharged to the sewerage system based on the capacity requirements that their loads place on the system relative to residential customers. Grant funding for sewerage augmentation was conditional on council adopting these pricing guidelines.

The use of the sewerage service by all non-residential properties will be charged on a quarterly basis in accordance with the following structure:

B = SDF x (AC + C x UC)

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

AC = $\begin{pmatrix} AC_{20} \times \underline{D}^2 \\ 400 \end{pmatrix}$ Access Charge

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.30

The proposed access charge for non-residential customers will not be less than the sewerage services for Vacant Lots \$608.

NON-RESIDENTIAL SEWER USER CHARGES – NON RATEABLE PROPERTIES

(Schools and Churches etc.) (Sec 501 Local Government Act 1993)

Council can provide Community Service Obligations (CSOs) to non-rateable properties and Council has such a scheme in place. These non-rateable properties are not subject to the access charge but are responsible for water and sewer usage charges. The charges for 2025/2026 will be calculated as follows:

B = SDF x (AC + C x UC)

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

 $AC = \begin{pmatrix} AC_{20} \times \underline{D}^2 \\ 400 \end{pmatrix} Access Charge$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.30

The proposed charge for non-residential customers will not be less than the charge for Sewer Services for Vacant Lots \$608.

NON-RESIDENTIAL SEWER ACCESS CHARGES – MULTIPLE USE PROPERTIES

(Flats, Motels, Hotels, Caravan Parks etc.) (Sec 501 *Local Government Act 1993*)

Best practice sewerage pricing involves a uniform annual sewerage bill for multiple use properties (flats, motels, hotels, caravan parks, etc.). Grant funding for sewerage augmentation was conditional on council adopting these pricing guidelines. The charges for 2025/2026 will be calculated as follows:

B = SDF x (AC + C x UC)

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

AC =
$$\begin{pmatrix} AC_{20} \times \underline{D}^2 \\ 400 \end{pmatrix}$$
 Access Charge

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.30

Discharge Factors applied through Councils adopted Sewerage Services Pricing Policy

Discharger	Discharge Factor	Discharger	Discharge Factor
Aged Care Facility	.90	Medical Centres	.90
Bakery	.90	Mixed Business	.90
Caravan Parks	.50	Home Based Small	.50
Church's	.90	Motel	.90
RSL Club	.90	Motor Repairers	.90
Bowling Club	.10	Multiple Units	.90
Golf Club	.10	Nurseries	.10
Cottage Industry	.50	Office Based Businesses	.90
Butchers	.90	Other (default category)	.90
Dental Surgery	.90	Parks & Gardens	.10
Doctor	.90	Panel Beater	.90
Engineering Services	.90	Public Amenities	1.0
Hardware Store	.90	Restaurant	.90
Hospital	.50	Schools, Pre-Schools	.30
Florist	.50	Service Stations	.90
Guest House	.90	Supermarkets	.90
Halls	.90	Swimming Pool Complex	.50
Hairdressers	.90	Takeaway Shop	.90
Hotel/Tavern	.90	Utility Services	.90
Laundromat	.90	Veterinary Clinic	.90
Library	.90		

Waste Management Charges

DOMESTIC WASTE MANAGEMENT CHARGE - Nyngan

(Sec 496 Local Government Act 1993)

- (1) A Council must make and levy an annual charge for the provision of domestic waste management services for each parcel of rateable land for which the service is available.
- (2) A Council may make an annual charge for the provision of a domestic waste management service for a parcel of land that is exempt from rating if:
 - a. the service is available for that land, and
 - b. the owner of that land requests or agrees to the provision of the service to that land, and
 - c. the amount of the annual charge is limited to recovering the cost of providing the service to that land.

Council does not have to obtain ministerial approval in terms of Section 508(2) of the *Local Government Act 1993* in regard to Domestic Waste Management (DWM) charges for 2025/2026. Council has reviewed the waste management operations in order to determine the appropriate current and future costs to be included as part of the reasonable costs determination. The *Local Government Act 1993* requires that the level of charges must be based upon "reasonable costs".

Where additional Domestic Waste Management services are requested the proposed charges are lower than the first collection charge and are shown below.

The proposed annual Domestic Waste Management Charge for 2025/2026 is shown below:

The estimated yield for Domestic Waste Management Charges is \$476,813

Service Type	Number of Services	Annual Charge 2024/2025	Annual Charge 2025/2026	Estimated Yield 2025/2026
Domestic Waste Collection Charge	807	\$366	\$381	\$307,467
Domestic Waste Collection Other	114	\$244	\$254	\$28,956
Domestic Waste Management Additional Collection Charge	25	\$129	\$134	\$3,350
Domestic Kerb Side Recycling Collection Charge	905	\$145	\$151	\$136,655
Domestic Kerb Side Additional Recycling Collection Charge	5	\$74	\$77	\$385

Replacement Bin Charge \$90.00

WASTE MANAGEMENT CHARGES - Other

(Sec 501 Local Government Act 1993)

- (1) A Council may make an annual charge for any of the following services provided, or proposed to be provided, on an annual basis by the Council:
 - \rightarrow water supply services
 - \rightarrow sewerage services
 - \rightarrow drainage services
 - \rightarrow waste management services (other than domestic waste management services)
 - \rightarrow any services prescribed by the regulations.
- (2) A Council may make a single charge for two or more such services.
- (3) An annual charge may be levied on each parcel of rateable land for which the service is provided or proposed to be provided.

Council will levy charges for other Waste Services in accordance with Section 501 of the *Local Government Act 1993*. These fees are charged on the basis of each property serviced multiplied by the number of services provided. The Waste Management Depot Charge is charged to each rateable parcel of land for the maintenance of the Waste Management Depot for every rateable parcel of land excluding Farmland.

The estimated yield for other Waste Management Charges, Recycling Charges and additional collections is \$545,693.

Council must, due to the requirements of the Environmental Protection Agency, construct an additional cell at the new Nyngan waste depot to accommodate the needs of the community. The proposed waste collection other charges for 2025/2026 are shown below:

Service Type	Number of Services	Charge 2024/2025	Charge 2025/2026	Estimated Yield 2025/2026
Business Waste Management - Collection Charge	139	\$244	\$254	\$35,306
Business Waste Mgmt—Additional Collection	252	\$129	\$134	\$33,768
Waste Management - Depot Charges Residential	1089	\$348	\$362	\$394,218
Waste Management - Depot Charges Business	218	\$348	\$362	\$78,916
Business Waste Recycling Collection Charge	19	\$145	\$151	\$2,869
Business Waste Additional Recycling Collection Charge	8	\$74	\$77	\$616

Bogan Shire - Operational Plan and Budget

2025/2026 Estimates of Income and Expendi-

Bogan Shire Council 2025/2026 Estimates of Income and Expenditure



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Bogan Shire - Operational Plan and Budget

Operating Budget									
Income									
Rates & Annual charges	-3,608,605	-982,990	-411,135	-851,071	-5,853,801	-5,607,920	-5,428,109	-5,222,104	-5,200,824
User charges & fees	-3,406,241	-1,189,025	-181,961	-218,121	-4,995,348	-4,624,350	-4,183,581	-3,607,047	-3,405,951
Interest & investment revenue	-824,826	-86,886	-72,960	-32,487	-1,017,159	-1,054,447	-815,943	-91,324	-86,510
Other revenues	-167,496	-13,000	-2,600	-26,200	-209,296	-218,536	-153,896	-191,056	-190,128
Grants & Contributions - operating	-13,465,991	-8,700	-7,650	-18,000	-13,500,341	-10,773,177	-9,313,870	-8,537,127	-7,478,453
Grants & Contributions - capital	-1,607,077	0	0	0	-1,607,077	-1,841,944	-1,361,524	-3,456,572	-1,061,524
Loans	-1,000,000				-1,000,000				
Internal	-6,039,537				-6,039,537	-6,013,295	-5,968,897	-5,483,271	-5,391,418
Reimbursements	-68,000	-300,000	0	0	-368,000	-367,000	-303,500	-301,700	-302,400
Total income from continuing operations	-30,187,773	-2,580,601	-676,306	-1,145,879	-34,590,559	-30,500,669	-27,529,320	-26,890,201	-23,117,208
Expenses									
Employee costs	10,599,825	370,264	121,363	258,740	11,350,192	10,850,953	10,109,771	9,207,917	8,700,496
Borrowing costs	36,959	0	0	18,794	55,753	60,664	65,435	70,065	74,564
Material & contracts	9,609,267	954,266	167,583	160,452	10,891,568	8,322,062	7,070,109	6,266,010	5,508,927
Depreciation	3,869,000	630,000	250,000	65,000	4,814,000	4,601,500	4,441,500	4,116,800	4,108,800
Other expenses	2,210,860	35,900	500	16,850	2,264,110	2,098,084	1,931,192	1,636,274	1,586,913
Internal Charges	2,851,950	640,275	373,259	548,448	4,413,932	4,608,724	4,451,540	4,105,803	4,142,757
Total Expenses from continuing operations	29,177,861	2,630,705	912,705	1,068,284	33,789,555	30,541,987	28,069,547	25,402,869	24,122,457
Net result from continuing operations	-1,009,912	50,104	236,399	-77,595	801,004	-41,318	-540,227	-1,487,332	1,005,249
Add back depreciation	-3,869,000	-630,000	-250,000	-65,000	-4,814,000	-4,601,500	-4,536,500	-4,116,800	-4,814,000
Cash position	-4,878,912	-579,896	-13,601	-142,595	-5,615,004	-4,560,182	-4,495,182	-5,604,132	-3,808,751
Capital Budget Listed separately	5,026,952	295,000	53,000	108,360	5,483,312	5,070,154	5,024,185	5,017,789	5,483,312
	140.040	204.000	000.00	10.00	101 000	F00 010	100,000	100 141	1 674 664
kesuit - operating + capital	148,040	-284,896	39,399	-34,235	-131,692	509,972	529,003	-586,343	1,6/4,561
Transfer from/to retained earnings	0				0	0	0	0	0
Transfer from/to Reserve (Plant Fund)	-136,223	0	-39,399		-175,622	-585,042	-585,042	-15,961	-175,622
Bottom line result	11,817	-284,896	0	-34,235	-307,314	-75,070	-56,039	-602,304	1,498,939

				Conoral Lund		Internet cond	Course Course
		ľ				water runu	Jewer Fund
		Total Potential	Existing	2025/26		2025/26	2025/26
		Capital Budget	Grants or	Operating	Plant Fund	Operating	Operating
			Loans	Revenue		Revenue	Revenue
9	GENERAL FUND						
B	Buildings and Community Facilities						
1 Sł	Showground Capital Works	15,000		15,000			
2 Sł	Showground - Pulvy Racetrack	20,000		20,000			
3 C	Cemetery - Turf & Irrigation	6,000		6,000			
4 C	Cemetery - Install additional headwalls	25,000		25,000			
5 T(Tools - Building	5,000		5,000			
6 N	Nyngan Pool - Upgrade Power/Switchboard	13,000	•	13,000			
7 N	Nyngan Pool - Replace Pool Cleaner	23,000	•	23,000			
8 N	Nyngan Pool - Fix bottom of pool where lifted	35,600	•	35,600			
9 EI	ELC - Supply and Install 1 60kva Generator	48,347	-	48,347			
10 EI	ELC - Supply and Install New Heat Pump Dryer and Glass Front Fridge	4,000	-	4,000			
11 EI	ELC - Grant funded Capital Works 2025/2026	49,036	39,228	9,808			
12 M	Medical Centre - Supply and Install 1 60kva Generator	48,883		48,883			
13 W	Waste Facility - Nyngan Dig New Hole	60,000		60,000			
14 Se	Senior Citizens Hall - Upgrade Access	15,000		15,000			
15 R(Replace Roof 26 Flashman Ave	50,000	-	50,000			
16 B(Bogan Coffee Shop - Install accessible access	10,000		10,000			
Σ	Managing Our Business						
17 W	Welding Area of Workshop Electricity Connection	20,000		20,000			
18 K(Key System for Council buildings - Stage 4	5,000		5,000			
19 A	Aerodrome - Exclusion fence 2km	50,000	1	50,000			
20 IT	IT Equipment	20,000		20,000			
21 P(PC Upgrades	20,000	-	20,000			
22 M	Medical Centre- Server Upgrade	60,000	•	60,000			
23 In	Improvements for Xmas	10,000	•	10,000			
24 VI	Village Improvement Fund - Collerreina	6,000		6,000			
25 VI	Village Improvement Fund - Coolabah	6,000		6,000			
26 VI	Village Improvement Fund - Girilambone	6,000		6,000			
27 VI	Village Improvement Fund - Hermidale	6,000	•	6,000			

				General Fund		Water Fund	Sewer Fund
		Total Potential	Existing	2025/26		2025/26	2025/26
		Capital Budget	Grants or	Operating	Plant Fund	Operating	Operating
			Loans	Revenue		Revenue	Revenue
28	Works Depot Nyngan - Upgrade Power - Workshop	99,326	•	99,326			
29	Works Depot Nyngan - Upgrade Power - Office	3,501	•	3,501			
30	Works Depot Nyngan - Upgrade Power - Main Switchboard	2,024	•	2,024			
31	Works Depot Nyngan - replace guttering and convert storm water discharge	25,000	-	25,000			
32	Works Depot Nyngan - Pallet Racking and shelving for the store	20,000	-	20,000			
	Parks and Reserves						
33	Garden Small Plant & Tools	5,000	-	5,000			
34	Parks and Reserves Small Plant & Tools	5,000	•	5,000			
35	Bush Care Nursery Small Plant & Tools	5,000	•	5,000			
36	Bush Care Greenhouses	7,000	•	7,000			
37	Bush Care Extend Benches at Nursery	3,000	•	3,000			
38	National Tree Planting Day	6,000	-	6,000			
39	Tree Planting Program - Nyngan Streets and Parks	15,000	-	15,000			
40	O'Reilly Park - Shelter near playground and skatepark	60,000	-	60,000			
41	Rotary Park Irrigation (River end)	20,000		20,000			
42	Replace Solinoids in Garden Beds	8,709	-	8,709			
	Infrastructure						
43	Gravel Resheeting	1,008,443	1,008,443	-			
44	Reseal of Local Roads	450,000	450,000				
45	Tottenham Rd	109,406	109,406				
46	Lead in Infrastructure for New Subdivision - R4R8 (\$1,676,584)	1,000,000	1,000,000				
47	Levee Bank - replace gate ways and box sections	50,000	-	50,000			
48	Ground Tanks	37,016	-	37,016			
49	Pipe Culvert Renewals Rural roads	20,000	-	20,000			
20	Bridge Repair Program	20,000		20,000			
51	Footpath Repair Program	20,000	-	20,000			
52	Kerb & Gutter Repair Program	20,000	•	20,000			
23	Culvert extension Coolabah Hall	6,000		6,000			
54	Civil Works Tools	5,000	•	5,000			
S	Plant Fund Additions	2,015,000			2,015,000		
56	Small Plant Additions	15,000			15,000		

International Internat								
Potal budget capital budget capital budgetExisting casits or perating2025/bs2025/bs2025/bs2025/bs2025/bsPECTaburd Lower PECTaburd Lower PECTaburd Lower PECTaburd Lower PECTaburd Lower PECTaburd Lower PECTaburd PECTABURDPECTaburd PECTABURD PECTABURD2025/bs2					General Fund		Water Fund	Sewer Fund
MATRE FUND Constant			Total Potential Capital Budget	Existing	2025/26	Dlant Fund	2025/26	2025/26
WATER FUND WATER F				Loans	Revenue		Revenue	Revenue
Water main renewal B0,000 Mode main renewal B0,000 Mode main renewal B0,000 <	1	WATER FUND						
Depoting the methane service se		Water main renewal	80,000				80,000	
Defend Raw Water to Race Course 10,000		Depot Improvements	20,000				20,000	
Household Meter Replacement 10,000 <td>_</td> <td>Extend Raw Water to Race Course</td> <td>10,000</td> <td></td> <td></td> <td></td> <td>10,000</td> <td></td>	_	Extend Raw Water to Race Course	10,000				10,000	
APC Channel desifting (68% funded by Cobar Water Board) 100,000 100,000 100,000 APC Annual Channel Structures Renewal program (68% funded by CWB) 20,000 PCP 20,000 20,000 Off River Emergency Storage Maintenance (68% funded by CWB) 30,000 PCP 20,000 30,000 Off River Emergency Storage Maintenance (68% funded by CWB) 30,000 PCP PCP 20,000 Tools & Equipment - Water 5,000 PCP PCP PCP 20,000 20,000 Nork at Villages 20,000 PCP PCP PCP PCP 20,000 20,000 Work at Villages 20,000 PCP PCP PCP PCP 20,000 20,000 Work at Villages 20,000 PCP PCP PCP PCP 20,000 20,000 Work at Villages 20,000 PCP PCP PCP PCP PCP 20,000 20,000 Work at Villages PCP PCP PCP PCP PCP 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000	I _	Household Meter Replacement	10,000				10,000	
APC Annual Channel Structures Renewal program (68% funded by CWB) 20,000 20,000 20,000 Off River Emergency Storage Maintenance (68% funded by CWB) 30,000 90 90 90 90,000 Tools & Equipment - Water 05,000 30,000 90 90 90 90 90 90 Vork at Villages 20,000 20,00	I .	APC Channel desilting (68% funded by Cobar Water Board)	100,000				100,000	
Off River Emergency Storage Maintenance (63% funded by CWB) 30,000 30,000 30,000 Tools & Equipment - Water 5,000 5,000 5,000 5,000 Work at Villages 20,000 0 0 0 2,000 2,000 Work at Villages 20,000 0 0 0 0 2,000 2,000 Store		APC Annual Channel Structures Renewal program (68% funded by CWB)	20,000				20,000	
Tools & Equipment - Water 5,000 5,000 5,000 5,000 Work at Yillages 20,000 20,000 20,000 20,000 20,000 Nork at Yillages 20,000 20,000 20,000 20,000 20,000 20,000 Setter Bertorication 20,000 20,000 20,000 20,000 20,000 20,000 Replace Electrication Promotore 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,0000 20,000	.	Off River Emergency Storage Maintenance (68% funded by CWB)	30,000				30,000	
Work at Villages Z0,000 Z0,000 <thz0,00< th=""> <th< td=""><td></td><td>Tools & Equipment - Water</td><td>5,000</td><td></td><td></td><td></td><td>5,000</td><td></td></th<></thz0,00<>		Tools & Equipment - Water	5,000				5,000	
SEWER FUND PUD PUD PUD PUD PUD PUD PUD Replace Electrical Control Panel No.4 Pump Station 30,000 30,000 PUD PUD <t< td=""><td>ı </td><td>Work at Villages</td><td>20,000</td><td></td><td></td><td></td><td>20,000</td><td></td></t<>	ı	Work at Villages	20,000				20,000	
SEWER FUND SEWER FUND SEWER FUND SEWER FUND SEWER FUND SEWER FUND SEME Flag								
Beplace Electrical Control Panel No.4 Pump Station 30,000 30,000 No <	i	SEWER FUND						
Spare Pump for Sludge 18,000 18,000 18,000 10 </td <td></td> <td>Replace Electrical Control Panel No.4 Pump Station</td> <td>30,000</td> <td></td> <td></td> <td></td> <td></td> <td>30,000</td>		Replace Electrical Control Panel No.4 Pump Station	30,000					30,000
Tools & Equipment - Sewer 5,000 5,000 0		Spare Pump for Sludge	18,000					18,000
2,607,077 1,060,214 2,030,000 295,000 2,607,077 1,060,214 2,030,000 295,000		Tools & Equipment - Sewer	5,000					5,000
2,607,077 1,060,214 2,030,000 295,000 Description Description Description Description								
			6,045,291	2,607,077	1,060,214	2,030,000	295,000	53,000
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Contact Details - For more information

Telephone: 02 6835 9000 Fax: 02 6835 9011 Email: admin@bogan.nsw.gov.au Web: www.bogan.nsw.gov.au In Person: 81 Cobar Street, Nyngan Postal Address: PO Box 221, Nyngan NSW 2825