



# **BOGAN SHIRE COUNCIL**

## **Business Paper Extraordinary Meeting (Estimates)**

**I hereby give notice that an Extraordinary Council Meeting  
will be held on:**

**Date: Thursday, 21 May 2026**

**Time: 5.30pm**

**Location: Bogan Shire Council  
Council Chambers  
81 Cobar Street  
Nyngan**

**Derek Francis  
General Manager**





### **Livestreaming of Council Meeting**

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Attendance at the meeting is to be taken as consent by a person to their image and/or voice being livestreamed.

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Council accepts no liability for any damage that may result from defamatory comments made by persons attending meetings - all liability will rest with the individual who made the comments.

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- 1 OPENING PRAYER**
- 2 REMEMBERANCES**
- 3 APOLOGIES**
- 4 DISCLOSURE OF INTERESTS**

## **5 GENERAL MANAGER'S REPORTS**

### **5.1 DELIVERY PROGRAM 2025-2029**

#### **1. Introduction**

The purpose of this report is for Council to determine whether to make changes to the 2025-2029 Delivery Program.

#### **2. Background**

In accordance with the Integrated Planning and Reporting Framework prescribed by the New South Wales Government, Council adopts a long-term (25 year) Community Strategic Plan and a medium-term (4 year) Delivery Program in addition to its annual Operational Plan and Budget.

Whilst the Community Strategic Plan runs until 2035, the existing Delivery Program sets out the activities that will be carried out between 2025/26 and 2028/29 towards achieving the strategies and goals specified in Council's Community Strategic Plan.

#### **3. Discussion**

A copy of Council's current Delivery Program has previously been circulated to all Councillors and is available on Council's website. Council should consider whether any changes are necessary to the Delivery Program for the coming financial year.

If significant changes are to be made it is necessary to put the revised document on public exhibition for a period of 28 days before adoption.

Management does not consider any changes are required at this stage.

#### **4. Attachments**

Nil

#### **5. Recommendation**

1. That the Delivery Program 2025-2029 Report be received and noted.
2. That no changes be made to the 2025-2029 Delivery Program.

## **5.2 OPERATIONAL PLAN AND BUDGET PROCESS**

### **1. Introduction**

The purpose of this report is to:

- a) provide Councillors with an overview of the requirements of the Integrated Planning and Reporting process as they relate to the Operational Plan and Budget.
- b) set out the process for consideration of Reports at this meeting.

### **2. Background**

Under the Integrated Planning and Reporting Framework prescribed by the New South Wales Government, Council has approved a draft Community Strategic Plan and Delivery Program.

In addition to these planning documents, Council is required to prepare and adopt an Operational Plan and Budget. The Operational Plan and Budget details the specific activities that will be carried out in 2026/27, the 2026/27 estimates of income and expenditure and a Revenue Policy containing the schedule of rates with a separate schedule of fees and charges.

### **3. Discussion**

At this meeting Councillors will be presented with relevant information to enable them to determine and approve a draft 2026/27 Operational Plan and Budget for public exhibition and comment via Report 5.8. This draft Operational Plan and Budget, with any public comment received will be considered by Council at its meeting on 25 June 2026 for adoption.

The Reports for this meeting have been sequenced to facilitate a step-by-step process to discuss pertinent issues.

In turn, the three recommendations in each of Reports 5.4 through 5.7 are structured so that Council can debate these issues. It is proposed that Council initially accept and adopt only recommendations 1 and 2 during consideration of each Report which will allow debate and questions. If required, recommendation 3 in each of these Reports can then be used to detail and further debate amendments (if any) to the draft Operational Plan and Budget. All of these amendments taken together will then be considered for approval under Report 5.8.

The following is a summary of the content of each Report, 5.3 through 5.7:

- Report 5.3: Provides an overview, for information and noting, of the draft operating and capital budgets as they currently stand to provide some context to the decisions that need to be made at this meeting.
- Report 5.4: Provides details of the Activities listed under each Strategy and Outcome in the draft Operational Plan and Budget for 2026/27 and provides an opportunity for discussion on any proposed amendments for later consideration under Report 5.8.

- Report 5.5: Is an opportunity for Council to note the content of the draft Revenue Policy for 2026/27 and provides an opportunity for discussion on any proposed amendments for later consideration under Report 5.8.
- Report 5.6: Presents to Council the draft Operating Budget for 2026/27 in preparation for its adoption as part of the Operational Plan and Budget and provides an opportunity for discussion on any proposed amendments for later consideration under Report 5.8.
- Report 5.7: Presents to Council the draft Capital Budget for 2026/27 in preparation for its adoption as part of the Operational Plan and Budget and provides an opportunity for later discussion on any proposed amendments for consideration under Report 5.8.

Report 5.8 recommends the approval of the draft Operating Plan and Budget for public exhibition, with any amendments considered during discussion on Reports 5.4 through 5.7.

#### **4. Attachments**

Nil

#### **5. Recommendation**

That this report be received and noted.

## **5.3 DRAFT OPERATING AND CAPITAL BUDGET - OVERVIEW**

### **1. Introduction**

The purpose of this report is to provide Councillors with an overview of the draft operating and capital budget position as it currently stands.

### **2. Background**

There are two types of council budgets: operating budget and capital budget.

The operating budget deals with the day-to-day costs and income to deliver Council services – for example staff salaries and maintenance work to keep water flowing through our reticulation system.

The capital budget deals with major once-off costs and how to pay for these – for example putting in water pipes to a new section of town.

Traditionally, all local governments use fund accounting to segregate certain assets or resources for specific operating activities or objectives in accordance with special regulations, restrictions, or limitations. This helps ensure we are accountable to our community and comply with all the regulatory requirements placed upon us.

For Bogan Shire this means three main Funds:

- Water Fund
- Sewer Fund
- General fund (for all Council activities other than water and sewer).

The General Fund incorporates a Waste Fund because Council is required under the Local Government Act to account for waste income and expenditure separately and a Plant Fund which is accounted for separately for the sake of transparency following established business and accounting principles.

Operating and Capital budgets have been prepared so that they include the financial resources necessary to undertake the activities for 2026/27 listed in the draft Delivery Program and Operational Plan.

### **3. Discussion**

Bogan Shire Council enters 2026/2027 in a sound financial position and the net result of the budget presented to Council should ensure that it remains so. There are certain challenges and cost pressures that impact on our financial situation.

#### Revenue

Council's allowable rate increase for 2026/2027 is a 3.4% increase to the general rates allowed for by IPART. This results in an increase to revenue raised from rates of \$120,345. However, it should be noted that wages are expected to increase by 4% under the new NSW Local Government Award. The increase to the rates does not cover Council's estimated wage increases.

Council has also budgeted for a 3.5% increase this year in the Financial Assistance Grant. Council has had no indication of what the increase might be as yet, and we can only estimate this increase. If this is not the increase in 2026/2027 Council will need to adjust the budget at the first quarter budget review for any changes.

Interest rates on the investments have increased in the last few months and interest income has been estimated on this basis. Councils' investment income will reduce over the 2026/2027 year due to grant funds invested being expended and reducing the cash Council has on hand to invest.

Council has also included \$200,000 in sustainability funding for the Early Learning Centre, if we are not successful with the application this will also need to be amended.

### Expenditure

Operational costs have also increased including an average 10% increase on insurance premiums. Council has once again budgeted for Cyber Security costs of \$50,000, although we have made some improvements in 2025/2026 these will be ongoing costs to keep up with what is required to protect Council, at a minimum.

The draft budget has allowed for a Geotech report to be undertaken on the Nyngan Airport runway, however this amount could be reduced by Alliance of Western Council participation. A further report will be provided to Council before committing this expenditure.

No provision has been made for the update of our Active Transport Plan that was discussed at a recent Council meeting.

### Capital

Council has been the recipient of significant grant funding in previous financial years, of which some funding from various projects will still need to be carried forward to 2026/27.

Council will continue expending the Regional Emergency Road Repair Fund it received in 2023/24, on rural and regional roads in 2026/27. These funds were paid in advance.

Council received \$7,834,000 under the Road Safety Program for Tottenham Road that will be continuing in 2026/2027 however these funds have not been received in advance and will be paid on each milestone.

Monkey Bridge Bypass is continuing with Council to seek advice from the Minister for Agriculture, on the shortfall of funding to complete the project.

Public Library Infrastructure funding should be fully completed by 30<sup>th</sup> June 2026.

Airport Lighting project is underway with Council to borrow the shortfall in funds of \$303,450 to complete the project and this project will be completed in 2026/2027.

Resources for Regions Round 8 has now been fully completed and the grant acquitted in 2025/2026, and Round 9 is expected to be completed and acquitted by June 2025/26.

Stronger Country Communities Round 5 has been completed and acquitted in the 2025/2026 financial year. No further funding from this stream has been advised.

Council has completed the Betterment Funding Grant for improvements to Budgery Rd, Currans Rd, Gilgai Rd, and Coffils Lane in 2025/2026.

#### Overall budget position

Based on the draft operating and capital budget information provided to Council in Reports 6 and 7, the following is the cash position of each Fund:

- General Fund       \$ 34,193 deficit
- Sewer Fund         \$ 11,023 surplus
- Water Fund         \$335,869 surplus

In effect this means that expenditure of at least \$34,193 will need to be removed from the draft capital budget to produce a balanced budget result for the General Fund.

Further details are supplied in the attachment to Report 5.6.

#### **4. Attachments**

1. Cash Position of Funds

#### **5. Recommendation**

That the Draft Operating and Capital Budget – Overview report be received and noted.

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**Cash Position of Funds - 2026-27 projected operating result**

*Note: The cash position reflected takes into account cash transfers to and from Council's Reserves (Investments) to fund capital expenditure.)*

	<b>General Fund (Incorporating Waste and Plant) (Columns A+B+C)</b>	<b>General Fund (Excluding Waste and Plant) A</b>	<b>Waste "Fund" B</b>	<b>Plant "Fund" C</b>
<b>1 General Fund</b>				
Operating Income	31,225,627	26,602,208	1,169,768	3,453,651
Less: Operating Expenditure	33,408,347	29,205,522	1,142,864	3,059,961
	- 2,182,720	- 2,603,314	26,904	393,690
Add back depreciation	4,670,000	3,598,000	66,000	1,006,000
<b>Cash from current year available to fund Capital</b>	<b>2,487,280</b>	<b>994,686</b>	<b>92,904</b>	<b>1,399,690</b>
Add Capital Grants to fund Capital Projects	16,335,351	16,335,351	-	-
Add Sale of Capital Plant Items	450,000	-	-	450,000
Less Capital Expenditure	19,583,944	17,238,944	100,000	2,245,000
Less loan repayments used to fund capital projects	175,078	125,286	49,792	-
	- 486,391	- 34,193	- 56,888	- 395,310
Transfer from loan funds	-	-	-	-
Transfer from Waste Reserves	56,888	-	56,888	-
Transfer from Plant Reserves	395,310	-	-	395,310
<b>Cash Balance</b>	<b>- 34,193</b>	<b>- 34,193</b>	<b>-</b>	<b>-</b>
<b>2 Sewer Fund</b>	<b>Sewer Fund</b>			
Operating Income	705,986			
Less: Operating Expenditure	902,963			
	- 196,977			
Add back depreciation	283,000			
<b>Cash from current year available to fund Capital</b>	<b>86,023</b>			
Gross Capital Spending as per Draft Capital Budget	75,000			
Transfer In from Sewer Reserve	-			
<b>Cash Balance</b>	<b>11,023</b>			
<b>3 Water Fund</b>	<b>Water Fund</b>			
Operating Income	2,789,808			
Less: Operating Expenditure	2,828,939			
	- 39,131			
Add back depreciation	890,000			
<b>Cash from current year available to fund Capital</b>	<b>850,869</b>			
Add Capital Grants to fund Capital Projects	-			
Gross Capital Spending as per Draft Capital Budget	515,000			
<b>Cash Balance</b>	<b>335,869</b>			
<b>4 Consolidated</b>	<b>Consolidated</b>			
Operating Income	34,721,421			
Less: Operating Expenditure	37,140,249			
	- 2,418,828			
Add back depreciation	5,843,000			
<b>Cash from current year available to fund Capital</b>	<b>3,424,172</b>			
Add Capital Grants to fund Capital Projects	16,335,351			
Add Sale of Plant	450,000			
Gross Capital Spending as per Draft Capital Budget	20,173,944			
Less loan repayments used to fund capital projects	175,078			
Transfer from Waste Reserve	56,888			
Transfer from Plant Fund	395,310			
<b>Cash Balance</b>	<b>312,699</b>			

## **5.4 OPERATIONAL PLAN AND BUDGET ACTIVITIES**

### **1. Introduction**

The purpose of this report is for Council to note the Activities listed under each Strategy and Outcome in the draft Operational Plan and Budget for 2026/27 and make any proposed amendments arising from decisions under the Report 5.1.

### **2. Background**

The 2026/27 Operational Plan and Budget derives its Activities from the 2025-2029 Delivery Program (as amended).

### **3. Discussion**

As no amendments have been made to the Activities listed for 2026/27 in the draft 2025-2029 Delivery Program, no amendments to the Activities listed in the draft Operational Plan and Budget are recommended by Management.

### **4. Attachments**

1. Operational Plan and Budget Activities 2026/27

### **5. Recommendation**

1. That this report be received and noted.
2. That the Operational Plan Activities be considered as part of Report 5.8 to this meeting.
3. That the following amendments be made to the draft Operational Plan Activities (detail to follow if required).

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*1 - Social*

**1.1 Social and Cultural**

*Outcome: Our community enjoys and actively participates in our rich culture, social environment and communal vibe.*

<b>2026/2027 Draft Budget</b>	<b>\$</b>
<b>Operating Expenditure</b>	<b>243,846</b>
Employee Costs	83,146
Plant	29,500
Materials and Contracts	109,900
Other Culture	21,300
<b>Operating Income</b>	<b>-2,600</b>
<b>Capital Expenditure</b>	<b>0</b>
<b>Capital Income</b>	<b>0</b>

# 1 - Social

## 1.1 Social and Cultural

*Outcome: Our community enjoys and actively participates in our rich culture, social environment and communal vibe.*

### Strategy 1.1.1

Support and create opportunities for community festivals, events and cultural activities through planning, marketing, direct involvement and various forms of assistance.

	Activities 2026/27
i	Provide community events, activities and venues to celebrate Australia Day
ii	Seek sponsorship and organise the Christmas Lights and Rural Mailbox Competitions
iii	Provide facilities for the Nyngan Show, Ag Expo, Anzac Day and Duck Creek and other community events at the Nyngan Showgrounds
iv	Support a range of local community organisations and events
v	Support and encourage the Arts through annual membership of Outback Arts

### Strategy 1.1.2

Promote, support and preserve connections to local heritage and culture recognising the role they play in tourism and economic development of the Shire.

	Activities 2026/27
i	Continue to support the Nyngan Museum, Fire Station Museum and Mid-State Shearing Shed Museum
ii	Continue to promote the Nyngan Museum and Mid-State Shearing Shed Museum
iii	Liaise with the Nyngan Local Aboriginal Land Council on a range of issues including matters relevant to Culture

*1 - Social*

**Strategy 1.1.3**

**Identify, respect and preserve sites and items of historical significance.**

Activities 2026/27	
i	Identify and develop plans to preserve Council owned historic buildings
ii	Investigate opportunities for grant funding for management plans and preservation of our historic buildings

**Strategy 1.1.4**

**Develop and support volunteer groups to carry out functions and projects for the benefit of the community and volunteers.**

Activities 2026/27	
i	Work with volunteer groups to support their activities. (e.g. administrative support and assistance with grant applications)
ii	Support National Tree Day with plantings
iii	Produce and update the Community Directory - both the hard copy and on Council's website
iv	Administer Section 355 Committees of Council

# 1 - Social

## 1.2 Community Centres

*Outcome: Our community utilises and values the educational, recreational and social opportunities provided by our community spaces.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>1,460,120</b>
Employee Costs	457,095
Plant Hire	211,000
Materials and Contracts	740,840
Other	51,185
<b>Operating Income</b>	<b>-170,185</b>
<b>Capital Expenditure</b>	<b>10,148,000</b>
<b>Capital Income</b>	<b>-10,000,000</b>

*1 - Social*

**1.2 Community Centres**

*Outcome: Our community utilises and values the educational, recreational and social opportunities provided by our community spaces.*

**Strategy 1.2.1**

**Provide, maintain and improve functional Nyngan Pool facilities to cater for a variety of users.**

Activities 2026/27	
i	Maintain public pool facilities and best practice standards
ii	Continue to make the pool more accessible and encourage usage by the wider community

**Strategy 1.2.2**

**Maintain and improve our parks, gardens and playgrounds to promote their use and enjoyment by the whole community and our visitors.**

Activities 2026/27	
ii	Continue to maintain and upgrade parks and reserves
iii	Management and maintenance of the cemetery in accordance with the Cemetery Policy

**Strategy 1.2.3**

**Maintain and improve our sports grounds and active recreational facilities through the diversity of sport and recreation on offer.**

Activities 2026/27	
i	Investigate and apply for appropriate grant funding to improve and develop existing buildings
ii	Investigate and apply for appropriate grant funding to improve and develop existing grounds and facilities
iii	Maintain sporting grounds to a high standard
iv	Consult with user groups to ensure that facilities are maintained and improved to suit their requirements

# 1 - Social

## Strategy 1.2.4

Maintain and improve community halls and other similar facilities for community use.

Activities 2026/27	
i	Investigate and apply for appropriate grant funding to improve all Shire halls and community facilities
ii	Undertake a review of community halls and develop a plan of management with the view to support community activities.

## Strategy 1.2.5

Maintain and improve Shire showground and equestrian facilities for community use.

Activities 2026/27	
i	Consult with Showground user groups on facility requirements and programming of events
ii	Investigate opportunities for grant funding to improve existing ground facilities for all user groups
iii	Maintain showground and equestrian landscape areas and buildings to acceptable standard
iv	Develop a master plan for the Showgrounds

## Strategy 1.2.6

Support operation of a youth and community centre that provides recreational, educational and cultural activities.

Activities 2026/27	
i	Provide youth focused programs and employment of a youth worker at the Bogan Shire Youth and Community Centre

# 1 - Social

Strategy 1.2.7	
Provide and promote quality Library services.	
	Activities 2026/27
i	Provide and promote well maintained facilities and access to printed and online information and other resources
ii	Investigate ways to encourage greater numbers of both traditional and non-traditional library users
iii	Maintain North Western Regional Library Service partnership and carry out all obligations under the partnership agreement

# 1 - Social

## 1.3 Inclusive Communities

*Outcome: Children, older people and people with disabilities are supported, feel secure, valued and are engaged in our community.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>2,455,001</b>
Employee Costs	1,876,098
Materials and Contracts	310,702
Other	188,803
Loan Repayments	17,104
Plant	62,294
<b>Operating Income</b>	<b>-2,286,432</b>
<b>Capital Expenditure</b>	<b>49,052</b>
<b>Capital Income</b>	<b>0</b>

# 1 - Social

## Strategy 1.3.1

Provide and improve childcare facilities, preschools, after hours care and playgroups that meet the needs of the whole community.

Activities 2026/27	
i	Operate Bogan Shire Early Learning Centre
ii	Continue to provide the Bogan Bush Mobile playgroup and childcare service
iii	Lobby Government to address the need for before and after school care, pre-school and play groups

## Strategy 1.3.2

Identify and support the social needs of young people in the community and provide programs and infrastructure to support social interaction.

Activities 2026/27	
i	Work with the community and Government agencies to understand issues and lobby Government to address them
ii	Work with local schools and community groups to support youth events and activities as well as community education and awareness programs
iii	Source funding for Youth Week activities and/or events

## Strategy 1.3.3

Identify and support the social needs of people with disabilities in the community and provide programs and infrastructure to support social interaction.

Activities 2026/27	
i	Work with the community and Government agencies to understand issues and lobby the appropriate Government to address them
ii	Monitor and review the DIAP to support the community
iii	Implement actions contained within the DIAP, subject to funding.

*1 - Social*

**Strategy 1.3.4**

Identify and support the social needs of older people in the community and provide programs and infrastructure to support social interaction as well as housing to support assisted and independent living.

Activities 2026/27	
i	Work with the community and Government agencies to understand issues and lobby the appropriate Government to address them
ii	Develop a program of workshops and/or events in Seniors Week, depending on funding, including Senior Citizen of the Year Awards and Morning Tea
iii	Investigate housing options for seniors, including grants for building funding

# 1 - Social

## 1.4 Education

*Outcome: Our Community has access to opportunities for education at all levels.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>1,800</b>
Employee Costs	0
Plant	0
Materials and Contracts	1,800
Depreciation	0
<b>Operating Income</b>	<b>0</b>
<b>Capital Expenditure</b>	<b>0</b>
<b>Capital Income</b>	<b>0</b>

*1 - Social*

**1.4 Education**

*Outcome: Access to opportunities for education at all levels.*

**Strategy 1.4.1**

**Provide a range of high quality primary and secondary education and vocational training facilities and opportunities.**

Activities 2026/27	
i	Work with the schools, TAFE, community and Government agencies to understand issues and lobby Government to address them
ii	Provide scholarships / awards to all schools at annual awards ceremonies

**Strategy 1.4.2**

**Provide support and encouragement for local people to obtain work in Bogan Shire after completing their education.**

Activities 2026/27	
i	Work with the community and Government agencies to understand issues and lobby Government to address them
ii	Provide a Gap Year employment program for local Year 12 school leavers

# 1 - Social

## 1.5 Public Health

*Outcome: Our community has access to the medical services, facilities and programs it needs to enhance and protect our health*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>2,235,121</b>
Employee Costs	621,515
Materials and Contracts	1,395,575
Plant Hire	101,800
Other	105,316
Interest on Loan Repayments	10,915
<b>Operating Income</b>	<b>-1,679,476</b>
<b>Capital Expenditure</b>	<b>31,305</b>
<b>Capital Income</b>	<b>0</b>

# 1 - Social

## 1.5 Public Health

*Outcome: Our community has access to the medical services, facilities and programs it needs to enhance and protect our health*

### Strategy 1.5.1

Work with the community and the Government to ensure medical, dental, specialist, mental health and allied health services and facilities meet the needs of residents and visitors.

Activities 2026/27	
i	Work closely with community groups to lobby on behalf of the community
ii	Work closely with Western NSW LHD and Nyngan MPS in the delivery of their health services to the Community
iii	Operate the Bogan Shire Medical Centre
iv	Provide and maintain facilities for Dental services in Nyngan

# 1 - Social

## 1.6 Emergency Services

*Outcome: Our emergency services provide effective and efficient services to the community to protect property and the safety of our community.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>332,279</b>
Employee Costs	0
Plant	0
Materials and Contracts	90,879
Other Contributions	241,400
<b>Operating Income</b>	<b>-96,800</b>
<b>Capital Expenditure</b>	<b>0</b>
<b>Capital Income</b>	<b>0</b>

*1 - Social*

**1.6 Emergency Services**

*Outcome: Our emergency services provide effective and efficient services to the community to protect property and the safety of our community.*

**Strategy 1.6.1**

**Protect people and property from fire related incidents.**

Activities 2026/27	
i	Support the activities of Fire and Rescue NSW, SES and RFS and lobby in response to community issues and concerns
ii	Implement hazard reduction program for villages

**Strategy 1.6.2**

**Provide an appropriate level of ambulance services for the community.**

Activities 2026/27	
i	Liaise with NSW Health for availability of a 24 hour Ambulance Service for the Shire

**Strategy 1.6.3**

**Improve community safety and maintain low crime levels.**

Activities 2026/27	
i	Participate in regular meetings with NSW Police to discuss and address any issues
ii	Lobby NSW Police for appropriate numbers in response to community concerns
iii	Support the recruitment of Police through provision of housing at market rental to NSW Police

## 2 - Infrastructure

### 2.1 Transport Networks

*Outcome: Our well-constructed and maintained transport network enables safe and efficient movement of people and freight throughout the Shire.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>12,951,029</b>
Employee Costs	2,525,568
Plant	1,709,212
Materials and Contracts	6,688,149
Other	28,100
Depreciation	2,000,000
<b>Operating Income</b>	<b>-10,548,412</b>
<b>Capital Expenditure</b>	<b>1,906,789</b>
<b>Capital Income</b>	<b>-1,731,901</b>

## 2 - Infrastructure

### 2.1 Transport Networks

*Outcome: Our well-constructed and maintained transport network enables safe and efficient movement of people and freight throughout the Shire.*

#### Strategy 2.1.1

Efficient local and regional transport networks that meet community and business needs.

Activities 2026/27	
i	Undertake traffic counts on all Shire roads
ii	Adopt and implement the asset management plan for all shire roads
iii	Maintain Shire Roads in accordance with standards expressed in our asset management plan and our annual maintenance program
iv	Develop and adopt a Shire road sealing strategy
v	Maintain supporting infrastructure such as parking, footpaths, kerbs and gutters, and street furniture to current standards

#### Strategy 2.1.2

Maintain state road networks to ensure provision of efficient transport links.

Activities 2026/27	
i	Maintain State Roads on behalf of TfNSW
ii	Work with the TfNSW to ensure current standards of road safety are maintained

#### Strategy 2.1.3

Provide, maintain and improve bike paths and walking tracks.

Activities 2026/27	
i	Work with the community to understand the need for improved bike paths and walking tracks and prepare and implement Plan
ii	Carry out maintenance of bike paths and walking tracks
iii	Continue implementation of projects outlined in the Bogan Shire Active Transport Plan

## 2 - Infrastructure

### 2.2 Rail Services

*Outcome: Our rail connection remains the preferred mode of transporting bulk agricultural and mining freight safely and reliably.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>0</b>
Employee costs	0
Plant	0
Materials and Contracts	0
Depreciation	0
<b>Operating Income</b>	<b>0</b>
<b>Capital Expenditure</b>	<b>0</b>
<b>Capital Income</b>	<b>0</b>

## 2 - Infrastructure

### 2.2 Rail Services

*Outcome: Our rail connection remains the preferred mode of transporting bulk agricultural and mining freight safely and reliably.*

#### Strategy 2.2.1 –

Advocate for continued use of the rail line for transporting agricultural and mining products.

##### Activities 2026/27

- |    |  |
|----|--|
| i  | Work with and lobby State Government and UGL Regional Linx to maintain and improve reliable freight transport network                                      |
| ii | Work with UGL Regional Linx, TfNSW and NSW Police to ensure current standards of rail and crossing safety are maintained and promoted within the community |

#### Strategy 2.2.2 –

Advocate for improved safety, environmental management and amenity in the rail corridor.

##### Activities 2026/27

- |    |   |
|----|---|
| i  | Advocate for an improved rail crossing at Hoskins Street                                    |
| ii | Advocate for improved maintenance, secure and aesthetic corridor within Nyngan and Villages |

## 2 - Infrastructure

### 2.3 Water

*Outcome: We have access to secure water to provide Nyngan with reliable, cost effective, potable water as well as raw water supply to villages.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>2,828,939</b>
Employee Costs	381,528
Plant	75,500
Materials and Contracts	1,446,761
Other	35,150
Depreciation	890,000
<b>Operating Income</b>	<b>-2,789,808</b>
<b>Capital Expenditure</b>	<b>515,000</b>
<b>Capital Income</b>	<b>0</b>

## 2 - Infrastructure

### 2.3 Water

*Outcome: We have access to secure water to provide Nyngan with reliable, cost effective, potable water as well as raw water supply to villages.*

#### Strategy 2.3.1

Provide a financially viable, efficient, permanent potable water supply for Nyngan and raw water supply for the villages that meets best practice and has sufficient capacity for current and projected growth requirements.

Activities 2026/27	
i	Continue implementation of the 2017 Strategic Business Plan for Water and Sewerage
ii	Implement an ongoing program of capital works improvements and enhancements and asset management to ensure the responsible management of water supply to the area and surrounding villages.
iii	Maintain water supply infrastructure to relevant Department of Health and Department of Primary Industries (NSW Office of Water) Standards, and in accordance with sustainability

#### Strategy 2.3.2

Enhance the security of our water supply, ensuring long term drought management plans are developed and water losses are minimised.

Activities 2026/27	
i	Continue investigations to ensure security of Nyngan's water supply, subject to government funding
ii	Construct infrastructure to ensure security of Nyngan's water supply, subject to government funding

## 2 - Infrastructure

### 2.4 Sewerage

*Outcome: We have a reliable, safe and cost effective sewerage service.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>902,963</b>
Employee Costs	122,363
Plant	42,500
Materials and Contracts	455,100
Depreciation	283,000
<b>Operating Income</b>	<b>-705,986</b>
<b>Capital Expenditure</b>	<b>75,000</b>
Capital Income	0
Cash Reserves	0

## 2 - Infrastructure

### 2.4 Sewerage

*Outcome: We have a reliable, safe and cost effective sewerage service.*

#### Strategy 2.4.1

Provide a financially viable and efficient sewerage system that has sufficient capacity for current and projected growth requirements.

Activities 2026/27	
i	Continue implementation of the 2017* Strategic Business Plan for Water and Sewerage
ii	Ensure our compliance with the EPA license by regularly testing the treated effluent for re-use and disposal
iii	Ensure our compliance with the EPA license by regularly testing the effluent irrigation area

#### Strategy 2.4.2

Ensure effective management of liquid trade waste.

Activities 2026/27	
i	Review implementation of Trade Waste Policy, including licencing practices and inspections

#### Strategy 2.4.3

Ensure effective management of on-site sewage treatment plants

Activities 2026/27	
i	Monitor and review the development of a database of all sewerage management systems within the Local Government Area

## 2 - Infrastructure

### 2.5 Communication Networks

*Outcome: The community has access to current and reliable communications infrastructure and technology to facilitate communications for safety, learning, business and providing services to our community.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>0</b>
Employee costs	0
Plant	0
Materials and Contracts	0
Depreciation	0
<b>Operating Income</b>	<b>0</b>
<b>Capital Expenditure</b>	<b>0</b>
<b>Capital Income</b>	<b>0</b>

## 2 - Infrastructure

### 2.5 Communication Networks

*Outcome: The community has access to current and reliable communications infrastructure and technology to facilitate communications for safety, learning, business and providing services to our community.*

#### Strategy 2.5.1

Maximise the coverage and availability of telecommunications infrastructure across the Shire.

#### Activities 2026/27

i	Lobby service providers and government on behalf of the community
---	---

## 3 - Environmental

### 3.1 Built Environment

*Outcome: Our Shire is enhanced through relevant planning processes and facilitation of development in accordance with statutory requirements.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>2,447,186</b>
Employee Costs	51,000
Plant	25,000
Materials and Contracts	1,100,620
Depreciation	1,268,000
Loan Repayments	2,566
<b>Operating Income</b>	<b>-246,850</b>
<b>Capital Expenditure</b>	<b>4,656,634</b>
<b>Capital Income</b>	<b>-4,200,000</b>

## 3 - Environmental

### 3.1 Built Environment

*Outcome: Our Shire is enhanced through relevant planning processes and facilitation of development in accordance with statutory requirements..*

#### Strategy 3.1.1

Conduct periodic reviews of Council's planning instruments to ensure that land use planning supports the long term sustainability of our local communities

Activities 2026/27	
i	Review of LEP 2011
ii	Define and prioritise plans of management for public land
iii	Endeavour to identify and purchase parcels of Crown Land that may be of value for development
iv	Review DCP 2012
v	Investigate the potential for a Rural Residential Strategy, subject to funding
vi	Implement the Residential Housing Strategy
vii	Respond effectively to rezoning applications

#### Strategy 3.1.2

Development complies with relevant Planning legislation, Local Government Act, National Construction Code and Local Council Policies.

Activities 2026/27	
i	Ensure all development complies with LEP and DCP
ii	Effectively manage development applications, construction certificate process, Principal Certifying Authority process, and orders processed for unlawful development
iii	Respond to reforms in planning processes and advocate on behalf of Council
v	Develop and review local council policies

## 3 - Environmental

### Strategy 3.1.3

Ensure our community's buildings are safe, healthy and maintained.

Activities 2026/27	
i	Ensure all building owners are having essential services inspected annually where applicable
ii	Develop an asset management plan for Council's buildings
iii	Maintain essential services register
iv	Issue planning and building certificates and maintain effective customer service
v	Investigate concerns or complaints in relation to overgrown allotments and buildings in a state of disrepair

### Strategy 3.1.4

Develop and implement flood requirements for all urban flood plain areas.

Activities 2026/27	
i	Maintain stormwater management infrastructure
ii	Review requirements under LEP and DCP for Flood Management
iii	Apply for grant funding to further understand flood risks

## 3 - Environmental

### 3.2 Waste and Recycling

*Outcome: Our waste is effectively managed by reducing waste to landfill and maximising resource recovery through recycling.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>1,142,864</b>
Employee Costs	337,448
Plant	364,000
Materials and Contracts	341,194
Other	16,860
Interest on Loan repayments	17,362
Depreciation	66,000
<b>Operating Income</b>	<b>-1,169,768</b>
<b>Capital Expenditure</b>	<b>149,792</b>
<b>Capital Income</b>	<b>0</b>

## 3 - Environmental

### 3.2 Waste and Recycling

*Outcome: Our waste is effectively managed by reducing waste to landfill and maximising resource recovery through recycling*

#### Strategy 3.2.1

Provide cost effective and efficient kerbside collection of waste.

##### Activities 2026/27

i	Monitor and review kerbside waste service collections and volumes
ii	Review and monitor kerbside recycling service collections in order to reduce contamination rates

#### Strategy 3.2.2

Operate the Bogan Shire waste facilities to comply with regulations and license requirements, ensuring it is environmentally sound.

##### Activities 2026/27

i	Implement and review Waste Facility Operations Management Plan
ii	Maintain fire breaks to all waste facilities every 6 months
iii	Monitor and encourage waste separation procedures within the Nyngan Waste Facility

## 3 - Environmental

### 3.3 Natural Environment

*Outcome: Our open space areas are appropriately managed and maintained for community use and to preserve their biodiversity value whilst minimising the impact of pollution and weeds on the environment.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>352,947</b>
Employee Costs	229,792
Plant	91,745
Materials and Contracts	29,310
Other expenses	2,100
<b>Operating Income</b>	<b>-90,000</b>
<b>Capital Expenditure</b>	<b>10,000</b>
<b>Capital Income (Loan)</b>	<b>0</b>

# 3 - Environmental

## 3.3 Natural Environment

*Outcome: Our open space areas are appropriately managed and maintained for community use and to preserve their biodiversity value whilst minimising the impact of pollution and weeds on the environment.*

### Strategy 3.3.1

Provide safe, high quality, well serviced and maintained parks.

Activities 2026/27	
i	Develop and implement master plans for all park areas
ii	Develop a playground upgrade program
iii	Seek grant funding for improvement and/or expansion of all parks and playground areas.

### Strategy 3.3.2

Protect and improve the amenity of the river corridor to enhance and increase utilisation for a range of recreational activities.

Activities 2026/27	
i	Involve and support the local community in the rehabilitation and improvements of the river corridor
ii	Develop and support the Bogan River Bushcare Group and community nursery subject to funding
iii	Identify locations and programs to reduce waste along the river corridor

## 3 - Environmental

### Strategy 3.3.3

Provide a clean and pleasant streetscape, ensuring regular street sweeping and cleaning of public spaces.

#### Activities 2026/27

- |     |   |
|-----|---|
| i   | Monitor Cleaning Program for all public areas   |
| ii  | Review street bin containers and emptying procedures                                  |
| iii | Review existing garden beds in Pangee Street and investigate options for improvements |
| iv  | Investigate the establishment of the community street tree planning program           |

### Strategy 3.3.4

Implement programs which foster responsible and protective behaviours towards reducing waste and illegal dumping.

#### Activities 2026/27

- |    |  |
|----|--|
| i  | Engage the community to report on areas of concern regarding litter control and illegal dumping        |
| ii | Enforce breaches of environmental legislation to reduce the incidence of littering and illegal dumping |

## 3 - Environmental

### Strategy 3.3.5

Protect, preserve and enhance Bogan Shire's natural environments, waterways, flora and fauna through responsible development and management.

#### Activities 2026/27

i Enforce all development to comply with conditions of DA Consents, including environmental protection

ii Engage with and support Local Land Services and other government bodies

### Strategy 3.3.6

Meet Council's obligations under the Biodiversity Act 2015 in respect of maintenance of invasive weeds.

#### Activities 2026/27

i Council to meet Priority Weeds Control obligations

ii Ensure Council operations are undertaken in accordance with the endorsed Regional Strategic Weed Management Plan

iii Undertake enforcement activities on private property for priority weeds as required

## 3 - Environmental

### 3.4 Health, Safety and Regulation

*Outcome: Council meets its compliance and regulatory obligations*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>980,533</b>
Employee Costs	561,768
Plant	90,000
Materials and Contracts	94,615
Other	9,150
Depreciation	225,000
<b>Operating Income</b>	<b>-279,880</b>
<b>Capital Expenditure</b>	<b>0</b>
<b>Capital Income</b>	<b>0</b>

## 3 - Environmental

### 3.4 Health, Safety and Regulation

*Outcome: Council meets its compliance and regulatory obligations.*

#### Strategy 3.4.1

**Liaise with Local Liquor Accord to ensure compliance strategies are maintained to maximise public health and safety.**

##### Activities 2026/27

- i Provide information regarding new Liquor License applications, and make submissions on new applications to the State Government as required
- ii Provide advisory services to the Liquor Accord as required

#### Strategy 3.4.2

**Ensure compliance with Food Safety Standards.**

##### Activities 2026/27

- i Monitor and review food premises register
- ii Undertake annual food premises inspections to ensure food handlers compliance with standards

#### Strategy 3.4.3

**Continue ongoing management and control of companion animals and encourage owner compliance with NSW Companion Animals Act 1998.**

##### Activities 2026/27

- i Improve public awareness of companion animal control including lifetime registration.
- ii Carry out enforcement activities and control measures in accordance with legislation.
- iii Data entry of lifetime registrations and fee reconciliation.

## 4 - Economic

### 4.1 Local Industry

*Outcome: Industries in our community continue to grow and prosper, positively contributing to the success of our economy..*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>94,690</b>
Employee Costs	5,500
Plant	1,500
Materials and Contracts	87,690
<b>Operating Income</b>	<b>0</b>
<b>Capital Expenditure</b>	<b>149,000</b>
<b>Capital Income</b>	<b>100,000</b>

## 4 - Economic

### 4.1 Local Industry

*Outcome: Industries in our community continue to grow and prosper, positively contributing to the success of our economy.*

#### Strategy 4.1.1

Support and promote local industry, to identify gaps and develop initiatives for sustainable economic growth and local employment opportunities.

Activities 2026/27	
i	Work with local businesses to identify ways to support them
ii	Identify Economic Development opportunities for Bogan Shire
iii	Encourage the sharing of information and resources to build the capacity of local business and industry.
iv	Continue Council's commitment to shop locally for services and products wherever possible and in the best interests of Council
v	Work with local businesses to ensure sustainable, well designed and visually appealing premises which meet the needs of our community and visitors

#### Strategy 4.1.2

Support agricultural businesses so that they have the capacity to be a significant contributor to the local, regional and national economy.

Activities 2026/27	
i	Maintain relationships with local agricultural businesses and lobby on behalf of local issues

#### Strategy 4.1.3

Work in conjunction with mining companies to obtain mutual benefit from an abundance of natural mining resources which provide our shire with opportunities for local economic growth and employment.

Activities 2026/27	
i	Maintain relationships with mining companies to explore opportunities for mutual benefit and lobby on behalf of local issues

## 4 - Economic

### 4.2 Tourism

*Outcome: Bogan Shire is regarded as a welcoming and attractive place to visit, providing a diversity of services, cultural experiences and recreational opportunities.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>197,897</b>
Employee Costs	118,947
Plant	0
Materials and Contracts	78,950
<b>Operating Income</b>	<b>-17,000</b>
<b>Capital Expenditure</b>	<b>0</b>
<b>Capital Income</b>	<b>0</b>

## 4 - Economic

### 4.2 Tourism

*Outcome: Bogan Shire is regarded as a welcoming and attractive place to visit, providing a diversity of services, cultural experiences and recreational opportunities.*

#### Strategy 4.2.1

Develop and implement a tourism strategy which includes the identification of potential opportunities for growth and new tourism products through consultation with stakeholders.

Activities 2026/27	
i	Investigate, develop and Implement the tourism strategy
ii	Identify tourism opportunities for Bogan Shire
iii	Provide and maintain a quality Visitor Information Centre which encourages and supports growth across many sectors of the local economy
iv	Continue to update, produce and distribute the Bogan Shire Visitors Guide to local businesses and VICs in neighbouring shires
v	Continue to advertise Nyngan and Bogan Shire in print media, on appropriate websites and via relevant social media platforms

#### Strategy 4.2.2

Provide a welcoming aesthetic for the town.

Activities 2026/27	
i	Investigate options for beautification along approaches to Nyngan and villages and along main roads in Nyngan

#### Strategy 4.2.3

Develop the availability of visitor and short-term accommodation to support local tourism

Activities 2026/27	
i	Work with the community and businesses to understand the needs for visitor and short-term accommodation

## 4 - Economic

### 4.3 Public Transport

*Outcome: Access to reliable, cost-effective and regular transport services linking the Shire to larger centres.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>153,000</b>
Employee costs	49,700
Plant	8,000
Materials and Contracts	95,300
<b>Operating Income</b>	<b>-2,836</b>
<b>Capital Expenditure</b>	<b>363,450</b>
<b>Capital Income</b>	<b>-303,450</b>

## 4 - Economic

### 4.3 Public Transport

*Outcome: Access to reliable, cost-effective and regular transport services linking the Shire to larger centres.*

#### Strategy 4.3.1

Identify gaps and opportunities and engage with stakeholders, to investigate options for improved public transport.

##### Activities 2026/27

- |   |  |
|---|--|
| i | Talk to existing operators about issues and potential strategy to address these issues |
|---|--|

#### Strategy 4.3.2

Maintain airport facilities to meet required and expected standards.

##### Activities 2026/27

- |    |  |
|----|--|
| i  | Undertake regular maintenance activities on the runway and surrounding areas to CASA regulations |
| ii | Maintain airport buildings to acceptable standards   |
| iv | Protect the Obstacle Limitation Surfaces through Town Planning controls                          |

## 4 - Economic

### 4.4 Housing

*Outcome: Access to a variety of sustainable, affordable and flexible living options for all residents.*

#### Strategy 4.4.1

Develop and support the implementation of a Residential Housing Strategy

##### Activities 2026/27

- i Support the outcomes of the Residential Housing Strategy

#### Strategy 4.4.2

Enable and support opportunities for residential housing development in the Bogan Shire

##### Activities 2026/27

- i Commence preparations for sale of Hoskins St Residential subdivision sites.
- ii Sale of Hoskins St Residential subdivision sites

## 5 - Civic Leadership

### 5.1 Leadership, Advocacy and Governance

*Outcome: Proactive, fair and transparent local government.*

<b>2026/2027 Draft Budget</b>	<b>\$</b>
<b>Operating Expenditure</b>	<b>1,186,171</b>
Employee costs	879,076
Plant	42,000
Materials and Contracts	265,095
<b>Operating Income</b>	<b>-99,793</b>
<b>Capital Expenditure</b>	<b>0</b>
<b>Capital Income</b>	<b>0</b>

# 5 - Civic Leadership

## 5.1 Leadership, Advocacy and Governance

*Outcome: Proactive, fair and transparent local government.*

### Strategy 5.1.1

Facilitate purposeful engagement and consultation with the community and other stakeholders to progress the outcomes of the Community Strategic Plan.

#### Activities 2026/27

i	Maintain a community consultation database (from CSP implementation)
ii	Undertake community engagement regarding major Council plans and projects

### Strategy 5.1.2

Provide accountability to the community by regularly reporting on Council activities through the publication of statutory reports, business papers, meeting minutes and general information.

#### Activities 2026/27

i	Provide accurate and timely meeting agendas and minutes
ii	Proactively release appropriate Council information e.g. Council Business Paper and Minutes through the website and council column
iii	Complete Annual Report
iv	Complete statutory financial accounts
v	Produce Council's quarterly reports, delivery program and budget and operational plans

### Strategy 5.1.3

Councillors represent the interests of the community through strong and positive leadership and advocacy.

#### Activities 2026/27

i	Hold regular Council meetings
ii	Ensure Councillors make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a councillor to meet statutory requirements

## 5 - Civic Leadership

### Strategy 5.1.4

Maintain effective partnerships through regional and industry bodies to collaborate on matters of mutual interest and lobby collectively on behalf of the community.

#### Activities 2026/27

- |     |  |
|-----|--|
| i   | Maintain regional partnerships including Western Alliance of Councils and Country Mayors Association |
| ii  | Undertake lobbying as appropriate  |
| iii | Continue contracting alliance with TfNSW   |

### Strategy 5.1.5

Councillors take pride in our community, are inclusive and respectful, work together to get achieve goals and outcomes and contribute positively to our culture.

#### Activities 2026/27

- |   |   |
|---|---|
| i | Ensure that Councillors are aware of the Code of Conduct and Council's Values |
|---|---|

## 5 - Civic Leadership

### 5.2 Managing our Business

*Outcome: Effective and responsive management of Council's resources and initiatives to achieve our strategic goals and outcomes.*

<b>2026/2027 Draft Budget</b>	<b>\$</b>
<b>Operating Expenditure</b>	<b>2,986,904</b>
Employee Costs	1,946,174
Plant	96,000
Materials and Contracts	839,730
Depreciation	105,000
<b>Operating Income</b>	<b>-9,921,696</b>
<b>Capital Expenditure</b>	<b>40,000</b>
<b>Capital Income</b>	<b>0</b>

# 5 - Civic Leadership

## 5.2 Managing our Business

*Outcome: Effective and responsive management of Council's resources and initiatives to achieve our strategic goals and outcomes.*

### Strategy 5.2.1

**Undertake sound financial planning, management and reporting to fulfil our responsibilities and ensure that Bogan Shire Council remains financially viable.**

#### Activities 2026/27

i	Develop and implement Council's Long Term Financial Strategy
ii	Prepare and present Council's Operational Plan and Budget to Council for Approval within set timeframes
iii	Prepare and present quarterly budget reviews to Council for approval within set timeframes
iv	Accurately record all Council's financial transactions
v	Present periodic financial reports to assist with monitoring budget performance
vi	Maximise recovery of all revenue due to Council in accordance with policy

### Strategy 5.2.2

**Manage our people effectively to ensure Council meets its goals and can implement its mission and deliver on its vision.**

#### Activities 2026/27

ii	Develop a Workplace Health and Safety improvement plan
iii	Conduct effective staff recruitment and induction processes
iv	Continuously develop and maintain Council's organisational structure, salary system and related processes
v	Manage Council's Employee Development Planning process
vi	Promote Council's Values and Code of Conduct to ensure staff uphold and contribute positively to our social environment and culture

## 5 - Civic Leadership

### Strategy 5.2.3

Implement sound asset management practices to ensure adequate provision is made for the maintenance and long-term replacement of Council's infrastructure assets.

#### Activities 2026/27

i	Review and adopt Council's Asset Management Strategy and Asset Management Policy
ii	Review and implement, subject to budget, Asset Management Plans for the major categories of Council's assets: Transport and Stormwater, Water Supply and Sewerage and Buildings
iii	Provide periodic asset management reports to inform decision-making
iv	Budget funds and seek grant funding to maintain assets at community expectations

### Strategy 5.2.4

Manage Council's operations effectively and on business-like principles to maximise service delivery for the community.

#### Activities 2026/27

i	Revise and implement a customer service charter to meet community expectations
ii	Monitor Council's customer request management system to record, identify and rectify issues
iii	Identify and manage Council's risks or liability, including insurance cover
iv	Manage Council's record management system to support our business
v	Manage Council's interactions with the community through a variety of communications including print, website and social media
vi	Manage Council's ICT resources to effectively support our business
vii	Manage Council's procurement system to ensure probity and best value for money
viii	Review and update Council's policies and procedures
ix	Maintain adequate measures to manage cyber security risks
x	Review, update and maintain Council's Business Continuity Plan

## 5 - Civic Leadership

### 5.3 Disaster Management

*Outcome: We have the capability to plan, arrange, and implement measures for the prevention of, preparation for, response to and recovery from disasters.*

2026/2027 Draft Budget	\$
<b>Operating Expenditure</b>	<b>26,000</b>
Employee Costs	13,000
Plant	5,000
Materials and Contracts	8,000
Depreciation	0
<b>Operating Income</b>	<b>0</b>
<b>Capital Expenditure</b>	<b>0</b>
<b>Capital Income</b>	<b>0</b>

## 5 - Civic Leadership

### 5.3 Disaster Management

*Outcome: We have the capability to plan, arrange, and implement measures for the prevention of, preparation for, response to and recovery from disasters.*

**Strategy 5.3.1 – Facilitate the Local Emergency Management Committee to ensure a co-ordinated response by all agencies having responsibilities and functions in emergencies.**

**Activities 2026/27**

- |    |  |
|----|--|
| i  | Continue to fulfil Councils statutory obligations relevant to the State Emergency & Rescue Management Act 1989 |
| ii | Provide a support role through the LEMC to the SES and other involved agencies                                 |

**Strategy 5.3.2– Ensure that Bogan Shire Council retains a high level of responsiveness for emergencies**

**Activities 2026/27**

- |    |   |
|----|---|
| i  | Regularly maintain the Nyngan levee bank and associated infrastructure to ensure protection from potential flooding |
| ii | Retain adequate staff, plant and equipment to respond to emergency situations                                       |

## 5.5 REVENUE POLICY

### 1. Introduction

The purpose of this report is for Council to note:

- The content of the draft Revenue Policy 2026/27 and the underlying revenue assumptions it contains;
- Proposed Fees and Charges for 2026/27.

### 2. Background

The Statement of Revenue Policy must be included in an Operational Plan and must include the following statements:

- a) a statement containing a detailed estimate of the council's income and expenditure.
- b) a statement with respect to each ordinary rate and each special rate proposed to be levied.
- c) a statement with respect to each charge proposed to be levied.
- d) a statement of the types of fees proposed to be charged by the council and, if the fee concerned is a fee to which Division 3 of Part 10 of Chapter 15 of the Act applies, the amount of each such fee.
- e) a statement of the council's proposed pricing methodology for determining the prices of goods and the approved fees under Division 2 of Part 10 of Chapter 15 of the Act for services provided by it, being an avoidable costs pricing methodology determined by the council.
- f) a statement of the amounts of any proposed borrowings (other than internal borrowing), the sources from which they are proposed to be borrowed and the means by which they are proposed to be secured.

### 3. Discussion

No significant changes have been made to the systems and structure of rating and charges from 2025/26.

Two suggested new fees have been introduced at the Bogan Shire Medical Centre for sonography services:

- Vascular (Pensioner and Concession Card Holders)      \$50.00
- Vascular (All other patients)      \$70.00

A full report detailing all proposed sonography charges will be presented to the May Council meeting for information.

The following proposed increases have been incorporated into the draft Operating Budget presented in Report 5.6:

a) Rates

Rates are budgeted to be increased by 3.4% in line with the allowable rate peg. Minimum rates have also been increased by 3.4% for 2026/2027 making the minimum Nyngan residential rate \$333. This results in an extra \$120,345 to Council's budget.

The amount charged to individual rate assessments will be subject to variations within rating categories where minimum rates and Ad Valorems cause increases by more or less than this amount, but the average increase will be roughly 3.4%.

b) Water Charges

Water access charges are proposed to increase by 3.4% and user charges are proposed to increase by 0.8c per kilolitre.

This would mean that water access charges increase to \$689 from \$666 for a standard 20mm access and water usage increases to \$2.38 from \$2.30 per kilolitre for consumption.

Due to the increased costs of wages, materials and depreciation it is recommended that this occurs for 2026/2027.

c) Sewerage Service Charges

A 3.4% increase is proposed for the Sewer charges. It is proposed that access charges increase to \$495 from \$479 for a standard 20mm.

This would mean that residential properties would pay a fixed charge of \$495 increased from \$479 per connection while non-residential properties would pay a fee based on their water usage with a minimum charge of \$630 increased from \$608.

Due to the increased costs of wages, materials and depreciation it is recommended that this occurs for 2026/2027.

d) Waste Management Charges

Waste charges are proposed to increase by 3.4%.

Revenue from the Waste Facilities is collected from Annual Rate Charges of Residential and Commercial Land (including Villages but excluding Farmland).

e) Other Fees and Charges

A general increase of 3.4% has been applied to some fees and charges. These are shown in the detail provided in the Statement of Fees and Charges – Attachment 2.

An increase of 4.4%, the maximum permissible under Council's current agreement with the Commonwealth, has been applied to Childcare Fees at the Bogan Shire ELC to recover part of the funding gap that exists for the Service.

Increases have been applied to Sonography charges at the Bogan Shire Medical Centre to avoid running the service at a loss (subsidising from other Council funds such as rates or grants) whilst at the same time ensuring that out of pocket costs charged to patients are still substantially less than if they were to travel to a Dubbo provider as they would still have out of pocket costs applied as well as travel expenses, meals and sometimes accommodation.

#### **4. Attachments**

1. Revenue Policy 2026-2027
2. Fees and Charges 2026-2027

#### **5. Recommendation**

That:

1. The Revenue Policy report be received and noted.
2. The draft Revenue Policy be considered as part of Report 5.8 to this meeting.
3. The draft Fees and Charges be considered as part of Report 5.8 to this meeting.
4. The following amendments be made to the draft Revenue Policy (detail to follow if required).

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*Revenue Policy (General)*

**Bogan Shire Council  
Revenue Policy (General)  
2026/2027**



### Introduction

The *Local Government Act 1993* requires a Council to include a Statement of Revenue Policy in each Management Plan. In compiling this statement, a number of significant factors have been considered in conjunction with the projected Operational Budget. In the current economic climate, Council continues to face increasing cost pressures while being relatively constrained with a static revenue base. The 2026/2027 Operational Budget has been formulated within these income and cost constraints.

The major factors to be considered in this Statement of Revenue Policy include:

The Minister for Local Government has given approval for Council to increase its notional general income by 3.4%.

Council will ensure all rates, fees and charges will be applied equitably in accordance with the *Local Government Act 1993*.

Council supports the user pay principle in assessing the levying of fees and charges and the amounts to which they are set, this is balanced with the needs of those in the community for whom it would impose undue hardship.

Council obtains its funds from a range of sources including:

- Grants
- Rates
- User Charges
- Investments
- Private Works
- Other Income
- Loans
- Internal Charges
- Transfers from Reserves

<b>Operating Budget</b>			
<b>Source Of Funds</b>		<b>Application of Funds</b>	
Grants & Cont	-13,387,712	Labour	11,730,327
Rates & Annual Charges	-6,112,118	Plant	3,065,051
User Charges & Fees	-7,498,671	Depreciation	5,843,000
Investment Income	-1,268,677	Debt Service	50,697
Internal Income	-6,205,123	Materials and contracts	12,532,580
Other Revenues	-249,120	Other Expenses	2,421,450
		Internal expenses	1,497,144
<b>Sub Total</b>	<b>-34,721,421</b>		
<b>Total</b>	<b>-34,721,421</b>	<b>Total</b>	<b>37,140,249</b>
<b>Reconcile Cash Result</b>			
Less Operating Revenue			-34,721,421
Sub-Total			2,418,828
Add Back Depreciation			-5,843,000
Cash from Current Year Available to Fund Capital			-3,424,172
Add loan proceeds to fund capital projects			0
Add cash from Capital Contributions			0
Add Grants to fund Capital Projects			-16,335,351
Add Sale of Plant			-450,000
Less Capital Budget Spending including Plant			20,173,944
Less Capital Loan Repayments			175,078
		<b>Nett Deficit</b>	<b>139,499</b>
		Trf from Waste Fund Cash Reserves 2025/26	-56,888
		Trf from Plant Fund Cash Reserves 2025/26	-395,310
		<b>Nett Deficit</b>	<b>-312,699</b>

**Proposed Rates and Charges**

**Rating Method Options**

The *Local Government Act 1993* provides Council with the following three alternative methods:

1. Solely ad valorem rating i.e. cents in the \$ on land value.
2. Minimum rate plus ad valorem rate.
3. A base amount of up to 50% of the total yield required to be raised from a category or sub category of a rate and applied to all rateable parcels within that category or sub category plus an ad valorem rate to raise the additional required.

Council presently uses the minimum plus ad valorem rate, a method that has been in operation for many years and has proved satisfactory.

### **Rates Statement**

Rates are levied on the land value of the property (as determined by the Valuer General) and in accordance with the *Local Government Act (1993)*.

### ***Categorisation of Land for Purposes of Ordinary Rates***

Council in accordance with Section 514 *Local Government Act 1993* must declare each parcel of rateable land in its area to be within one of the following categories:

- Farmland
- Residential
- Mining
- Business

Council utilises the provisions of Section 528 and 529 of the *Local Government Act 1993* in applying differential rating to the categories of ordinary rates.

The criteria in determining the categorisation of land is as follows:

### ***Rate may be the same or different within a category***

1. Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area.
2. A sub-category may be determined:
  - a. for the category “farmland”—according to the intensity of land use, the irrigability of the land or economic factors affecting the land, or
  - b. for the category “residential”—according to whether the land is rural residential land or is within a centre of population, or
  - c. for the category “mining”—according to the kind of mining involved, or
  - d. for the category “business”—according to a centre of activity.

**Note:** In relation to the category “business”, a centre of activity might comprise a business centre, an industrial estate or some other concentration of like activities.
3. The ad valorem amount (the amount in the dollar) of the ordinary rate may be the same for all land within a category or it may be different for different sub-categories.
4. Land may be taken to be irrigable for the purposes of subsection (2) (a) if, and only if, it is the subject of a water right within the meaning of the [Valuation of Land Act 1916](#).

**Categorisation as farmland**

- 1 Land is to be categorised as **farmland** if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding, bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the *Fisheries Management Act 1994*, or any combination of those businesses or industries) which:
  - a. has a significant and substantial commercial purpose or character, and
  - b. is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2 Land is not to be categorised as farmland if it is rural residential land.
- 3 The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

**Categorisation as Residential**

Land is to be categorised as **residential** if it is a parcel of rateable land valued as one assessment and:

- a. its dominant use is for residential accommodation (other than as a hotel, motel, guesthouse, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or
- b. in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes, or
- c. it is rural residential land.

**Note:** 1a. For the purposes of this section, a boarding house or a lodging house means a building wholly or partly let as lodging in which each letting provides the tariff-paying occupant with a principal place of residence and in which:

- a. each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the Minister by order published in the Gazette for the purposes of this subsection, and
  - b. there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive months, or any period totalling 3 months during the last year, and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.
- 4 The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

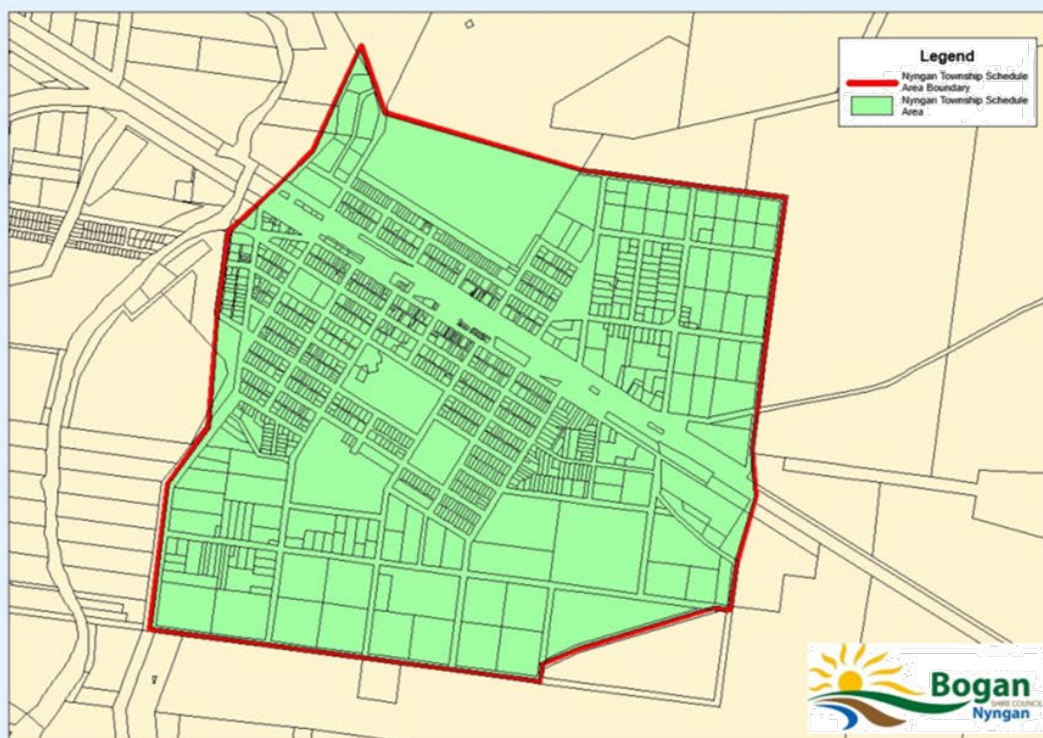
**Residential – Nyngan Shire Area**

All residential land within the boundaries set out in the schedule hereunder.

**Nyngan Township Schedule Area**

All that land enclosed by a line commencing at the south eastern corner of suburban section 34 in the town and parish of Nyngan then running in a south westerly direction along the flood control levee across portion 94 and section 18 to the corner of Bexon Street and Boundary Street East then westerly along the southern boundaries of suburban sections 17, 16,15 and 14 to Tottenham Road, then generally northerly along the levee bank constructed on the western side of the town of Nyngan to the junction of the levee bank with Moonagee Road then generally south easterly and southerly by that road to a point opposite the western extension of Jubilee Street then easterly along an extension of Jubilee Street to the north eastern corner of suburban section 2, then southerly from that point of along the eastern boundaries of suburban section 2, 3, 6, 7, 35 and 34 to the point of commencement, excluding all land within this area currently zoned 1 (c) (rural small holdings) under Council’s Local Environmental Plan 1991.

Those sections zoned 1 (c) (rural small holdings) within the above schedule include Sections 12, 13, 14, 15, 16, Part Sections 18 and 94 within the flood control levee, Section 34, part Section 6 (lots 1-4), Sections 1 and 2 and Section 15 (DP 755305).



**Residential – Girilambone, Hermidale & Coolabah**

All land used for residential purposes that is contained in the townships of Girilambone, Hermidale and Coolabah.

**Residential**

All residential land in the Shire not contained in the designated schedule area, including land categories “Rural Residential” by definition under the *Local Government Act, 1993*.

**Residential - Rural**

The definition of Rural Residential Land is reproduced below:-

“rural residential land” means land that:

- Is the site of a dwelling; and
- Is not less than 2 hectares and not more than 40 hectares in area; and

Is either:

- not zoned or otherwise designated for use under an environmental planning instrument;  
or
- zoned or otherwise designated for use under such an instrument for non-urban purposes;  
and
- does not have a significant and substantial commercial purpose or character.

***Categorisation as Mining***

- 1 Land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.
- 2 The regulations may prescribe circumstances in which land is or is not to be categorised as mining.

**Mining – Nyngan Shire Area**

*The whole Shire area.*

***Categorisation as Business***

Land is to be categorised as **business** if it cannot be categorised as farmland, residential or mining.

**Business – Nyngan**

All land within the boundaries set out in the schedule referred to in the residential section above.

**Business – Girilambone, Hermidale and Coolabah**

All land within the boundaries of Girilambone, Hermidale and Coolabah

**Business**

All other land not categorised as farmland, residential or in the above mentioned business categories.

***Strata lots and company titles taken to be separate parcels of land for categorisation***

For the purposes of this Part:

- a. each lot in a strata plan that is registered under the Strata Schemes (Freehold Development) Act 1973 or the Strata Schemes (Leasehold Development) Act 1986, and
- b. each dwelling or portion of the kind referred to in section 547 (1), is taken to be a separate parcel for the purposes of categorisation.

**Mixed development land**

- (1) Definitions In this section, "mixed development land" and "non-residential land" have the same meanings as in section 14BB of the [Valuation of Land Act 1916](#).
- (2) Categorisation of parts of mixed development land If a valuation is furnished under the [Valuation of Land Act 1916](#) for mixed development land:
  - a. the part of the land that is non-residential land is taken to have been categorised as business, and
  - b. the part of the land that is not non-residential land is taken to have been categorised as residential, despite sections 515-518.
- (3) Sub-categories. Council may determine a sub-category for a part of land to which subsection (2) applies according to the category determined by that subsection for the part.
- (4) Apportionment of rates and charges A rate, the base amount of a rate, or the minimum amount of a rate or of a charge, that is made and levied according to categories or sub-categories of land is to apply to a parcel of mixed development land according to the percentages represented by the apportionment factor for the parcel ascertained under section 14X of the [Valuation of Land Act 1916](#).

### **Pensioner Concessions**

Section 575 of the Local Government Act 1993, provides for concessions on Council rates and charges for eligible pensioners. By virtue of Section 575, an eligible pensioner may apply to Council for annual concessions on a rate or charge of:

- Up to \$250.00 on all ordinary rates and charges for domestic waste management services
- Up to \$87.50 on annual water charges. - Up to \$87.50 on annual sewer charges

Applications for concessions must be made in writing using the appropriate form available from Council's Rates Department. You can only claim a concession on the property if it is the sole or principal place you live.

The Council believes that the concession rates set by the NSW State Government are adequate, equitable and require no additional concession to be offered by the Council.

### ***How is vacant land to be categorised?***

If vacant land is unable to be categorised under section 515, 516 or 517, the land is to be categorised:

- a. if the land is zoned or otherwise designated for use under an environmental planning instrument—according to any purpose for which the land may be used after taking into account the nature of any improvements on the land and the nature of surrounding development, or
- b. if the land is not so zoned or designated—according to the predominant categorisation of surrounding land.

### ***Notice of declaration of category***

A Council must give notice to each rateable person of the category declared for each parcel of land for which the person is rateable.

1 The notice must be in the Draft form and must:

- a. state that the person has the right to apply to the council for a review of the declaration that the land is within the category stated in the notice, and
- b. state that the person has the right to appeal to the Land and Environment Court if dissatisfied with the council's review, and
- c. refer to sections 525 and 526.

***Council's Preferred Rating Structure***

Council, in levying their 2026/2027 rates, should take necessary steps to avoid exceeding their allowable notional yield. All figures are based on valuations on hand as at April 2026 and there may be properties awaiting amended valuations due to split valuations, amalgamations or objections to the new land values applied for rating from 01/07/2026.

***Rate Structure for 2026/2027***

Council proposes to use the allowable rate pegging limit of 3.4% to be distributed evenly across all rating categories and sub-categories. Council has budgeted for Minimum rates to increase by an average of 3.4%.

Table1: Rates for 2026/2027

Rating Category/Sub Category	No. of Assessments	Ad Valorems	Minimums	2026/2027 Anticipated Yield
RESIDENTIAL NYNGAN	936	0.00531150	333	356,810
RESIDENTIAL	9	0.00545000	201	5,609
RESIDENTIAL RURAL	14	0.00264650	201	11,520
FARMLAND	645	0.00204395	320	2,190,205
RESIDENTIAL HERMIDALE	46	0.00300950	203	9,338
RESIDENTIAL GIRILAMBONE	53	0.00504380	203	10,759
RESIDENTIAL COOLABAH	34	0.00806180	203	6,902
BUSINESS NYNGAN	128	0.03589920	372	273,185
BUSINESS	39	0.00493990	372	32,437
BUSINESS HERMIDALE	12	0.00800340	207	2,484
BUSINESS GIRILAMBONE	6	0.00082940	207	1,242
BUSINESS COOLABAH	5	0.01340000	207	1,035
MINING	4	0.12715840	476	757,012
MD—Residential	2	0.00531150	333	666
MD—Business	2	0.03589920	372	744
BUSINESS UNKNOWN	58	0.00000110	2	116
*****Totals*****	<b>1.993</b>			<b>3,660,064</b>

**How General Rates are Calculated**

The calculation used to ascertain the proposed general rates for an individual property are:

$$LV \times AV / 100 = \$$$

**Note:** LV = Land Value      AV = Ad Valorem      / = Division      \$ = Proposed General Rate

**Note:** If the result of the calculation is under the amount shown in the Minimum column of the above table for the category or sub-category required, then the Minimum rate is payable.

**Interest on Overdue Rates**

Council applies an interest rate to overdue rates and charges in accordance with Section 566 of the *Local Government Act 1993*. For the 2026/2027 year Council resolved the interest rate is ??????.

**Annual and User Charges**

Council provides a range of services on an annual basis for which it charged an annual or user charge.

- Water Supply
- Sewerage Services
- Domestic Waste
- Other Waste

In determining its pricing structure and its pay for use model, Council considered the following issues:

- Distribution of costs equitably among consumers and the elimination of cross subsidies
- Efficient water use by consumers
- Environmental protection and sustainability of natural resources
- Compliance with Government directive impart of the pricing policy on customers and consumption behaviour.

**Water Charges**

Council has implemented a two-part water charging policy, as per Best Practice guidelines, consisting of an annual Water Access Charge and a Water Consumption Charge.

**Consumption Charges**

Council will levy Water Consumption (usage) charges based on the number of kilolitres consumed at a rate set out in the table below.

Charge Treated Water 2025/2026	Charge Treated Water 2026/2027	Charge Raw Water 2025/2026	Charge Raw Water 2026/2027
2.30/kl	2.38/kl	0.78/kl	0.81/kl

**Access Charge**

Council will levy an annual Water Access Charge based on the size of the water meter(s) connected, or, if there is no water meter connected, the appropriate minimum charge. Each additional water meter will be charged an access charge according to the size of the meter. Therefore, in accordance with the provisions of Section 535 and Section 552 of the *Local Government Act 1993*, and the *NSW Water Management Act & Regulations*, Water Supply Access Charges be levied on all properties (except for those non-rateable properties described in part (c) of the non-rateable properties section shown below), which is:

**S552(1)(a)**

Land that is supplied with water from a water pipe of the Council; and

**S552(1)(b)**

Land that is situated within 225 metres of a water pipe of the Council whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, (*and confined within the area shown on each of the Town Water Supply areas*), and although the land is not actually supplied with water from any water pipe of the Council.

**Subject to S552(2)**

.....water being able to be supplied to some part of the land from a standpipe at least 1 metre in height from the ground level, if such a pipe were laid and connected to Council's mains.

**Water Access Charges – Residential & Non-Residential**

Service Size	Volume Factor	Annual Access Charge 2025/2026	Annual Access Charge 2026/2027	No. Services	Estimated Yield 2026/2027
20		666	689	1,021	703,469
25		1,071	1,107	86	95,202
32		1,758	1,818	10	18,180
40		2,749	2,842	15	42,630
50		4,297	4,443	16	71,088
100		17,183	17,767	2	35,534
20 CSO		178	184	4	736
<b>Sub Total</b>				<b>1,154</b>	<b>966,839</b>
Water Meter Reading Charge for connections with nil reads up to 10Kl consumption			104.80	60	6,288
					<b>973,127</b>

**Other Water Supply Services**

Location	Annual Charge 2025/2026	Annual Charge 2026/2027	No. Services	Estimated Yield 2026/2027
Hermidale—Raw Water Access	786	813	29	23,577
Girilambone—Raw Water Access	542	560	29	16,240
Coolabah—Raw Water Access	541	559	17	9,503
Nyngan—Raw Water Access	541	559	2	1,118
<b>Sub Total</b>				<b>50,438</b>
Non-Rateable Girilambone	542	560	3	1,680
Non-Rateable Hermidale	786	813	1	813
<b>Sub Total</b>				<b>2,493</b>
<b>Albert Priest Channel - Access</b>	\$28.10 per ML Allocation	\$29.00 per ML Allocation		
<b>Albert Priest Channel - Usage</b>	\$44.45 per ML of usage	\$46.00 per ML of usage		
<b>Total</b>				<b>\$1,026,058</b>

**Water Access Charges Non-rateable properties:**

\*\*NOTE:

"Non-rateable properties" refers to properties that are defined as "non-rateable" under the *Local Government Act 1993*.

- a) Water Access Charges will be levied for access to the water supply system as for rateable properties.
- b) All variable Consumption (usage) charges will be levied as for rateable properties
- c) Non-rateable State Government properties of a non-commercial nature without a water connection and not utilising the service will not be levied an annual fixed Water Access Charge.

**Residential and rural residential properties outside town or village boundaries**

Residences outside the existing town and village boundaries connected to the water supply, will be charged the normal town water supply charges including annual fixed Water Access Charges and the applicable variable town usage charges as set out in the above tables or any special charge or consumption charge or tariff as it deems necessary or appropriate.

## Sewer Charges

### RESIDENTIAL SEWER ACCESS CHARGES – Nyngan

(Section 501 *Local Government Act 1993*)

Council charge residential properties a minimum annual Sewer Access Supply charge per assessment. The annual Sewerage Access Supply charge will be applied to all single dwellings, strata units and vacant land, categorised as Residential Nyngan, under the following criteria:

#### For rateable properties inside town or village boundary

In accordance with the provisions of Sections 535, 501 and 552 of the *Local Government Act 1993*, a Sewer Access Supply Charge will be levied on all rateable land within the area shown on the Town or Village Sewer Supply area except: i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; ii) Land from which sewerage could not be discharged into any sewer of the Council.

#### For rateable properties outside town or village boundary

Rateable properties outside the existing village boundary, and connected to the town sewer supply, will be charged the normal town Sewer Access Supply charges.

#### Residential Flat Sewer Charge

As per Best Practise Guidelines, in the case of properties which may contain more than one dwelling unit, such as Dual Occupancies, Multi-dwellings, Residential flats, (excluding granny flats), an annual Residential Flat Sewer charge, will be levied per each 'dwelling unit'.

Service Type	Charge 2025/2026	Charge 2026/2027	Number Services	Estimated Yield
Residential	\$479 per meter	\$495 per meter	785	388,575
Residential Flat Sewer	\$467 per flat	\$483 per flat	55	26,565
Residential Vacant	\$608 per meter	\$629 per meter	24	15,096

The relevant definitions of a dual occupancy, residential flat building and multi dwellings per the Bogan LEP 2011 is provided below.

**Definitions:**

**Dual occupancy (attached)** - 2 dwellings on one lot of land that are attached to each other, but does not include a secondary dwelling.

**Dual occupancy (detached)** - 2 detached dwellings on one lot of land, but does not include a secondary dwelling.

**Multi dwelling housing** - 3 or more dwellings (whether attached or detached) on one lot of land, each with access at ground level, but does not include a residential flat building. Multiple Dwelling properties are a classification of housing where multiple separate housing units for residential inhabitants are contained within one building or several buildings within one complex.

**Residential flat building** - a building containing 3 or more dwellings, but does not include an attached dwelling or multi dwelling housing.

**Secondary Dwelling (Granny Flats)** - a self-contained dwelling that:

- (a) is established in conjunction with another dwelling (the principal dwelling), and
- (b) is on the same lot of land as the principal dwelling, and
- (c) is located within, or is attached to, or is separate from, the principal dwelling.

**NON-RESIDENTIAL SEWER ACCESS CHARGE – Nyngan**

(Sec 501 Local Government Act 1993)

Council will charge non-residential Nyngan ratepayers (ie any assessment not rated as Residential), a Sewer Access Supply charge as per best practice guidelines based on their water meter connection size, sewerage discharge factor and water usage. This will be charged per assessment per water meter. The sewer access charge for the 2026/2027 rating year will be charged in accordance with the Department of Land and Water Conservation “Water Supply, Sewerage & Trade Waste Pricing Guidelines”.

Non-Residential Sewer Access Charges based on service size are shown below:

Service Type	Service Size	Discharge Factor	Services	Current Charge 2024/2025	Proposed Charge 2026/2027	Estimated Yield
Non- Residential Sewer A/C	20/25mm	10%	1	\$609	\$630	\$630
Non- Residential Sewer A/C	40mm	10%	1	\$730	\$755	\$755
Non- Residential Sewer A/C	50mm	10%	1	\$1,141	\$1,180	\$1,180
Non- Residential Sewer A/C	100mm	10%	1	\$4,563	\$4,718	\$4,718
Non- Residential Sewer A/C	20/25mm	30%	10	\$609	\$630	\$6,300
Non- Residential Sewer A/C	40mm	30%	3	\$730	\$755	\$2,265
Non- Residential Sewer A/C	50mm	30%	6	\$1,141	\$1,180	\$7,080
Non- Residential Sewer A/C	100mm	30%	1	\$4,563	\$4,718	\$4,718
Non- Residential Sewer A/C	20/25mm	50%	12	\$609	\$630	\$7,560
Non- Residential Sewer A/C	40mm	50%	0	\$2,189	\$2,263	\$0
Non- Residential Sewer A/C	50mm	50%	3	\$1,902	\$1,967	\$5,901
Non- Residential Sewer A/C	100mm	50%	0	\$13,687	\$14,152	\$0
Non- Residential Sewer A/C	20mm	90%	61	\$609	\$630	\$38,430
Non- Residential Sewer A/C	25mm	90%	15	\$855	\$884	\$13,260
Non- Residential Sewer A/C	40mm	90%	7	\$2,189	\$2,263	\$15,841
Non- Residential Sewer A/C	50mm	90%	5	\$3,423	\$3,539	\$17,695
Non- Residential Sewer A/C	100mm	90%	1	\$13,687	\$14,152	\$14,152
Effluent Disposal Charge			3	\$375	\$388	\$1,164
<b>Total</b>						<b>\$141,649</b>

In accordance with the provisions of Section 535, 501 and 552 of the Local Government Act 1993, a Sewer Access Supply Charge will be levied on all rateable land within the area shown on the Town or Village Sewer Supply area except: i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer; ii) Land from which sewerage could not be discharged into any sewer of the Council.

#### **NON-RESIDENTIAL SEWER USAGE CHARGES – Nyngan**

*(Sec 501 Local Government Act 1993)*

Best practice guidelines for non-residential customers involves an appropriate sewer usage charge is required for the estimated volume discharged to the sewerage system based on the capacity requirements that their loads place on the system relative to residential customers. Grant funding for sewerage augmentation was conditional on council adopting these pricing guidelines.

The use of the sewerage service by all non-residential properties will be charged on a quarterly basis in accordance with the following structure:

$$B = \text{SDF} \times (\text{AC} + \text{C} \times \text{UC})$$

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

$$\text{AC} = \left( \frac{\text{AC}_{20} \times \text{D}^2}{400} \right) \text{ Access Charge}$$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.38

**The proposed access charge for non-residential customers will not be less than the sewerage services for Vacant Lots \$629.**

**NON-RESIDENTIAL SEWER USER CHARGES – NON RATEABLE PROPERTIES**

(Schools and Churches etc.)

(Sec 501 *Local Government Act 1993*)

Council can provide Community Service Obligations (CSOs) to non-rateable properties and Council has such a scheme in place. These non-rateable properties are not subject to the access charge but are responsible for water and sewer usage charges. The charges for 2026/2027 will be calculated as follows:

$$B = \text{SDF} \times (\text{AC} + \text{C} \times \text{UC})$$

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

$$\text{AC} = \left( \frac{\text{AC}_{20} \times \text{D}^2}{400} \right) \text{ Access Charge}$$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.38

**The proposed charge for non-residential customers will not be less than the charge for Sewer Services for Vacant Lots \$629.**

**NON-RESIDENTIAL SEWER ACCESS CHARGES – MULTIPLE USE PROPERTIES**

(Flats, Motels, Hotels, Caravan Parks etc.)

(Sec 501 *Local Government Act 1993*)

Best practice sewerage pricing involves a uniform annual sewerage bill for multiple use properties (flats, motels, hotels, caravan parks, etc.). Grant funding for sewerage augmentation was conditional on council adopting these pricing guidelines. The charges for 2026/2027 will be calculated as follows:

$$B = \text{SDF} \times (\text{AC} + \text{C} \times \text{UC})$$

B = Sewerage charge non residential

SDF = Sewerage Discharge factor

$$\text{AC} = \left( \frac{\text{AC}_{20} \times \text{D}^2}{400} \right) \text{ Access Charge}$$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.38

### Discharge Factors applied through Councils adopted Sewerage Services Pricing Policy

Discharger	Discharge Factor	Discharger	Discharge Factor
Aged Care Facility	.90	Medical Centres	.90
Bakery	.90	Mixed Business	.90
Caravan Parks	.50	Home Based Small	.50
Church's	.90	Motel	.90
RSL Club	.90	Motor Repairers	.90
Bowling Club	.10	Multiple Units	.90
Golf Club	.10	Nurseries	.10
Cottage Industry	.50	Office Based Businesses	.90
Butchers	.90	Other (default category)	.90
Dental Surgery	.90	Parks & Gardens	.10
Doctor	.90	Panel Beater	.90
Engineering Services	.90	Public Amenities	1.0
Hardware Store	.90	Restaurant	.90
Hospital	.50	Schools, Pre-Schools	.30
Florist	.50	Service Stations	.90
Guest House	.90	Supermarkets	.90
Halls	.90	Swimming Pool Complex	.50
Hairdressers	.90	Takeaway Shop	.90
Hotel/Tavern	.90	Utility Services	.90
Laundromat	.90	Veterinary Clinic	.90
Library	.90		

Waste Management Charges

**DOMESTIC WASTE MANAGEMENT CHARGE – Nyngan**

(Sec 496 Local Government Act 1993)

- (1) A Council must make and levy an annual charge for the provision of domestic waste management services for each parcel of rateable land for which the service is available.
- (2) A Council may make an annual charge for the provision of a domestic waste management service for a parcel of land that is exempt from rating if:
  - a. the service is available for that land, and
  - b. the owner of that land requests or agrees to the provision of the service to that land, and
  - c. the amount of the annual charge is limited to recovering the cost of providing the service to that land.

Council does not have to obtain ministerial approval in terms of Section 508(2) of the *Local Government Act 1993* in regard to Domestic Waste Management (DWM) charges for 2026/2027. Council has reviewed the waste management operations in order to determine the appropriate current and future costs to be included as part of the reasonable costs determination. The *Local Government Act 1993* requires that the level of charges must be based upon “reasonable costs”.

Where additional Domestic Waste Management services are requested the proposed charges are lower than the first collection charge and are shown below.

The proposed annual Domestic Waste Management Charge for 2026/2027 is shown below:

The estimated yield for Domestic Waste Management Charges is \$492,475

Service Type	Number of Services	Annual Charge 2025/2026	Annual Charge 2026/2027	Estimated Yield 2026/2027
Domestic Waste Collection Charge	806	\$381	\$394	\$317,564
Domestic Waste Collection Other	112	\$254	\$263	\$29,456
Domestic Waste Management Additional Collection Charge	29	\$134	\$139	\$4,031
Domestic Kerb Side Recycling Collection Charge	904	\$151	\$156	\$141,024
Domestic Kerb Side Additional Recycling Collection Charge	5	\$77	\$80	\$400

Replacement Bin Charge \$90.00

**WASTE MANAGEMENT CHARGES – Other***(Sec 501 Local Government Act 1993)*

- (1) A Council may make an annual charge for any of the following services provided, or proposed to be provided, on an annual basis by the Council:
- water supply services
  - sewerage services
  - drainage services
  - waste management services (other than domestic waste management services)
  - any services prescribed by the regulations.
- (2) A Council may make a single charge for two or more such services.
- (3) An annual charge may be levied on each parcel of rateable land for which the service is provided or proposed to be provided.

Council will levy charges for other Waste Services in accordance with Section 501 of the *Local Government Act 1993*. These fees are charged on the basis of each property serviced multiplied by the number of services provided. The Waste Management Depot Charge is charged to each rateable parcel of land for the maintenance of the Waste Management Depot for every rateable parcel of land excluding Farmland.

The estimated yield for other Waste Management Charges, Recycling Charges and additional collections is \$569,348.

Council must, due to the requirements of the Environmental Protection Agency, construct an additional cell at the new Nyngan waste depot to accommodate the needs of the community. The proposed waste collection other charges for 2026/2027 are shown below:

Service Type	Number of Services	Charge 2024/2025	Charge 2026/2027	Estimated Yield 2026/2027
Business Waste Management - Collection Charge	140	\$254	\$263	\$36,820
Business Waste Mgmt—Additional Collection	254	\$134	\$139	\$35,306
Waste Management - Depot Charges Residential	1100	\$362	\$374	\$411,400
Waste Management - Depot Charges Business	219	\$362	\$374	\$81,906
Business Waste Recycling Collection Charge	21	\$151	\$156	\$3,276
Business Waste Additional Recycling Collection Charge	8	\$77	\$80	\$640

**STATEMENT OF FEES AND CHARGES****FEES & CHARGES**

2025/2026 GST

2026/2027 GST

A detailed schedule of Fees and Charges for 2026/2027, including those within Council's Statement of Revenue Policy, is included in the "Budget Document".

Applicable fees set out in this section are to be waived for bona-fide community events. Community events are defined as those run by not-for-profit organisations based in the Bogan Shire area, excluding events run by government agencies and private functions. The exception to this is where Council assets are hired for funerals when fees are to be waived.

**PLANT HIRE**

Utility's	\$105.00	Y	\$110.00	Y
Medium Trucks (Crew cabs, Small Tippers & Table Tops)	\$155.00	Y	\$161.00	Y
Heavy Trucks ( Water Tankers & Tippers)	\$245.00	Y	\$255.00	Y
Graders	\$315.00	Y	\$330.00	Y
Rollers	\$160.00	Y	\$165.00	Y
Mowers	\$160.00	Y	\$166.00	Y
Tractors	\$190.00	Y	\$196.00	Y
Backhoe	\$230.00	Y	\$240.00	Y
Skidsteer (Bobcat)	\$320.00	Y	\$330.00	Y
Jetpatcher (plus materials (cost plus 10%))	\$325.00	Y	\$338.00	Y
Crane Truck	\$365.00	Y	\$380.00	Y
Garbage Compactor	\$270.00	Y	\$282.00	Y
Ditchwitch Trencher	\$625.00	Y	\$600.00	Y
Tractor & Slasher	\$215.00	Y	\$220.00	Y
Loader	\$295.00	Y	\$300.00	Y
Forklift	\$150.00	Y	\$160.00	Y
Polaris Buggy Light Vehicle	\$135.00	Y	\$200.00	Y
Aerator	\$160.00	Y	\$165.00	Y
Water Snorter/CCTV/Trailer (including truck)	\$390.00	Y	\$400.00	Y
Vermeer Vacuum Excavator (including truck)	\$260.00	Y	\$270.00	Y
Concrete Saw	\$155.00	Y	\$160.00	Y
Traffic Lights	\$280.00	Y	\$30.00	Y
Message Board	\$280.00	Y	\$30.00	Y

Minor Plant	\$95.00/per day Plus Operator Costs	Y	\$100.00/per day Plus Operator Costs	Y
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Other Large Plant & Vehicles not listed charges at Internal hire rate Plus 15% Plus \$70.00 per hour for Wages

**COUNCIL HALLS**

Town Hall or Supper Room only (includes use of kitchen, bar area, chairs, tables, crockery & cutlery)	\$290.00	Y	\$290.00	Y
Town Hall and Supper Room (includes use of kitchen, bar area, chairs, tables, crockery & cutlery)	\$400.00	Y	\$400.00	Y
CWA Hall	\$250.00	Y	\$250.00	Y
Colleraina Hall	\$100.00	Y	\$100.00	Y
Coolabah Hall	\$100.00	Y	\$100.00	Y
Additional cleaning after hire	Actual Cost	Y	Actual Cost	Y

**OVALS & SPORTING FIELDS**

Line marking for sporting events (per hour) (Available for non-sporting fixtures by arrangement only)	\$105.00	Y	\$150.00	Y
Hire of Council Ovals/Day (exclude cleaning)	\$315.00	Y	\$315.00	Y
Use of Lights at Larkin Oval and netball courts (per hour) 1/2 Lights	\$10.00	Y	\$10.00	Y
Use of Lights at Larkin Oval and netball courts (per hour) Full Lights	\$15.00	Y	\$15.00	Y

**RUGBY UNION CLUBHOUSE**

By arrangement with the Secretary of the Nyngan Rugby Union Club	Actual cost	Y	Actual cost	Y
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**BONDS - CASUAL USERS OF COUNCIL FACILITIES**

Deposit for key (GST free if deposit not forfeited)	\$50.00	N	\$50.00	N
Showground	\$670.00	N	\$670.00	N
Racecourse	\$670.00	N	\$670.00	N
Walker Pavilion	\$400.00	N	\$400.00	N
Wye Pavilion	\$400.00	N	\$400.00	N
Larkin Oval	\$400.00	N	\$400.00	N
Frank Smith Oval	\$400.00	N	\$400.00	N
O'Reilly Park	\$400.00	N	\$400.00	N
Junior Rugby League Ground	\$400.00	N	\$400.00	N
Davidson Park	\$400.00	N	\$400.00	N
Rotary Park	\$400.00	N	\$400.00	N
Town Hall Complex	\$670.00	N	\$670.00	N
Colleraina Hall Bond	\$100.00	N	\$100.00	N
Coolabah Hall Bond	\$100.00	N	\$100.00	N
CWA Hall	\$400.00	N	\$400.00	N
Bond payable for Old Buildings Transported into the Town Area	\$30,000.00	N	\$30,000.00	N

**COUNCIL MEETING ROOMS**

Works Depot Training Room (per day)	\$200.00	Y	\$220.00	Y
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## STATEMENT OF FEES AND CHARGES

FEES & CHARGES	2025/2026	GST	2026/2027	GST
<b>SHOWGROUND/RACECOURSE AND FACILITIES</b>				
Hire of Showground Complex/Day (excluding electricity)	\$2,000.00	Y	\$2,000.00	Y
Hire of Showground Complex/Day for Circus (excluding electricity)	\$500.00	Y	\$500.00	Y
Walker Pavilion (including kitchen, bar, cool room)	\$400.00	Y	\$400.00	Y
Wye Pavilion	\$400.00	Y	\$400.00	Y
Walker Pavilion Bar (including cool room)	\$300.00	Y	\$300.00	Y
Arena	\$300.00	Y	\$300.00	Y
Rodeo Yards	\$300.00	Y	\$300.00	Y
Cattle yards - casual use per head per day	\$2.20	Y	\$2.20	Y
Sheep yards - casual use per head per day	\$1.40	Y	\$1.40	Y
Racecourse (including bar and toilets)	\$500.00	Y	\$500.00	Y
Horse Stalling charges (Per Horse per Night)	\$9.00	Y	\$10.00	Y
Additional cleaning after hire	Actual Cost	Y	Actual Cost	Y
<b>SHOWGROUND CAMPING CHARGES (PER NIGHT) - MAJOR EVENTS ONLY</b>				
All Persons (plus the below)	\$6.00	Y	\$10.00	Y
Coaches	\$77.00	Y	\$80.00	Y
Army vehicles	\$20.00	Y	\$25.00	Y
Semi-Trailers	\$50.00	Y	\$80.00	Y
Cars with Horse floats/Caravans/Motorhomes	\$40.00	Y	\$50.00	Y
Large Horse floats (trucks)	\$40.00	Y	\$80.00	Y
<b>COUNCIL EQUIPMENT</b>				
Chairs	\$2.00	Y	\$2.00	Y
Tables	\$7.00	Y	\$7.00	Y
Crockery/Cutlery	\$100.00	Y	\$150.00	Y
Delivery Fee (RETURN and in Town ONLY)	\$150.00	Y	\$400.00	Y
Canteen Van (per day)	\$100.00	Y	\$200.00	Y
Temporary Fencing Bond Payable for Hire	\$250.00	Y	\$250.00	Y
Hire temporary fencing (cost per panel per week. One week minimum hire )	\$10.00	Y	\$20.00	Y
<b>ADVERTISING STRUCTURES</b>				
Annual Charge—Signs 1200 x 1800	\$110.00	Y	\$115.00	Y
Annual Charge—Signs 1200 x 1200	\$85.00	Y	\$90.00	Y
Annual Charge—Signs 900 x 1800	\$60.00	Y	\$65.00	Y
<b>ADMINISTRATION FEES</b>				
Dishonoured Cheque Fee/Returned Direct Debit Fee	\$20.00	N	\$20.00	N
<b>CEMETERY FEES</b>				
<b>Interment Services Levy</b>				
Cremation	\$41.00	N	\$43.00	N
Ash Interment	\$63.00	N	\$65.00	N
Burial	\$156.00	N	\$162.00	N
<b>Cemetery (Not Lawn Section)</b>				
Right of Burial Fee (Interment)	\$200.00	N	\$210.00	N
Interment Fee	\$610.00	Y	\$630.00	Y
Perpetual Maintenance	\$220.00	Y	\$230.00	Y
Re-open & Close Existing Grave	\$720.00	Y	\$745.00	Y
Reserve Plot includes Perpetual Maintenance (non-refundable)	\$450.00	Y	\$450.00	Y
Additional Fee (Weekend and Public Holiday Burials)	\$530.00	Y	\$550.00	Y
<b>Lawn Cemetery</b>				
Right of Burial Fee (Interment)	\$200.00	N	\$210.00	N
Interment Fee	\$610.00	Y	\$630.00	Y
Right of Burial Fee (Cremation)	\$200.00	N	\$210.00	N
Interment Fee (Cremation Section)	\$350.00	Y	\$360.00	Y
Interment Fee—Re-opening Lawn Cemetery for Ashes	\$360.00	Y	\$370.00	Y
Reopening Grave for Second Interment	\$720.00	Y	\$745.00	Y
Reopening Grave for Interment (Cremation Section)	\$550.00	Y	\$570.00	Y
Perpetual Maintenance	\$740.00	Y	\$765.00	Y
Reserve Plot includes Perpetual Maintenance (non-refundable)	\$965.00	Y	\$1,000.00	Y
Additional Fee (Weekend and Public Holiday Burials)	\$530.00	Y	\$550.00	Y
<b>Cremation Wall</b>				
Right of Burial Fee (Interment)	\$200.00	N	\$210.00	N
Interment Fee	\$400.00	Y	\$415.00	Y
Reserve Niche	\$165.00	Y	\$170.00	Y
<b>Villages</b>				
Right of Burial Fee (Interment)	\$200.00	N	\$210.00	N
Interment Fee—Hermidale & Girilambone	\$2,220.00	Y	\$2,295.00	Y
Re-open & Close Existing Grave —Hermidale & Girilambone	\$2,420.00	Y	\$2,500.00	Y
Right of Burial Fee (Interment)	\$200.00	N	\$210.00	N
Interment Fee—Coolabah	\$2,560.00	Y	\$2,650.00	Y
Re-open & Close Existing Grave —Coolabah	\$2,760.00	Y	\$2,850.00	Y
Additional Fee (Weekend and Public Holiday Burials)	\$530.00	Y	\$550.00	Y
<b>Cemetery Headwall &amp; Cremation Wall —Bronze Plaques</b>				
Memorial Plaque (minimum cost \$710.00)	At cost + 20% oncost*	Y	At cost + 20% oncost*	Y
Detachable Plaque (minimum cost \$250.00)	At cost + 20% oncost*	Y	At cost + 20% oncost*	Y
Cremation Wall Plaque (minimum cost \$330.00)	At cost + 20% oncost*	Y	At cost + 20% oncost*	Y
NOTE: 20% on-cost includes design and fixing of inscribed plaque				
*Maximum oncost charge \$150				

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## STATEMENT OF FEES AND CHARGES

FEES & CHARGES	2025/2026	GST	2026/2027	GST
<b>ANIMAL CONTROL</b>				
<b>Animal Impounding Fees</b>				
Release of Impounded Dog or Cat	\$75.00	N	\$78.00	N
Second and subsequent Impounding within 3mths	\$85.00	N	\$88.00	N
Maintenance Charge for impounded Dog or Cat weekday	\$10.00	N	\$11.00	N
Maintenance Charge for impounded Dog or Cat weekend	\$25.00	N	\$26.00	N
<b>Stock Impounding/Surrender Animal</b>				
Minimum fee on any impounding and surrender (not to be charged if animal is deemed to be dangerous)	\$80.00	N	\$83.00	N
Maintenance Fee—Horse and Cattle (per animal, per day)	\$23.50	N	\$24.00	N
Maintenance Fee—Pig and Deer (per animal, per day)	\$12.00	N	\$12.50	N
Maintenance Fee—Sheep and Goat (per animal, per day)	\$10.00	N	\$10.50	N
<b>Charge to cover costs associated with investigation, impounding and release stock/animals</b>				
Normal working hours (per person, per hour)	\$125.00	N	\$130.00	N
Callout (per person, per hour) - Minimum 4 hours	\$295.00	N	\$305.00	N
Carrier/Transport costs	At Cost + 20%	N	At Cost + 20%	N
<b>Companion Animals - Life Long Registration and Micro-chipping</b>				
<i>Council to adopt maximum charges as regu</i>				
Entire (not de-sexed) Dog (or desexed after relevant age)	\$269.00	N	\$269.00	N
Entire (not de-sexed) Cat	\$70.00	N	\$70.00	N
De-sexed Dog	\$80.00	N	\$80.00	N
De-sexed Cat	\$70.00	N	\$70.00	N
Pound/Shelter dog (de-sexed)	\$0.00	N	\$0.00	N
Pound/Shelter cat (de-sexed)	\$0.00	N	\$0.00	N
Dog Owned by a Registered Breeder or desexing not recommended	\$80.00	N	\$80.00	N
Dog—Working, Service of the State and Assistance	\$0.00	N	\$0.00	N
Cat Owned by a Registered Breeder or desexing not recommended	\$70.00	N	\$70.00	N
De-sexed Cat or Dog Owned by a Pensioner*	\$35.00	N	\$35.00	N
Registration late fee—Animals not registered within 28 days of date the animal is required to be registered.	\$23.00	N	\$23.00	N
<b>Annual Permit Category</b>				
Annual Permit—Cat not desexed by four months of age (exemptions apply to cats registered before 1/7/2020, cats kept for breeding purposes by members of recognised breeding bodies and cats that cannot be desexed due to medical reasons)				
	\$99.00	N	\$99.00	N
Annual Permit—Restricted breed dogs or declared dangerous (applies to dogs already registered)				
	\$236.00	N	\$236.00	N
Permit Late Fee				
	\$23.00	N	\$23.00	N
* An eligible pensioner includes a person in receipt of the aged pension, war widow pension or disability pension or the holder of a Pensioner Concession Card.				
<b>SWIMMING POOL</b>				
<b>Season Tickets:</b>				
° Single	\$110.00	Y	\$110.00	Y
° Family	\$215.00	Y	\$215.00	Y
Family of 4 and thereafter produce a Medicare card (for proof of family numbers) and any additional child not listed on the Medicare card be \$3 per visit				
Single Daily Admission				
	\$3.00	Y	\$3.00	Y
Children 2 years of age and under (if swimming)				
	\$1.00	Y	\$1.00	Y
<b>MUSEUM</b>				
Adult Entry	\$5.00	Y	\$5.00	Y
Child Entry (School aged)	\$2.00	Y	\$2.00	Y
Family Entry (2 Adults, 2 Children or 1 Adult, 3 Children)	\$10.00	Y	\$10.00	Y
<b>CHILDRENS'S SERVICES</b>				
<b>Bush Mobile Fees (per child)</b>				
Playgroup session - children <6 months old	\$0.00	N	\$0.00	N
Playgroup session (per session)	\$18.50	N	\$19.50	N
Collie Childcare session - permanent (per session)	\$73.00	N	\$76.00	N
Collie Childcare session - casual (per session)	\$83.50	N	\$87.00	N
Marra Childcare session - permanent (per session)	\$109.00	N	\$113.00	N
Marra Childcare session - casual (per session)	\$120.00	N	\$125.00	N
<b>Early Learning Centre</b>				
Enrolment - per child	\$67.50	N	\$70.00	N
Daily fee 0 - 2 years	\$125.00	N	\$130.00	N
Daily fee 2 years and 1 day - 3 years	\$122.00	N	\$127.00	N
Daily fee 3 years and 1 day - 5 years	\$119.00	N	\$124.00	N
Casual Day	\$147.00	N	\$153.00	N

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## STATEMENT OF FEES AND CHARGES

FEES & CHARGES	2025/2026	GST	2026/2027	GST
<b>WATER &amp; SEWER</b>				
<b>Water Connections</b>				
20mm Connection	\$770.00	N	\$770.00	N
25mm Connection	\$940.00	N	\$940.00	N
32mm Connection	\$940.00	N	\$940.00	N
40mm Connection	\$1,250.00	N	\$1,250.00	N
50mm Connection	\$1,870.00	N	\$1,870.00	N
100mm Connection	Price on request	N	Price on request	N
25mm Village Connection	\$1,050.00	N	\$1,050.00	N
Charge for Downsizing Water Meter	\$260.00	N	\$260.00	N
Charge for disconnection (Except for 100mm on Request)	\$160.00	N	\$160.00	N
Charge for reconnection	Actual Cost	N	Actual Cost	N
Special Water Meter Reading	\$35.00	N	\$35.00	N
Water Meter Testing (to be refunded if found faulty)	\$100.00	N	\$100.00	N
Installation of flow restrictor	\$50.00	N	\$50.00	N
Removal of flow restrictor	\$50.00	N	\$50.00	N
Extension of standard water service for a new connection (Plant, Labour and Materials)	Actual Cost	N	Actual Cost	N
Supply water meter box	\$120.00	N	\$120.00	N
Supply and install water meter box	\$240.00	N	\$240.00	N
Fill swimming pool from hydrant	\$175.00	N	\$175.00	N
<b>Sewer Connections</b>				
New sewer connection (Plant, Labour and Materials)	Actual Cost	N	Actual Cost	N
<b>Trade Waste Fees</b>				
Annual Trade Waste Fee – Category 1 dischargers	\$100.00	N	\$100.00	N
Annual Trade Waste Fee – Category 2 dischargers	\$190.00	N	\$190.00	N
Reinspection Fee (if required) Category 1, 2 dischargers	\$100.00	N	\$100.00	N
<b>Trade Waste Usage Charges</b>				
Category 1 dischargers with appropriate pre-treatment	\$0.00	N	\$0.00	N
Category 1 dischargers without appropriate pre-treatment Per KL	\$1.65	N	\$1.65	N
Category 2 dischargers with appropriate pre-treatment	\$1.65	N	\$1.65	N
Category 2 dischargers without appropriate pre-treatment Per KL	\$15.50	N	\$15.50	N
Food Waste Disposal Charge (Per Bed)	\$27.50	N	\$27.50	N
<b>ENVIRONMENTAL SERVICES AND COMPLIANCE</b>				
<b>On Site Sewage Management Facilities Approval (s.68)</b>				
<b>Application for Approval to Install an On Site Sewage Management Facility Fee</b>				
New or alteration to existing Facility - per application	\$92.70	N	\$96.00	N
Alteration or addition to existing Facility (up to & including four (4) fixtures*) - per application	\$46.35	N	\$48.00	N
Inspection Fees - per inspection	\$111.50	N	\$115.00	N
<b>New Facility</b>				
Base fee	\$144.20	Y	\$145.00	Y
Additional Fee for each fixture	\$19.00	Y	\$20.00	Y
<b>Alteration or addition to existing Facility (up to &amp; including four (4) fixtures*)</b>				
Base fee	\$72.10	Y	\$75.00	Y
Additional Fee for each fixture	\$19.10	Y	\$20.00	Y
Application for Approval to Operate	\$27.75	N	\$30.00	N
Application for Renewal of Approval to Operate	\$7.40	N	\$8.00	N
Operation Inspection Fee - Re-inspection Fee (Non-compliance)	\$119.50	N	\$123.00	N
<b>Amusement Devices (s.68)</b>				
<b>Application Fee</b>				
per device	\$59.75	N	\$62.00	N
per device (less than 48 hours notice)	\$110.00	N	\$113.75	N
Moveable dwelling/Temporary Occupation Approval application fee (s.68)				
per application	\$165.00	N	\$170.00	N
<b>Section 68 Approval (other) application fee</b>				
per application - no inspection required	\$88.00	N	\$91.00	N
per application - requires site inspection/audit	\$93.00	N	\$96.00	N
<b>Essential Fire Services Compliance and Inspection fee</b>				
Annual statement	\$79.00	N	\$0.00	N
per inspection per hour		N	\$82.00	N
<b>Swimming Pool and Spa Pools ( S.22 Swimming Pool Act)</b>				
Inspection fee per initial inspection	\$164.00	N	\$170.00	N
re-inspection fee for non compliance	\$110.00	N	\$113.75	N
Exemption Certificate	\$77.00	N	\$80.00	N
Certificate of Compliance (includes (1) inspection for compliance)	\$164.00	N	\$170.00	N
<b>Food Premises</b>				
Inspection/reinspection fee	\$220.00	Y	\$227.50	Y
<b>Health Compliance</b>				
Regulated premises inspection fee - per inspection	\$135.00	Y	\$140.00	Y
Underground Petroleum Storage System	\$222.00	Y	\$230.00	Y
<b>Footpath Installations</b>				
Roads Act Approval	\$310.00	y	\$320.00	y

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## STATEMENT OF FEES AND CHARGES

FEES & CHARGES	2025/2026	GST	2026/2027	GST
<b>PLANNING</b>				
Link to Planning Development Fees and Charges				
<a href="https://www.planning.nsw.gov.au/sites/default/files/2025-01/schedule-planning-development-fees-charges-2024-25.pdf">https://www.planning.nsw.gov.au/sites/default/files/2025-01/schedule-planning-development-fees-charges-2024-25.pdf</a>				
<b>Complying Development Certificate (CDC) Application Fee (Council Assessment)</b>				
Base Amount - per application	\$220.00	Y	\$227.50	Y
Plus: for any associated building work				
a. Cost not exceeding \$5,000 per \$100	\$1.15	Y	\$1.20	Y
b. Exceeding \$5,000				
First \$5,000	\$55.00	Y	\$57.00	Y
Each add per \$1,000 over \$5,000 and up to \$100,000	\$3.20	Y	\$3.30	Y
Each add per \$1,000 over \$100,000 and up to \$250,000	\$2.20	Y	\$2.30	Y
Each add per \$1,000 over \$250,000	\$0.95	Y	\$1.00	Y
<b>Building/Construction/Earth Works</b>				
Base Amount - per application	\$128.00	Y	\$132.00	Y
plus:				
a. Cost not exceeding \$5,000 per \$100	\$1.15	Y	\$1.20	Y
b. Exceeding \$5,000				
First \$5,000	\$55.60	y	\$57.50	y
Each add per \$1,000 over \$5,000 and up to \$100,000	\$3.20	y	\$3.30	y
Each add per \$1,000 over \$100,000 and up to \$250,000	\$2.20	y	\$2.30	y
Each add per \$1,000 over \$250,000	\$0.95	y	\$1.00	y
<b>Modified CDC Application Fee (\$87)</b>				
per application (Class 1,10)	30% Of Original	Y	30% Of Original	Y
per application (Class 2-9)	Application Fee	Y	Application Fee	Y
<b>Change of Use</b>				
Change of Use (Not involving building work, alterations or site works e.g. Home Occupation, Home Industry)	\$312.00	N	\$322.00	N
Home Based Child Care	N/A		N/A	
<b>Extension of DA Consent Application Fee (Excludes Construction Certificate)</b>				
(applicable only where original consent was for less than 5 years)				
per application	\$110.00	N	\$113.75	N
<b>Construction Certificate Application Fee (Building)</b>				
Cost not exceeding \$5,000	\$48.00	Y	\$50.00	Y
plus per \$100	\$1.10	Y	\$1.15	Y
Cost Exceeding \$5,000 Base Fee	\$103.00	Y	\$106.50	Y
Plus for each \$1,000 from \$5,001 to \$100,000	\$3.30	Y	\$3.40	Y
Cost \$101,000 to \$250,000 Base Fee	\$418.00	Y	\$432.00	Y
Plus for each \$1,000 above \$100,000	\$1.83	Y	\$1.90	Y
Cost \$251,000 to \$500,000 Base Fee	\$695.00	Y	\$718.00	Y
Plus for each \$1,000 above \$250,000	\$0.95	Y	\$1.00	Y
Cost \$501,000 to \$1,000,000 Base Fee	\$924.00	Y	\$955.00	Y
Plus for each \$1,000 above \$500,000	\$1.31	Y	\$1.35	Y
Cost \$1,000,001 to \$10,000,000 Base Fee	\$1,589.00	Y	\$1,643.00	Y
Plus for each \$1,000 above \$1,000,000	\$1.48	Y	\$1.55	Y
Plus: Assessment of Alternative Solution	\$185.00	Y	\$191.00	Y
Plus: Consultants costs per peer review		Y		Y
<b>Construction Certificate Application Fee (Subdivision)</b>				
Component Amount - per lot	\$42.00	Y	\$43.00	Y
Civil Engineering Inspection (New Greenfield Subdivision) - per lot	\$753.00	Y	\$778.00	Y
Civil Engineering Inspection (Minor Subdivisions - established) - per lot	\$139.00	Y	\$143.75	Y
<b>Modification of Construction Certificate Application Fee</b>				
<b>Building Class 1 &amp; 10:</b>				
Minor Modification - The lessor of	\$33.00	Y	\$3.00	Y
or % of Original CC Application Fee	50%		52%	
Major Modification - The greater of	\$110.00	Y	\$113.75	Y
or % of Original CC Application Fee	50%		52%	
Correct Minor Error (Combined DA & CC)	\$33.00	Y	\$34.00	Y
<b>Building Class 2 to 9:</b>				
Minor Modification - The lessor of	\$72.00	Y	\$74.00	Y
or % of Original CC Application Fee	50%		52%	
Major Modification - The greater of	\$229.00	Y	\$237.00	Y
or % of Original CC Application Fee	50%		52%	
<b>All Classes - correction of typographic error on submitted plans</b>				
	\$11.85	Y	\$12.25	Y
<b>Complying Development Certificate and Building Work (Council is the PCA) Inspection Fee</b>				
<i>Note: Inspections carried out (out of hours 8.00am - 5.00pm) to be quoted on an individual basis.</i>				
<b>Industrial/Commercial (Class 3 - 9)</b>				
Inspection fee per inspection as per the following scale	\$111.00	Y	\$115.00	Y
Up to \$50,000 - minimum 3 inspections				
\$50,001 - \$200,000 - minimum 4 inspections				
\$200,001 - \$600,000 - minimum 5 inspections				
\$600,001 - \$1,500,000 - minimum 8 inspections				
\$1,500,001 - \$3,000,000 - minimum 10 inspections				
\$3,000,001 - \$10 million - minimum 12 inspections				
Over \$10 million - minimum 15 inspections				
Each additional inspection	\$111.00	Y	\$115.00	Y
Reinspection fee - per inspection	\$111.00	Y	\$115.00	Y
<b>Residential (Class 1)</b>				
Inspection fee per inspection (up to 5 building inspections)	\$111.00	Y	\$115.00	Y
Each additional inspection	\$111.00	Y	\$115.00	Y
Reinspection fee - per inspection	\$111.00	Y	\$115.00	Y

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**STATEMENT OF FEES AND CHARGES**

FEES & CHARGES	2025/2026	GST	2026/2027	GST
<b>Small Structures including Rural Out-buildings (class 10)</b>				
Per inspection (up to 2 inspections)	\$111.00	Y	\$115.00	Y
<b>Multi-Unit Housing</b>				
Inspection fee per inspection as per the following scale	\$111.00	Y	\$115.00	Y
per dwelling unit - (minimum of 5 inspections)				
per additional inspection	\$111.00	Y	\$115.00	Y
<b>Building Work Inspection Fee (On behalf of Private PCA)</b>				
° Fee per inspection	\$300.00	Y	\$310.00	Y
plus per hour or part thereof in excess of one hour.	\$300.00	Y	\$310.00	Y
° issue of - compliance report	\$206.00	Y	\$213.00	Y
<i>Note: Fee applied or as negotiated</i>				
<b>Occupation Certificates</b>				
<i>Final or Interim Occupation Certificate Paid on appointment of Council as the PCA</i>				
<i>Note: If Interim OC is issued, a further fee is applicable for the Final OC.</i>				
Class 10 Building up to \$50,000	\$84.00	Y	\$87.00	Y
Class 10 Building Over \$50,000	\$167.00	Y	\$173.00	Y
Class 1-4 Building \$100,000 up to \$500,000	\$190.00	Y	\$196.00	Y
Class 1- 4 Building \$500.00 to \$1 Million	\$246.00	Y	\$254.00	Y
Class 5—9 Building up to \$150,000	\$280.00	Y	\$289.00	Y
Class 5—9 Building \$150,000 up to \$500,000	\$305.00	Y	\$315.00	Y
Class 5—9 Building exceeding \$500,000	\$412.00	Y	\$426.00	Y
<b>Issue of Compliance Certificate - Council is PCA (s6.16)</b>				
Classification of specified/proposed building	\$128.00	Y	\$132.00	Y
Development complies with a specific condition of DA	\$128.00	Y	\$132.00	Y
Plus if inspection is required	\$111.00	Y	\$115.00	Y
<b>Building information Certificates /Fee for a certificate for Unauthorised Works</b>				
Class 1 and 10 (plus the maximum fee payable had the application been lodged for Development Consent and a Construction Certificate, or for a Complying Development Certificate)			\$500.00	N
Class 2 – 9 (not exceeding 200m <sup>2</sup> ) (plus the applicable fee payable had the application been lodged for Development Consent and a Construction Certificate, or for a Complying Development Certificate)			\$600.00	N
Class 2 – 9 (200m <sup>2</sup> to 2000m <sup>2</sup> ) (plus the applicable fee payable had the application been lodged for Development Consent and a Construction Certificate, or for a Complying Development Certificate)			\$600.00 ( Plus \$1 per m2 over 200m2)	N
Class 2 – 9 (exceeding 2000m <sup>2</sup> ) (plus the applicable fee payable had the application been lodged for Development Consent and a Construction Certificate, or for a Complying Development Certificate)			\$600.00 ( Plus \$1 per m2 over 200m2)	N
<b>Referral Fees</b>				
NSW Fire & Rescue Referral (Note: Further fees may be applicable following assessment by Fire & Rescue NSW)			\$373.00	N
<b>Preparation of Local Contributions Plan</b>				
Local Contributions plan preparation	Actual Cost	Y	Actual Cost	Y
DCP preparation	Actual Cost	Y	Actual Cost	Y
<b>Planning Agreement and Works in Kind Agreement</b>				
Negotiation and preparation of a Planning or Works in Kind Agreement	\$2,244.00	Y	\$2,320.00	Y
<i>(note: unexpended money shall be refunded)</i>				
<b>Preparation of planning proposals for Local Environmental Plans</b>				
<i>(A refund of so much of the additional portion of the fees unexpended shall apply)</i>				
<b>Category A—LEP Amendments</b>				
(not requiring specialist studies, e.g. relating to zoning anomalies)				
Payable on lodgement	\$2,887.00	Y	\$2,985.00	Y
Fee payable after gateway determination by Department of Planning	\$3,940.00	Y	\$4,074.00	Y
<b>Category B—LEP Amendments</b>				
(neither Cat A or Cat C with supporting studies required)				
Payable on lodgement	\$4,050.00	Y	\$4,188.00	Y
Fee payable after gateway determination by Department of Planning	\$6,187.00	Y	\$6,397.00	Y
<b>Category C—LEP Amendments</b>				
(Complex applications with DCP or Local Contribution Plan preparation required)				
Payable on lodgement	\$27,919.00	Y	\$28,868.00	Y
Fee payable after gateway determination by Department of Planning	\$13,962.00	Y	\$14,437.00	Y
Payable after Council resolves to proceed to gazettal of DCP/Local Contribution Plan etc.	\$11,170.00	Y	\$11,550.00	Y
<i>Note: Additional fees for advertising and exhibition will be required. Additional fees for peer review of planning proposal may also be required.</i>				
<b>PHOTOCOPYING &amp; PRINTING COUNCIL ADMINISTRATION</b>				
<b>Photocopying &amp; Printing</b>				
A4 Page Black & White	\$0.50	Y	\$0.50	Y
A4 Page Colour	\$3.40	Y	\$3.40	Y
A3 Page Black & White	\$0.60	Y	\$0.60	Y
A3 Page Colour	\$6.70	Y	\$6.70	Y
<b>Laminating</b>				
A4 Page	\$3.40	Y	\$3.40	Y
A3 Page	\$6.70	Y	\$6.70	Y
<b>Scanning</b>				
To email	\$1.20	Y	\$1.20	Y
<b>OTHER CHARGES</b>				
Heritage Walkway Plaque (Minimum \$250.00)	At cost + 10%	Y	At cost + 10%	Y
Property/Road Map	\$10.00	Y	\$10.00	Y

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**STATEMENT OF FEES AND CHARGES**

FEES & CHARGES	2025/2026	GST	2026/2027	GST
<b>BOGAN SHIRE LIBRARY</b>				
<b>Photocopying &amp; Printing</b>				
Scanning to email	\$1.20	Y	\$1.20	Y
A4 Single Sided Black & White	\$0.50	Y	\$0.50	Y
A4 Double Sided Black & White	\$0.60	Y	\$0.60	Y
Bulk A4 Black & White	\$0.35	Y	\$0.35	Y
A4 Page Colour	\$3.40	Y	\$3.40	Y
Bulk A4 Colour (per sheet)	\$1.20	Y	\$1.20	Y
A3 Single Sided Black & White	\$0.60	Y	\$0.60	Y
A3 Double Sided Black & White	\$0.80	Y	\$0.80	Y
A3 Page Colour	\$6.70	Y	\$6.70	Y
<b>Laminating</b>				
A4 Page	\$3.40	Y	\$3.40	Y
A3 Page	\$6.70	Y	\$6.70	Y
<b>Overdue Fees and other Charges</b>				
DVD's (with charges per item being capped at \$30)	\$1.50 per/day	Y	\$1.50 per/day	Y
	Tax Invoice for cost less		Tax Invoice for cost less	
	Depreciation		Depreciation	
Lost or Damaged Item				
Processing Fee	\$5.60	Y	\$5.60	Y
Replacement cards	\$2.50	Y	\$2.50	Y
<b>GIPA</b>				
<b>Access to Records</b>				
Application Fee—Informal Access to Information	NIL		NIL	
Application Fee—Formal Access to Information	\$30.00	N	\$30.00	N
Processing charge per hour after first hour	\$30.00	N	\$30.00	N
<i>Note: Standard service is 5 business days. Photocopy charges will apply where relevant.</i>				
<b>Flooding or Drainage Information (s608, LG Act)</b>				
Supply of Written Advice per property of 1% annual Exceedence Probability (1 in 100 year) Flood Level if available for location	\$120.00	N	\$120.00	N
Electronic copy (PDF format) of Council adopted Flood Study Report	\$330.00	N	\$330.00	N
<b>CERTIFICATES</b>				
(Maximum regulated fee under Environmental Planning and Assessment Regulation - as amended)				
Copy of Drainage Diagrams	\$35.00	N	\$36.00	N
Planning Certificate—Section 10.7 (2) Per lot	\$66.00	N	\$66.00	N
Planning Certificate—Section 10.7 (5) Per lot	\$94.00	N	\$94.00	N
Section 603 Certificate (as set by Division of Local Government)	\$100.00	N	\$100.00	N
Outstanding Notices (735A-Sch5.S41-28) - Per Lot *	\$85.00	N	\$85.00	N
Expedition Fee	\$100.00	N	\$103.50	N
* if inspection of lot is required	Actual Cost	N	Actual Cost	N
<b>WASTE FACILITY</b>				
<b>Sorted and Separated Domestic Recyclable Materials</b>				
Glass, Paper, Cardboard, Plastic Bottles, Aluminium cans			Nil	
Used motor oil and vehicle batteries			Nil	
Green Waste (Lawn clippings only)			Nil	
Green Waste including tree limbs/ tree material (per utility or single axle trailer load up to 1m³)*	\$40.00*	Y	\$41.40*	Y
Green Waste including tree limbs/ tree material (per double axle trailer or small truck up to 3 tonne)**	\$50.10	Y	\$51.80	Y
Green Waste including tree limbs/ tree material per small truck (4-5 tonne) or part	\$66.60	Y	\$68.85	Y
Green Waste including tree limbs/ tree material per medium truck (8-9 tonne) or part	\$132.70	Y	\$137.20	Y
Green Waste including tree limbs/ tree material per large truck / standard dog trailer (12 tonne) or part	\$199.30	Y	\$206.10	Y
Green Waste including tree limbs/ tree material per super dog trailer (18 tonne) or part	\$332.00	Y	\$343.30	Y
Green Waste including tree limbs/ tree material per semi (25 tonne) or part	\$442.30	Y	\$457.30	Y
Timber (sawn timber suitable for chipping only) - car/station wagon/wheelie	\$11.20	Y	\$11.60	Y
Timber (sawn timber suitable for chipping only) - per utility or single axle trailer load	\$39.90	Y	\$41.30	Y
Timber (sawn timber suitable for chipping only) - per small truck (4-5 tonne) or part	\$80.00	Y	\$82.70	Y
Corrugated iron, white goods (degassed), hot water services, car bodies, scrap metal (ferrous and non-ferrous)	Nil		Nil	
Whitegoods not degassed	\$18.15	Y	\$18.75	Y
Drum Muster chemical drums (empty and clean)	NIL		NIL	
Clean drums to landfill (per drum)	\$3.80	Y	\$3.90	Y
Carpet/Underlay (4 rolls or part)	\$40.00	Y	\$41.35	Y
Mattresses Small (cot, single, king single and arm chair)	\$16.00	Y	\$16.50	Y
Mattresses - Large (double, queen, king (each)) and Lounges (each)	\$32.00	Y	\$33.10	Y
Domestic E-waste (TV's, printers, computers, mobiles)	Nil		Nil	
Bricks, concrete, masonry and soil (clean only-per utility or single axle trailer load up to 1m³)	\$40.00	Y	\$41.40	Y
Bricks, concrete, masonry and soil (clean only-per double axel trailer or small truck up to 3 tonne)	\$50.00	Y	\$51.70	Y
Bricks, concrete, masonry and soil (clean only-per small truck (4-5 tonne) or part)	\$66.60	Y	\$68.85	Y
Bricks, concrete, masonry and soil (clean only-per medium truck (8-9 tonne) or part)	\$132.70	Y	\$137.20	Y
Bricks, concrete, masonry and soil (clean only-per large truck/standard dog trailer (12 tonne) or part)	\$199.30	Y	\$206.10	Y
Bricks, concrete, masonry and soil (clean only-per super dog trailer (18 tonne) or part)	\$332.00	Y	\$343.30	Y
Bricks, concrete, masonry and soil (clean only per semi (25 tonne) or part)	\$442.40	Y	\$457.45	Y
Bricks, concrete, masonry (not clean-per utility or single axle trailer load up to 1m³)			\$80.00	Y
Bricks, concrete, masonry (not clean-per double axel trailer or small truck up to 3 tonne)			\$100.00	Y
Bricks, concrete, masonry (not clean-per small truck (4-5 tonne) or part)			\$132.20	Y
Bricks, concrete, masonry (not clean-per medium truck (8-9 tonne) or part)			\$265.40	Y
Bricks, concrete, masonry (not clean-per large truck/standard dog trailer (12 tonne) or part)			\$398.60	Y
Bricks, concrete, masonry (not clean-per super dog trailer (18 tonne) or part)			\$664.00	Y
Bricks, concrete, masonry (not clean-per semi (25 tonne) or part)			\$884.80	Y
<b>Out of hours Waste Depot access</b>				
Full day (8hrs)	\$435.00	Y	\$450.00	Y
Half day (min 4hrs)	\$220.00	Y	\$227.50	Y
Minimum (2hrs)	\$110.00	Y	\$113.75	Y
<b>Major Events</b>				
Major Events Waste Disposal Charge	\$275.00	Y	\$285.00	Y
<b>Unsorted &amp; Unseparated Domestic Recyclable Materials</b>				

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**STATEMENT OF FEES AND CHARGES**

FEES & CHARGES	2025/2026	GST	2026/2027	GST
UNSORTED & UNSEPARATED Domestic Waste Materials in a bin only (240lt)	\$6.00	Y	\$6.50	Y
UNSORTED & UNSEPARATED Domestic Waste Materials (per utility or single axle trailer load up to 1m3)*	\$55.00	Y	\$57.00	Y
UNSORTED & UNSEPARATED Domestic Waste Materials( per double axle trailer or small truck up to 3 tonne)**	\$88.50	Y	\$91.50	Y
UNSORTED & UNSEPARATED Domestic Waste Materials per small truck (4-5 tonne) or part	\$310.00	Y	\$320.00	Y
UNSORTED & UNSEPARATED Domestic Waste Materials per medium truck (8-9 tonne) or part	\$557.00	Y	\$576.00	Y
UNSORTED & UNSEPARATED Domestic Waste Materials per large truck/standard dog trailer (12 tonne) or part	\$743.00	Y	\$768.00	Y
UNSORTED & UNSEPARATED Domestic Waste Materials per super dog trailer (18 tonne) or part	\$1,117.10	Y	\$1,155.00	Y
UNSORTED & UNSEPARATED Domestic Waste Materials per semi (25 tonne) or part	\$1,548.00	Y	\$1,600.00	Y
* Use of allocated vouchers can be made in lieu of payment to the limit of vouchers issued per ratable property (s501 waste depot access fee)				
** Use of two (2) allocated vouchers can be made in lieu of payment to the limit of vouchers issued per ratable property (s501 waste depot access fee)				
<b>Commercial/Industrial Waste Disposal Sorted and Separated Commercial or Industrial Waste Disposal</b>				
SORTED & SEPARATED Waste Materials (per utility or single axle trailer load up to 1m3)	\$56.00	Y	\$58.00	Y
SORTED & SEPARATED Waste Materials (per double axle trailer load or small truck [up to 3.0 tonnes ] or part)	\$78.00	Y	\$80.00	Y
SORTED & SEPARATED Waste Materials (per small truck (4-5 tonnes) or part)	\$268.00	Y	\$277.00	Y
SORTED & SEPARATED Waste Materials (per large truck [8-9 tonnes] or part)	\$280.00	Y	\$290.00	Y
SORTED & SEPARATED Waste Materials per standard dog trailer (12 tonne) or part	\$647.00	Y	\$669.00	Y
SORTED & SEPARATED Waste Materials per super dog trailer (18 tonne) or part	\$803.00	Y	\$830.00	Y
SORTED & SEPARATED Waste Materials per semi (25 tonne) or part	\$948.00	Y	\$980.00	Y
Additional charge for waste from regulated areas (per tonne)	\$334.00	Y	\$345.00	Y
UNSORTED & UNSEPARATED Waste Materials (per utility or single axel trailer load up to 1m3)	\$113.00	Y	\$117.00	Y
UNSORTED & UNSEPARATED Waste Materials (per double axel trailer load or small truck [up to 3.0 tonnes] or part)	\$189.00	Y	\$195.00	Y
UNSORTED & UNSEPARATED Waste Materials small truck (4-5 tonnes) or part	\$379.00	Y	\$392.00	Y
UNSORTED & UNSEPARATED Waste Materials (per large truck [8-9 tonnes] or part)	\$613.00	Y	\$634.00	Y
UNSORTED & UNSEPARATED Waste Materials per standard dog trailer (12 tonne) or part	\$803.00	Y	\$830.00	Y
UNSORTED & UNSEPARATED Waste Materials per super dog trailer (18 tonne) or part	\$1,506.00	Y	\$1,557.00	Y
UNSORTED & UNSEPARATED Waste Materials per semi (25 tonne) or part	\$2,009.00	Y	\$2,077.00	Y
Compacted waste vehicle per tonne	\$67.00	Y	\$69.00	Y
Additional charge for waste from regulated areas (per tonne)	\$335.00	Y	\$346.00	Y
<b>Green Waste Disposal Only From Contractor</b>				
Lawn clippings only (utility or single axel trailer load)				
Green Waste including tree limbs/ plant material (utility, single or dual axel trailer load by contractor)	\$52.00	Y	\$54.00	Y
Green Waste including large tree limbs/ plant material (small truck 3.5 tonnes up to 8 tonnes per truck load)	\$98.00	Y	\$101.00	Y
<b>Clinical Waste Disposal (minimum 24hrs notice required)</b>				
Clinical waste (per 240lt bin —not more than 200kg per delivery)	\$13.00	Y	\$13.50	Y
<b>Dead Animals Disposal (Minimum 2hrs notice required)</b>				
Small (e.g. dog, cat)	\$17.00	Y	\$18.00	Y
Medium (e.g. large dog, sheep, goat, calf)	\$28.00	Y	\$29.00	Y
Large (e.g. horse, cow)	\$83.00	Y	\$86.00	Y
<b>Asbestos (Minimum 48hrs booking notice required prior to delivery)</b>				
Friable & Bonded Asbestos less than 1m3	\$112.00	Y	\$116.00	Y
Friable & Bonded Asbestos per m3 greater than 1m3 or part thereof	\$89.50	Y	\$93.00	Y
Friable & Bonded Asbestos per small bag (from Council)	\$90.00	Y	\$93.00	Y
Friable & Bonded Asbestos per large bag (from Council)	\$112.00	Y	\$116.00	Y
Fire damaged/destroyed building containing Friable & Bonded Asbestos ( > than 25m3 up to 100m3)	\$6,700.00	Y	\$6,928.00	Y
Fire damaged/destroyed building containing Friable & Bonded Asbestos > than 100m3 = base amount above plus cost per r	\$73.00	Y	\$75.00	Y
<b>Tyre Disposal (per each)</b>				
Motorbike (Bogan Shire Resident/Business)	\$5.90	Y	\$6.10	Y
Motorbike (Non Bogan Shire Resident/Business)	\$9.00	Y	\$9.30	Y
Car (Bogan Shire Resident/Business)	\$12.50	Y	\$12.95	Y
Car (Non Bogan Shire Resident/Business/Contractor)	\$24.00	Y	\$24.80	Y
Light Truck, 4WD (Bogan Shire Resident/Business)	\$29.00	Y	\$30.00	Y
Light Truck, 4WD (Non Bogan Shire Resident/Business/Contractor)	\$51.00	Y	\$52.75	Y
Truck (Bogan Shire Resident/Business)	\$51.00	Y	\$52.75	Y
Truck (Non Bogan Shire Resident/Business/Contractor)	\$73.00	Y	\$75.50	Y
Tractor (small to 1.5m)	\$73.00	Y	\$75.50	Y
Tractor (medium over 1.5m)	\$97.00	Y	\$100.30	Y
Tractor/Grader tyre large 24 5/32	\$138.50	Y	\$143.20	Y
Tractor/Grader tyre large 30 5/32	\$155.00	Y	\$160.30	Y
Super Single Truck (Wide) (Bogan Shire Resident/Business)	\$61.00	Y	\$63.10	Y
Super Single Truck (Wide) (Non Bogan Shire Resident/Business/Contractor)	\$88.40	Y	\$91.40	Y
Earthmoving 15 5/25	\$138.50	Y	\$143.20	Y
Rim (in addition to tyre charge)	\$12.25	Y	\$12.65	Y
<b>IBC Plastic Pods</b>				
1000L IBC Plastic Pods (per pod)			\$20.00	Y
<b>Waste Collection</b>				
Bin Replacement charge	\$90.00		\$93.00	
One off additional collection (per 240L bin)	\$85.00		\$88.00	

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## STATEMENT OF FEES AND CHARGES

FEES & CHARGES	2025/2026	GST	2026/2027	GST
<b>BOGAN SHIRE YOUTH AND COMMUNITY CENTRE</b>				
<b>Bonds</b>				
Bond for Rooms	\$100.00	N	\$100.00	N
Bond for Sports Hall	\$800.00	N	\$800.00	N
<b>Corporate Hire</b>				
Room 1 (full day)	\$187.00	Y	\$187.00	Y
Room 1 (half day <3hrs)	\$110.00	Y	\$110.00	Y
Room 2 (full day)	\$187.00	Y	\$187.00	Y
Room 2 (half day <3hrs)	\$110.00	Y	\$110.00	Y
Room 1&2 (full day)	\$374.00	Y	\$374.00	Y
Room 1&2 (half day <3hrs)	\$220.00	Y	\$220.00	Y
Room 3 (full day)	\$93.50	Y	\$93.50	Y
Room 3 (half day <3hrs)	\$55.00	Y	\$55.00	Y
Room 4 (full day)	\$82.50	Y	\$82.50	Y
Room 4 (half day <3hrs)	\$44.00	Y	\$44.00	Y
Room 3&4 (full day)	\$176.00	Y	\$176.00	Y
Room 3&4 (half day <3hrs)	\$99.00	Y	\$99.00	Y
Kitchen/Lounge (full day)	\$440.00	Y	\$440.00	Y
Kitchen/Lounge (half day)	\$319.00	Y	\$319.00	Y
Sports Hall (full day)	\$440.00	Y	\$440.00	Y
Sports Hall (half day)	\$319.00	Y	\$319.00	Y
<b>Private Use</b>				
		Y		Y
Room 1 (full day)	\$110.00	Y	\$110.00	Y
Room 1 (half day <3hrs)	\$55.00	Y	\$55.00	Y
Room 2 (full day)	\$110.00	Y	\$110.00	Y
Room 2 (half day <3hrs)	\$55.00	Y	\$55.00	Y
Room 1&2 (full day)	\$220.00	Y	\$220.00	Y
Room 1&2 (half day <3hrs)	\$110.00	Y	\$110.00	Y
Room 3 (full day)	\$55.00	Y	\$55.00	Y
Room 3 (half day <3hrs)	\$27.50	Y	\$27.50	Y
Room 4 (full day)	\$44.00	Y	\$44.00	Y
Room 4 (half day <3hrs)	\$22.00	Y	\$22.00	Y
Room 3&4 (full day)	\$99.00	Y	\$99.00	Y
Room 3&4 (half day <3hrs)	\$49.50	Y	\$49.50	Y
Kitchen/Lounge (full day)	\$319.00	Y	\$319.00	Y
Kitchen/Lounge (half day)	\$187.00	Y	\$187.00	Y
Sports Hall (full day)	\$440.00	Y	\$440.00	Y
Sports Hall (half day)	\$319.00	Y	\$319.00	Y
Additional Cleaning after Hire	Actual Cost	Y	Actual Cost	Y
<b>MEDICAL CENTRE</b>				
<b>Diagnostic Ultrasound Services Fees</b>				
Pensioners	\$44.00	N	\$50.00	N
All other Concession Card Holders	\$44.00	N	\$50.00	N
All other patients	\$66.00	N	\$80.00	N
12-16 weeks pregnancy 55704 concession	\$44.00	N	\$66.00	N
12-16 weeks pregnancy 55704 all other patients	\$60.00	N	\$80.00	N
Pregnancy morphology - all patients	\$86.00	N	\$90.00	N
55844 - Short scan - Targeted lumps and bumps	\$66.00	N	\$50.00	N
55721 - Repeat for high risk pregnancies	\$50.00	N	\$50.00	N
Bursal injections (patients provide own cortisone steroid)	\$120.00	N	\$120.00	N
Vascular (Pensioner and Concession Card Holders)			\$50.00	N
Vascular (All other patients)			\$70.00	N
<b>Entertainment (pregnancy) Ultrasound Services Fees</b>				
<b>Package 1: The reassurance scan (15 minutes)</b>	\$65.00	N	\$65.00	N

## 5.6 OPERATING BUDGET

### 1. Introduction

The purpose of this report is to present to Council the draft Operating Budget for 2026/27 in preparation for its adoption as part of the Operational Plan and Budget to be considered in Report 8.

### 2. Background

The annual operating budget lists the planned operating expenditure (costs) and income, for the delivery of all services to the community.

Operating expenditure is the cost of goods and services from which there will be short-term benefit - that is, the services will be used up in less than one year.

For example, the payment for grader fuel results in a short-term benefit for which lasts only for as long as the fuel powers the grader. There is no lasting benefit to the community as the fuel is consumed. Examples of operating costs are salaries, wages, repairs and maintenance, telephones, fuel, stationery.

Operating income is the amount received for services delivered for a short-term period. For example, ratepayers pay rates annually. Examples of operating income are property rates, service charges and investment interest.

### 3. Discussion

#### General Fund

##### Overview

The General Fund, including Waste & Plant, is expected to produce \$2,487,280 in cash, once the effects of depreciation (a non-cash expense) totalling \$4,670,000 is taken into account the Fund returns an accounting deficit of \$2,182,720. It should be noted that cash being generated is less than depreciation, so depreciation costs are not fully funded.

The General Fund is generating a cash deficit of \$34,193. Some projects in the draft Capital Budget have already been prioritised, in that they are shown to be funded by grant funding implying that they can't proceed unless Council is successful with Grant, or similar funding. Council may need to prioritise further works in the Capital Budget to reduce the deficit.

The Waste Fund is also generating a cash deficit of \$56,888 after loan repayments and Capital spending. Fees are proposed to increase by 3.4% in the Waste Fund for 2026/2027 to help fund the Capital expenditure however these will not cover the full amount. Council has a Waste Fund reserve that holds sufficient cash to cover the shortfall.

Plant funds are kept separate, and the Plant Fund is estimated to produce a deficit in 2026/2027 and cash reserves of \$395,310 from the Plant Fund can be used to purchase all of the proposed plant items if Council resolves to do so.

Council is unable to fund the proposed budgeted capital works for 2026/2027 within this budget.

The unrestricted cash balance in the General Fund as at 30 June 2025 was \$8,760,000.

If Council wanted to fund the budget deficit from unrestricted cash this would be a possibility, however, this approach would not be financially sustainable for Council as unrestricted cash is not a recurrent funding source, but is held by Council to maintain adequate cash reserves, manage risks and assist Council in funding future capital and asset renewal commitments. Council should aim for a balanced budget every year with unrestricted cash serving as a crucial buffer for unforeseen circumstances, emergencies, operational needs and short-term obligations ensuring the smooth functioning of Council operations.

### Key Considerations

The following key considerations have informed Councils' Operating Budget:

- Financial Assistance Grants have been budgeted for a 3.5% increase.
- Waste Charges have been increased in this draft 2026/2027 budget by 3.4%.
- Investment interest has been increased from the previous budget by \$83,000.
- Sustainability Funding of \$200,000 has been allowed for at the Early Learning Centre.
- Insurance premiums are set to rise an average of 10% for 2026/2027.
- Salary increases have been budgeted at 4% as well as necessary adjustments required under the Award including salary progression in line with employees achieving additional skills. There has also been an increase to workers compensation premiums by \$20,000 across all Council employees.
- Cyber Security improvement costs have been allowed for of \$50,000.
- Donations of Financial assistance of \$12,000 have been allowed for.
- Geotech Survey at Airport has been allowed for \$60,000 (this amount could be reduced depending on AWC participation – a further report will be presented to Council prior to committing to this expenditure).
- Active Transport Plan funds of \$80,000 have not been allowed for.

### Financial Assistance Grants

Council derives its revenue or income in the General Fund from a variety of sources including rates and grants. The Financial Assistance Grant (FAG) makes up about a third of Council's revenue and Property Rates and charges almost a quarter. The FAG untied grant is very important for Council as it relieves pressure on the requirement for Property Rates to fund the net operating cost of many of Council's services including:

- |   |            |
|---|------------|
| • Parks, Gardens, Ovals, Sport & Rec<br>Showground, Bushcare & Cemetery | \$ 976,727 |
| • Bogan Shire Medical Centre  | \$ 556,599 |
| • Swimming Pool   | \$ 335,024 |
| • Library   | \$ 197,155 |
| • Compliance Management   | \$ 151,612 |
| • Aerodrome   | \$ 150,164 |
| • Bogan Shire Youth & Community Centre                                  | \$ 153,037 |

### Cash available to fund Capital

The surplus cash generated by the General Fund of \$2,487,280 can be used to partially fund net capital spending including capital loan repayments, with the balance requiring funding from the following sources if Council goes ahead with the attached draft capital works program (refer Attachment B):

- Capital grants/loans \$16,335,351
- Sale of plant \$ 450,000
- Unallocated Surplus Cash \$ 91,081

### General Fund - Waste Fund

Although the Waste Fund is not separate to the General Fund it is reflected as an entity in its own right as per legislative requirements.

Revenue from the Waste Facilities is collected from Annual Rate Charges of Residential and Commercial Land (including Villages but excluding Farmland). 12 vouchers are issued to eligible properties and expire after 12 months. The vouchers are used at the waste facility in lieu of payment for general domestic rubbish. This excludes tyres and mattresses). Landlords are responsible for passing these vouchers on to their tenants. Additional revenue is collected at the Nyngan Facility gate via EFTPOS or on an accounts system. Council departments that put their waste at the facility are also charged and the revenue goes back to the Waste Facility. No revenue collection is available at the gate at the village tips.

Major costs include shredding of bulky materials and green waste, removal of tyres, water management, annual EPA licence compliance and testing.

Recycling of materials such as scrap metal, tyres and mattresses is undertaken via the Netwaste Joint Recycling contracts. Council also receives revenue from the collection of scrap metal.

\$100,000 has been included for the Waste Facility in the Capital Budget as well as Capital Loan repayments.

### General Fund - Plant Fund

Although the Plant Fund is not separate to the General Fund it is also reflected as an entity in its own right as per accounting requirements. It is estimated that the Plant Fund will have a \$1,886,497 surplus at the end of June 2026 and with the budgeted income and expenditure for 2026/2027 added to it the Fund would have enough funds to purchase all of the proposed plant and leave a predicted balance in the Plant fund of \$1,506,187.

The Plant Fund should be operated in such a way that it has sufficient cash available to meet operating costs during the year as well as the cost of replacement items of plant, vehicles and machinery when it becomes time to do so.

**Financial Overview**

Anticipated Cash Opening Balance at 01 July 2026	\$1,886,497
Add: Budgeted Operating Revenue for 2026/2027	\$3,453,651
Less: Budgeted Operating Costs (exc. depreciation) for 2026/2027	\$2,053,961
Add: Budgeted Revenue from Disposals for 2026/2027	\$ 450,000
Less: Cost of Acquisitions for 2026/2027 (and previous years)	\$2,230,000
Projected Cash Closing Balance at 30 June 2027	\$1,506,187

- Operating costs include the cost of running the Workshops, including salaries, as well as fuel and plant, vehicle and machinery maintenance.
- Disposal proceeds of light vehicles are based on the average value given by Redbook Australia.
- Disposal proceeds of other vehicles and plant are based on enquiry and historical sales.

**Water Fund**

The Water Fund is expected to produce \$850,869 in cash. Once the effects of depreciation (a non-cash expense) totalling \$890,000 are taken into account the Fund returns an accounting deficit of \$39,131. The cash surplus can be used to fund net capital spending budgeted at \$515,000 leaving an estimated cash balance of \$335,869.

This fund had \$4,735,000 in restricted cash at the 30 June 2025. There are approximately \$845,000 in carry-forward projects to be funded.

**Sewer Fund**

The Sewer Fund is expected to produce a cash surplus of \$86,023. Once the effects of depreciation (a non-cash expense) totalling \$283,000 are taken into account the Fund will return an accounting deficit of \$196,977. The cash surplus will fund capital spending of \$75,000.

Net capital spending has been budgeted at \$75,000. The restricted cash in the Sewer Fund at the end of June 2025 was \$2,093,000 with prior year Capital projects amounting to approximately \$93,800 yet to be completed.

**4. Attachments**

1. General Fund Operating Budget
2. Water Fund Operating Budget
3. Sewer Fund Operating Budget

**5. Recommendation**

1. That the Operating Budget Report be received and noted.
2. That the draft Operating Budget be considered as part of Report 5.8 to this meeting.
3. That the following amendments be made to the draft Operating Budget (detail to follow if required).

**Bogan Shire Council  
General Fund including Waste & Plant  
Draft Operating Budget 2026/2027**

	2025/26 Full Year Budget	2025/26 Review3 Projected Year End Result	2025/26 YTD Actuals (including Commit) April	2026/27 Total Budget
<b>Strategies</b>				
<b>Grand Total</b>	<b>4,047,805</b>	<b>17,966,908</b>	<b>10,298,888</b>	<b>5,156,391</b>
<b>Operating</b>	<b>1,519,570</b>	<b>1,722,402</b>	<b>6,215,809</b>	<b>2,182,720</b>
<b>Social</b>	<b>2,312,495</b>	<b>2,490,108</b>	<b>2,375,091</b>	<b>2,492,674</b>
Community Centres	1,148,702	1,285,230	1,153,075	1,289,935
Parks & Reserves	547,675	647,675	594,907	644,957
Sport & Recreational Facilities	56,795	62,795	38,670	75,949
Cemeteries	54,000	54,000	47,729	72,500
Swimming Pool	319,970	319,970	316,296	335,024
Halls, Museums, Theatre & Historic Buildings	(13,310)	17,218	37,709	(35,650)
Library	183,572	183,572	117,765	197,155
Social & Cultural	184,490	205,656	151,507	241,246
Non for Profit	104,000	107,700	67,943	117,000
Community & Social Development	80,490	97,956	83,563	124,246
Emergency Services	233,948	233,948	217,548	235,479
Emergency services	8,410	8,410	8,418	8,481
Fire services	225,538	225,538	209,130	226,998
Public Health	637,664	655,377	508,570	555,645
Medical Centre	637,919	639,032	509,018	556,599
Public health	(255)	16,345	(448)	(954)
Education	1,800	1,800	1,800	1,800
Education	1,800	1,800	1,800	1,800
Inclusive Communities	105,891	108,097	342,592	168,569
Bogan Bush	0	0	5,262	0
Youth Services	141,093	139,860	279,313	153,037
Early Learning Centre	(35,119)	(31,680)	58,246	19,981
Seniors Living	(83)	(83)	(229)	(4,449)
<b>Infrastructure</b>	<b>2,077,336</b>	<b>2,028,030</b>	<b>5,468,078</b>	<b>2,008,927</b>
Transport Networks	2,374,113	2,424,986	6,515,830	2,402,617
FAG Local Council Roads Revenue	(1,972,279)	(1,986,583)	(739,353)	(2,056,113)
FAG Mtnc - Sealed	461,071	475,375	282,052	467,652
FAG Mtnc - Unsealed	933,555	933,555	675,724	959,129
Town & Village Streets	565,708	565,708	502,056	622,804
Block Grant - Regional Roads Revenue	(1,025,000)	(1,044,000)	(1,044,000)	(1,060,000)
Block Grant - Regional Roads Sealed	500,000	519,000	432,337	500,000
Block Grant- Regional Roads Unsealed	525,000	525,000	393,546	560,000
RMCC - Routine - State Highways	0	0	372,724	0
RMCC - Ordered Works	0	0	1,886,538	0
Street Lighting	79,900	129,978	43,362	67,300
Roads - Private Works	(10,000)	(10,000)	26,550	(10,000)
Flood Damage - Local/Regional	0	0	49,707	0
Engineering Administration	160,934	160,934	149,124	105,054
Parking Facilities	2,700	2,700	1,616	3,300
Infrastructure Betterment Fund	0	0	0	0
Regional Local Road Repair Program	0	0	1,694,444	0
Safer local Roads & Infrastructure Program	0	0	4,400	0
Roads - Depreciation	1,950,000	1,950,000	1,625,000	2,000,000
Civil Works - Expenses	202,524	203,319	160,003	243,491
Plant System	(296,777)	(396,956)	(1,047,752)	(393,690)
Plant - Internal Hire Income	(3,209,206)	(3,309,385)	(3,332,200)	(3,400,551)
Plant - Depreciation	865,000	865,000	720,833	1,006,000
Plant - Workshop	393,479	393,479	256,776	293,561
Plant - Operational	1,653,950	1,653,950	1,306,839	1,707,300
<b>Environmental</b>	<b>2,622,989</b>	<b>2,774,008</b>	<b>2,049,289</b>	<b>3,075,782</b>
Health, Safety & Regulation	589,772	681,937	390,931	700,653
Environmental Services Administration	439,980	427,112	236,971	319,541
Compliance Management	143,792	246,325	147,277	151,612
Storm Water & Drainage	6,000	8,500	6,683	229,500
Built Environment	1,774,684	1,833,256	1,522,068	2,200,336
Crown Land Management	0	0	60	300
Development Control	4,370	4,370	4,374	4,525
Building Control	(4,400)	32,893	(37,136)	(55,850)
Council Owned Buildings	1,774,714	1,795,993	1,554,770	2,251,361
Waste & Recycling	(77,595)	(77,595)	(209,482)	(88,154)
Waste Depot	20,344	20,344	(27,713)	53,173
Waste Collection	(109,562)	(109,562)	(166,060)	(152,333)
Waste Recycling	11,623	11,623	(15,709)	11,006
Natural Environment	336,128	336,410	345,772	262,947
Gardens	163,384	163,384	126,100	142,711

\*Report Contains Filters

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Invasive Weeds	66,875	66,875	67,311	79,626
Bushcare	105,869	106,151	152,361	40,610
<b>Economic</b>	<b>322,287</b>	<b>366,683</b>	<b>286,284</b>	<b>427,751</b>
Local Industries and Business	84,264	108,160	94,450	94,690
Village Maintenance	13,050	13,050	19,636	23,100
Commercial Undertakings	71,214	71,214	62,177	71,590
Economic Development	0	23,896	12,636	0
Public Transport and Air Services	90,961	103,961	74,030	150,164
Aerodrome	90,961	103,961	74,030	150,164
Tourism	147,062	154,562	117,805	182,897
Tourism	147,062	154,562	117,805	182,897
<b>Civic Leadership</b>	<b>(5,815,537)</b>	<b>(5,936,427)</b>	<b>(4,020,543)</b>	<b>(5,822,414)</b>
Managing Our Business	(6,620,190)	(6,732,369)	(4,519,502)	(6,934,792)
FAG Grant	(4,382,128)	(4,483,069)	(1,702,590)	(4,639,976)
Rates income	(3,533,955)	(3,548,679)	(3,548,790)	(3,668,493)
Interest on investments	(792,000)	(782,276)	(729,128)	(867,000)
interest on loans	0	0	(21,555)	0
other management income	(110,000)	(111,208)	(99,336)	(110,000)
Corporate Services	269,835	276,681	211,659	306,372
Risk & Governance	118,325	118,325	45,322	121,658
Finance	373,290	334,222	209,379	435,817
Rates - management costs	42,254	38,939	23,581	85,571
Procurement	37,327	37,327	16,148	39,990
Information Technology	394,178	394,178	295,089	315,111
Records	89,934	89,934	76,132	95,490
People & Culture	526,564	547,331	454,825	606,169
Customer service	88,460	88,460	72,355	89,409
WH&S	158,750	158,750	91,249	137,102
Asset Management	98,976	108,716	86,160	117,988
Leadership, Advocacy & Governance	776,603	774,892	609,329	1,086,378
Members - Allowances	117,500	117,500	98,463	122,174
Members - conferences & travel	21,500	21,500	8,184	21,500
Members - civic functions	4,500	5,702	3,637	6,000
Members - donations	12,000	12,000	3,200	12,000
Members - administrative support	41,700	38,787	37,630	41,580
Members - Superannuation	6,096	6,096	5,460	6,860
GMs office - operating expenses	573,307	573,307	452,756	876,264
Disaster Management	28,050	21,050	(110,370)	26,000
Levee Bank Protection	28,050	21,050	14,630	26,000
Flood Emergency	0	0	(125,001)	0
<b>Labour Overheads</b>	<b>0</b>	<b>0</b>	<b>57,609</b>	<b>0</b>
Labour Overheads System	0	0	57,609	0
Workers comp	222,019	240,837	242,652	240,552
Superannuation	395,840	395,840	276,961	412,496
Employee leave - annual	208,500	208,500	189,171	183,500
Employee leave - sick	50,000	50,000	88,781	60,000
Employee leave - LSL	20,500	20,500	85,089	43,000
Employee leave - PH	78,500	78,500	70,794	88,000
Employee leave - Other	8,500	8,500	5,946	7,500
Compassionate Leave	0	0	4,737	0
Training & Sundry	140,012	139,604	51,563	115,200
On-cost Credits recovered	(1,123,871)	(1,142,281)	(958,085)	(1,150,248)

\*Report Contains Filters

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**Bogan Shire Council  
Water Fund  
Draft Operating Budget 2026/2027**

Strategies	2025/26 Full Year Budget	2025/26 Review3 Projected Year End Result	2025/26 YTD Actuals (including Commit) April	2026/27 Total Budget
<b>Grand Total</b>	<b>345,104</b>	<b>993,810</b>	<b>(735,006)</b>	<b>554,131</b>
<b>Operating</b>	<b>50,104</b>	<b>50,104</b>	<b>(319,768)</b>	<b>39,131</b>
<b>Infrastructure</b>	<b>50,104</b>	<b>50,104</b>	<b>(319,768)</b>	<b>39,131</b>
Water	50,104	50,104	(319,768)	39,131
Water Revenue - Grants and Subsidies	(8,700)	(8,700)	52,568	(8,000)
Water Revenue - Access	(974,990)	(976,196)	(975,494)	(1,009,694)
Water Revenue - User	(1,189,025)	(1,155,229)	(1,029,586)	(1,215,714)
Water Revenue - Investment	(86,886)	(86,886)	0	(200,000)
Water Revenue - Other	(321,000)	(380,590)	(311,206)	(356,400)
Water - Expenses	2,630,705	2,657,705	1,943,949	2,828,939

\*Report Contains Filters

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**Bogan Shire Council  
Sewer Fund  
Draft Operating Budget 2026/2027**

Strategies	2025/26 Full Year Budget	2025/26 Review3 Projected Year End Result	2025/26 YTD Actuals (including Commit) April	2026/27 Total Budget
<b>Grand Total</b>	289,399	424,788	309,920	271,977
<b>Operating</b>	236,399	236,399	120,203	196,977
<b>Infrastructure</b>	236,399	236,399	120,203	196,977
<b>Sewer</b>	236,399	236,399	120,203	196,977
Sewer Revenue - Access	(407,935)	(407,935)	(407,344)	(421,643)
Sewer Revenue - User	(185,161)	(186,022)	(139,664)	(183,827)
Sewer Revenue - Investment	(72,960)	(72,960)	0	(92,566)
Sewer Revenue - Other	(10,250)	(9,389)	(7,589)	(7,950)
Sewer - Expenses	912,705	912,705	674,800	902,963

\*Report Contains Filters

## **5.7 CAPITAL BUDGET**

### **1. Introduction**

The purpose of this report is to present to Council the draft Capital Budget for 2026/27 in preparation for its adoption as part of the Operational Plan and Budget to be considered in Report 5.8.

### **2. Background**

The capital budget identifies planned expenditure on long-term purchases and significant investments such as land, buildings, road construction motor vehicles, equipment and office furniture that will be a Council asset for more than a year – in some cases for many years to come.

### **3. Discussion**

Council's total Capital program is \$20,349,022. This is funded by \$16,335,531 in grants and \$450,000 in plant sales leaving a net spend of \$3,563,491 including water and sewer. The program needs to be discussed at this meeting.

Council is reminded of the need to be aware of additional operating costs that would come into play for new infrastructure. This is especially the case where Council has built something new or created a new park or garden as there are always increases to maintenance costs including wages, plant, water, materials and electricity which all increase our operating budget costs for future years.

As things stand, Council will need to draw on cash reserves \$56,888 in the Sewer Fund and \$395,310 from the Plant fund to fund the draft capital budget and reduce the Capital Budget by \$34,198 to have a balanced budget in the General Fund including Waste.

Council has put in the Capital budget the potential for loans in 2026/2027 to fund a new Swimming Pool for Nyngan and Town Hall repairs/upgrades in case grant funding for both projects is not forthcoming. Council also resolved previously to borrow funds up to \$1,000,000 for any shortfall to fund the residential subdivision the amount needed at this stage is estimated to be \$700,000. In addition to this Council also resolved to borrow funds for the shortfall in the airport runway Pilot Activated Lights of \$303,450.

T-Corp loan rates as at 11/5/2026 were as follows:

- 3-year at 5.39%
- 5-year at 5.46%
- 10-year at 5.76%
- 15-year at 6.08%
- 20-year at 6.29%

If the Reserve Bank of Australia raises interest rates again as expected these rates will increase.

An example for an estimation on a \$1,000,000 fully amortised loan for a period of 10 years @ 5.76% fixed rate with quarterly repayments would be a cost of \$132,248 in repayments per year with total interest for the 10 year term amounting to \$322,485.

#### **4. Attachments**

1. Capital Budget General Fund including Waste Plant 2026-2027
2. Capital Budget Water Fund 2026-2027
3. Capital Budget Sewer Fund 2026-2027
4. Capital Budget Summary
5. Plant Fund Capital Purchases

#### **5. Recommendation**

1. That the Capital Budget Report be received and noted
2. That the draft Capital Budget be considered as part of Report 5.8 to this meeting
3. That the following amendments be made to the draft Capital Budget (detail to follow if required).

**Bogan Shire Council  
General Fund including Waste & Plant  
Draft Capital Budget 2026/2027**

	2025/26 Full Year Budget	2025/26 Review3 Projected Year End Result	2025/26 YTD Actuals (including Commit) April	2026/27 Total Budget
<b>Strategies</b>				
<b>Grand Total</b>	<b>4,047,805</b>	<b>17,966,908</b>	<b>10,298,888</b>	<b>5,156,391</b>
<b>Capital</b>	<b>2,528,235</b>	<b>16,244,506</b>	<b>4,083,079</b>	<b>2,973,671</b>
<b>Social</b>	<b>501,392</b>	<b>1,216,574</b>	<b>335,461</b>	<b>228,357</b>
Public Health	139,287	167,692	149,074	31,305
Medical Centre	139,287	167,692	149,074	31,305
Community Centres	252,309	432,063	162,382	148,000
Parks & Reserves	114,709	201,406	133,140	57,000
Sport & Recreational Facilities	35,000	41,288	13,141	15,000
Cemeteries	31,000	65,604	17,777	29,000
Swimming Pool	71,600	109,963	133,220	47,000
Halls, Museums, Theatre & Historic Buildings	0	4,985	7,900	0
Library	0	8,817	(142,797)	0
Inclusive Communities	109,796	616,819	24,005	49,052
Youth Services	0	507,023	(23,642)	0
Early Learning Centre	100,220	100,220	38,075	39,192
Seniors Living	9,576	9,576	9,572	9,860
<b>Infrastructure</b>	<b>2,438,677</b>	<b>14,514,930</b>	<b>3,311,613</b>	<b>1,969,888</b>
Plant System	1,298,000	1,298,000	1,346,456	1,795,000
Plant - Sales	(732,000)	(732,000)	(237,810)	(450,000)
Plant - Purchases	2,015,000	2,015,000	1,584,266	2,230,000
Plant - Workshop	15,000	15,000	0	15,000
Transport Networks	1,140,677	13,216,930	1,965,157	174,888
Road Capital Works	123,016	2,575,211	1,968,888	162,000
R2R - Local Roads (cap or mtnce)	0	243,584	317,608	0
Roads - Lead-in Infrastructure Capital Works	1,000,000	2,296,689	641,152	0
Parking Facilities	0	0	47,306	0
Resources for Regions Funding	0	0	(1,230,409)	0
Stronger Country Community Funds	0	0	20,639	0
Infrastructure Betterment Fund	0	0	26,377	0
Road Safety Program	0	7,669,220	60,725	0
Safer local Roads & Infrastructure Program	0	407,600	100,812	0
Civil Works - Expenses	17,661	24,626	12,059	12,888
<b>Environmental</b>	<b>414,166</b>	<b>890,382</b>	<b>304,253</b>	<b>616,426</b>
Natural Environment	20,000	22,638	9,285	10,000
Gardens	5,000	5,000	868	5,000
Bushcare	15,000	17,638	8,417	5,000
Waste & Recycling	108,360	229,007	48,358	149,792
Waste Depot	108,360	152,774	48,358	149,792
Waste Recycling	0	76,233	0	0
Built Environment	285,806	503,821	222,227	456,634
Council Owned Buildings	285,806	503,821	222,227	456,634
Health, Safety & Regulation	0	134,916	24,384	0
Compliance Management	0	10,158	2,268	0
Storm Water & Drainage	0	124,758	22,116	0
<b>Economic</b>	<b>84,000</b>	<b>524,129</b>	<b>44,834</b>	<b>119,000</b>
Public Transport and Air Services	50,000	246,550	(24,965)	60,000
Aerodrome	50,000	246,550	(24,965)	60,000
Tourism	10,000	10,000	2,710	10,000
Tourism	10,000	10,000	2,710	10,000
Local Industries and Business	24,000	267,579	67,090	49,000
Village Maintenance	24,000	267,579	67,090	49,000
<b>Civic Leadership</b>	<b>(910,000)</b>	<b>(901,509)</b>	<b>86,918</b>	<b>40,000</b>
Managing Our Business	(960,000)	(951,509)	28,647	40,000
Finance	(1,000,000)	(1,000,000)	0	0
Information Technology	40,000	48,491	28,647	40,000
Disaster Management	50,000	50,000	58,272	0
Levee Bank Protection	50,000	50,000	58,272	0

\*Report Contains Filters

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**Bogan Shire Council  
Water Fund  
Draft Capital Budget 2026/2027**

	2025/26 Full Year Budget	2025/26 Review3 Projected Year End Result	2025/26 YTD Actuals (including Commit) April	2026/27 Total Budget
<b>Strategies</b>				
<b>Grand Total</b>	345,104	993,810	(735,006)	554,131
<b>Capital</b>	295,000	943,706	(415,237)	515,000
<b>Infrastructure</b>	295,000	943,706	(415,237)	515,000
Water	295,000	943,706	(415,237)	515,000
Water Revenue - Grants and Subsidies	0	-3,227,770	(3,227,770)	0
Water - Expenses	295,000	4,171,476	2,812,533	515,000

\*Report Contains Filters

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**Bogan Shire Council  
Sewer Fund  
Draft Capital Budget 2026/2027**

Strategies	2025/26 Full Year Budget	2025/26 Review3 Projected Year End Result	2025/26 YTD Actuals (including Commit) April	2026/27 Total Budget
<b>Grand Total</b>	289,399	424,788	309,920	271,977
<b>Capital</b>	53,000	188,389	189,717	75,000
<b>Infrastructure</b>	53,000	188,389	189,717	75,000
Sewer	53,000	188,389	189,717	75,000
Sewer Revenue - Other	0	0	80,910	0
Sewer - Expenses	53,000	188,389	108,808	75,000

\*Report Contains Filters

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Description	Carryover from 2025/2026 (Operating Revenue)	Proposed Adopted New Items 2026/2027	SOURCE OF FUNDING				
			Grants/Loans	Plant Fund	2026/27 General Fund Operating Revenue	2026/27 Sewer Fund Operating Revenue	2026/27 Water Fund Operating Revenue
<b>WATER FUND</b>							
<b>Maintenance &amp; Renewals</b>							
Water main renewal	160,000	80,000					80,000
Depot Improvements	20,000	20,000					20,000
Raw Water to Junior League Oval/Moonagee Park	50,500						
Extend Raw Water to Race Course	20,000						
Household Meter Replacement	10,000	10,000					10,000
APC Channel desilting (68% funded by Cobar Water Board)	95,455	100,000					100,000
APC Annual Channel Structures Renewal program (68% funded by CWB)	83,349						
Off River Emergency Storage Maintenance (68% funded by CWB)	30,000	30,000					30,000
Tools & Equipment - Water		5,000					5,000
Work at Villages	23,894	20,000					20,000
Hermidale Village - Water Meters		20,000					20,000
Replace Ladders at each Village water tank and add a midway platform at Hermidale		125,000					125,000
<b>Water Storage</b>							
New Water Treatment Plant - Planning, Investigation & Design (Remaining Council contribution)	154,838						
<b>Bore Pipeline</b>							
Ground Water Assessment Options (Milestone 6 7 8 & 9)	0						
<b>Raw Water</b>							
Replace Powder Activated Carbon Plant	120,000	55,000					55,000
<b>Pump Stations</b>							
Replace Scada System	37,943						
Telemetry Upgrades	19,422	50,000					50,000
Instal scada to off river storage pumps	20,000						
<b>Subtotal - Water Fund</b>	<b>845,401</b>	<b>515,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>515,000</b>
<b>SEWER</b>							
<b>Renewals</b>							
Replace Electrical Control Panel No.4 Pump Station	30,000	20,000				20,000	
Replace lids & ladder & valves No 1 pump station	13,800						
Tools & Equipment - Sewer		5,000				5,000	
Inspect Pump Stations and Reline	50,000	50,000				50,000	
<b>Treatment Works</b>							
<b>Subtotal - Sewer Fund</b>	<b>93,800</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>
<b>PLANT FUND</b>							
Additions of Plant as per spreadsheet		2,230,000		2,230,000			
Disposal of Plant as per spreadsheet		-450,000		-450,000			
Small Plant Purchases		15,000		15,000			
	0	1,795,000		1,795,000			
<b>GENERAL FUND</b>							
<b>Buildings and Community Facilities</b>							
Showground Capital Works	11,304	15,000			15,000		
Cemetery - Memorial Ashes Wall	6,000						
Cemetery - Water Tank/Pump and connections (Plus Electricity Connected)	20,000						
Cemetery - Turf & Irrigation	6,000	4,000			4,000		
Cemetery - Install additional headwalls		25,000			25,000		
Tools - Building		5,000			5,000		
Renewal to 8A & B Dandaloo St - (Funded by Internal loan)	7,386						
Nynqan Pool - Replace vanities in bathrooms	12,000						

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Description	Carryover from 2025/2026 (Operating Revenue)	Proposed Adopted New Items 2026/2027	SOURCE OF FUNDING					
			Grants/Loans	Plant Fund	2026/27 General Fund Operating Revenue	2026/27 Sewer Fund Operating Revenue	2026/27 Water Fund Operating Revenue	
Nyngan Pool - Upgrade Power/Switchboard	13,000							
Nyngan Pool - Fix bottom of pool where lifted	35,600							
Nyngan Pool - Fix Tiles		15,000			15,000			
Nyngan Pool - New 50 Metre Pool		10,000,000	10,000,000					
Nyngan Pool - Improve Security (Barbed Wire Fencing, Roller Shutter, Alarm and Sensor Lighting)		15,000			15,000			
Nyngan Pool - Elbow at side of Pool		7,000			7,000			
Nyngan Pool - Replace shade sail at marshalling area		10,000			10,000			
ELC - Supply and Install New Heat Pump Dryer and Glass Front Fridge	4,000							
Waste Facility - Hermidale purchase site	20,000							
Waste Facility	24,414							
Waste Facility - Recycling	76,233							
Waste Facility - Nyngan Dig New Hole	60,000							
Waste Facility - Nyngan Dig New Hole - Girilambone		50,000			50,000			
Waste Facility - Nyngan Dig New Hole - Coolabah		50,000			50,000			
Dog Pound - Additional Kennels & Flood light	7,890							
Town Hall make safe/propping		100,000			100,000			
Town Hall renovations		4,000,000	4,000,000					
Town Hall roof repairs	25,488							
Upgrades to 26 Flashman Ave	33,074							
Replace Roof 26 Flashman Ave	50,000							
Upgrades to 25 Ellen St	10,563							
Nyngan Museum - Improvements to Sheds	5,000							
Girilambone Train Station / Museum - Railway sleepers		50,000			50,000			
Girilambone Train Station / Museum - Main Waiting Room Furniture		10,000			10,000			
Bogan Coffee Shop - Install accessible access	10,000							
Bogan Coffee Shop - Extend awning to front of shop		50,000			50,000			
Showground Cottage		50,000			50,000			
<b>Managing Our Business</b>								
Welding Area of Workshop Electricity Connection	24,488							
Key System for Council buildings - Stage 4	11,695							
Aerodrome - Lighting Council Funds	130,000	303,450	303,450					
Aerodrome - Lighting (Grant \$116,550 )	116,550							
Aerodrome - Pavement at Aircraft Parking Area (Stabilise and seal)		10,000			10,000			
Aerodrome - excavate current seal and pavement at refuelling area and replace with concrete		50,000			50,000			
IT Equipment	20,383	20,000			20,000			
PC Upgrades	10,055	20,000			20,000			
Medical Centre- Server Upgrade	10,764							
Improvements for Xmas		10,000			10,000			
Village Improvement Fund - Collierreina	44,529	6,000			6,000			
Village Improvement Fund - Coolabah	17,712	6,000			6,000			
Village Improvement Fund - Girilambone	44,739	6,000			6,000			
Village Improvement Fund - Hermidale	47,819	6,000			6,000			
Hermidale Tennis Clubhouse - insulation		15,000			15,000			
Hermidale Tennis Clubhouse - blinds		10,000			10,000			
Hermidale Tennis Clubhouse - Multi Purpose courts adjacent		100,000	100,000					
Works Depot Nyngan - Upgrade Power - Parks & Gardens		52,765			52,765			
Works Depot Nyngan - Upgrade Power - Store		77,828			77,828			
Works Depot Nyngan - Upgrade Power - Workshop	99,326							
Works Depot Nyngan - Upgrade Power - Office	3,501							
Works Depot Nyngan - Upgrade Power - Main Switchboard	2,024							
Works Depot Nyngan - Upgrade Power Contingency		24,000			24,000			

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Description	Carryover from 2025/2026 (Operating Revenue)	Proposed Adopted New Items 2026/2027	SOURCE OF FUNDING					
			Grants/Loans	Plant Fund	2026/27 General Fund Operating Revenue	2026/27 Sewer Fund Operating Revenue	2026/27 Water Fund Operating Revenue	
Works Depot Nyngan - replace guttering on roof and convert storm water discharge from internal to external	23,873							
Works Depot Nyngan - Pallet Racking and shelving for the store	20,000							
Works Depot - Accessible Amenities Block Male/Female		200,000	200,000					
Development Contribution - Community Asset	33,192							
<b>Parks and Reserves</b>								
Garden Small Plant & Tools		5,000			5,000			
Parks and Reserves Small Plant & Tools		5,000			5,000			
Bush Care Nursery Small Plant & Tools		5,000			5,000			
National Tree Planting Day	4,969	6,000			6,000			
Tree Planting Program - Nyngan Streets and Parks	25,536							
O'Reilly Park - Shelter near playground and skatepark	60,000							
Rotary Park Irrigation (River end)	15,736							
Heritage Park Irrigation/Sprinklers upgrade	32,369							
Additional Rock upstream and downstream of lower weir		30,000			30,000			
Aeration Fountain Bogan River		16,000			16,000			
<b>R2R</b>								
Gravel Resheeting	243,584	1,141,901	1,141,901					
Reseal of Local Roads		590,000	590,000					
<b>Road Safety Program</b>								
Tottenham Rd	7,755,536							
<b>Safer Local Roads &amp; Infrastructure Program</b>								
Monkey Bridge Bypass (Grant Funding additional funds yet to be determined)	407,600							
<b>Own Works</b>								
Levee Bank - replace gate ways and box sections	40,328							
School Bus Stop on Mitchell Highway 3km NW of Girilambone	20,000							
Ground Tanks	60,000	20,000			20,000			
Coolabah Culvert across from Hall		10,000			10,000			
Pipe Culvert Renewals Rural roads	180,000	20,000			20,000			
Bridge Repair Program	180,000	20,000			20,000			
Footpath Repair Program	51,378	20,000			20,000			
Kerb & Gutter Repair Program	50,649	20,000			20,000			
Footpath, Kerb & Access Ramps at Community Centre		52,000			52,000			
Grid Removal - Rural Roads Grid Removal Subsidy (as per Policy)	31,680							
Footpath * Bogan St & Hoskins St 180 Metres	42,800							
Civil Works Tools		5,000			5,000			
<b>Subtotal - General Fund</b>	<b>10,300,767</b>	<b>17,338,944</b>	<b>16,335,351</b>	<b>0</b>	<b>1,003,593</b>	<b>0</b>	<b>0</b>	
<b>Capital portion of Loan Repayments</b>		<b>175,078</b>			<b>175,078</b>			
<b>TOTAL - ALL FUNDS</b>	<b>11,239,968</b>	<b>19,899,022</b>	<b>16,335,351</b>	<b>1,795,000</b>	<b>1,178,671</b>	<b>75,000</b>	<b>515,000</b>	
<b>Available Funds</b>		19,759,523	16,335,351	1,399,690	1,087,590	86,023	850,869	
Cash Transferred in from Reserves				395,310	56,888			
<b>Excess of/ Shortfall in Capital Funding</b>		<b>- 139,499</b>	<b>0</b>	<b>0</b>	<b>34,193</b>	<b>11,023</b>	<b>335,869</b>	

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<b>Plant Fund Purchases</b>				
<b>PLANT NO.</b>	<b>DESCRIPTION</b>	<b>PURCHASE PRICE</b>	<b>DISPOSAL ESTIMATE</b>	<b>COST TO COUNCIL</b>
2003006	Passenger Vehicle - Director	60,000	35,000	25,000
2028003	Passenger Vehicle - Doctor	50,000	20,000	30,000
2039001	Passenger Vehicle - Doctor	60,000	36,000	24,000
2041001	Passenger Vehicle - Manager	50,000	25,000	25,000
2011005	Utility	50,000	22,000	28,000
2012003	Utility	45,000	15,000	30,000
2016006	Utility	55,000	18,000	37,000
2023002	Utility	45,000	22,000	23,000
2029001	Utility	45,000	16,000	29,000
2431001	Heavy Truck/Special Equipment - Jetpatcher	700,000	40,000	660,000
2178001	Heavy Truck - Prime Mover	400,000	70,000	330,000
2201001	Heavy Equipment - Low Loader / Float	220,000	80,000	140,000
2636001	Special Equipment - Backhoe Loader	250,000	35,000	215,000
1012001	Mower	40,000	6,000	34,000
New Item	Special Equipment - 20T Truck Hoist	160,000	10,000	150,000
		2,230,000	450,000	1,780,000

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## **5.8 OPERATIONAL PLAN AND BUDGET**

### **1. Introduction**

The purpose of this report is to present the draft of the 2026/2027 Operating Plan and Budget for Council's consideration and approval for public exhibition as required by the provisions of the Local Government Act.

### **2. Background**

Under the Integrated Planning and Reporting Framework prescribed by the New South Wales Government, Council has approved a draft Community Strategic Plan and Delivery Program.

In addition to these planning documents, Council is required to prepare and adopt an Operational Plan and Budget. The Operational Plan and Budget details the specific activities that will be carried out in 2026/27, the 2026/27 estimates of income and expenditure and a Revenue Policy containing the schedule of rates and a separate schedule of fees and charges.

The following is a summary of Operational Plan and Budget requirements contained in section 405 of the Local Government Act:

- Council must have an annual Operational Plan, adopted before the beginning of each financial year, outlining the activities to be undertaken that year, as part of the Delivery Program.
- The Operational Plan will include the Statement of Revenue Policy.
- The draft Operational Plan must be publicly exhibited for at least 28 days and public submissions can be made to Council during the period.
- The exhibition must be accompanied by a map showing where the various rates will apply within the Local Government area.
- Council must accept and consider any submissions made on the draft Operational Plan before adopting the Operational Plan.

### **3. Discussion**

As set out in Report 2, the reports presented to Council this evening have been sequenced to facilitate a step-by-step process to discuss pertinent issues.

The various components of the 2026/27 Operational Plan and Budget have been presented in draft form via Reports 5.4 through 5.7 and Council has had the opportunity for discussion, including any proposed amendments to the draft components.

Report 5.8 now brings all of those components, together with proposed amendments into a revised Draft Operational Plan and Budget for Council to consider and approve for public exhibition.

This draft Operational Plan and Budget, with any public comment received will be considered by Council at its meeting on 25 June 2026 for adoption.

It is proposed that Council adopt recommendation 1 below so that questions and debate can follow after which recommendation 2, including any amendments to the original draft, can be debated prior to adopting recommendation 3.

#### **4. Attachments**

Nil

#### **5. Recommendation**

1. That the draft Operational Plan and Budget 2026/2027 be considered.
2. That the following amendments be made to the draft Operational Plan and Budget 2026/27 (detail to follow if required).
3. That the draft Operational Plan and Budget 2026/2027 activities, be approved for public exhibition, incorporating the estimates of income and expenditure, Revenue Policy and schedule of Fees and Charges.

**6 MEETING CLOSURE**