



BOGAN SHIRE COUNCIL

Ordinary Business Paper

I hereby give notice that an Ordinary Council Meeting will be held on:

Date: Thursday, 28 May 2026

Time: 5.30pm

**Location: Bogan Shire Council
Council Chambers
81 Cobar Street
Nyngan**

**Derek Francis
General Manager**



Livestreaming of Council Meeting

This Council meeting is being livestreamed via Council's website and a person's image and/or voice may be broadcast.

A recording of the livestream will be published on the Council's website for at least 12 months after the meeting or for the balance of the Council's term, whichever is the longer period.

Attendance at the meeting is to be taken as consent by a person to their image and/or voice being livestreamed.

All speakers should refrain from making any defamatory comments or releasing any personal information about another individual without their consent.

Council accepts no liability for any damage that may result from defamatory comments made by persons attending meetings - all liability will rest with the individual who made the comments.

The meeting must not be livestreamed or recorded by others without the prior written consent of the Council in accordance with the Council's code of meeting practice. Any person who contravenes or attempts to contravene this requirement may be expelled from the meeting.

Table of Contents

1	Opening Prayer.....	7
2	Remembrances.....	7
3	Apologies	7
4	Disclosure of Interests.....	7
5	Confidential Matters	8
5.1	TENDER 2026/2027-2 GRAVEL HAULAGE SERVICES	8
5.2	TENDER 2026/2027-003 ROAD BASE CRUSHING	9
5.3	TENDER 2026/2027 -004 MAINTENANCE GRADING AND GRAVEL RESHEETING	11
5.4	TENDER 2025-2026-007 NYNGAN AIRPORT RUNWAY LIGHTING UPGRADE	13
5.5	TENDER FOR PROVISION OF BITUMEN SPRAY SEALING SERVICES T012627OROC.....	23
5.6	TENDER FOR SUPPLY & DELIVERY OF BULK FUEL & ADBLUE T022627OROC.....	24
6	Confirmation of Ordinary Minutes	32
7	Notice of Motion	33
	Nil	
8	Mayoral Minutes	33
	Nil	
9	Committee Meeting Minutes.....	33
	Nil	
10	General Manager’s Reports.....	34
10.1	GENERAL MANAGERS CHECKLIST	34
10.2	VILLAGE MEETING APRIL 2026	49
10.3	LG NSW RURAL AND REGIONAL HEALTH ACTION PLAN	61
10.4	DISABILITY INCLUSION ACTION PLANT (DIAP)	70
11	People and Community Services Reports	91
11.1	YOUTH AND COMMUNITY CENTRE OPERATIONAL REPORT.....	91
11.2	LIBRARY REPORT	96
11.3	DOLLY PARTON IMAGINATION LIBRARY FUNDING.....	98
11.4	TOURISM FUNDING 2026/27	105
11.5	ULTRASOUND SERVICES FEES.....	106
12	Finance and Corporate Services Reports	110
12.1	INVESTMENTS APRIL 2026.....	110
12.2	SUMMARY OF RATEs AND ANNUAL CHARGES COLLECTION.....	112
12.3	LONG TERM FINANCIAL PLAN 2026-2036	113

12.4	2025/26 QUARTER 3 BUDGET REVIEW OLG FORMAT.....	128
13	Infrastructure Services Reports	138
13.1	DEPARTMENTAL ACTIVITY REPORT.....	138
14	Development and Environmental Services Reports	142
14.1	DEVELOPMENT APPLICATIONS REPORT.....	142
14.2	DETERMINATION OF DEVELOPMENT APPLICATION 2026/012.....	145
14.3	BOGAN RIVER BUSHCARE REPORT	164
14.4	CEMETERIES POLICY	170
14.5	DUCK CREEK RACES - ALCOHOL PROHIBTED AREA.....	190
15	Precis of Correspondence.....	191
15.1	CORRESPONDENCE RECEIVED FROM ROY BUTLER MP, MEMBER FOR BARWON	191
15.2	CORRESPONDENCE RECEIVED FROM ROY BUTLER MP, MEMBER FOR BARWON	194
15.3	CORRESPONDENCE FROM ISLA ROSS.....	196
15.4	CORRESPONDENCE RECEIVED FROM PENNY MURRAY.....	198
16	Meeting Closure	200

- 1 OPENING PRAYER**
- 2 REMEMBERANCES**
- 3 APOLOGIES**
- 4 DISCLOSURE OF INTERESTS**

5 CONFIDENTIAL MATTERS

Recommended that Council move into a closed session of Council with the public excluded, in accordance with the *Local Government Act 1993* section 10A(2).

MINUTES OF CONFIDENTIAL MEETING - 23 APRIL 2026

5.1 TENDER 2026/2027-2 GRAVEL HAULAGE SERVICES

CONFIDENTIAL

5.2 TENDER 2026/2027-003 ROAD BASE CRUSHING

CONFIDENTIAL

CONFIDENTIAL

5.3 TENDER 2026/2027 -004 MAINTENANCE GRADING AND GRAVEL RESHEETING

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

5.4 TENDER 2025-2026-007 NYNGAN AIRPORT RUNWAY LIGHTING UPGRADE

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

**5.5 TENDER FOR PROVISION OF BITUMEN SPRAY SEALING SERVICES
T012627OROC**

CONFIDENTIAL

5.6 TENDER FOR SUPPLY & DELIVERY OF BULK FUEL & ADBLUE T022627OROC

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

CONFIDENTIAL

6 CONFIRMATION OF ORDINARY MINUTES**6.1 MINUTES OF ORDINARY MEETING - 23 APRIL 2026**

The minutes of the Ordinary Council Meeting held at the Bogan Shire Council, Council Chambers, 81 Cobar Street, Nyngan on 23 April 2026 have been circulated to Council.

Recommendation

That the minutes of the Ordinary Council Meeting held at the Bogan Shire Council, Council Chambers, 81 Cobar Street, Nyngan on 23 April 2026, be received and noted.

6.2 MINUTES OF EXTRAORDINARY MEETING - 21 MAY 2026

The minutes of the Extraordinary Council Meeting held at the Bogan Shire Council, Council Chambers, 81 Cobar Street, Nyngan on 21 May 2026 have been circulated to Council.

Recommendation

That the minutes of the Extraordinary Council Meeting held at the Bogan Shire Council, Council Chambers, 81 Cobar Street, Nyngan on 21 May 2026, be received and noted.

7 NOTICE OF MOTION

Nil

8 MAYORAL MINUTES

Nil

9 COMMITTEE MEETING MINUTES

Nil

10 GENERAL MANAGER’S REPORTS

10.1 GENERAL MANAGERS CHECKLIST

Item	Date	Minute No	Matter	Action Required	Officer	Status
1	21/12/2017	392/2017	Increase of train speed through Nyngan	Strong letter of concern and a request to address Council be sent to the relevant rail authorities and a copy to the local member.	GM	Refer below.
	23/11/2023	282/2023		That Council respond to Minister Aitchison, with a request that the train speed limit be reduced to 20km/hour, as Council is not in a position financially to provide rail crossing lights.		This matter was drawn to the attention of Minister Aitchison on 12/01/2024 during her visit to Nyngan. Further letters sent to Minister Aitchison and Roy Butler MP. Discussed with Minister Aitchison on 15/07/2024 during her visit to Nyngan. Letter received from Minister Aitchison. TNSW has requested a review of train speeds from UGL.
2	27/02/2025	012/2025	Nyngan Emergency Bore	That Council seek tenders for the Nyngan Emergency Bore project as now proposed by NSW Public	DIS	

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
				<p>Works with the following scope of works:</p> <ul style="list-style-type: none"> i. Installation of a new bore, with power supply, in the vicinity of the current bore that meets the boundary proximity requirements of the Water Sharing Plan. ii. Installation of pipeline from the new bore site to Nyngan iii. Project design, project management and other associated costs. 		<p>Update:</p> <p>Construction of the pipeline from the bore, along Old Warren Road has been completed.</p> <p>Investigation of a preferred route through Nyngan is in progress.</p>
	23/10/2025	228/2025		<p>That Council make application through the required processes for the Minister to exercise their discretion under the modified Clause 37(4)(d) to permit approval of the water supply work on the original bore site for the Nyngan Emergency Bore in parallel that Council pursues the regulatory</p>	DIS	<p>DCCEEW consultation closed on 31/12/2025, and they have advised that they are currently reviewing objections received.</p> <p>DCCEEW have sought further information from objectors. The closing date is 17 April 2026.</p>

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
				processes to continue with the second bore in keeping with Resolution 12/25.		
3	27/05/2021	126/2021	Addressing Local Job Vacancies	Council delays the launch of the marketing campaign until progress is made with establishing more housing accommodation in Nyngan.	DPCS	Refer below.
	28/09/2023	207/2023		Council provides a budget of \$25,000 for production of videos for the relocation campaign.		<u>Update</u> Production of Health and Education video in progress.
4	25/07/2024	144/2024	New Water Treatment Plant Site	That Council does not proceed with building the new Water Treatment Plant on the site adjacent to the substation at the end of Dandaloo Street. That Council constructs the new Water Treatment Plant on the Council owned land at the Raw Water Pump Station at the upper weir.	DIS	In Progress

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
5	24/10/2024	245/2024	Reclassification of Land – 8 Tabratong Street	That Council resolve to: 1. Lodge the Planning Proposal to Reclassify Public Land at 8 Tabratong Street Nyngan with the Department of Planning, Housing and Infrastructure for a Gateway Determination.	DDES	Awaiting Planning Approval from DPHI.
6	27/07/2023 25/07/2024	160/2023 146/2024	School Exchange Program	The General Manager commence discussions around the future of the Tongling Exchange Program, with a report to Council. That Council consider locations that may have economic/industry ties for the School Exchange Program, to enhance the student experience.	GM	Discussions held with Principal, Nyngan High School.
7	26/10/2023	247/2023	Before and After School Care, Nyngan	That the Before and After School Care matter be further pursued with the Department of Education, and if necessary, the Minister.	GM	Refer below.

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
	22/02/2024	009/2024		Issue of lack of Before and After School Care in Nyngan be referred to Local Member.		Correspondence sent to Local Member.
	25/07/2024	147/2024		That Council request the Local Member to make further contact with the Minister for Education about the lack of Before and After School Care in Nyngan.		Email sent to Local Member in August 2024. Contact, with reminder, made with Local Members Office October 2024. GM and DPCS met with officials of Department of Education to discuss community concerns. Local Member has written to Minister for Education and Early Learning and issued a press release. Update: Precis item refers
8	23/11/2023	278/2023	Nyngan Year-Round Fishery	That Council provide in principle support for the development of a Memorandum of Understanding with DPI Fisheries for a managed fishery in the Nyngan off-river storages, with a further report to Council to consider a draft Memorandum of Understanding.	DIS	Department of Primary Industries and Regional Development have advised that preparation of a risk assessment and draft Memorandum of Understanding is in progress. Contact made with the Department of Primary Industries and Regional Development representative, who

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
						confirmed the Departments desire to progress the Fishery. A draft Memorandum of Understanding has been received and is being reviewed.
9	27/06/2024	134/2024	Nyngan Community Homes	That Council request that Nyngan Community Homes Association presents a satisfactory Business Plan and shows it has the capacity to build planned homes on the land, Council will consider an appropriate arrangement to facilitate the provision of the land which was formerly the Palais Theatre, on the basis of that plan.	GM	Email forwarded to Nyngan Community Homes with Council resolution and to contact the General Manager if further information is required. Business Plan received from Nyngan Community Homes, 01/12/2024 with a request to address Council at a future meeting. Date to be determined in consultation with Mayor. Further information now received from Nyngan Community Homes. Meeting with Nyngan Community Homes scheduled April 2026. Update: Community homes to present to June Council Meeting

Item	Date	Minute No	Matter	Action Required	Officer	Status
10	27/03/2025	045/2025	Cobar Water Board Water Supply Agreement	That the General Manager enter into a lease agreement with the Cobar Water Board for Lot 1 DP803368 for a period of 10 years, at an agreed market related rental, with annual rent renew for the purposes of the installation of solar panels and a water pump station. This agreement is subject to a successful negotiation of a Water Supply Agreement with Cobar Water Board.	GM	In progress
11	26/03/2026	054/2026	Cobar Water Board Minor Consumers in Bogan Shire	That a letter be written to Cobar Water Board asking that the requests made in previous letters be acknowledged and answered, including: A copy of the legal advice; Details as to how and why the WAL held by CWB was transferred free of charge to various mining entities in 2013;	GM	<u>Update</u> Letter forwarded to Cobar Water Board.

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
				<p>And could Council also be provided with:</p> <p>A copy of the Agreements held between CWB and the minor consumers detailing each parties obligations.</p>		
12	26/03/2026	052/2026	Hermidale Water	<p>That Council notifies the residents of Hermidale that there is excessive water consumption, and that Council is monitoring this.</p> <p>That Council installs a sign at the overhead tank, that if you require bulk water, that people contact Bogan Shire Council, Department of Infrastructure Services.</p> <p>That Council continues to monitor the situation closely and ensure the meter on the outlet is calibrated and correct.</p>	DIS	<p><u>Update:</u> Letter forwarded.</p> <p><u>Update:</u> Signs installed.</p> <p>COMPLETED</p> <p><u>Update:</u> Regular reading of the Cobar Water Board's meter continues.</p>

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
13	27/11/2025	274/2025	Nyngan Cemetery	That the simple style of cemetery row marker (approx. \$15 each), be installed, with costs to be covered from existing operating budget.	DIS	Row markers yet to be fabricated. COMPLETED
14	27/11/2025	280/2025	Tree Removal Request – 9 Mudal Street Nyngan	That Council approves that the pine tree be removed on the provision that the applicant maintain trees to be supplied from the Bogan River Bushcare Nursery. Given that the tree is assessed as being in good health, Council requires the applicant to pay 50% of the removal cost of the tree.	DDES	COMPLETED Council have made contact with the applicant. COMPLETED
		281/2025		Prior to carrying out the previous resolution 280/2025, that Council contacts Essential Energy to see if removal of this tree is part of their future program of works.		

Item	Date	Minute No	Matter	Action Required	Officer	Status
						between Council and applicant to finalise timing of removal. COMPLETED
15	27/11/2025	282/2025	Wangaaypuwan Wellness, Nyngan LALC	That the Mayor facilitates a discussion between Wangaaypuwan Wellness and local State Member Roy Butler about this matter, given that the NSW Government is responsible for providing housing assistance for women and children experiencing domestic and family violence.	GM	Wangaaypuwan Wellness advised of Councils decision. Contact made with Roy Butler's office to facilitate a meeting. Update Awaiting update from Roy Butler's Office
	27/11/2025	283/2025		That Council provide, in principle, support for the establishment of temporary accommodation to support women and children experiencing domestic and family violence in Nyngan and ask that the Mayor and General Manager investigate the possibility of providing a suitable building for a	GM	Refer above

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
				12 month trial period through the discussions with State Member Roy Butler.		
16	18/12/2025	308/2025	Sale of Land – 25 Lot Subdivision	<p>That Council, in the first release of land, choose to use an Expression of Interest process for the purchase of lots in Stage 1 of the new Hoskins Street residential subdivision with EOI's closing on the 27 February 2026.</p> <p>That the following criteria be used by Council, to determine successful expressions of interest:</p> <ul style="list-style-type: none"> a) Council selects 8 blocks for the first release, Lot numbers 3, 5, 8, 10, 15, 17, 21, 23 then 8 blocks for the second release and 9 blocks for the third release. 	DFCS	<p>Expression of Interest process undertaken.</p> <p>COMPLETED</p>

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
				<p>b) In the first release, limit to individual persons and only one lot per buyer.</p> <p>c) Expressions of interest will only be accepted from persons currently living in the Bogan Shire with proof of residence to be provided by way of a current electricity bill (most recent) and driver's licence.</p> <p>d) Only offers exceeding \$35,000, including GST, will be considered.</p> <p>e) Commitment to complete building works for a dwelling within 2 years of purchase, as negotiated by Council.</p> <p>f) Buyers may list at least three lots in order of priority to give Council the option to allocate lots and negotiate with buyers</p>		

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
				<p>based on highest offers and meeting criteria.</p> <p>g) Should more than one EOI be offered on a lot, then the highest offer will be considered. If offers are equal on any one lot, then Council may negotiate with all interested parties.</p> <p>h) All offers that meet the criteria will be submitted to Council, through the formal meeting process, to make decisions on the sale of lots.</p>		
	26/03/2026	050/2026		That the General Manager or delegate negotiate with the two eligible offers for the sale of the blocks they were interested in, in their EOI.	DFCS	<p>Update:</p> <p>Awaiting registration of lots before contracts of sale can be negotiated and other lots put on the market.</p>

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
				<p>That Council move the remaining 23 lots that are ready for sale to full open-market sale, with pricing and contract terms to be finalised by the General Manager or delegate.</p> <p>That Council engage one or more real estate agent through an appropriate procurement process to market and sell the lots on Council's behalf.</p> <p>That Council enter non-exclusive arrangements with interested builders to offer house-and-land package options to prospective buyers, ensuring compliance with procurement requirements and maintaining transparency.</p> <p>That Council continue promoting the subdivision through Council's website and social media.</p>		

Item 10.1

Item	Date	Minute No	Matter	Action Required	Officer	Status
				<p>That Council limit the maximum number of 8 blocks to be sold to any one entity, with approaches in excess of this amount to come back to Council for a decision.</p> <p>Commitment to complete building works for a dwelling within 2 years of purchase as negotiated by Council.</p>		

1. Attachments

Nil

2. Recommendation

That the report relating to the Monthly Checklist be received and those items marked as “Completed” be removed from the Checklist.

10.2 VILLAGE MEETING APRIL 2026**1. Introduction**

The purpose of this report is to record matters raised during the April 2026 Village Meeting, as well as progress made with items raised in previous meetings with community members.

2. Background

Councillors and management staff met with the local communities of Coolabah, Girilambone and Hermidale on Tuesday 28 April 2026 as part of Council's regular annual meeting program.

3. Discussion

At the start of each meeting, the Mayor informed community members of a number of matters of interest in the Bogan Shire area and the General Manager then gave a report back on outstanding items from previous meetings.

An opportunity was provided to all community members present to raise questions or matters of concern.

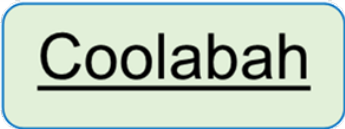
The village checklist was updated with all items raised requiring action and is attached.

4. Attachments

1. Village Meeting Checklist

5. Recommendation

That the Village Meeting Report be received and noted.



Bogan Shire Council

Key discussion points and actions:

Items for Action	Responsible Officer	Status
Items for action from Meeting 9 May 2023		
Low level crossing on Monkey Bridge Road impassable	DIS	Representation made to local State Member following correspondence from NSW DPI Fisheries DPI Fisheries issued an Order requiring removal of crossing by 18 March 2025. Council has been successful in obtaining a grant to partially cover the cost of installing a box culvert crossing, however this project could not be completed by 18 March 2025. Council have negotiated an extension of time to comply with the Fisheries Order, but it is subject to neither Council or anyone else attempting to rehabilitate or repair the existing crossing. UPDATE APRIL 2026 Tenders have been called and are under consideration. Council has requested a meeting with the Minister for Agriculture
Hall – culverts on entrance road be replaced / moved to allow buses to turn in more easily	DIS	Update: December 2025 COMPLETED

Items for Action	Responsible Officer	Status
Items for action from Meeting 19 November 2024		
Rail corridor is a major source of weeds spreading onto local properties. UGL maintenance insufficient	DDES	<p>UPDATE: April 2026</p> <p>A request has been made to UGL to send through their weed maintenance plan for BSC including the disused line that runs through Girilambone and Coolabah. Response received 14/4/25 stating that “A right-of-way inspection was undertaken on sections of the Nyngan to Bourke non-operational line early in the financial year, we found nothing that required urgent attention but are open to suggestions on the management of this line.”</p> <p>Some spraying has taken place and biocontrol has been released in the area.</p>
Width of highway still of concern where steep batters are encountered. Request for Council to again raise this matter with TfNSW and Local Member.	DIS	<p>Section of highway approx. 5km south of Girilambone raised with TfNSW during March 2025 inspection</p> <p>UPDATE: April 2026</p> <p>Raised with State Member Roy Butler in July 2025</p> <p>Raised with TfNSW staff in February 2026</p>
Low water pressure in public toilets at bus stop.	DIS	<p>Pressure is largely determined by the height of the reservoir. However, a larger diameter service will be installed to the toilets. This should improve the volume of water available.</p> <p>UPDATE: December 2025</p> <p>Larger service installed.</p> <p>COMPLETED</p>
Sign on highway needed to direct people to public toilets. TfNSW to approve location.	DIS	Raised with TfNSW

Items for Action	Responsible Officer	Status
Request for letters to be sent to owners of overgrown properties in village – start of fire season	DDES	Letters were sent in 2024 as requested. Villages to be inspected prior to the fire season and letters to be issued where required. Inspections of villages carried out week commencing 8/12- letters issued accordingly. COMPLETED UPDATE: April 2026 Inspections were carried out in December 2025 and letters issued accordingly.
Items for action from Meeting 1 April 2025		
Town water tank really low, water quality bad. Are there issues with pumping water from Wilga Tank?	DIS	UPDATE: December 2025 Pumping occurred Water storage for both Coolabah, Wilga tank and Girilambone are low. Water restrictions in place COMPLETED
Toilet cleaning – request to remunerate the person who cleans the toilets	DIS	UPDATE: December 2025 COMPLETED
Town slashing – could Council consider purchase of a ride-on mower.	DIS	UPDATE: December 2025 COMPLETED
Properties surrounding village currently part of Western LLS – could Council consider alternative acquiring this land.	GM	UPDATE: April 2026 Preliminary enquires made, further report to Council
Tubbavilla Rd – water ponding in some areas	DIS	Update: December 2025 Tubbavilla Rd has since been graded COMPLETED

Items for Action	Responsible Officer	Status
Items for action from Meeting 12 December 2025		
Request to extend culvert opposite Hall entrance	DIS	Noted – to be investigated UPDATE Included in budget Estimates
Bitumen seal edge break to white line on Highway north of Coolabah needs repair	DIS	Will be addressed
Items for action from Meeting 28 April 2026		
New public toilet will require a back-up water tank to ensure adequate supply for cleaning	DIS	To be investigated
Edge drop off on Arthur Hall VC Way near Exley	DIS	To be investigated
Condition of ramp on Brewarrina Road (near turn-off to Monkey Bridge) is concerning	DIS	To be investigated
Prickly Pear – request for more action to control – especially towards Byrock	DDES	To be investigated

Bogan Shire Council



Key discussion points and actions:

Items for Action	Responsible Officer	Status
Items for action from Meeting 15 April 2021		
Shire to ask RMS to consider children crossing / bus stop sign on highway near shop.	DIS	Discuss at Traffic Committee TfNSW investigating bus stop and people crossing signs. RMS asked to investigate <u>UPDATE: March 2025</u> Raised at March 2025 Traffic Committee meeting
Items for action from Meeting 16 November 2023		
Gutter at school needs repair / clearing	DIS	Inspection undertaken and cleaning to be carried out. <u>UPDATE: December 2025</u> Gutter has been cleaned – further work will be done when road construction completed in December 2025 COMPLETED
Highway batters remain a safety concern	DIS	Referred to, and inspected by TfNSW <u>UPDATE: April 2026</u> Raised again during February 2026 joint inspection with TfNSW
Park needs loam to encourage grass to grow	DIS	Not yet started due to weather conditions

Items for Action	Responsible Officer	Status
Unsightly vehicles in roadway outside residences	DDES	Letter sent to resident (Ranger attended residence twice to discuss clean up. UPDATE: December 2025 Efforts have been made by the resident with a commitment to complete the clean-up.) Inspection completed week commencing 8/12/25 – Site had improved at time of inspection
Items for action from Meeting 11 April 2024		
Furniture for Train Station	GM	Committee to look at grants and/or donations of good quality period furniture.
Items for action from Meeting 19 November 2024		
Community to nominate a suitable date and format for function at Train Station – opportunity to mark the opening of the building and include community consultation on use and free camping area. (Tentative feedback March/April 2025)	GM	UPDATE: Formal Opening of Girilambone Railway Station Saturday 12 April 2025 COMPLETED
Items for action from Meeting 1 April 2025		
Signage off highway to free camping needed	DIS	UPDATE: December 2025 Raised with TfNSW at Traffic Committee meetings
Gravel required at free camping area.	DIS	Not yet started

Items for Action	Responsible Officer	Status
Refer 70km/h zone through village to the RMS to become 50km/h zone	DIS	UPDATE: April 2026 Raised with TfNSW at Traffic Committee meetings TfNSW have undertaken traffic speed surveys – update via Council Resolution from 23/4/26
Water supply – issue with odour	DIS	UPDATE: December 2025 Additional water pumped from Wilga Tank COMPLETED
Can the scrap metal be removed from the waste pit	DDES	UPDATE: December 2025 This is difficult due to the overhead powerline running directly above the pit. COMPLETED
Items for action from Meeting 12 December 2025		
Swing set needed in Park	DIS	Noted – community to consider use of village funds.
Solar light / other overhead lighting required in free camping area.	DIS	Noted – community to consider use of village funds.
Complaints received about content (facilities and things to do) of Country Heartline website. Sign required in town on attractions etc.	DPCS	Noted – to be investigated / addressed with Country Heartline Update: Feedback provided to Country Heartline website contact and all requested changes have been made. Noted – for further discussion.
War memorial upgrades required if grant funding is available.	GM	Noted - Council will advise of any opportunities it becomes aware of.

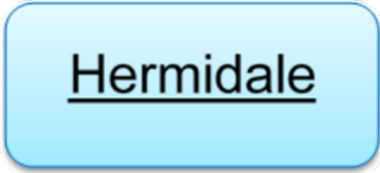
Items for Action	Responsible Officer	Status
Fast fill fire truck access is broken.	DIS	UPDATE: COMPLETED
Tip causing issues with wind blown litter	DDES	Noted – to be investigated further
Highway signage damaged / fallen over at main Mitchell Hwy & Arcturus St intersection	DIS	UPDATE: COMPLETED
Potholes in shoulder at the intersection of Mitchell Hwy & Arcturus St	DIS	UPDATE: COMPLETED
Use of tip to bring in waste from other areas (Sydney)	DDES	Noted – to be investigated
Items for action from Meeting 28 April 2026		
Booramugga Rd bypass – issue with ambulance and others being directed past the mine entrance by GPS. Signage required.	DIS	To be investigated
Murrawombie Road – section that has been worked on needs an upgrade. Maintenance doesn't last.	DIS	To be investigated
Status of pedestrian crossing across from park to be clarified	DIS	To be investigated
Concern about road trains from new mine development passing through the village	DDES	To be investigated

Items for Action	Responsible Officer	Status
Better arrangements to be made for the key at the train station (eg lockbox)	GM	To be investigated
Lights in the park needed – seems the supply may have been cut when the toilets were installed	DIS	To be investigated
Request for dates and duration of RMS traffic counts on Mitchell Highway – as well as methodology, <u>eg</u> equipment used in determining that a reduced speed limit on the highway wasn't warranted	DIS	To be investigated
Playground gate needs a new hinge	DIS	To be investigated
Concern around Department of Planning's considerations for adequacy of village water supply in new housing developments (when they are undertaken as exempt development)	DDES	To be investigated



Bogan Shire Council

Key discussion points and actions:



Items for Action – Previous Meetings	Responsible Officer	Status
Items for action from Meeting 9 May 2023		
Request for signage promoting village from a tourism perspective on either side of town – uniform for each village	GM	To be considered as part of Tourism Strategy (branding purposes)
Items for action from Meeting 11 April 2024		
Showgrounds – needs a sign with visible address for visitors and emergency services. Also a fingerboard/s to direct people through the village.	DIS	Sign with street address (15 Currans Road) installed at entry to Showgrounds UPDATE: December 2025 Finger boards still required
Request to RFS to have 200,000 litre tank installed for firefighting.	DIS	To be referred for discussion at RFS Service Level Meeting. UPDATE: December 2025 Has been raised with RFS
Items for action from Meeting 1 April 2025		
Town water tanks are dry – can Council investigate clearing drains or other issues	DIS	UPDATE: December 2025 Drains were cleared in April/May COMPLETED

Items for Action – Previous Meetings	Responsible Officer	Status
Truck turning lane off highway on to Nymagee Rd needed.	DIS	UPDATE: December 2025 Raised with TfNSW at Traffic Committee meetings
Items for action from Meeting 12 December 2025		
Suggestion for a multipurpose court on the eastern end of the tennis courts if grant funding becomes available.	DIS	Noted – Council will advise of any opportunities it becomes aware of.
Blinds and insulation required in the Hall.	GM	Noted – community to consider use of village funds.
Items for action from Meeting 28 April 2026		
Request for grass around Hall to be slashed	DIS	To be investigated
Concern about low tree branches on Nymagee Rd (past 50km/h sign)	DIS	To be investigated

10.3 LG NSW RURAL AND REGIONAL HEALTH ACTION PLAN

1. Introduction

The purpose of this report is to advise Council of the release of Local Government NSW's Rural and Regional Health Action Plan – in particular to note the inclusion of Bogan Shire Medical Centre as a case study in the Plan.

2. Background

Local Government NSW, the peak body for councils across New South Wales, has launched a detailed action plan to address the growing healthcare crisis in rural, regional and remote communities.

The launch of the plan marks the beginning of a campaign from Councils across NSW to demand action on regional health in the lead up to the March State Election.

3. Discussion

The messaging in LGNSW's Action Plan's Point 3 is entirely consistent with advocacy that the Mayor and staff have undertaken through our Local Members and the National Rural Health Alliance: Bogan Shire Council has to be reimbursed for the cost of operating the Bogan Shire Medical Centre.

4. Attachments

1. LGNSW Rural & Regional Health Action Plan

5. Recommendation

That this report be received and noted.



“Caring for our regions”

**A Six Point
Action Plan on
RURAL &
REGIONAL
HEALTH**

PRESIDENT’S FOREWORD

Communities in rural, regional and remote NSW are facing a crisis in the provision of essential healthcare services. Residents in these areas have poorer health outcomes and face significant challenges in accessing health and hospital services compared to people living in metropolitan areas.¹

Shamefully, life expectancy for people living in the bush is about 3 years less than those in the city².

It is completely unacceptable that someone’s postcode will determine their access to essential healthcare services.

For too long, councils have been stepping in to fill the void for their communities.

**ONE VOICE
FOR COUNCILS**

As the peak body representing the local government sector, LGNSW is advocating for the meaningful implementation of all [44 recommendations](#) from the 2022 report of the NSW Parliamentary Inquiry into rural and regional healthcare. But the time for inquiries and reports is over. Our communities need and deserve real action to address this crisis.

That is why LGNSW is fighting hard for this six point action plan and stands ready to work with the State and Federal Governments to deliver better health outcomes for our communities.

Mayor Darcy Byrne
President LGNSW

¹NSW Ministry of Health. (2023). NSW Regional Health Strategic Plan 2022-2032

²NSW Ministry of Health. (n.d.). Regional health. HealthStats NSW. Retrieved April 30, 2026

LGNSW'S SIX POINT ACTION PLAN TO ADDRESS THE RURAL AND REGIONAL HEALTHCARE CRISIS



1. Strengthen the regional health workforce

The NSW Government must establish a Regional Health Workforce Investment Package, with \$440 million over four years, to address systemic workforce shortages across general practice, specialist care, nursing, allied health and particularly mental health services in rural, regional and remote NSW.



2. A GP guarantee

In a country as wealthy as ours, it is unacceptable that in parts of rural, regional and remote NSW accessing a GP is nearly impossible. A GP guarantee is needed, requiring targeted investment in regional training pathways and recruitment and retention incentives, and long-term workforce sustainability. LGNSW calls for a \$200 million investment over four years to expand regional GP training, support recruitment in hard-to-fill locations, and ensure consistent access to primary care in under-serviced communities.



3. Reimburse councils for filling the health gaps

The NSW Government must establish a rural, regional and remote health reimbursement scheme to compensate councils for costs incurred in supporting access to local healthcare. LGNSW calls for a \$20 million program over four years to reimburse councils that are forced to redirect funding from core infrastructure and community services to support access to local healthcare.



4. Fund patient transport as core health infrastructure

The NSW Government must recognise patient transport as core health infrastructure. LGNSW calls for a \$150 million investment over four years to provide sustainable funding for community transport services and integrated health and transport planning to improve access to care across rural, regional and remote NSW.



5. Safe, local maternity care

The NSW Government must reverse the decline in rural birthing services and restore safe, local maternity care. This requires targeted investment of \$120 million over four years to protect and rebuild rural birthing units and expand midwife-led continuity of care and culturally safe maternity models, including for Aboriginal women and communities.



6. Invest in community-based aged care and ageing in place

The NSW Government needs to work with the Commonwealth to establish a Rural and Regional Aged Care Transition Fund, with \$250 million over four years, to:

- expand council-delivered supports for ageing in-place, including in-home care and community-based services in under-serviced regions;
- support transitional care models that reduce hospital discharge blockages; and
- enable faster delivery of residential aged care infrastructure in high-need communities.



#1 STRENGTHEN THE REGIONAL HEALTH WORKFORCE

PROBLEM

Access to health care in rural, regional and remote NSW is fundamentally constrained by a persistent shortage of health professionals. Workforce gaps extend across general practice, specialist care, nursing, allied health and mental health, limiting service availability and placing unsustainable pressure on existing staff.

Health worker attraction and retention is hindered by a combination of structural and lifestyle barriers. These include a shortage of affordable housing, limited access to childcare, and a lack of employment opportunities for partners.

Geographic isolation, limited transport connectivity and professional isolation further reduce the attractiveness of regional practice. At the same time, heavy workloads, reliance on locums and limited career pathways contribute to burnout and high turnover.

While targeted incentives have delivered some improvement, the need for a more sustained and systemic response is needed.

SOLUTION

The NSW Government should establish a Regional Health Workforce Investment Package with additional dedicated investment of \$440 million over four years, reflecting the scale and complexity of workforce shortages across rural and regional NSW.

Without this investment, workforce constraints will continue to limit access to care, exacerbate health inequities, and drive avoidable demand across the broader health system.

CASE STUDY



Coolamon Shire Council – health workforce crisis

In 2023, Coolamon Shire Council reported that chronic workforce shortages meant only 22 of its 33 residential aged care beds were operational, despite more than 70 people being on a waiting list for care. After seven years of unsuccessful attempts to recruit registered nurses locally, including offering HECS debt support, council was forced to seek innovative and alternative solutions to keep its aged care facility viable.

To maintain this essential service, council committed over \$1M

to sponsor 4 overseas nurses and 14 Care service employees, provide training, cover visa and legal costs and construct workforce accommodation. This financial support is continuing with an intended transition into permanent residencies for the overseas workforce and the associated ongoing costs. This case highlights both the severity of regional health workforce shortages and the unsustainable expectation that councils will fund and deliver solutions well beyond their formal responsibilities.



#2 A GP GUARANTEE

PROBLEM

People in rural, regional and remote NSW are being denied the most basic element of the health system: access to a General Practitioner close to home. Up to one in five people in some regions are unable to access a GP when they need one. A NSW parliamentary inquiry has heard that more than 40 towns could lose their only GP by the end of the decade.

It is completely unacceptable that communities face weeks-long wait times, are forced to travel hours for primary care, or are left to go without it altogether.

Councils report that GP shortages are a significant and growing challenge in their communities, alongside broader shortages in mental health, nursing and allied health workforces.

GP workforce growth is bypassing the communities that need it most. Training numbers in regional and rural NSW have increased by just 4 per cent in 2025, compared to 17 per cent nationally³, widening an already unacceptable gap in access

to care. In some communities, GPs are continuing to practice well beyond typical retirement age due to the absence of successors.

SOLUTION

A GP guarantee, backed by targeted investment in regional training pathways and incentives, would ensure doctors are trained and retained in the communities that need them most. This requires a dedicated investment of \$200 million over four years to expand regional GP training, support recruitment and retention in hard-to-fill locations, and sustain primary care services in under-served communities.

CASE STUDY



Mid-Western Regional Council – Gulgong GP Services

The community of Gulgong was without GPs for 18 months following the closure of its only practice. The return of GP services was the direct result of financial incentives and assistance being provided by the [Doctors 4 Mudgee Region](#) initiative. The initiative is backed by Mid-Western Regional Council and three local mining companies.

Without this investment, communities will continue to lose access to primary care, driving avoidable pressure onto hospitals and deepening health inequities across NSW.

³ [Royal Australian College of General Practitioners. \(2025, January 21\). More GPs training in NSW, but rural GP shortfalls show state investment needed.](#)



#3 REIMBURSE COUNCILS FOR FILLING THE HEALTH GAPS

PROBLEM

More than 20 percent of regional and rural councils are stepping in and funding health services where state and federal governments are neglecting their obligation. This includes subsidising running costs of medical facilities, providing health infrastructure, supporting workforce housing and delivering transport assistance.

While councils are not responsible for funding health services, they have little choice if they want to ensure their communities can access critical care. This diverts limited resources away from essential local infrastructure and services.

Often, these are the smallest and most remote councils, least able to afford these additional costs. Yet without council intervention, communities would go without basic health services. This cost-shift embeds structural inequity in both local government finances and regional access to health services.

SOLUTION

The NSW Government must establish a rural and regional health reimbursement scheme to compensate councils for this expenditure. LGNSW advocates for a \$20 million program over four years to reimburse councils that are forced to redirect funding from core infrastructure and community services to support local health access.

Without appropriate reimbursement, funds that are desperately needed for libraries, roads, playgrounds and sports fields will continue to be diverted to fund medical services that are the responsibility of State and Federal Governments.

CASE STUDY



Bogan Shire Council – Medical Centre in Nyngan

Bogan Shire Council has taken on the responsibility for establishing, operating, and funding the only Medical Centre in Nyngan for the last nine years.

Recognising market failure and with an impending crisis in local primary healthcare on the retirement of existing doctors, the accredited practice was established to avoid a critical lack of locally accessible primary, allied and specialist healthcare services.

The services offered have grown since 2017, with two building

extensions and the practice now has 3,400 active patients, with a local population of around 2,400, indicating that it services the regional community beyond Bogan Shire LGA.

The practice is well managed and operational costs are contained. However, annual expenditure increasingly outweighs income from patient fees, meaning that the practice is considerably subsidised by over \$600,000 per year from Council's other revenue including property rates. The main item of expenditure is fees associated with securing locum doctors, including housing, vehicles and travel.



Without adequate and well-funded patient transport, Councils will be forced to continue to cover these costs or patients will face expensive round trips for consultations or forego critical and necessary treatments.



#4 FUND PATIENT TRANSPORT AS CORE HEALTH INFRASTRUCTURE

PROBLEM

In rural, regional and remote NSW, access to health care is determined by access to transport. For many residents, particularly older people, people with disability and those on low incomes, the absence of reliable transport makes timely care effectively unreachable. This means missed appointments, delayed treatment, and avoidable pressure on hospitals, emergency departments and ambulance services.

The scale of this challenge is significant. In 2023-24, more than 99,000 travel assistance claims were approved under the Isolated Patients Travel and Accommodation Assistance Scheme (IPTAAS), an increase of 21% from the previous year⁴. While IPTAAS provides partial reimbursement for travel, it does not provide transport. For residents without access to a vehicle or driver, the scheme is effectively inaccessible. Transport barriers lead people in rural and remote areas to delay primary care and rely more heavily on hospital services, contributing to avoidable pressure on the health system.

Councils are stepping in to fill this gap, operating community transport services that are often the only way residents can attend essential medical appointments. Yet the NSW Government does not fund these services as core health infrastructure. Instead, community transport providers rely on fragmented Commonwealth and State programs that fail to meet the true cost of delivery and restrict services through inflexible eligibility rules.

SOLUTION

The NSW Government must:

- recognise and fund patient transport as core health infrastructure in rural, regional and remote NSW. This requires a dedicated investment of \$150 million over four years to provide sustainable, index-linked funding for community transport in regional and rural areas; and
- integrate transport and health planning to improve coordination and access.

CASE STUDY



Narrandera Shire Council – Community Transport service

Narrandera Shire Council provides [community transport](#) to residents of the Narrandera and Leeton Shires, funded through the Commonwealth Home Support Programmes (Department of Health and Ageing) and the Community Transport Program (Transport for NSW) and supported by both councils. This service is provided to residents aged 65 years and over (or 50 years and over who identify as Aboriginal or Torres Strait Islander), or those who are transport disadvantaged to attend

medical appointments, shopping and social events, both locally and out of town. In 2024-25 the Narrandera Leeton Community Transport service provided 15,171 trips to residents and travelled over 356,455 kilometres, providing services to over 700 active clients. Many of the passengers used the service on a regular basis as their sole means of transport. The service relies heavily on the incredible generosity of 29 volunteer drivers who worked a staggering 7500 hours within the reporting period.

⁴NSW Government. (2024, October 8). [Making it easier for regional patients who need to travel for healthcare.](#)



#5 SAFE, LOCAL MATERNITY CARE

PROBLEM

Reduced access to rural maternity services places expectant mothers and their babies at significant risk. Maternity services are not routinely available in rural hospitals, and the ongoing closure and prolonged bypass of birthing units continues to undermine local care. Nationally, Australia lost 41 per cent of its maternity units between 1992 and 2016⁵, with closures disproportionately affecting small rural and regional services.

When local birthing facilities close, rural women and their families are often forced to travel long distances or permanently relocate to other towns to start or grow their families. This not only increases financial, social and emotional strain on families, but also contributes to the long term social and economic decline of rural communities as families move to regions with better services.

SOLUTION

The NSW Government must act to reverse the decline in rural birthing units and restore access to safe, local maternity care. This requires targeted investment of at least \$120 million over four years to protect and rebuild local services, alongside the expansion of midwife-led, continuity-of-care and culturally safe maternity models, including for Aboriginal women and communities.

Without decisive action, rural families will continue to be denied the right to give birth safely, close to home.

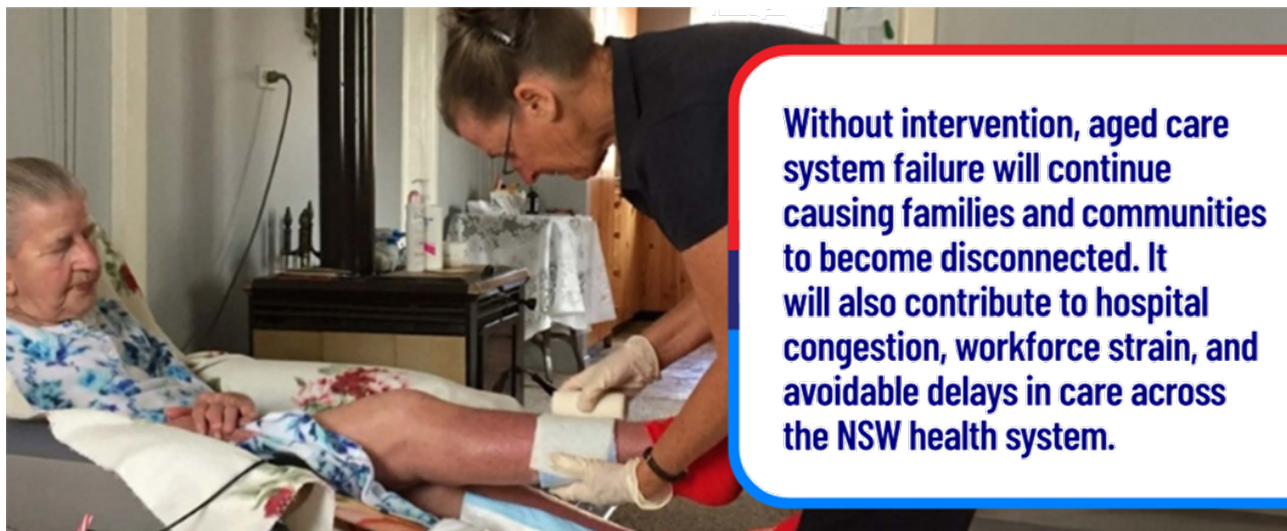
CASE STUDY



Parkes Shire Council - Local Birthing Unit

The birthing unit at Parkes hospital has been closed since 2019 as it was unable to secure staff. The town's sole obstetrician resigned in January 2025 leaving Parkes without obstetric services. Mayor Neil Westcott reports the community is constantly reassured that Parkes maternity reinstatement is high on the agenda of NSW Health, but a solution does not appear to be any closer.

⁵National Rural Health Alliance. (2025, June 23). Second edition. [national consensus framework for rural maternity services.](#)



Without intervention, aged care system failure will continue causing families and communities to become disconnected. It will also contribute to hospital congestion, workforce strain, and avoidable delays in care across the NSW health system.



#6 INVEST IN COMMUNITY-BASED AGED CARE AND AGEING IN PLACE

PROBLEM

In around one third of rural and regional communities, local government is the primary or sole provider of a broad range of aged care and community-based services including domestic assistance, community transport, meals, social support programs, respite, home modifications, nursing, personal care and allied health. In some areas councils are even running residential aged care facilities.

Councils are particularly involved where there is a scarcity of service providers and workforce constraints.

Supporting older people to age in place enables older residents to stay connected to established social networks, informal supports, and local services, all of which are critical to wellbeing and independence of the individual but also to the connectedness and wellbeing of the community.

Aging in place also reduces demand on residential aged care and the acute hospital system by enabling earlier and

more appropriate support pathways. The lack of access to appropriate aged care in rural, regional and remote communities is placing pressure on the NSW public hospital system, particularly through “bed block” when patients remain in hospital after they are medically cleared for discharge because no appropriate aged care placement or in-home support is available.

SOLUTION

The NSW Government should work with the Commonwealth to establish a Rural and Regional Aged Care Transition Fund, with an investment of \$250 million over four years to:

- expand council-delivered ageing in place supports, including in-home care and community-based services in underserved regions
- support transitional care models that reduce hospital discharge blockages
- enable faster delivery of residential aged care infrastructure in high-need communities.

CASE STUDY



Uralla Shire Council – Providing Aged Care

Uralla Shire Council delivers a range of services for older people and people with disability, spanning entry level support through to more intensive care options. Through [Tablelands Community Support](#), the Council delivers government funded aged care services, including the CHSP, NDIS, and the Support at Home program, and along with Tablelands Community Transport runs a dedicated community transport service that supports many

frail aged, disabled and transport disadvantaged residents. The Council’s services extend beyond domestic assistance and meals to include personal care, allied health, mobility equipment, home maintenance, in-home respite care, nursing and social support, such as a weekly Elders Aboriginal group. In addition, the council provides short term reablement and facility-based respite and offers access to higher level aged care through its McMaugh Gardens residential aged care facility.

10.4 DISABILITY INCLUSION ACTION PLANT (DIAP)

1. Introduction

The purpose of this report is to present the draft Disability Inclusion Action Plan 2026 – 2029 (DIAP) for consideration and approval for public exhibition.

2. Background

Local government is required by the Disability Inclusion Act 2014 to undertake disability inclusion action planning (DIAP). Council's previous DIAP was adopted in November 2023 and now needs to be updated.

The timeframe for the new DIAP has been set to align with Council's Integrated Planning and Reporting timeframes and it is intended that future DIAP updates will be undertaken as part of this process.

3. Discussion

The four key focus areas of the DIAP are:

1. Attitudes and behaviours
2. Liveable communities
3. Employment
4. Systems and processes

Whilst it is a legislative requirement to have a DIAP it also provides Council with a valuable guide to address certain issues. It does need to be acknowledged however that for practical and financial reasons Council has to address these issues over a period of time and cannot do so immediately.

The draft Disability Inclusion Action Plan 2026 – 2029 (DIAP), together with public comment will be presented for adoption at the June Council Meeting.

4. Attachments

1. Draft Disability Inclusion Action Plan

5. Recommendation

1. That the draft Disability Inclusion Action Plan 2026 – 2029 (DIAP) be approved for public exhibition.

2026 -
2029

Disability Inclusion Action Plan 2026-2029



DRAFT

Table of Contents

Public Statement of Commitment	3
Vision for Inclusion.....	4
Principles of Inclusion	5
Legislation and Policy.....	6
Community Profile	8
Community Consultation	12
Action Plan – Focus Areas	14
Risk Assessment	19

Public Statement of Commitment

Message from the Mayor

The enactment of the NSW Disability Inclusion Act 2014 and the subsequent passing of the Disability Inclusion Amendment Act 2022 have marked a shift in the NSW Government's approach – from merely providing services to actively fostering the inclusion of people with disabilities in all aspects of community life in line with modern policies and practices.

Bogan Shire Council takes pride in providing a Comfortable Country lifestyle. To achieve this, we must recognise a socially just community ensures fair and equal access to services for everyone.

It is important to acknowledge that some individuals require more support than others. Council recognises that older people and individuals with disabilities may need additional assistance.

Bogan Shire Council's Disability Inclusion Action Plan will guide Council in making targeted and ongoing efforts to reduce barriers faced by people with disabilities when living, working and visiting the Bogan Shire.

Vision for Inclusion

Bogan Shire Council's vision is "Comfortable Country Living". Our mission is to provide a comfortable country lifestyle by progressively improving the level of appropriate facilities and services and encouraging growth and economic development that is responsive to the needs of the community.

Bogan Shire Council has seven corporate values that guide our thinking, actions and decision making:

1. Having respect for other people

We treat everyone equally and work to build and maintain mutual respect amongst ourselves, as Shire staff and councillors, as well as with our customers.

2. Providing responsive customer service

We recognise that our main function is to serve our local community and we make every effort to deliver quality services in a way that meets, or exceeds, their expectations.

3. Taking pride in Nyngan and the greater Bogan Shire

We take pride in doing what we do well to make a difference for the benefit of the whole Bogan Shire community to preserve and improve our "comfortable country living".

4. Working together as a team to get things done

We build teams that work together in a positive and supportive way to get the job done. Teams know that they rely on each individual to do their part and we encourage healthy two-way feedback.

5. Being accountable for our decisions and actions

We accept responsibility for the decisions and actions that are taken on behalf of our community. Individually, all Council staff have ownership of their tasks and duties to make sure that we get the job done to the best of our ability.

6. Acting with integrity and honesty

Our dealings are open and transparent. We can be trusted to do the right thing and we strive to provide the best value for money to the community, our customers.

7. Demonstrating strong leadership

Together with our community we have established a vision for the future of our Shire and we are committed to planning for and leading the achievement of our community's strategic goals.

Principles of Inclusion

Bogan Shire Council has set a range of goals based on community feedback, reflecting resident's aspirations and ideas for Bogan Shire. These goals aim to foster a connected and inclusive community, providing opportunities for all residents and visitors to actively engage in social, cultural, recreational and educational activities that strengthen community bonds. These goals include:

1. Social

An inclusive community that works together and can access services and opportunities to support our comfortable country living.

2. Infrastructure

Construct and manage fit for purpose community assets that provide access to quality services.

3. Environmental

To support, enhance and preserve the environment of our shire through sound planning and management practices to ensure a sustainable, attractive, healthy and safe community.

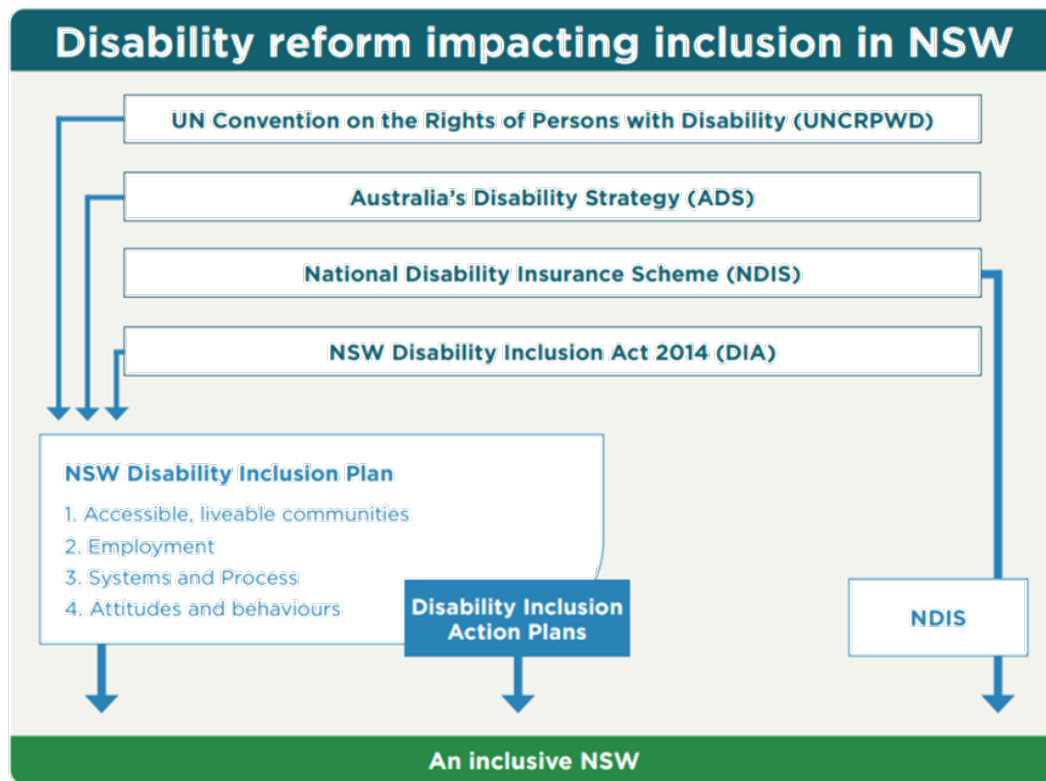
4. Economic

A vibrant economy with a diversity of successful businesses that provides opportunities to live, work and visit that contribute to a prosperous community.

5. Civic Leadership

Fair, transparent and effective leadership and governance with a strong focus of engaging our community to ensure Council remain relevant and responsive.

Legislation and Policy



Source: NSW Disability Inclusion Action Planning Guidelines 2022

International

United Nations Convention on the Rights of Persons with Disabilities

The United Nations Convention on the Rights of Persons with Disabilities (UNCRPD), ratified by Australia in 2008, acknowledges that people with disability have the same human rights as those without disability.

This commits participating governments to ensure these rights can be exercised and that barriers are removed. The UNCRPD supports the social model of disability. This recognises that attitudes, practices and structures are disabling and can create barriers to people with disability from enjoying economic participation, social inclusion and equality which are not an inevitable outcome of their disability.

National

Disability Services and Inclusion Act 2023

The *Disability Services and Inclusion Act 2023* (DSIA) replaces the *Disability Services Act 1986*. The new Act introduces a mandatory code of conduct for all Commonwealth disability services, ensuring providers are accountable. This will enhance trust among people with disabilities by creating a safer and more responsive system. The updated legislation establishes a modern legal framework, empowering the Government to implement initiatives that align with the vision of Australia's Disability Strategy 2021-31 and its five Targeted Action Plans.

Australian Disability Strategy 2021-2031

The Australian Disability Strategy 2021-2031 (ADS) replaces and builds on the National Disability Strategy 2010-2020 and is a national framework that all governments in Australia have signed up to. It sets out a national plan for improving life for Australians with disability, their families and carers, to support Australia's commitment under the UNCRPD.

National Disability Insurance Scheme

The National Disability Insurance Scheme (NDIS) delivers a national system of disability support focused on the individual needs and choices of people with disability. The NDIS gives participants more choice and control over how, when and where supports are provided. Funding is allocated to each eligible individual, rather than block funding being allocated to service providers.

State

Disability Inclusion Act 2014

The *Disability Inclusion Act 2014 (DIA)* defines disability as:

"In relation to a person, includes a long-term physical, psychiatric, intellectual or sensory impairment that, in interaction with various barriers, may hinder the person's full and effective participation in the community on an equal basis with others."

This definition reinforces the importance of the social model of disability which focuses on the interaction between people living with a range of impairments and their physical and social environment. Disability is not just about the individual or their impairment. The responsibility to break down barriers lies with the whole community.

The DIA's person-centred approach provides the legal foundation for regulating supports, services, and funding to people with disability until full transition to the NDIS. The DIA mandates the development of the NSW Disability Inclusion Plan and individual state government agency disability inclusion action plans to support people with disability beyond the NDIS.

Local

Disability Inclusion Act 2014

The Disability Inclusion Act 2014 (DIA) also encourages planning and coordination across state and local government to reduce barriers for people with disability. It mandates local government to undertake disability inclusion action planning while recognising that disability action planning is not a new approach for some councils.

The DIA also builds on existing social equity requirements within the Integrated Planning and Reporting framework to strengthen local government commitment to inclusion, consultation, and rights for people with disability.

It is essential to consider the diversity of people with disability in action planning for inclusion. 'People with disability' does not refer to a readily identifiable group, but to a wider community who may need support to fully participate in society, whether temporarily or throughout their lives. This might include, for instance, people with changing abilities due to ageing, people with a temporary illness or injury that affects their ability to participate, children with disability, Aboriginal and Torres Strait Islander people with disability, or people with disability from culturally and linguistically diverse backgrounds.

Other legislation, standards and plans informing Council's work:

- *Commonwealth Disability Discrimination Act 1992*
- *Human Rights and Equal Opportunity Commission Act 1986*
- *NSW Disability Services Act 1993*
- *NSW Anti-Discrimination Act 1977*
- *NSW Government Sector Employment Act 2013*
- *NSW Carers Recognition Act 2010*
- *Local Government Act 1993*
- *Local Government (General) regulation 2021*
- Building Code of Australia
- NSW Government State Plan 2006

Community Profile

In 2018, 405 people (15.2% of the population) living in the Bogan Shire identified as having a disability. Of that, 153 people (5.7% of the population) identified as having a severe or profound disability (Australian Bureau of Statistics, last updated 2018).

In June 2022, 80 people (or 3.25% of the population) aged between 16 and 64 in the Bogan Shire received the disability support pension (DSS Payments by Local Government Area, data.gov.au).

In October 2023, the Roads and Maritime Services had 66 registered holders of Mobility Parking Scheme permits, of which 31 were revocations, 17 were renewals, and 13 were issued (Transport for NSW Mobility Parking Scheme Report).

Council Activity

Council carries out a range of activities to meet our objectives in the Community Strategic Plan, including the following, which have specific relevance to the *Disability Inclusion Act 2014*.

Bogan Shire CSP Goals

1. SOCIAL

GOAL:

An inclusive community that works together and is able to access services and opportunities to support our comfortable country living.

OUTCOMES:

- **Social and Cultural:** Our community enjoys and actively participates in our rich culture, social environment and communal vibe.
- **Community Centres:** Our community uses and values the educational, recreational and social opportunities provided by our community centres.
- **Inclusive Communities:** Children, older people and people with disabilities are supported, feel secure, valued and are engaged in our community.
- **Education:** Access to opportunities for education at all levels.
- **Public Health:** Our community has access to the medical services, facilities and programs it needs to enhance and protect our health.
- **Emergency Services:** Our fire, police and ambulance services provide effective and efficient services to the community to protect property and the safety of our community.

STRATEGIES:

- Continue to support and create opportunities for community festivals, events and cultural activities through planning, marketing, direct involvement and various forms of assistance.
- Provide and maintain Nyngan Pool facilities to cater for a variety of users.
- Maintain and improve our parks, gardens and playgrounds to promote their use and enjoyment by the whole community and our visitors.
- Maintain and improve our sports grounds and active recreational facilities to promote the good health and well-being of the community through the diversity of sport and recreation on offer.
- Provide well maintained community halls and other similar facilities for community use.
- Provide well maintained Shire showground and equestrian facilities for community use.
- Provide well-maintained Youth and Community Centre with opportunities for recreational, educational and cultural activities.
- Identify and support the social services needs of people with disabilities in the community and provide infrastructure to support assisted and independent living and social interaction.
- Provide a range of high quality primary and secondary education and vocational training facilities and opportunities.
- Provide support and encouragement for local people to obtain work in Bogan Shire after completing tertiary education.

- Work with the community and the State Government to ensure medical, dental, specialist, mental health and allied health services and facilities meet the needs of residents and visitors.

2. INFRASTRUCTURE

GOAL:

Construct and manage reliable and efficient community assets that provide access to quality services.

OUTCOMES:

- Transport Networks: Our well-constructed and maintained transport network enables safe and efficient movement of people and freight throughout the Shire.

STRATEGIES:

- Efficient local and regional transport networks that meet community and business needs.

3. ENVIRONMENTAL

GOAL:

To support, enhance and preserve the environment of our shire through sound planning and management practices to ensure a sustainable, healthy and safe community.

OUTCOMES:

- Built Environment: Our Shire is enhanced through respectful planning processes and facilitation of development in accordance with statutory requirements.
- Natural Environment: Our open space areas are protected and appropriately managed to preserve their valued use and biodiversity whilst minimising the impact of pollution and weeds on the environment.

STRATEGIES:

- Ensure our community's buildings are safe, healthy and maintained.
- Provide safe, high quality, well serviced and maintained parks.

4. ECONOMIC

GOAL:

A vibrant local economy with a diversity of successful businesses that provide local employment opportunities and contribute to a prosperous community.

OUTCOMES:

- Public Transport and Air Services: We have reliable, cost-effective and regular public transport and air services linking the Shire to Dubbo and beyond.

STRATEGIES:

- Maintain airport facilities to meet required standards.

5. CIVIC LEADERSHIP

GOAL:

Strong, transparent and effective governance with an actively engaged community to ensure we remain Fit For The Future.

OUTCOMES:

- Managing our Business: Effective and responsive management of Council's resources and activities to deliver on our goals and strategies.

STRATEGIES:

- Manage our people effectively to ensure Council meets its goals and can implement its mission and deliver on its vision.

Community Consultation

Council staff advertised and distributed a survey to the community via Facebook, Council's website, the local newspaper, and the local radio station. Surveys were also made available at various Council buildings around town. Surveys were also directly sent to identified stakeholders, including schools, support service providers, and other various organisations. Survey responses were also taken and transcribed over the phone by Council staff.

A different survey was distributed internally to Council staff to gain more insight about how Council can improve the accessibility of the services we provide from the staff's point of view, as a person with a disability or a person who provides services to people with a disability.

What people told us:

Key community responses highlighted the importance of accessibility in the local community and having access to appropriate services and recreational and social opportunities.

Positive feedback for Council services included the accessibility of the majority of Council services, facilities, and activities, and the repaving of the main street's walkways.

Most challenges identified by participants related to mobility around the built environment.

What the community said was most important for an accessible environment:

1. *Physical access to Council buildings (ramps / hand-rails, low service desks)*
2. *Access across gutters*
3. *Accessible public toilets*
4. *Adequate accessible parking with proper signage*
5. *Activities and Events for people with a disability to participate in*
6. *Nyngan Pool access*
7. *More engagement needed with Council for people with disabilities*

Challenges around four focus areas:

1. Positive attitudes and behaviour

Stereotypes and negative attitudes about disability cause barriers to full access and inclusion. Many people make assumptions based on what they think people with a disability can and cannot do, should or should not do. Attitudes to people with a disability should not be determined by fear or ignorance and Council can play a role in promoting positive community behaviour.

Common themes and suggestion for change include:

- *Inviting and including people with a disability to council-run events*
- *More Council engagement with people with disabilities*

2. Liveable communities

It is important that all people can move about easily to access facilities and services and participate in community life.

Pedestrian access was considered the most important need, with calls for the footpath network to be improved and better maintained. The lack of ramp access to multiple Council buildings was also an issue raised.

Common themes and suggestions for change included:

- *Ensure Council facilities are physically accessible (ramps, hand rails, low service desks)*
- *More accessible public toilets*
- *More disabled parking, and better signage to clearly communicate where this parking is*
- *More attention to detail and quality of installations for disability access*

3. Employment

Meaningful employment contributes to independence and feelings of self-worth. Opportunities to work in paid and volunteer roles are important. Local employment, especially for school leavers, is important for the long-term future of the community.

Common themes and suggestion for change included:

- *Provide accessible workplaces and volunteer opportunities*

4. Service systems and processes

Some Council information is difficult to access and is only available in print format. Service information and processes don't allow for people with a range of disabilities.

Common themes and suggestion for change included:

- *Provide an accessible website*

Action Plan – Focus Areas

Whilst it is a legislative requirement to have a Disability Inclusion Action Plan, and it does provide Council with a valuable guide to address certain issues, it needs to be acknowledged that for practical and financial reasons, Council has to address these issues over a period of time and cannot do so immediately.

1. Positive attitudes and behaviour

Strategic Goal: To promote positive attitudes and behaviour towards people with disabilities.						
Need	Action	Activities	Measurement	Responsibility	Timeframe	Community Strategic Plan link
To Promote Positive Attitudes and Behaviour	Ensure Council's new website (currently under development) includes images of people with disabilities and that language is appropriate	Council management team to provide input into website development	An accessible website	General Manager	2026	1.3.3 5.2.4
	Liaise with the Interagency Group for ways to provide opportunities for people with disabilities	Council representatives to attend Interagency Group	Attendance at Interagency Group meetings and ensure disability opportunity remains on agenda	Director People and Community Services	2026-2029	1.3.3
	Include people with disabilities in Council events.	Include consideration of attendance by people with disabilities in planning for Council events.	Planning undertaken and outcomes communicated to community	Director People and Community Services	2026-2029	1.1.1
	Ensure that people with disabilities are considered in development of a Community Engagement Strategy and Plan	Development of Plan	Implementation of Plan	Director People and Community Services	2027/28	1.3.3

Disability Inclusion Action Plan 2026-2029

2. Liveable communities

Strategic Goal: To have safe and accessible community facilities.						
Issue	Action	Activities	Measurement	Responsibility	Timeframe	Community Strategic Plan Link
Availability of disabled access to public toilets	Review and evaluate need for further accessible toilets and – if required – consider in Council’s annual budget	Undertake review and evaluation of need and further consultation Add all new accessible toilets to the National Public Toilet Map	Accessible toilets at all Council buildings	Director Development and Environmental Services	2026/27	1.1.1 1.2.1 1.2.3 1.2.4 1.2.5 1.3.3 4.3.2
No ramp access to some Council buildings	Review and evaluate need for facility and – if required – consider in Council’s annual budget	Audit Council buildings and facilities to ensure accessibility Recommend budget allocation to modify	Accessible entry point at all Council buildings	Director Development and Environmental Services	2026/27	1.3.3 1.2.4
Council “Front Office” difficult to navigate - counter too high for wheelchair / mobility scooter users to see over	Consider in Council’s annual budget	Design, cost and – once approved - modify an accessible front counter	An accessible front counter	Director Engineering Services	2026/27	1.3.3 1.2.4
Engineering Office reception inaccessible	Review and evaluate need for facility and – if required – consider in Council’s annual budget	Design, cost and – once approved - modify an accessible front counter	An accessible reception area	Director Engineering Services	2027/28	1.3.3 1.2.4

Disability Inclusion Action Plan 2026-2029

Strategic Goal: To have safe and accessible community facilities.						
Issue	Action	Activities	Measurement	Responsibility	Timeframe	Community Strategic Plan Link
Uneven pathways, littered with grass and stones (wheelchair tipping risk), and dangerous exit/entry points (wheelchair scraping risk)	Review and evaluate need for facility and – if required – consider in Council’s annual budget	Maintain and repair existing pathways	Accessible and safe footpaths	Director Engineering Services	2026-2029	1.3.3 2.1.1
Lack of access from roadway crossings to footpaths	Review and evaluate need for facility and – if required – consider in Council’s annual budget	Install gutter ramps between roadway crossings and footpaths	Accessible and safe footpaths	Director Engineering Services	2026-2029	1.3.3 2.1.1
Disabled car parking needs to be clearly signed	Review and evaluate need for facility and – if required – consider in Council’s annual budget	Install pole signs at the front of all disabled car parks	The location of disabled parking throughout town is clear	Director Engineering Services	2026-2029	1.3.3 2.1.1

Disability Inclusion Action Plan 2026-2029

3. Employment

Strategic Goal: Enhance employment of people with a disability within Council						
Issue	Action	Activities	Measurement	Responsibility	Timeframe	Community Strategic Plan Link
People with disabilities are encouraged to apply for employment at Council and to feel included.	Actively facilitate and encourage the employment of people with a disability.	Conduct staff disability inclusion survey	Survey completed by staff and results collated for discussion by Management Team	Director People and Community Services	2026/27	1.3.3 5.2.2
		Develop Action Plan to address matters raised in staff disability inclusion survey	Action Plan in place and monitored by Management Team	General Manager	2026-2029	1.3.3 5.2.2
		Develop Council's Workforce Management Plan to include best practise guidelines for inclusion	Workforce Management Plan includes best practise guidelines for Inclusion	Director People and Community Services	2028	1.3.3 5.2.4
		Review recruitment processes, forms and language for accessibility	Recruitment forms and processes are easy to understand by all.	Director People and Community Services	2026-2029	1.3.4 5.2.2

Disability Inclusion Action Plan 2026-2029

4. Service Systems and Processes

Strategic Goal : Information is provided in a variety of formats

Issue	Action	Activities	Measurement	Responsibility	Timeframe	Community Strategic Plan Link
Council information needs to be accessible by all users	Carry out activities to make information accessible	Review current communications mechanisms to ensure compliance with accessibility standards	Accessible Council information	General Manager	2026-2029	5.2.4
		Ensure website content compliance with disability standards		Director Finance and Corporate Services	2026	5.2.4
		Provide key Council information to Interagency Group		Director People and Community	2026-2029	5.2.4

Risk Assessment

No.	Description of Risk	Potential Consequences	Initial Risk Rating (High, Medium, Low)	Control Measures	Residual Risk
1.	Council's Disability Inclusion Action Plan	Unattainable objectives Unrealistic timeframes	H	Councils DIAP should be realistic and reflect attainable strategic objectives (SMART) Regular review and reporting on goals and targets by management executive	M
2.	Human Resourcing	Insufficient resourcing to deliver strategy Inexperienced staff Lack of technical expertise on subject matter Staff turnover (loss of strategic, intellectual knowledge) Recruitment	H	Council's Management Team to monitor progress and address issues collectively Council to allocate sufficient staff so goals are achievable Training options to be considered and provided if necessary Council to engage third-party consultants if required Knowledge of DIAP to be shared across departments Works program to consider need for additional staffing throughout project life	L
3.	Financial	Inaccurate works estimates Limited budget allocation Costs exceeding usage (patronage)	H	Detailed costing estimates to be provided prior to commencement of any works Financial allocations for intended works to be budgeted in advance of financial year. All work costing to be regularly reviewed at budget review meetings Council should provide cost benefit analysis per venue	M
4.	Asset (existing structures)	Current asset conditions may require additional works Insufficient budget allocation	H	Detailed site inspections to be undertaken prior to works. CBA to be undertaken to establish whether refurbishment or replacement of existing structure is required	L

Disability Inclusion Action Plan 2026-2029

5.	Liability (public)	<p>Unlicensed works</p> <p>Defective works</p> <p>Works not constructed to BCA/Australian Standards</p>	M	<p>Only licenced tradesperson to perform work</p> <p>Works to be inspected and cleared prior to use by community</p> <p>All works to be done in accordance with Codes and Standards.</p> <p>All designs and certifications to be recorded in TRIM</p>	L
6.	Safety (workers)	<p>Unsafe structures</p> <p>Asbestos</p> <p>Unqualified Contractors</p>	M	<p>All structures to be assessed prior to commencements of works</p> <p>Asbestos to be identified and controlled according to Council policy, procedure, Safety Management System and Legislative requirements</p> <p>All external contractors to be selected in accordance with Council procedure</p>	L
7.	Reputational (community)	<p>Waste of financial resources</p> <p>Increase to rates</p> <p>Plan not delivered in accordance with community expectations</p>	M	<p>Community engagement strategy in place for DIAP</p> <p>Accurate costing and detailed program of works</p> <p>Progress reports delivered regularly to community</p>	L

11 PEOPLE AND COMMUNITY SERVICES REPORTS

11.1 YOUTH AND COMMUNITY CENTRE OPERATIONAL REPORT

1. Introduction

The purpose of this report is to provide information to Council on the operations and statistics of the Bogan Shire Youth and Community Centre (BSYCC).

2. Background

Since opening in October 2022, the BSYCC has been the venue for Bogan Shire Council's youth drop-in sessions and has also hosted a number of community events and groups.

3. Discussion

Below are the activities and statistics of the Bogan Shire Youth and Community Centre for the period March 2026 to May 2026.

Statistics

Period	No. of Attendees
Q1 2025 (July- September)	980
Q2 2025 (October - December)	496
Q3 2026 (January- February)	295
Q4 2026 (March – May 15) current	1009

Youth Drop-ins, Autumn School Holiday Program and Youth Week

Throughout the reporting period, the Centre continued to deliver regular after-school youth drop-in sessions, providing a safe, inclusive and welcoming space for young people aged 12 to 24. These sessions remained consistently well attended and offered a varied program responsive to youth interests. Activities included cooking and baking sessions, creative workshops such as arts and crafts, LEGO challenges and jewellery making, recreational games, sports, movie afternoons and youth-led activities. The drop-in sessions supported social connection, confidence building, wellbeing, and positive relationships, while also providing opportunities for informal support and engagement with Youth Centre staff.

The Autumn School Holidays and Youth Week were a busy and highly engaging time, with strong participation across a range of creative, recreational, and social activities designed to keep young people active, connected and positively engaged during the school break.

Throughout the holiday period, programs included arts and crafts, cooking and baking activities, Nerf gun battles, board games, movie afternoons and sports such as basketball, dodgeball, and league tag. These activities provided positive, supervised opportunities for young people to socialise, try new skills and maintain connection with peers.

During the Autumn School Holidays, STORMCo returned to Nyngan and delivered a series of high-energy activities, including a basketball tournament, league tag sessions and an Amazing Race-style challenge. These sessions were well attended and promoted teamwork, leadership, and positive community connection.

Youth Week activities focused on celebrating young people through creative activities and group challenges. The highlight of Youth Week was a grant-funded Glow Roller Disco held at the Showground Wye Pavilion. The event provided a vibrant, inclusive, and safe environment for young people to socialise, be physically active and engage in Youth Week celebrations. Participant feedback was highly positive and reinforced the value of accessible, youth-focused events within the local community.

Social Media and Youth Engagement

In response to current restrictions on social media use for young people under the age of 16, the Youth Centre has reviewed its communication methods to ensure information continues to be shared in a safe, accessible and age-appropriate way. Platforms such as TikTok, Instagram and Facebook remain in use for young people aged 16 and over, as well as parents and caregivers, while alternative communication approaches are being strengthened for younger participants.

To support this shift, the Centre is continuing work on implementing a text messaging system using the Youth Centre mobile phone. This system will allow staff to communicate directly with young people about drop-in sessions, upcoming activities, special events and important updates, ensuring timely information sharing while reducing reliance on social media platforms.

Communication through Nyngan High School and Year 6 transition groups also remains a key strategy and continues to be an effective way to promote drop-in sessions, school holiday programs and events. These pathways support consistent engagement with young people and families and form an important part of the Centre's evolving approach to youth communication.

Centre upgrades

Outdoor and Recreation Enhancements

Additional outdoor recreational infrastructure has been introduced at the Bogan Shire Youth and Community Centre to expand activity options and encourage active participation. Using the remainder of previous NSW Government grant funding a new outdoor ping pong table has been installed, providing an accessible, low-barrier recreational activity that promotes social interaction and physical movement in an outdoor setting.

Again, using the remainder of previous NSW Government grant funding, the Centre has also established an outdoor pickleball court, introducing young people to an inclusive and emerging sport and increasing opportunities for both structured and casual physical activity. The pickleball court itself is now complete and available for use. A fixed grandstand seating area is planned for installation at one end of the court and will provide dedicated spectator seating for competitions, tournaments and organised events once installed. The addition of

the grandstand will further enhance the functionality of the court and support its use as an event-ready recreational space within the Centre.

Flexible Seating and Event Infrastructure

To support sporting events, tournaments and larger gatherings, the Centre has, with the same grant funding, purchased mobile grandstand tiered seating, complete with protective flooring, for use within the sports stadium. This seating improves the spectator experience during sporting competitions and Centre-hosted events. Due to its wheeled design, the seating can be easily repositioned and used across various areas of the facility, allowing for flexible use during youth programs, community events and external hire.

A portable stage has also been purchased to support a broader range of activities and events at the Centre. The stage provides a dedicated platform for performances, presentations, showcases and celebrations, enhancing the Centre's capacity to host diverse programs and larger-scale community and youth events.

Together, these upgrades significantly increase the Centre's flexibility and ability to host sporting competitions, youth programs and community events, while supporting future growth and varied usage of the facility.

Internal Facility Improvements

Again, using grant funding, to address wear and tear in high-traffic youth areas, protective wall vinyl has been installed throughout key indoor spaces at the Centre. This upgrade responds to increased usage and visible scuffing in areas frequently accessed by young people.

The protective vinyl improves durability and presentation while reducing ongoing maintenance requirements. This enhancement supports the long-term sustainability of the facility and helps maintain a clean, safe, and welcoming environment for young people, staff and visitors.

Centre Bookings and Community Use

Centre staff have been actively managing venue hire requests, room bookings, and inquiries from external providers interested in delivering programs for all age groups. The Centre has hosted a variety of community groups and services.

The following activities have been hosted by BSYCC staff during the reporting period:
Seniors Citizens Morning Tea Event

- Lives Lived Well – 7-week drug and alcohol program.
- Bogan Bush Fellas – fortnightly meetings
- Early Learning Centre staff meetings
- Nyngan Craft Group – weekly meetings
- APM Employment Services
- Bogan Shire Council – staff training and meetings
- Regular weekend basketball group

- Macquarie Support Coordination
- Gidgee speech sessions
- Medical Wings Paediatric Services 'Welcome to Nyngan' event
- Outback Arts workshop
- High School outings to the centre
- STORMCo

Staffing

The youth team continues to deliver consistent and high-quality programs that respond to the needs of local young people. The Youth Coordinator and Youth Support Officer are currently responsible for the planning and delivery of youth programs and drop-in sessions.

Staff work collaboratively to engage with young people, respond to feedback, and deliver a balanced program that supports wellbeing, participation, and positive social connection. Despite a smaller team, service delivery has remained consistent through careful planning, strong engagement with youth and the continued support of community partnerships.

The Centre remains well positioned to continue delivering meaningful youth services while adapting to changing community needs.

4. Attachments

1. BSYCC Improvements

5. Recommendation

That the Operational Report for the Bogan Shire Youth and Community Centre be received and noted.



Figure 1 Protective wall vinyl installed throughout the Youth and Community Centre.



Figure 2 Outdoor ping pong table at the Youth and Community Centre.



Figure 3 Portable Staging at the Youth and Community Centre



Figure 4 Outdoor Pickleball Court at Youth and Community Centre (grandstand not yet installed)



Figure 5 Grandstand for pickleball court (to be installed shortly)

11.2 LIBRARY REPORT

1. Introduction

The purpose of this report is to provide Council with information both statistical and informative in regard to the Library's function.

2. Background

A quarterly operational Library report for the information of Councillors.

3. Discussion

Over the January holiday period, the Library hosted summer school holidays activities including 4 craft mornings and 2 movie mornings attended by 108 children. Attendees created beaded jewellery, clay craft, canvas craft and Aussie crafts.

During the reporting period, Library staff have held the following sessions:

- 5 Story Time sessions (February and March), with 68 children with carers in attendance
- Baby Time sessions (0 to 12 months), with 26 adults and their babies attending.

The draw for a hamper of chocolates for "Library Lovers Day" was held on 14 February. Everyone who attended the Library between 10 and 13 February had their names go into the draw. The winner was a long-time member of the library.

The Library was closed from Monday 9 March to Wednesday 11 March for ceiling repairs to be carried out. This was due to an extensive roof leak which occurred in late 2025.

The third phase of Library improvements (funded from the 2024/2025 Public Library Infrastructure Grant of \$218,000.00), including new flooring, updated lighting, painting, and updated shelving has commenced. The Library is currently closed from Monday 13 April to Friday 29 May for works to be carried out. A Pop-Up Library is currently operating from the CWA Hall for members and public to access Library services.

Provision of computer access and printing services are still a focus with many locals and visitors using the computers on a daily basis. Local artist's works continue to be on display in the Library.

Local children's author AJ Cook visited the Library on Tuesday 24 March for a special reading of her newly released book, '*Do you want to go fishing? Um... Not really*'. Kindergarten classes from Nyngan Public School and St Joseph's Parish School, along with families from the community, attended the event, with 42 children enjoying listening to AJ's engaging reading and taking part in creating river scenes with leaves.

Statistics

Statistics for the past quarter dating from 01.01.26 to 31.03.26 are as follows with a comparison of the previous year figures for the same period.

January 1 st – March 31 st , 2025		January 1 st – March 31 st , 2026	
Adult Fiction	238	Adult Fiction	239
Western Fiction	19	Western Fiction	12
Large Print	88	Large Print	161
Magazines	81	Magazines	64
Adult Non Fiction	68	Adult Non Fiction	73
Talking Books	27	Talking Books	29
Inter Library TBs	0	Inter Library TBs	0
Junior Fiction	158	Junior Fiction	149
Junior Non Fiction	26	Junior Non Fiction	40
Easy & Easy2 & RR	135	Easy & Easy2 & RR	143
Toys	0	Toys	0
Stories are Magic	1	Stories are Magic	2
Junior Talking Books	0	Junior Talking Books	4
Young Adult Fiction	10	Young Adult Fiction	3
Equipment	0	Equipment	1
DVD's	137	DVD's	54
TOTAL ISSUES	990	TOTAL ISSUES	984
TOTAL MEMBERS	1,343	TOTAL MEMBERS	1,413
New Members	16	New Members	13
Internet Usage	615	Internet Usage	1,110
IT Help	13	IT Help	27
Wi-Fi	18	Wi-Fi	30
People counter	1687	People counter	1,761
Reference Inquiries	24	Reference Inquiries	23

Note: This report includes reference inquiries (searching for customer's requests), Wi-Fi usage and IT Help, which staff give to computer users. These figures have been added to show the hands-on help staff provide to customers. Internet usage is measured in half hour bookings.



Local children's author AJ Cook, reading her book to children



Children enjoying one of the movie days

4. Attachments Nil

5. Recommendation

That the Library report be received and noted.

11.3 DOLLY PARTON IMAGINATION LIBRARY FUNDING

1. Introduction

The purpose of this report is to provide Council with an overview of the current funding model for the Dolly Parton Imagination Library program, the increasing financial impact of the program on the Library's operational funding, and options to support the program's ongoing sustainability.

2. Background

Dolly Parton's Imagination Library (DPIL) is delivered in NSW as part of the NSW Government's Brighter Beginnings initiative, which aims to strengthen support for families during the first 2,000 days of a child's life. Through a five-year partnership with the NSW Government, United Way Australia has enrolled more than 17,000 children across the state.

Bogan Shire Library joined the DPIL program in November 2022, supported by \$2,700 in seed funding from United Way Australia to establish the program and fund the first 25 enrolments.

The program provides each enrolled child with one age-appropriate book mailed to their home every month, free of charge, until they turn five. This supports early literacy development and fosters a lifelong connection with reading and learning.

3. Discussion

Participation in the program has steadily increased since November 2022 as follows:

- November 2022 – November 2023: 34 children enrolled.
- November 2023 – November 2024: 28 additional children enrolled.
- November 2024 – November 2025: 23 additional children enrolled.
- November 2025 – Current: 13 additional children enrolled (as of 15 May 2026)

The program currently supports 98 active participants, at an average cost of \$108 per child per annum, totalling approximately \$10,584.

Based on current trends, participation is expected to reach approximately 112 children by November 2026, at an estimated annual cost of \$12,096. While enrolments will begin to stabilise as older cohorts age out from November 2027 onwards, annual program costs are expected to remain at similar levels.

By 30 June 2027, enrolments are projected to increase to 127 - 132 children, with an estimated annual cost of \$13,716 - \$14,256. By the end of the full five-year period, enrolments are expected to reach 140–145 children, resulting in an estimated annual cost of \$15,120–\$15,660.

Funding Pressures

The program currently receives no funding from the NSW Government or United Way.

External sponsorship for the program has been secured from Aeris Resources, including \$3,000 in 2025 and \$2,000 confirmed for 2026. However, the majority of program costs are currently funded through the NSW State Library Local Priority Grant (LPG), which is discretionary funding that Council receives each year to provide activities, resources and programs.

In 2025/26 Council received \$62,755 in LPG funding, of which only 30% (\$18,826.50) is available for Library programs, technology, resources, and community initiatives. The DPIL program therefore now consumes over 55% of the Library's available LPG allocation, limiting the Library's ability to deliver other programs, purchase resources and technology, and support broader community initiatives.

Continued reliance on LPG funding is no longer financially sustainable, and ongoing program delivery will require alternative funding support from Council. The following options could be considered to address this matter:

- Option 1: Recurrent Council Funding
- Option 2: LPG Funded and Capped
- Option 3: Council and LPG Funded and Capped
- Option 4: Program Wind Down

Each of these options is discussed below.

Option 1 – Recurrent Council Funding

Council provides full recurrent funding, via an additional budget allocation, to support the DPIL program in its current form.

- Fully offsets the annual program cost (\$10,584 currently; based on 98 children at \$108 per child; projected \$13,716–\$14,256 in 2026/27, projected \$15,444 in 2027/28 depending on enrolment growth).
- Removes pressure from the LPG allocation.
- Ensures the Library can continue delivering other programs, technology upgrades, and community initiatives.
- Provides long-term sustainability and service continuity, with access for all eligible children.

Option 1 - Full five-year costing with running totals
 (2025-26 and 2026-27 are based on average enrolments)

Year	From	To	#	Total	Notes	Running total
1	November 2022	June 2023	18	34		\$3,672
	July 2023	October 2023	16			
2	November 2023	June 2024	16	28		\$6,696
	July 2024	October 2024	12			
3	November 2024	June 2025	22	23		\$9,180
	July 2025	October 2025	1			
4	November 2025	June 2026	13	27	Enrolments (@15/05/2026)	\$12,096
	July 2026	October 2026	14			
5	November 2026	June 2027	17	31	Estimated enrolments – based on average of previous years	\$15,444
	July 2027	October 2027	14			
TOTAL				143		
				\$15,444	5 year commitment	

Option 2 – LPG Funded and Capped

If additional funding is not provided, Council may adopt a capped enrolment model funded solely through the existing LPG allocation.

- New enrolments capped at 15 children per year.
- Annual cost approximately \$1,620.
- Over the five-year period (including higher enrolments in the early years), total program expenditure is estimated at \$12,420.
- External funding (e.g., Aeris sponsorship) applied to enrolments above the cap.
- The confirmed \$2,000 Aeris sponsorship could support approximately 18 additional children beyond the capped allocation for 2026/27.
- Consumes available LPG allocation, limiting delivery of other programs.

This option somewhat improves the Library’s capacity to deliver other core services, through capping to program, but limits program growth and access for all eligible children. External funding is not guaranteed.

Option 2 - Full five-year costing with running totals

(Cap of 15 new enrolments/year applied from 2025–26; earlier years = actual enrolments)

Year	From	To	#	Total	Notes	Running total
1	November 2022	June 2023	18	34		\$3,672
	July 2023	October 2023	16			
2	November 2023	June 2024	16	28		\$6,696
	July 2024	October 2024	12			
3	November 2024	June 2025	22	23		\$9,180
	July 2025	October 2025	1			
4	November 2025	June 2026	8	15	Enrolments as at 15/05/2026	\$10,800
	July 2026	October 2026	7			
5	November 2026	June 2027	8	15	Annual enrolments capped at 15	\$12,420
	July 2027	October 2027	7			
TOTAL				115		
				\$12,420	5 year commitment	

Option 3 – Council and LPG Funded and Capped

Council provides a contribution, supplemented by a small portion of the LPG allocation and external sponsorship in a shared funding model.

- Approximately 5% of the LPG program allocation (\$18,826.50) = \$1,080
- Aeris sponsorship (2026) = \$2,000
- Total available funding = \$3,080
- Projected 2026/27 program cost (aligned with Option 1): \$13,716 - \$14,256
- Funding shortfall: \$10,636 - \$11,176

Council must either:

- Fund the shortfall from general revenue, or
- Reduce enrolments to match the available \$3,080

Option 3 - Full five year costing with running totals
(Cap of 10 new enrolments/year applied from 2025–26; earlier years = actual enrolments)

Year	From	To	#	Total	Notes	Running total
1	November 2022	June 2023	18	34		\$3,672
	July 2023	October 2023	16			
2	November 2023	June 2024	16	28		\$6,696
	July 2024	October 2024	12			
3	November 2024	June 2025	22	23		\$9,180
	July 2025	October 2025	1			
4	November 2025	June 2026	5	10	Enrolments as at 15/05/2026	\$10,260
	July 2026	October 2026	5			
5	November 2026	June 2027	5	10	Annual enrolments capped at 15	\$11,340
	July 2027	October 2027	5			
TOTAL				105		
				\$11,340	5 year commitment	

This option highlights that ongoing reliance on the LPG is not sustainable, and that long-term continuation of the program, with access for all eligible children requires a shift toward general revenue funding.

Option 4 – Discontinue Funding for New Enrolments (Program Wind-Down)

Under this option, Council would cease funding any new enrolments in the DPIL program. All currently enrolled children would continue to receive books until they turn five, as required under the United Way program agreement.

Key Implications:

- Annual program costs would decrease each financial year as existing participants age out.
- The program would fully conclude by April 2031, when the youngest currently enrolled children turn five.
- No additional pressure would be placed on the LPG allocation for new enrolments.
- Access to the program would no longer be available for new families in Bogan Shire.
- This option provides the lowest long-term cost while honouring existing commitments, but results in the eventual discontinuation of the program in the community.

Option 4 - Wind-Down Costing Table (No New Enrolments)
Financial Year Format (1 July – 30 June)

Financial Year	Estimated Active Children	Annual Cost (@ \$108/child)	Notes
2025–26	98	\$10,584	Baseline year; no new enrolments after May 2026
2026–27	~85	\$9,180	2022 cohort begins ageing out (turning 5 in late 2027)
2027–28	~60	\$6,480	Majority of 2022–23 cohort ages out
2028–29	~35	\$3,780	2023–24 cohort ageing out
2029–30	~20	\$2,160	2024–25 cohort ageing out
2030–31	~10	\$1,080	Final children age out by April 2031
2031–32	0	\$0	Program fully concluded

Total Remaining Financial Commitment (2025–2031) is approximately \$33,264.

4. Attachments

Nil

5. Recommendation

That Council consider the following funding options for the ongoing delivery of the Dolly Parton Imagination Library (DPIL) program and determine its preferred approach:

Option 1 – Recurrent Council Funding

- Current annual cost: \$10,584
- Projected 2026/27 cost: \$13,716–\$14,256
- Projected 2027/28 cost: \$15,444
- Five-year cumulative cost: \$15,444

This option ensures long-term sustainability, removes pressure from the LPG allocation, and maintains access for all eligible children.

Option 2 – LPG Funded and Capped

That Council adopt a capped enrolment model funded solely through the existing LPG allocation.

- New enrolments capped at 15 children per year
- Annual capped cost: \$1,620
- Five-year cumulative cost: \$12,420
- Aeris sponsorship could support ~18 additional children above the cap

This option preserves the Library’s broader service capacity but limits program access and relies on uncertain external funding.

Option 3 – Council and LPG Funded and Capped

That Council provide a partial contribution supported by a small proportion of the LPG allocation and external sponsorship.

- 5% of LPG allocation: \$1,080
- Aeris sponsorship: \$2,000
- Total available funding: \$3,080
- Projected 2026/27 cost: \$13,716–\$14,256
- Shortfall: \$10,636–\$11,176

Council must either fund the shortfall from general revenue or reduce enrolments to match available funding. This option highlights that ongoing reliance on the LPG is not sustainable.

Option 4 – No Further Enrolments (Program Wind-Down)

That Council resolve not to fund any new enrolments in the DPIL program, allowing the program to wind down naturally as existing participants age out.

- No new children enrolled from the date of the decision.
- Annual costs reduce each year as current participants turn five.
- Funding still required during the wind-down period.
- No additional pressure on the LPG allocation.
- Program phases out completely once all current children age out.

This option provides the lowest long-term cost but results in the eventual discontinuation of the program in Bogan Shire.

11.4 TOURISM FUNDING 2026/27

1. Introduction

The purpose of this report is to seek Council's direction on an allocation of funds from the 2026/27 budget for Tourism operations.

2. Background

Council has previously been provided with information on the Country Heartline Project, tourism brochures, and the Greater Western Plains Membership.

3. Discussion

Anticipated costs for tourism are as follows:

- Country Heartline - \$11,283
- Tourism Brochures - \$9,000
- Greater Western Plains Membership - \$6,000
- Other tourism projects (internal) - \$4,000
- Shire signage and other promotional assets - \$4,717

An amount of \$35,000 has been provisionally included in the 2026/27 draft budget for Council's consideration.

4. Attachments

Nil

5. Recommendation

That Council's tourism budget of \$35,000 to be allocated to:

1. Country Heartline Project,
2. Tourism Brochures,
3. Regional promotions (e.g. Greater Western Plains Membership), and
4. Other tourism projects, Shire signage and promotional assets.

11.5 ULTRASOUND SERVICES FEES

1. Introduction

The purpose of this report is for Council to consider changes to the fees for ultrasound services at the Bogan Shire Medical Centre.

2. Background

Council has successfully implemented a sonography service within the Bogan Shire Medical Centre which offers a large range of ultrasound services to the community, meaning less travel and wait times for medical imaging.

Ultrasound is a highly specialised diagnostic allied health service which is provided to the Bogan Shire community by a post graduate qualified and accredited sonographer to meet the Australian Government's Diagnostic Imaging Accreditation Scheme standards and Medicare legislation.

Bogan Shire Medical Centre also offers reassurance scans without referral for pregnancy concerns such as reduced foetal movement. Without this service, patients are typically directed to Dubbo Base Hospital, where many do not receive a scan due to service limitations.

Providing reassurance scans locally offers immediate peace of mind and avoids unnecessary travel. When adverse findings occur, an in-house GP issues a referral for formal reporting and escalation to the appropriate care team. This has been endorsed and supported by the specialist obstetric care team for the region.

Standard diagnostic ultrasounds continue to be performed via GP referral. Examinations are conducted by a qualified sonographer and reported by a radiologist, with results typically available within hours - and within one hour for urgent cases. This is currently in front of metro practices.

The sonographer continues to make new relationships with specialists in the area and beyond, and this has seen the service grow immensely over these 5 years. Recent partnerships include pregnancy options clinic where patients require almost immediate imaging to make crucial care decisions.

With lengthy wait times in most city clinics, we have helped to support these patients and have seen an increase in patients travelling - even from Dubbo to get imaging at BSMC as recommended by their doctors due to the service, report turnaround times and ability to secure an appointment in a timely manner - usually same day for acute cases and same week for routine.

3. Discussion

After more than five years of operation, a review of the ultrasound service indicates that fee adjustments are required to better reflect actual service costs while remaining affordable for patients and competitive with Dubbo private providers.

Although the ultrasound service delivers significant community benefit, it carries substantial operating expenses, including sonographer wages, accreditation and professional development, outsourced reporting, software, equipment maintenance, consumables, and general overheads.

The service has recently transitioned to a new reporting provider following corporate restructuring. The sonographer explored many options and was able to source a provider that offers improved technology, electronic report delivery, a patient and clinician portal, high-quality reporting, and faster turnaround times - all at the same reporting fee, with no additional cost to the practice.

Analysis of Medicare Benefits Schedule (MBS) rebates shows that a typical diagnostic ultrasound attracts a \$106.55 rebate against an approximate \$100 cost for the examination and reporting alone, leaving minimal margin before accounting for other operational expenses. To ensure financial sustainability, the introduction or adjustment of gap fees is recommended.

A comparison of fees charged by major Dubbo providers shows that out-of-pocket costs are standard across the industry and significantly higher than those currently charged at Bogan Shire Medical Centre. Practices in major cities are even more expensive again.

Patient Type	Provider A	Provider B
Pensioners	\$0 out of pocket cost	\$60+ out of pocket cost
All other concession card holders	\$0 out of pocket cost	\$60 out of pocket cost
All other patients	\$85 out of pocket cost	\$100- \$200 out of pocket cost

It should be noted that the ability to set fees and bulk bill at other providers is dependent on their income from other imaging such as MRI with higher rebates at the focus of their business. BSMC’s position is to provide high-quality essential imaging and patient care in a way that responsibly covers the cost of delivering the service and supports its long-term sustainability.

Internal data indicates that up to 50% of ultrasound patients are pensioners. To avoid the service operating at a loss - and therefore being subsidised by other Council funds such as rates or grants - it is recommended that a modest fee also be applied to pensioners.

Even with adjusted fees for 2026/27 and ensuring all outgoings for the sonography service are covered, the out-of-pocket cost for patients will remain substantially lower than attending a Dubbo provider, where patients would incur both the provider’s gap fee and additional travel-related expenses such as fuel, meals, and accommodation.

BSMC’s key point of difference is its professional, friendly, and patient-centred approach.

The current fees payable are as follows, with the proposed increased cost for 2026-2027:

Diagnostic Ultrasound Services Fees (out of pocket costs)

Note: Out of pocket costs are over and above the Medicare Benefits Schedule (MBS) benefits (Medicare payment) applied to Diagnostic Ultrasound Services.

Patient Fees – Diagnostic Imaging	2025/26	2026/27
Pensioners	\$44.00	\$50.00
All other Concession Card Holders	\$44.00	\$50.00
All other patients	\$66.00	\$80.00
All patients for items 55706, (pregnancy which require additional scan time 45-60 minutes and are specialised skills)	\$86.00	\$90.00
Item 55844 – fast scan for lumps and bumps	\$44 conc, \$66 full fee.	\$50
Pregnancy Entertainment Ultrasound Services	2025/26	2026/27
Option 1: Reassurance Scan 15 minute appointment, for quick peace of mind any gestational age	\$65	\$65
Musculoskeletal Ultrasound Guided Injections	2025/26	2026/27
All Patients	\$120	\$120

To comply with the provisions of the *Local Government Act 1993* Council is required to make these fees by resolution.

4. Attachments

Nil

5. Recommendation

That:

1. Council note the following fees contained in Council's Statement of Fees and Charges from 1 July 2026:

General Diagnostic Ultrasound Services Fees (out of pocket costs)

Patient Fees	\$
Pensioners	\$50.00
All other Concession Card Holders	\$50.00
All other patients	\$80.00
55706 Pregnancy morphology – requiring additional appointment time	\$90 for all
55844 – fast targeted scan for lumps and bumps	\$50 for all
55721 – High risk ongoing pregnancy monitoring	\$50 for all
Vascular studies – which provide a higher Medicare benefit fee, generally for elderly, chronic health conditions and/or acute/emergency imaging	\$50 concession \$70 all other patients
12-16 weeks pregnancy (replacing the previous nuchal translucency study)	\$60 concession \$80 all other patients
Bursal Injections	\$120 for all

Note: Out of pocket costs are over and above the Medicare Benefits Schedule (MBS) benefits (Medicare payment) applied to Diagnostic Ultrasound Services.

Entertainment (pregnancy) Ultrasound Services Fees

Patient Fees	\$
Option 1: The reassurance scan (15 minutes)	\$65.00
Option 2: (If new 3D probe purchased in future) 3D baby face imaging. 1 hour appointment with digital images and a few prints (replacing original 2022 imaging packages which included merchandise at a higher fee)	\$150

2. Patients be required to pay in full, all charges for Diagnostic Ultrasound Services, which include fees (out of pocket costs) in addition to the Medicare Benefits Schedule (MBS) fee applied to Diagnostic Ultrasound Services on the day the service is provided to them, with the MBS benefit being processed on the same day.

12 FINANCE AND CORPORATE SERVICES REPORTS

12.1 INVESTMENTS APRIL 2026

1. Introduction

The purpose of this report is to outline the performance of Council's investment portfolio for the month of April 2026.

2. Background

In accordance with Clause 212 of the Local Government (General) Regulation 2005 a report must be presented to the Council setting out details of all the money that the Council has invested under section 625 of the Act.

3. Discussion

The Investment Report for April 2026 is shown below. On the 30th April 2026 Council had \$28.3 million invested. There has been a decrease of 1 million dollars due to expenditure on Transport for NSW ordered works and maintenance contract and the claim has not yet been paid to Council, also expenditure on the Emergency Bore where funding was received in advance.

Consideration of this report means that Council is complying with the Local Government (General) Regulation 2005

Investment Movements for April 2026

It is hereby certified that these investments have been made in accordance with the Local Government Act 1993 and the Regulations thereto.

REF	Source	Taken up	Maturity	% rate	Bal Mar 26	Bal Apr 26
42-150-6894	NAB - Professional Funds	4/05/2016	At Call	4.100%	10,622,276.18	9,593,795.11
I2108308	Westpac	17/12/2025	17/12/2026	4.610%	6,000,000.00	6,000,000.00
88-392-4994	NAB	29/05/2025	29/05/2026	4.200%	2,000,000.00	2,000,000.00
98-544-4756	NAB	30/01/2026	29/01/2027	4.760%	2,000,000.00	2,000,000.00
98-568-5779	NAB	30/01/2026	29/01/2027	4.760%	2,000,000.00	2,000,000.00
I2392103	Westpac	17/04/2026	17/04/2027	4.200%	2,000,000.00	2,000,000.00
I2437444	Westpac	9/05/2025	11/05/2026	4.250%	2,800,000.00	2,800,000.00
I2875708	Westpac	3/11/2025	3/11/2026	4.340%	2,000,000.00	2,000,000.00
	Balance securities held				29,422,276.18	28,393,795.11
	Balance Ledger 19010.8200.8200				29,422,276.18	28,393,795.11
	Summary by institution					
	NAB				16,622,276.18	15,593,795.11
	Westpac				12,800,000.00	12,800,000.00
					29,422,276.18	28,393,795.11

4. Attachments

Nil

5. Recommendation

That Council receive and note the Investments Report for April 2026.

12.2 SUMMARY OF RATES AND ANNUAL CHARGES COLLECTION

1. Introduction

The purpose of this report is to provide a comparison of rate collections as at 30th April 2026, with the same period last year.

2. Background

This report is provided for the information of Councillors.

3. Discussion

Rate Collections	2025-2026	2024-2025
Arrears Prior to 30/06/2025	195,973	239,633
First Instalment arrears as at 30/04/2026	5,361	-43,306
Second Instalment arrears as at 30/04/2026	29,018	35,460
Third Instalment arrears as at 30/04/2026	45,275	69,412
Fourth Instalment outstanding as at 30/04/2026	926,678	932,682
Total Arrears	275,627	301,199
Total Outstanding	1,202,305	1,233,882
Monthly Transactions		
Amount Levied & B/Fwd	6,201,080	6,248,285
Add: Adjustments	37,733	72,257
Less: Payments to end of January	-4,968,160	-5,011,886
Less: Rebates	-68,348	-74,774
Add: Postponed	0	0
Gross Total Balance	1,202,305	1,233,882
Arrears of total amount levied %	4.4%	4.8%

Total arrears have decreased from \$301,199 at the 30th April 2025 to \$275,627 as at 30th April this year.

Each instalment amounts to approximately \$1,550,000

(Total Rates, Waste, Water & Sewer Access Charges)

As at the 30th April 2026 Council had collected \$43,723 less than at the same time last year. At the time of writing this report, Council has collected an additional \$123,995.

0.3% of rates remain outstanding on the first instalment.

1.9% of rates remain outstanding on the second instalment.

2.9% of rates remain outstanding on the third instalment.

4. Attachments Nil

5. Recommendation

That Council receives and notes the Rate and Annual Charges Collection report for April 2026.

12.3 LONG TERM FINANCIAL PLAN 2026-2036

1. Introduction

The purpose of this report is for Council to note the content of the Long-Term Financial Plan (LTFP) in the context of the development of the Operational Plan and Budget.

2. Background

The Long-Term Financial Plan is a legislative requirement under the NSW Integrated Planning and Reporting (IP&R) framework. It provides a minimum 10-year forecast of Council's financial position.

The LTFP is reviewed annually to reflect updated assumptions, economic conditions, and Council priorities.

Guidelines from the Office of Local Government stipulate that "The Long-Term Financial Plan must be updated at least annually as part of the development of the Operational Plan".

3. Discussion

The Long-Term Financial Plan has the current draft budget 2026-2027 included and will be amended if necessary, following the adoption of the draft Operational Plan and Budget for Council's approval in July 2026.

Key points to note from the Long Term Financial Plan:

General Fund

- Projections show a negative operating result for all years in the General Fund. If depreciation is taken out there is then a cash surplus, but this means the amount of funds available to fund Capital works is not enough.
- This negative result increases as the years progress as the Financial Assistance Grant (FAG) has been indexed to only increase at 3.5% every year. No undertaking has been made by the Federal Government that these Grants will be increasing at all, in fact the budget announcement indicates Councils will be getting less, therefore a conservative increase has been used. This Forecast however shows that 3.5% is not enough to cover Councils rising operational costs.
- Rates and Annual charges have been indexed to increase at 3.5% each year based on what IPART determined Council can increase rates in 2026/2027 as 3.4%. This also shows that even with these increases Council heavily relies on grant income for its sustainability.
- Interest on Investments has been indexed to increase by 1% annually for all years which once again is a conservative figure, but it is only a few years ago that Council was unable to get 1% on its investments, also Councils investment income is reducing as unspent grants that had been invested are being expended.
- An estimate of grants and contributions has been made based on what Council could expect to get.

- RMCC ordered works has been budgeted for an estimate of \$3,800,000 from 2027 to 2036 it is estimated this might be a level that Council could consistently expect each year although it depends on TfNSW budgets. Other funding such as R2R, Block Grant and Routine maintenance have also been included at a consistent level.
- All grant funds and RMCC revenue, assists with Councils budget as employee costs and plant costs can be paid for from grant funds rather than Councils own funds.
- Annual Domestic Waste charges and User Fees and Charges have been indexed for a 3.4% growth in 2026/2027 then a 3.5% growth in future years.
- Employee costs have been indexed at 4% in 26/27, 27/28 and 28/29 as per the new award, then at 3% for the following years. This is obviously subject to award negotiations which will be due to take place again prior to the 2029/2030 budget.
- All other costs except utilities are indexed at 3% and insurance which has been indexed at 5% for all years.
- Depreciation has been indexed at 1%.

Water Fund

- Projections show a negative result for 2026/2027 and 2027/2028 after depreciation then a positive operating result across all following years which demonstrates Council's long-term financial viability.
- Revenue and charges have been indexed by 3.5% each year to achieve this result.
- Employee costs have been indexed at 4% in 26/27, 27/28 and 28/29 as per the new award and then at 3% for the following years.
- All other costs except utilities are indexed at 3% and insurance which has been indexed at 5% for all the years.
- Depreciation has been indexed at %.
- Depending on whether or not Capital works are grant funded this could affect the long term predictions of this fund. For example, when and if Council needs to find a contribution for its new Water Treatment Plant.

Sewer Fund

- Projections show a negative operating result across all years.
- Revenue and charges have been indexed by 3.5% each year.
- Employee costs have been indexed at 4% in 26/27, 27/28 and 28/29 as per the new award and then at 3% for the following years.
- All other costs except utilities are indexed at 3% and insurance which has been indexed at 5% for all years.
- Depreciation has been indexed at 1%.
- Council's cash reserve in this fund can maintain these losses as once depreciation is taken out there is a cash surplus in all years however it is advisable to continue to

increase fees and charges by 3.5% to try and recover some of the deficit because if major repairs need to take place the cash reserves would quickly diminish.

4. Attachments

1. Draft Long Term Financial Plan 2026-2036

5. Recommendation

That Council adopt the Long-Term Financial Plan 2026-2036.

Bogan Shire Council 10 Year Financial Plan for the Years ending 30 June 2036 INCOME STATEMENT - CONSOLIDATED Scenario: Rolled over from last year's 24/25 LTFP V16												
	Actuals 2024/25	Current Year 2025/26	2026/27	2027/28	2028/29	2029/30	Projected Years					2035/36
	\$	\$	\$	\$	\$	\$	2030/31	2031/32	2032/33	2033/34	2034/35	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,686,000	5,799,617	6,003,718	6,215,195	6,434,074	6,660,613	6,895,081	7,137,756	7,388,924	7,648,883	7,917,941	8,196,416
User Charges & Fees	7,458,000	5,259,789	7,883,721	8,103,168	8,329,387	8,562,590	8,802,993	9,043,597	9,298,853	9,561,999	9,830,270	10,108,040
Other Revenues	365,000	560,207	310,720	310,720	310,720	310,720	310,720	310,720	310,720	310,720	310,720	310,720
Grants & Contributions provided for Operating Purposes	10,462,000	15,234,252	14,766,113	12,585,403	12,863,578	13,224,204	13,521,764	13,829,521	14,147,825	14,477,039	14,817,539	15,169,214
Grants & Contributions provided for Capital Purposes	6,984,000	3,376,404	14,603,450	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	1,531,000	1,037,808	1,283,927	1,287,696	1,291,503	1,295,347	1,299,230	1,303,152	1,307,113	1,311,114	1,315,155	1,319,236
Other Income:												
Net Gains from the Disposal of Assets	288,000	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	286,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	7,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	33,067,000	31,268,077	44,851,649	28,502,182	29,229,262	30,053,474	30,829,789	31,624,746	32,453,435	33,309,755	34,191,625	35,103,626
Expenses from Continuing Operations												
Employee Benefits & On-Costs	9,436,000	11,385,440	11,730,327	12,110,398	12,505,575	12,816,359	13,136,468	13,466,181	13,805,788	14,155,585	14,515,878	14,886,981
Borrowing Costs	59,000	52,102	68,131	95,081	89,084	82,889	76,492	69,883	63,058	56,008	48,726	41,203
Materials & Contracts	14,473,000	11,926,740	13,055,869	11,686,012	12,015,540	12,408,551	12,812,201	13,285,194	13,661,895	14,107,773	14,568,315	15,044,025
Depreciation & Amortisation	5,832,000	4,814,000	5,843,000	5,901,430	5,960,444	6,020,049	6,080,249	6,141,052	6,202,462	6,264,487	6,327,132	6,390,403
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	20,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	282,000	270,985	273,600	281,448	289,531	297,857	306,433	315,266	324,364	333,735	343,387	353,329
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	30,102,000	28,449,267	30,970,927	30,074,369	30,860,174	31,625,705	32,411,842	33,277,576	34,057,567	34,917,588	35,803,437	36,715,940
Operating Result from Continuing Operations	2,965,000	2,818,810	13,880,722	(1,572,187)	(1,630,912)	(1,572,231)	(1,582,053)	(1,652,831)	(1,604,132)	(1,607,833)	(1,611,812)	(1,612,314)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	2,965,000	2,818,810	13,880,722	(1,572,187)	(1,630,912)	(1,572,231)	(1,582,053)	(1,652,831)	(1,604,132)	(1,607,833)	(1,611,812)	(1,612,314)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(4,019,000)	(557,594)	(722,728)	(1,572,187)	(1,630,912)	(1,572,231)	(1,582,053)	(1,652,831)	(1,604,132)	(1,607,833)	(1,611,812)	(1,612,314)

Bogan Shire Council 10 Year Financial Plan for the Years ending 30 June 2036 INCOME STATEMENT - GENERAL FUND Scenario: Rolled over from last year's 24/25 LTFP V16												
	Actuals 2024/25	Current Year 2025/26	2026/27	2027/28	2028/29	2029/30	Projected Years					2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	4,369,000	4,426,042	4,579,281	4,739,990	4,906,324	5,078,479	5,256,660	5,441,077	5,631,948	5,829,501	6,033,967	6,245,590
User Charges & Fees	5,862,000	3,590,103	6,194,480	6,365,304	6,541,198	6,722,314	6,908,807	7,093,614	7,291,121	7,494,497	7,700,905	7,914,647
Other Revenues	355,000	543,307	251,620	251,620	251,620	251,620	251,620	251,620	251,620	251,620	251,620	251,620
Grants & Contributions provided for Operating Purposes	10,383,000	15,217,902	14,750,913	12,570,203	12,848,378	13,209,004	13,506,564	13,814,321	14,132,625	14,461,839	14,802,339	15,154,014
Grants & Contributions provided for Capital Purposes	5,148,000	148,634	14,603,450	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	1,320,000	857,413	976,111	976,980	977,858	978,744	979,639	980,543	981,457	982,379	983,311	984,251
Other Income:												
Net Gains from the Disposal of Assets	288,000	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	286,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	7,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	28,018,000	24,783,401	41,355,855	24,904,096	25,525,377	26,240,160	26,903,290	27,581,175	28,288,771	29,019,835	29,772,142	30,550,122
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,901,000	10,893,813	11,226,436	11,588,552	11,965,059	12,261,174	12,566,172	12,880,320	13,203,893	13,537,173	13,880,452	14,234,028
Borrowing Costs	59,000	55,754	70,697	96,527	89,376	82,889	76,492	69,883	63,058	56,008	48,726	41,203
Materials & Contracts	12,205,000	9,754,957	11,000,858	9,600,761	9,899,141	10,260,071	10,630,677	11,069,635	11,411,279	11,821,049	12,244,400	12,681,802
Depreciation & Amortisation	4,661,000	3,934,000	4,670,000	4,716,700	4,763,867	4,811,506	4,859,621	4,908,217	4,957,299	5,006,872	5,056,941	5,107,510
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	20,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	278,000	270,985	273,600	281,448	289,531	297,857	306,433	315,266	324,364	333,735	343,387	353,329
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	26,124,000	24,909,509	27,241,591	26,283,988	27,006,974	27,713,497	28,439,394	29,243,321	29,959,894	30,754,838	31,573,905	32,417,873
Operating Result from Continuing Operations	1,894,000	(126,108)	14,114,264	(1,379,892)	(1,481,597)	(1,473,337)	(1,536,104)	(1,662,146)	(1,671,123)	(1,735,003)	(1,801,763)	(1,867,751)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,894,000	(126,108)	14,114,264	(1,379,892)	(1,481,597)	(1,473,337)	(1,536,104)	(1,662,146)	(1,671,123)	(1,735,003)	(1,801,763)	(1,867,751)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,254,000)	(274,742)	(489,186)	(1,379,892)	(1,481,597)	(1,473,337)	(1,536,104)	(1,662,146)	(1,671,123)	(1,735,003)	(1,801,763)	(1,867,751)

Bogan Shire Council 10 Year Financial Plan for the Years ending 30 June 2036 INCOME STATEMENT - WATER FUND Scenario: Rolled over from last year's 24/25 LTFP V16												
	Actuals 2024/25	Current Year 2025/26	2026/27	2027/28	2028/29	2029/30	Projected Years					2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	929,000	966,940	1,003,694	1,039,351	1,076,256	1,114,453	1,153,987	1,194,904	1,237,253	1,281,085	1,326,451	1,373,404
User Charges & Fees	1,418,000	1,487,725	1,507,614	1,549,880	1,593,626	1,638,903	1,685,765	1,734,267	1,784,466	1,836,422	1,890,197	1,945,854
Other Revenues	5,000	14,300	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100
Grants & Contributions provided for Operating Purposes	71,000	8,700	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Grants & Contributions provided for Capital Purposes	1,836,000	3,227,770	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	120,000	102,936	212,400	214,400	216,420	218,460	220,521	222,602	224,704	226,827	228,971	231,137
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	4,379,000	5,808,371	2,789,808	2,869,732	2,952,402	3,037,916	3,126,372	3,217,873	3,312,523	3,410,434	3,511,719	3,616,495
Expenses from Continuing Operations												
Employee Benefits & On-Costs	412,000	370,264	381,528	395,116	409,247	420,345	431,779	443,557	455,690	468,188	481,064	494,327
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,803,000	1,630,441	1,557,411	1,584,064	1,611,516	1,639,792	1,668,917	1,698,915	1,729,813	1,761,638	1,794,417	1,828,180
Depreciation & Amortisation	888,000	630,000	890,000	898,900	907,889	916,968	926,138	935,399	944,753	954,200	963,742	973,380
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	3,103,000	2,630,705	2,828,939	2,878,080	2,928,652	2,977,106	3,026,833	3,077,870	3,130,255	3,184,026	3,239,223	3,295,887
Operating Result from Continuing Operations	1,276,000	3,177,666	(39,131)	(8,349)	23,751	60,811	99,539	140,002	182,268	226,408	272,496	320,608
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,276,000	3,177,666	(39,131)	(8,349)	23,751	60,811	99,539	140,002	182,268	226,408	272,496	320,608
Net Operating Result before Grants and Contributions provided for Capital Purposes	(560,000)	(50,104)	(39,131)	(8,349)	23,751	60,811	99,539	140,002	182,268	226,408	272,496	320,608

Bogan Shire Council 10 Year Financial Plan for the Years ending 30 June 2036 INCOME STATEMENT - SEWER FUND Scenario: Rolled over from last year's 24/25 LTFP V16												
	Actuals 2024/25	Current Year 2025/26	2026/27	2027/28	2028/29	2029/30	Projected Years					2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	388,000	406,635	420,743	435,854	451,494	467,681	484,435	501,775	519,722	538,298	557,523	577,421
User Charges & Fees	178,000	181,961	181,627	187,984	194,563	201,373	208,421	215,716	223,266	231,080	239,168	247,539
Other Revenues	5,000	2,600	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Grants & Contributions provided for Operating Purposes	8,000	7,650	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	91,000	81,111	97,982	97,762	97,517	98,143	99,070	100,007	100,953	101,908	102,873	103,848
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	670,000	679,957	708,552	729,800	751,774	775,397	800,127	825,698	852,141	879,486	907,764	937,008
Expenses from Continuing Operations												
Employee Benefits & On-Costs	123,000	121,363	122,363	126,730	131,270	134,840	138,517	142,304	146,205	150,224	154,362	158,625
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	465,000	541,342	497,600	501,187	504,882	508,687	512,607	516,644	520,803	525,086	529,498	534,042
Depreciation & Amortisation	283,000	250,000	283,000	285,830	288,688	291,575	294,491	297,436	300,410	303,414	306,448	309,513
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	4,000	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	875,000	912,705	902,963	913,747	924,840	935,102	945,615	956,385	967,419	978,724	990,308	1,002,180
Operating Result from Continuing Operations	(205,000)	(232,748)	(194,411)	(183,947)	(173,066)	(159,705)	(145,488)	(130,687)	(115,277)	(99,238)	(82,544)	(65,172)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(205,000)	(232,748)	(194,411)	(183,947)	(173,066)	(159,705)	(145,488)	(130,687)	(115,277)	(99,238)	(82,544)	(65,172)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(205,000)	(232,748)	(194,411)	(183,947)	(173,066)	(159,705)	(145,488)	(130,687)	(115,277)	(99,238)	(82,544)	(65,172)

Bogan Shire Council 10 Year Financial Plan for the Years ending 30 June 2036 BALANCE SHEET - CONSOLIDATED Scenario: Rolled over from last year's 24/25 LTFF V16												
	Actuals 2024/25	Current Year 2025/26	Projected Years									
	\$	\$	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	13,816,000	16,268,125	16,831,847	16,916,656	17,077,787	17,512,805	17,760,200	17,678,391	18,161,885	17,117,468	15,873,678	14,685,943
Investments	18,800,000	11,636,545	11,636,545	9,690,183	7,825,252	5,984,790	4,118,792	2,173,457	250,488	-	-	-
Receivables	6,803,000	6,839,264	10,351,084	6,506,750	6,686,957	6,855,465	7,012,397	7,171,109	7,338,919	7,512,447	7,690,526	7,875,096
Inventories	1,207,000	972,108	1,060,809	957,543	979,351	1,006,009	1,033,376	1,066,045	1,091,045	1,121,326	1,152,616	1,184,951
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	69,000	97,282	105,989	95,935	98,133	100,808	103,554	106,821	109,339	112,377	115,515	118,758
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	40,695,000	35,813,324	39,986,274	34,167,068	32,667,480	31,459,877	30,028,319	28,195,822	26,951,677	25,863,618	24,832,335	23,864,747
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	521,000	940,843	747,714	761,873	783,887	806,700	830,277	854,656	879,905	906,036	933,069	961,048
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	323,155,000	331,288,259	345,169,203	344,636,420	344,427,260	343,999,417	343,763,374	343,862,528	343,404,272	342,790,992	342,114,066	341,369,869
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	323,785,000	332,338,102	346,025,917	345,507,293	345,320,147	344,915,117	344,702,651	344,826,184	344,393,178	343,806,027	343,156,135	342,439,917
TOTAL ASSETS	364,480,000	368,151,426	386,012,191	379,674,361	377,987,627	376,374,994	374,730,970	373,022,006	371,344,854	369,669,645	367,988,470	366,304,664
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,708,000	2,714,805	3,202,019	2,630,710	2,699,353	2,769,868	2,840,231	2,920,620	2,988,321	3,066,059	3,146,372	3,229,350
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,869,000	4,848,430	7,192,402	3,184,452	3,252,372	3,340,031	3,412,671	3,487,731	3,565,418	3,645,760	3,728,823	3,814,617
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	130,000	138,037	186,385	192,385	198,576	204,974	211,582	218,407	225,457	232,740	240,262	154,951
Employee benefit provisions	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	8,864,000	9,858,272	12,737,805	8,164,547	8,307,301	8,471,873	8,621,484	8,783,758	8,936,195	9,101,558	9,272,457	9,355,917
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,675,000	1,533,344	2,633,854	2,441,469	2,242,893	2,037,920	1,826,338	1,607,930	1,382,474	1,149,734	909,472	754,521
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,675,000	1,533,344	2,633,854	2,441,469	2,242,893	2,037,920	1,826,338	1,607,930	1,382,474	1,149,734	909,472	754,521
TOTAL LIABILITIES	10,539,000	11,391,616	15,371,659	10,606,016	10,550,194	10,509,793	10,447,822	10,391,688	10,318,669	10,251,292	10,181,929	10,110,438
Net Assets	353,941,000	356,759,810	370,640,532	369,068,345	367,437,433	365,865,202	364,283,148	362,630,317	361,026,185	359,418,353	357,806,541	356,194,226
EQUITY												
Retained Earnings	210,816,000	213,634,810	227,515,532	225,943,345	224,312,433	222,740,202	221,158,148	219,505,317	217,901,185	216,293,353	214,681,541	213,069,226
Revaluation Reserves	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000	143,125,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	353,941,000	356,759,810	370,640,532	369,068,345	367,437,433	365,865,202	364,283,148	362,630,317	361,026,185	359,418,353	357,806,541	356,194,226
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	353,941,000	356,759,810	370,640,532	369,068,345	367,437,433	365,865,202	364,283,148	362,630,317	361,026,185	359,418,353	357,806,541	356,194,226

Bogan Shire Council 10 Year Financial Plan for the Years ending 30 June 2036 BALANCE SHEET - GENERAL FUND Scenario: Rolled over from last year's 24/25 LTFF V16												
	Actuals 2024/25	Current Year 2025/26	Projected Years									
	\$	\$	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	6,988,000	12,000,000	12,206,423	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	10,307,181	8,339,381	6,346,225
Investments	18,800,000	11,636,545	11,636,545	9,690,183	7,825,252	5,984,790	4,118,792	2,173,457	250,488	-	-	-
Receivables	6,300,000	5,540,928	9,941,280	6,084,443	6,251,707	6,406,820	6,549,888	6,694,251	6,847,210	7,005,366	7,167,537	7,335,641
Inventories	1,207,000	972,108	1,060,809	957,543	979,351	1,006,009	1,033,376	1,066,045	1,091,045	1,121,326	1,152,616	1,184,951
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	69,000	97,282	105,989	95,935	98,133	100,808	103,554	106,821	109,339	112,377	115,515	118,758
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	33,364,000	30,246,863	34,951,046	28,828,104	27,154,443	25,498,427	23,805,610	22,040,573	20,298,082	18,546,250	16,775,049	14,985,574
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	355,000	623,626	530,328	537,751	552,793	568,390	584,498	601,147	618,396	636,245	654,708	673,816
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	256,162,000	260,938,283	275,402,227	275,332,174	275,431,591	275,556,291	275,632,877	275,660,866	275,639,773	275,569,107	275,448,372	275,277,068
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	256,626,000	261,670,909	276,041,555	275,978,925	276,093,384	276,233,681	276,326,375	276,371,013	276,367,169	276,314,352	276,212,080	276,059,885
TOTAL ASSETS	289,990,000	291,917,772	310,992,602	304,807,029	303,247,828	301,732,109	300,131,985	298,411,586	296,665,251	294,860,602	292,987,129	291,045,459
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,644,000	2,661,718	3,147,310	2,574,125	2,640,826	2,709,360	2,777,675	2,855,944	2,921,452	2,996,922	3,074,888	3,155,437
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,495,000	3,700,739	7,063,896	3,055,946	3,123,866	3,211,525	3,284,165	3,359,225	3,436,912	3,517,254	3,600,317	3,686,111
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	130,000	175,078	224,546	212,225	198,576	204,974	211,582	218,407	225,457	232,740	240,262	154,951
Employee benefit provisions	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000	2,157,000
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,426,000	8,694,534	12,592,751	7,999,296	8,120,267	8,282,859	8,430,422	8,590,576	8,740,821	8,903,915	9,072,467	9,153,498
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	1,806,000	1,591,346	2,653,694	2,441,469	2,242,893	2,037,920	1,826,338	1,607,930	1,382,474	1,149,734	909,472	754,521
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,806,000	1,591,346	2,653,694	2,441,469	2,242,893	2,037,920	1,826,338	1,607,930	1,382,474	1,149,734	909,472	754,521
TOTAL LIABILITIES	8,232,000	10,285,880	15,246,445	10,440,765	10,363,160	10,320,779	10,256,760	10,198,506	10,123,295	10,053,649	9,981,939	9,908,019
Net Assets	281,758,000	281,631,892	295,746,156	294,366,264	292,884,667	291,411,330	289,875,226	288,213,079	286,541,956	284,806,953	283,005,190	281,137,439
EQUITY												
Retained Earnings	176,603,000	176,476,892	190,591,156	189,211,264	187,729,667	186,256,330	184,720,226	183,058,079	181,386,956	179,651,953	177,850,190	175,982,439
Revaluation Reserves	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000	105,155,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	281,758,000	281,631,892	295,746,156	294,366,264	292,884,667	291,411,330	289,875,226	288,213,079	286,541,956	284,806,953	283,005,190	281,137,439
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	281,758,000	281,631,892	295,746,156	294,366,264	292,884,667	291,411,330	289,875,226	288,213,079	286,541,956	284,806,953	283,005,190	281,137,439

Bogan Shire Council 10 Year Financial Plan for the Years ending 30 June 2036 BALANCE SHEET - WATER FUND Scenario: Rolled over from last year's 24/25 LTFP V16												
	Actuals 2024/25	Current Year 2025/26	2026/27	2027/28	2028/29	2029/30	Projected Years					2035/36
	\$	\$	\$	\$	\$	\$	2030/31	2031/32	2032/33	2033/34	2034/35	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334	5,924,941
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	372,000	1,191,632	302,466	311,584	321,021	330,788	340,897	351,360	362,189	373,398	384,998	397,004
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,107,000	3,211,686	2,638,293	2,989,788	3,069,230	3,527,640	3,876,795	3,945,516	4,426,692	5,077,285	5,668,332	6,321,945
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	135,000	294,455	194,045	199,948	206,058	212,382	218,927	225,701	232,713	239,969	247,480	255,254
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	52,505,000	56,046,476	55,671,476	55,307,576	55,247,687	54,845,719	54,591,582	54,658,183	54,354,430	53,925,229	53,601,487	53,263,107
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	52,640,000	56,340,931	55,865,521	55,507,524	55,453,745	55,058,101	54,810,509	54,883,884	54,587,142	54,165,199	53,848,967	53,518,361
TOTAL ASSETS	57,747,000	59,552,617	58,503,813	58,497,312	58,522,975	58,585,741	58,687,304	58,829,400	59,013,834	59,242,484	59,517,298	59,840,306
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	64,000	52,134	53,772	55,620	57,532	59,487	61,511	63,605	65,771	68,012	70,331	72,730
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	2,374,000	1,013,817	2,506	2,506	2,506	2,506	2,506	2,506	2,506	2,506	2,506	2,506
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	2,438,000	1,065,951	56,278	58,126	60,038	61,993	64,017	66,111	68,277	70,518	72,837	75,236
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	2,438,000	1,065,951	56,278	58,126	60,038	61,993	64,017	66,111	68,277	70,518	72,837	75,236
Net Assets	55,309,000	58,486,666	58,447,535	58,439,186	58,462,937	58,523,748	58,623,287	58,763,289	58,945,558	59,171,966	59,444,461	59,765,069
EQUITY												
Retained Earnings	27,834,000	31,011,666	30,972,535	30,964,186	30,987,937	31,048,748	31,148,287	31,288,289	31,470,558	31,696,966	31,969,461	32,290,069
Revaluation Reserves	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000	27,475,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	55,309,000	58,486,666	58,447,535	58,439,186	58,462,937	58,523,748	58,623,287	58,763,289	58,945,558	59,171,966	59,444,461	59,765,069
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	55,309,000	58,486,666	58,447,535	58,439,186	58,462,937	58,523,748	58,623,287	58,763,289	58,945,558	59,171,966	59,444,461	59,765,069

Bogan Shire Council 10 Year Financial Plan for the Years ending 30 June 2036 BALANCE SHEET - SEWER FUND Scenario: Rolled over from last year's 24/25 LTFP V16												
	Actuals 2024/25	Current Year 2025/26	2026/27	2027/28	2028/29	2029/30	Projected Years					2035/36
	\$	\$	\$	\$	\$	\$	2030/31	2031/32	2032/33	2033/34	2034/35	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963	2,414,777
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	131,000	143,745	145,499	130,564	114,229	117,856	121,611	125,497	129,520	133,683	137,991	142,451
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,224,000	2,391,816	2,435,097	2,369,016	2,443,807	2,433,810	2,345,913	2,209,733	2,226,902	2,240,082	2,388,955	2,557,228
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	162,000	80,764	43,181	24,174	25,036	25,928	26,852	27,808	28,797	29,821	30,881	31,978
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets and contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	14,488,000	14,303,500	14,095,500	13,996,670	13,747,982	13,597,407	13,538,916	13,543,480	13,410,070	13,296,655	13,064,207	12,829,694
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	14,650,000	14,384,264	14,138,681	14,020,844	13,773,018	13,623,335	13,565,767	13,571,287	13,438,867	13,326,476	13,095,088	12,861,672
TOTAL ASSETS	16,874,000	16,776,080	16,573,777	16,389,860	16,216,825	16,057,144	15,911,681	15,781,020	15,665,769	15,566,559	15,484,042	15,418,900
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	953	936	966	996	1,020	1,045	1,071	1,098	1,125	1,153	1,182
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	133,875	126,000	126,000	126,000	126,000	126,000	126,000	126,000	126,000	126,000	126,000
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	134,828	126,936	126,966	126,996	127,020	127,045	127,071	127,098	127,125	127,153	127,182
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Employee benefit provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	134,828	126,936	126,966	126,996	127,020	127,045	127,071	127,098	127,125	127,153	127,182
Net Assets	16,874,000	16,641,252	16,446,841	16,262,894	16,089,829	15,930,124	15,784,635	15,653,949	15,538,671	15,439,434	15,356,889	15,291,718
EQUITY												
Retained Earnings	6,379,000	6,146,252	5,951,841	5,767,894	5,594,829	5,435,124	5,289,635	5,158,949	5,043,671	4,944,434	4,861,889	4,796,718
Revaluation Reserves	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000	10,495,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	16,874,000	16,641,252	16,446,841	16,262,894	16,089,829	15,930,124	15,784,635	15,653,949	15,538,671	15,439,434	15,356,889	15,291,718
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	16,874,000	16,641,252	16,446,841	16,262,894	16,089,829	15,930,124	15,784,635	15,653,949	15,538,671	15,439,434	15,356,889	15,291,718

Bogan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2036												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: Rolled over from last year's 24/25 LTFP V16												
	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	5,975,000	5,468,015	5,993,971	6,205,201	6,423,730	6,649,907	6,884,001	7,126,288	7,377,054	7,636,598	7,905,226	8,183,256
User Charges & Fees	8,381,000	6,050,755	6,760,132	8,018,265	8,241,903	8,472,445	8,710,107	8,950,989	9,200,326	9,460,472	9,726,945	10,001,052
Investment & Interest Revenue Received	1,490,000	1,163,194	1,235,756	1,367,466	1,266,589	1,303,844	1,307,695	1,311,916	1,315,365	1,319,293	1,323,267	1,327,252
Grants & Contributions	16,965,000	17,615,503	29,618,338	12,264,458	12,868,897	13,231,100	13,527,454	13,835,406	14,153,911	14,483,334	14,824,050	15,175,939
Bonds & Deposits Received	24,000	-	-	-	-	-	-	-	-	-	-	-
Other	2,208,000	468,627	280,130	480,832	306,071	305,173	305,764	305,676	305,438	305,267	305,120	304,930
Payments:												
Employee Benefits & On-Costs	(9,276,000)	(11,345,600)	(11,716,513)	(12,097,835)	(12,492,510)	(12,906,168)	(13,125,971)	(13,455,370)	(13,794,652)	(14,144,115)	(14,504,063)	(14,874,812)
Materials & Contracts	(16,662,000)	(11,460,048)	(13,489,800)	(12,244,766)	(12,492,312)	(12,901,800)	(13,304,950)	(13,774,435)	(14,156,123)	(14,598,503)	(15,058,345)	(15,533,331)
Borrowing Costs	(60,000)	(54,004)	(54,317)	(97,322)	(91,397)	(85,277)	(78,956)	(72,427)	(65,684)	(58,719)	(51,524)	(44,092)
Bonds & Deposits Refunded	(12,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(251,000)	(270,985)	(273,600)	(281,448)	(289,531)	(297,857)	(306,433)	(315,266)	(324,364)	(333,735)	(343,387)	(353,329)
Net Cash provided (or used in) Operating Activities	8,782,000	7,635,457	18,354,097	3,614,851	3,741,439	3,871,367	3,918,710	3,912,777	4,011,272	4,069,891	4,127,288	4,186,866
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	7,163,455	-	1,946,361	1,864,931	1,840,462	1,865,998	1,945,335	1,922,969	250,488	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	651,000	732,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	1	1	1	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	8,800,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(10,242,000)	(12,945,167)	(19,389,233)	(5,890,020)	(5,852,855)	(5,678,236)	(5,932,339)	(6,328,339)	(5,832,339)	(5,739,339)	(5,738,339)	(5,734,339)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(10,800,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,591,000)	(5,049,711)	(18,939,232)	(3,343,657)	(3,387,924)	(3,237,773)	(3,466,341)	(3,783,004)	(3,309,370)	(4,888,851)	(5,138,339)	(5,134,339)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,303,450	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(130,000)	(133,621)	(154,593)	(186,385)	(192,385)	(198,576)	(204,974)	(211,582)	(218,407)	(225,457)	(232,740)	(240,262)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(130,000)	(133,621)	1,148,857	(186,385)	(192,385)	(198,576)	(204,974)	(211,582)	(218,407)	(225,457)	(232,740)	(240,262)
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,939,000)	2,452,125	563,722	84,809	161,131	435,018	247,395	(81,809)	483,495	(1,044,417)	(1,243,790)	(1,187,735)
plus: Cash & Cash Equivalents - beginning of year	16,755,000	13,816,000	16,268,125	16,831,847	16,916,656	17,077,787	17,512,805	17,760,200	17,678,391	18,161,885	17,117,468	15,873,678
Cash & Cash Equivalents - end of the year	13,816,000	16,268,125	16,831,847	16,916,656	17,077,787	17,512,805	17,760,200	17,678,391	18,161,885	17,117,468	15,873,678	14,685,943
Cash & Cash Equivalents - end of the year	13,816,000	16,268,125	16,831,847	16,916,656	17,077,787	17,512,805	17,760,200	17,678,391	18,161,885	17,117,468	15,873,678	14,685,943
Investments - end of the year	18,800,000	11,636,545	11,636,545	9,690,183	7,825,252	5,984,790	4,118,792	2,173,457	250,488	-	-	-
Cash, Cash Equivalents & Investments - end of the year	32,616,000	27,904,669	28,468,392	26,606,840	24,903,039	23,497,595	21,878,992	19,851,848	18,412,373	17,117,468	15,873,678	14,685,943
Representing:												
- External Restrictions	12,943,000	10,383,125	10,740,424	11,031,656	11,192,787	11,627,805	11,875,200	11,793,391	12,276,885	12,925,287	13,649,297	14,454,718
- Internal Restrictions	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000
- Unrestricted	8,760,000	6,608,545	6,814,968	4,662,183	2,797,252	956,790	(909,208)	(2,854,543)	(4,777,512)	(6,720,819)	(8,688,619)	(10,681,775)
	32,616,000	27,904,669	28,468,392	26,606,840	24,903,039	23,497,595	21,878,992	19,851,848	18,412,373	17,117,468	15,873,678	14,685,943

Bogan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2036												
CASH FLOW STATEMENT - GENERAL FUND												
Scenario: Rolled over from last year's 24/25 LTFP V16												
	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	4,150,113	4,574,783	4,735,272	4,901,441	5,073,425	5,251,429	5,435,663	5,626,345	5,823,701	6,027,965	6,239,378
User Charges & Fees	-	4,441,244	5,075,240	6,291,892	6,465,607	6,644,478	6,828,661	7,014,193	7,206,242	7,407,095	7,612,200	7,822,790
Investment & Interest Revenue Received	-	988,884	928,720	1,057,530	953,751	988,076	988,968	990,201	990,634	991,515	992,414	993,294
Grants & Contributions	-	16,433,373	29,621,837	12,249,258	12,853,697	13,215,900	13,512,254	13,820,206	14,138,711	14,468,134	14,808,850	15,160,739
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	451,727	221,030	421,732	246,971	246,073	246,664	246,576	246,338	246,167	246,020	245,830
Payments:												
Employee Benefits & On-Costs	-	(10,855,724)	(11,212,704)	(11,576,103)	(11,952,111)	(12,251,075)	(12,555,770)	(12,869,606)	(13,192,858)	(13,525,807)	(13,868,744)	(14,221,969)
Materials & Contracts	-	(9,286,663)	(11,434,582)	(10,159,584)	(10,375,985)	(10,753,393)	(11,123,502)	(11,558,953)	(11,905,588)	(12,311,862)	(12,734,516)	(13,171,196)
Borrowing Costs	-	(57,656)	(56,883)	(98,768)	(91,689)	(85,277)	(78,956)	(72,427)	(65,684)	(58,719)	(51,524)	(44,092)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(270,985)	(273,600)	(281,448)	(289,531)	(297,857)	(306,433)	(315,266)	(324,364)	(333,735)	(343,387)	(353,329)
Net Cash provided (or used in) Operating Activities	-	5,994,312	17,443,839	2,639,781	2,712,149	2,780,349	2,763,314	2,690,586	2,719,777	2,706,489	2,689,278	2,671,445
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	7,163,455	-	1,946,361	1,864,931	1,840,462	1,865,998	1,945,335	1,922,969	250,488	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	732,000	450,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(8,708,191)	(18,799,233)	(5,168,020)	(4,964,855)	(5,022,236)	(5,024,339)	(5,024,339)	(5,024,339)	(5,024,339)	(5,024,339)	(5,024,339)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(812,736)	(18,349,233)	(2,621,658)	(2,499,924)	(2,581,773)	(2,558,341)	(2,479,004)	(2,501,370)	(4,173,851)	(4,424,339)	(4,424,339)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,303,450	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(169,576)	(191,634)	(224,546)	(212,225)	(198,576)	(204,974)	(211,582)	(218,407)	(225,457)	(232,740)	(240,262)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(169,576)	1,111,816	(224,546)	(212,225)	(198,576)	(204,974)	(211,582)	(218,407)	(225,457)	(232,740)	(240,262)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	5,012,000	206,423	(206,423)	(0)	0	(0)	0	0	(1,692,819)	(1,967,800)	(1,993,156)
plus: Cash & Cash Equivalents - beginning of year	-	6,988,000	12,000,000	12,206,423	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	10,307,181	8,339,381
Cash & Cash Equivalents - end of the year	-	12,000,000	12,206,423	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	10,307,181	8,339,381	6,346,225
Cash & Cash Equivalents - end of the year												
Cash & Cash Equivalents - end of the year	6,988,000	12,000,000	12,206,423	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	12,000,000	10,307,181	8,339,381	6,346,225
Investments - end of the year	18,800,000	11,636,545	11,636,545	9,690,183	7,825,252	5,984,790	4,118,792	2,173,457	250,488	-	-	-
Cash, Cash Equivalents & Investments - end of the year	25,788,000	23,636,545	23,842,968	21,690,183	19,825,252	17,984,790	16,118,792	14,173,457	12,250,488	10,307,181	8,339,381	6,346,225
Representing:												
- External Restrictions	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000	6,115,000
- Internal Restrictions	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000	10,913,000
- Unrestricted	8,760,000	6,608,545	6,814,968	4,662,183	2,797,252	956,790	(909,208)	(2,854,543)	(4,777,512)	(6,720,819)	(8,688,619)	(10,681,775)
	25,788,000	23,636,545	23,842,968	21,690,183	19,825,252	17,984,790	16,118,792	14,173,457	12,250,488	10,307,181	8,339,381	6,346,225

Bogan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2036												
CASH FLOW STATEMENT - WATER FUND												
Scenario: Rolled over from last year's 24/25 LTFF V16												
	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	921,791	1,000,267	1,036,027	1,072,815	1,110,892	1,150,301	1,191,089	1,233,305	1,276,999	1,322,221	1,369,027
User Charges & Fees	-	1,421,446	1,503,158	1,540,412	1,583,826	1,628,760	1,675,267	1,723,401	1,773,220	1,824,783	1,878,150	1,933,386
Investment & Interest Revenue Received	-	98,448	211,849	213,866	215,867	217,888	219,928	221,989	224,069	226,170	228,292	230,434
Grants & Contributions	-	1,002,054	(3,555)	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	14,300	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100	58,100
Payments:												
Employee Benefits & On-Costs	-	(369,197)	(381,451)	(395,031)	(409,157)	(420,276)	(431,707)	(443,483)	(455,613)	(468,110)	(480,983)	(494,244)
Materials & Contracts	-	(1,632,311)	(1,557,596)	(1,583,996)	(1,611,447)	(1,639,721)	(1,668,843)	(1,698,839)	(1,729,735)	(1,761,557)	(1,794,334)	(1,828,095)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	1,456,530	830,772	877,378	918,005	963,643	1,011,046	1,060,258	1,111,347	1,164,385	1,219,446	1,276,607
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(4,171,476)	(515,000)	(535,000)	(848,000)	(515,000)	(672,000)	(1,002,000)	(641,000)	(525,000)	(640,000)	(635,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(4,171,476)	(515,000)	(535,000)	(848,000)	(515,000)	(672,000)	(1,002,000)	(641,000)	(525,000)	(640,000)	(635,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(2,714,946)	315,772	342,378	70,005	448,643	339,046	58,258	470,347	639,385	579,446	641,607
plus: Cash & Cash Equivalents - beginning of year	-	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334
Cash & Cash Equivalents - end of the year	-	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334	5,924,941
Cash & Cash Equivalents - end of the year	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334	5,924,941
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334	5,924,941
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334	5,924,941
	4,735,000	2,020,054	2,335,826	2,678,204	2,748,208	3,196,852	3,535,898	3,594,156	4,064,503	4,703,888	5,283,334	5,924,941

Bogan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2036												
CASH FLOW STATEMENT - SEWER FUND												
Scenario: Rolled over from last year's 24/25 LTFF V16												
	Actuals	Current Year	Projected Years									
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	396,111	418,921	433,902	449,474	465,590	482,271	499,535	517,404	535,898	555,040	574,851
User Charges & Fees	-	188,066	181,733	185,961	192,470	199,206	206,179	213,395	220,864	228,594	236,595	244,876
Investment & Interest Revenue Received	-	79,514	97,753	97,517	97,263	97,880	98,799	99,726	100,662	101,607	102,561	103,525
Grants & Contributions	-	180,076	57	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	2,600	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Payments:												
Employee Benefits & On-Costs	-	(120,679)	(122,358)	(126,702)	(131,241)	(134,817)	(138,494)	(142,281)	(146,181)	(150,198)	(154,336)	(158,598)
Materials & Contracts	-	(541,073)	(497,622)	(501,185)	(504,880)	(508,686)	(512,605)	(516,642)	(520,801)	(525,084)	(529,496)	(534,040)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	184,615	79,485	97,693	111,286	127,374	144,349	161,933	180,148	199,017	218,564	238,814
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	35,956	37,042	38,162	19,840	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(65,500)	(75,000)	(187,000)	(40,000)	(141,000)	(236,000)	(302,000)	(167,000)	(190,000)	(74,000)	(75,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(29,544)	(37,958)	(148,838)	(20,160)	(141,000)	(236,000)	(302,000)	(167,000)	(190,000)	(74,000)	(75,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	155,071	-41,527	(51,145)	91,126	(13,626)	(91,651)	(140,067)	13,148	9,017	144,564	163,814
plus: Cash & Cash Equivalents - beginning of year	-	2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963
Cash & Cash Equivalents - end of the year	-	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963	2,414,777
Cash & Cash Equivalents - end of the year	2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963	2,414,777
Investments - end of the year	-	-	-	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963	2,414,777
Representing:												
- External Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963	2,414,777
2,093,000	2,248,071	2,289,598	2,238,453	2,329,579	2,315,953	2,224,302	2,084,235	2,097,383	2,106,400	2,250,963	2,414,777	

12.4 2025/26 QUARTER 3 BUDGET REVIEW OLG FORMAT

1. Introduction

The purpose of this report is to present to Council the Quarter 3 Budget Review Statement (QBRS) for the period ending 31 March 2026 in the format prescribed by the NSW Office of Local Government (OLG).

2. Background

Council previously considered the Quarter 3 budget review at its meeting on 23 April 2026. This also contained the Responsible Accounting Officer's Statement so has not been included again.

At that time, the OLG Quarterly Budget Review templates were not available, and the review was presented using Council's quarterly reporting format.

The OLG templates have now been finalised and completed, and are attached for compliance purposes.

3. Discussion

The attached Quarter 3 QBRS includes the required OLG reporting statements, including:

- Income and Expenses Consolidated Budget Review
- Income and Expenses General Fund Budget Review
- Income and Expenses Water Fund Budget Review
- Income and Expenses Sewer Fund Budget Review
- Capital Budget Review
- Reserve Balances
- Developer Contributions

The information contained within these statements is consistent with the previously adopted Quarter 3 budget review, with no changes to the previously reported financial position.

This report ensures Council meets its statutory obligations under:

- *Local Government Act 1993*
- *Local Government (General) Regulation 2021*
- *OLG Quarterly Budget Review Guidelines*

4. Attachments

1. Quarter 3 Quarterly Budget Review Statements

5. Recommendation

That Council receive and note the Quarter 3 Budget Review Statement for the period ending 31 March 2026, prepared in accordance with Office of Local Government requirements.

Office of Local Government QBRS 25-26 Quarter 3

Return to: qbrs@olg.nsw.gov.au in Excel format

Due Date: 31 May 2026

Council Name:	Bogan Shire Council
Quarter end:	31/03/2026

Contact Name:	Stephanie Waterhouse
Contact Phone:	(02) 6835 9000
Contact Email:	steph.waterhouse@bogan.nsw.gov.au

Comments on Return:

Note: to insert line breaks in comment box, press Alt-Enter.

An error was made in the Q2 Capital Tab. \$37,943 should have been rounded to \$38 I have corrected in this Q3

Only WHITE cells need to be populated

DO NOT ENTER N/A into Cells - leave blank if no data

Questions relating to this return should be directed to:

Office of Local Government

Performance Team

(02) 4428 4100

QBR FINANCIAL OVERVIEW											
Bogan Shire Council											
Budget review for the quarter ended 31/03/26											
DESCRIPTION	Previous Year	Current Year	Approved	Approved	Approved	Revised	Recommended	Projected	VARIANCE	ACTUAL	
	Actual	Budget	Changes	Changes	Changes	Budget	changes	Year End	ORIGINAL	YTD	
	2024/25 \$000's	2025/26 \$000's	Q 1 \$000's	Q 2 \$000's	Q 3 \$000's	\$000's	for council resolution	(P/E) Result	budget v PYE	2025/26 \$000's	2025/26 \$000's
Net Operating Result before grants and contributions provided for capital purposes	General Fund	-3,254	-1,519	50	0	0	-1,469	0	-1,469	50	-6,228
	Water Fund	-560	-50	0	0	0	-50	0	-50	0	389
	Sewer Fund	-205	-236	0	0	0	-236	0	-236	0	-62
	Consolidated	-4,019	-3,432	32	0	0	-3,400	0	-3,400	32	-2,291
Operating Result from continuing operations (with capital grants and contributions) excluding depreciation, amortisation and impairment of non financial assets	Consolidated	8,797	1,382	32	0	0	1,414	0	1,414	32	-2,291
Borrowings	Total borrowings						0		0		0
Liquidity	External restrictions	12,943	13,223	-6	-38	0	13,179	0	13,179	-44	311
	Internal Allocations	10,913	10,809	0	0	0	10,809	0	10,809	0	-3,844
	Unallocated	-23,856	-24,032	6	38	0	-23,988	0	-23,988	44	3,533
Total Cash, Cash Equivalents and Inves	0	0	0	0	0	0	0	0	0	0	0
Capital	Capital Funding	31,491	3,339	855	0	0	4,194	0	4,194	855	6,534
	Capital Expenditure	12,449	6,215	919	38	0	7,172	0	7,172	957	10,258
	Net Capital	19,042	-2,876	-64	-38	0	-2,978	0	-2,978	-102	-3,724

	Opening Balance	Total Cash Contributions Received	Total Interest Earned	Total Expended	Total Internal Borrowings (to)/from	Held as Restricted Asset	Cumulative balance of internal borrowings (to)/from
	As at 1 July 2025	As at this Q	As at this Q	As at this Q	As at this Q	As at this Q	As at this Q
	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's	\$000's
Developer Contribution		26	7	0	0	33	0
Total Developer Contributions		26	7	0	0	33	0

Income and Expenses Budget Review Statement										
Bogan Shire Council										
Budget review for the quarter ended 31/03/2026										
Consolidated Fund										
Description	Previous Year	Current Year	Approved	Approved	Approved	Revised	Recommended	Projected	VARIANCE	ACTUAL
	Actual	Budget	Changes	Changes	Changes	Budget	changes	Year End	ORIGINAL	YTD
	2024/25 \$000's	2025/26 \$000's	Review Q 1 \$000's	Review Q 2 \$000's	Review Q 3 \$000's	\$000's	for council resolution \$000's	(P/E) Result 2025/26 \$000's	budget v PYE 2025/26 \$000's	2025/26 \$000's
INCOME										
Rates and Annual Charges	5,686	5,854	3	18		5,875	18	5,893	39	5,880
User Charges and Fees	7,458	4,995		-7		4,988	-106	4,888	-107	2,950
Other Revenue	365	209	39	151		399	8	407	198	332
Grants and Contributions - Operating	10,462	13,500	115	56		13,671	111	13,782	282	5,622
Grants and Contributions - Capital	6,984					0		0	0	
Interest and Investment Income	1,531	1,017				1,017		1,017	0	598
Other Income	293	368	1	41		410	33	443	75	125
Net gain from disposal of assets	288					0		0	0	
Total Income from continuing operations	33,067	25,943	158	259	0	26,360	70	26,430	487	15,507
EXPENSES										
Employee benefits and on-costs	9,436	11,350	-73	174		11,451	-71	11,380	30	8,417
Materials & Services	14,473	10,891	155	72		11,118	145	11,263	372	7,445
Borrowing Costs	59	56				56		56	0	31
Other Expenses	302	2,264	44	13		2,321	-8	2,317	53	1,905
Net Loss from Disposal of Assets						0		0	0	
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	24,270	24,561	126	259	0	24,946	70	25,016	455	17,798
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	8,797	1,382	32	0	0	1,414	0	1,414	32	-2,291
Depreciation, amortisation and impairment of non financial assets	5,832	4,814				4,814		4,814	0	
Operating result from continuing Operations	2,965	-3,432	32	0	0	-3,400	0	-3,400	32	-2,291
Net Operating Result before grants and contributions provided for capital purposes	-4,019	-3,432	32	0	0	-3,400	0	-3,400	32	-2,291

Notes
 Original Budget +/- approved budget changes in previous quarters = REVISED Budget
 Revised Budget +/- recommended changes this quarter = PROJECTED year results

The quarterly recommended changes to the revised budget are to include:
 1) an explanation for the recommended changes and any impact this will have on the Operational Plan, Delivery Program and Long Term Financial Plan
 2) any impacts of year to date expenditure on recommended changes to budget

Explanations are to be in plain English and in a style that is easily understood by readers of non-financial information.
The narrative is important in understanding why budget changes are necessary.

Income and Expenses Budget Review Statement										
Bogan Shire Council										
Budget review for the quarter ended 31/03/2026										
General Fund										
Description	Previous Year	Current Year	Approved	Approved	Approved	Revised	Recommended	Projected	VARIANCE	ACTUAL
	Actual	Original	Changes	Changes	Changes	Budget	changes	Year End	ORIGINAL	YTD
	2024/25 \$000's	2025/26 \$000's	Review Q 1 \$000's	Review Q 2 \$000's	Review Q 3 \$000's	\$000's	for council resolution \$000's	Result 2025/26 \$000's	budget v PYE 2025/26 \$000's	2025/26 \$000's
INCOME										
Rates and Annual Charges	4,369	4,460	3	18		4,481	18	4,499	39	4,490
User Charges and Fees	5,862	3,624		-7		3,617	-108	3,517	-107	1,624
Other Revenue	355	194	39	151		384	8	392	198	332
Grants and Contributions - Operating	10,383	13,484	115	56		13,655	111	13,766	282	5,668
Grants and Contributions - Capital	5,148					0		0	0	3
Interest and Investment Income	1,320	857				857		857	0	598
Other Income	293	68	1	41		110	33	143	75	71
Net gain from disposal of assets	288					0		0	0	0
Total Income from continuing operations	28,018	22,687	158	259	0	23,104	70	23,174	487	12,786
EXPENSES										
Employee benefits and on-costs	8,901	10,858	-73	174		10,959	-71	10,888	30	8,049
Materials & Services	12,205	7,130	138	72		7,340	145	7,485	355	6,091
Borrowing Costs	59	56				56		56	0	31
Other Expenses	298	2,228	43	13		2,284	-4	2,280	52	1,890
Net Loss from Disposal of Assets						0		0	0	0
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	21,463	20,272	108	259	0	20,639	70	20,709	437	16,061
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	6,555	2,415	50	0	0	2,465	0	2,465	50	-3,275
Depreciation, amortisation and impairment of non financial assets	4,661	3,934				3,934		3,934	0	2,950
Operating result from continuing Operations	1,894	-1,519	50	0	0	-1,469	0	-1,469	50	-6,225
Net Operating Result before grants and contributions provided for capital purposes	-3,254	-1,519	50	0	0	-1,469	0	-1,469	50	-6,228

Notes

Original Budget +/- approved budget changes in previous quarters = REVISED Budget
 Revised Budget +/- recommended changes this quarter = PROJECTED year results

The quarterly recommended changes to the revised budget are to include:

- 1) an explanation for the recommended changes and any impact this will have on the Operational Plan, Delivery Program and Long Term Financial Plan
- 2) any impacts of year to date expenditure on recommended changes to budget

Explanations are to be in plain English and in a style that is easily understood by readers of non-financial information.
The narrative is important in understanding why budget changes are necessary.