



BOGAN SHIRE COUNCIL

Business Paper

25 June 2015

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18 June 2015

COUNCIL MEETING NOTICE

The next Ordinary Meeting of Council will be held in the Council Chambers, Nyngan on Thursday 25 June 2015 at 9.30am.

At 9.00am, the Councillors and Managers will meet at Teamsters Rest to view the site for possible location of the Big Bogan Structure.

At 10.00am Reece Turk, IT Trainee will present Council's Facebook page.

AGENDA

1. Opening Prayer
2. Remembrances
3. Apologies
4. Declarations of Interest
5. Manager of Development and Environmental Service Confidential Report
 1. **Waste Management – Village Waste Depot Update**

In accordance with the provisions of Section 9 (2A) of the Local Government Act 1993 the General Manager is of the opinion that consideration of this item is likely to take place when the meeting is closed to the public for the following reason: if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

Section 10A (2) (c).
6. Confirmation of the Closed and Confidential Minutes of the Council Meeting held on 28 May 2015
7. Confirmation of the Ordinary Meeting of Council held on 28 May 2015
8. General Manager's Report incorporating reports from:-
 - Manager of Corporate Services
 - Manager of Engineering Services
 - Manager of Development and Environmental Services
9. Correspondence
10. Grants and Funding

Your attendance at this meeting would be appreciated.

Yours sincerely

Debb Wood

Corporate Performance and Human Resources Officer

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General Manager's Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015

MEETING OF COUNCIL – GENERAL MANAGER'S REPORT

Mayor and Councillors

The following report is submitted for consideration:-

1 CHECKLIST

Item No.	Date	Minute No	Matter	Action Required	Officer	Status
1	28/06/2012	179/2012	Dog Pound	Construction of the new dog pound in the location closer to the main road in the airport complex.	MDES	UPDATE: Completed.
2	26/07/2012	193/2012	Transfer of Land – Nymagee St 5,7 & 9	Council seek EOI to demolish the subject dwelling & associated structures including removal of excessive vegetation.	MDES	UPDATE: Asbestos removal in progress. Contractor contacted for demolition once asbestos removed. Expected completion end of July 2015.
3	25/10/2012	315/2012	Local Heritage Sites	When new VIC commences, signpost heritage sites with heritage colour and erect sign with the history of each location.	GM	VIC accreditation approved. UPDATE: Design of signs underway.

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4	13/12/2012 28/03/2013	418/2012 098/2013	Davidson Park Revitalisation Program	Council remove the entire playground, equipment, associated ground cover, fencing & park-bench seating with shelter. Establish paving pathways to the mural.	MDES	Most works completed. Due to lack of staff balance of works to be reprogrammed to 2015/2016.
5	19/12/2013	532/2013	Rezoning of Rural Land Outside the Nyngan Township	Report on estimated cost be provided to February 2014 Council meeting prior to progressing with the proposal.	MDES	Planning proposal lodged with the NSW Department of Planning and Infrastructure. Gateway Determination: Rezoning to proceed subject to conditions.
6	27/02/2014 26/06/2014	006/2014 199/2014	Medical Services	Pursue & make enquiries into using the Nyngan Multipurpose Service Centre & waiting rooms to attract an additional Medical Officer with VMO rights. GM pursue options for obtaining funding for the construction of a new medical centre.	GM	Discussions with Senior Management of NSW Western LHD ongoing – use of MPS is a possibility. Grant application to be made for 2015 round of National Stronger Regions Fund. UPDATE: Grant application underway.

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7	22/05/2014	182/2014	Teamster Rest Area	Cobb & Co Coach & Wool Wagon location – confirm quotations and budget allowing progress without delay.	MDES	UPDATE: Awaiting on power supply installation. Major portion of structure completed. Awning and access door and minor site works outstanding.
	28/05/2015	156/2015		Invite NHS to make suggestions for internal & external painting that the school could undertake.	GM	UPDATE: Contact made with NHS.
8	22/06/2014	209/2014	Tourist Information Bay	On commencement of project, Council advise owners/apparent owners of existing highway signage that existing signs to be removed & may be replaced by signs on the Information Bays. Council charge an annual fee and an initial fee.	GM	Information supplied to AGL – awaiting response on sponsorship. Tritton Mines also approached for sponsorship. UPDATE: RMS require a DA, which has been submitted to them for comment.
9	23/10/2014	386/2014	Sports Insurance	Council write to all Shire Sporting Clubs' controlling bodies asking to explain what the premiums paid from the local Club are used for.	MCS	Report to April 2015 Council Meeting refers. Completed.

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	23/04/2015	114/2015		Council write to Minister for Sport and Recreation raising issues & requesting information on how insurance fees paid by sporting clubs are spent.		Action pending.
10	26/09/2014	362/2014	Nyngan Waste Management & Resource Facility	Cost analysis be presented to Council to compare costs of providing additional staff to man the facility against awarding a contract to an external party.	MDES	Assumptions included in draft budget. Further report to Council July 2015.
11	26/09/2014	363/2014	Fire Safety Audit Program	Further report on progress of compliance with Program.	MDES	Fire Safety Audit Reports (FSARs) to all selected properties completed. Meetings held with several owners/Board of Directors.
	26/02/2015	033/2015		Legal proceedings including the issuing of Notices and Orders to commence against the owner/occupier of any premises who fails to confirm their agreement to comply with the findings of the Fire Safety Audit Report.		Efforts still being made to have owners upgrade building voluntary.

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	23/04/2015	102/2015		Council place an article in the Nyngan Observer advising residents of the Fire Safety Program.		<u>UPDATE:</u> Article sent for publication. Completed
12	27/11/2014	445/2014	O'Reilly Park	Report to March 2015 Council Meeting on the overall budget expenditure for the project.	MDES	Playground operational. Report on project expenditure to be submitted in July 2015. Additional softfall material required throughout in July, once current material has compacted within next few months.
13	26/02/2015	024/2015	Long Day Care	<p>1. Council commit \$250,000 towards the construction of the facility in the 2015/16 Capital Budget.</p> <p>2. The western portion of Lot 111, DP721218, Dandaloo Street be the preferred location.</p> <p>3. A loan be raised for Council's contribution to the project.</p>	MCS	Application for \$450,000 stage 2 funding has been submitted to the Early Childhood section of the NSW Dept of Education. This has been approved by them and passed on to the Federal Office for approval.

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14	26/02/2015	034/2015	Street Trees	An Arborist Report be obtained and a report to April 2015 Council Meeting.	MDES	Arborist inspected nominated trees and now awaiting Arborist report. Report to July meeting subject to submission of Arborist Report.
15	26/02/2015	042/2015	Chinese Portion – Nyngan Cemetery	Repairs to the burner be carried out in the current year's program. Other upgrading matters be considered in 2015/16 estimates.	MDES	Awning structure erected. Report to Council June 2015.
16	26/03/2015	077/2015	Traffic Committee Recommendations	Council trim trees & relocate signs in Pangee Street at the Moonagee Street intersection. Council relocate "Give Way" sign & holding line from Nymagee Street into Moonagee Street. Provide a "Children Crossing" Warning sign in Nymagee Street. Council look at ways of decorating the overhead camera structure on the eastern side of town.	ENG	<u>UPDATE:</u> Programmed for June <u>UPDATE:</u> "Give Way" sign has been moved and additional signage including VMB in place to advise public of changed traffic conditions. Write to RMS – in progress.

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17	23/04/2015	107/2015	Telstra	Write to Telstra Ombudsman expressing concerns on behalf of residents who have issues. Copy of letter to Minister for Communications & Federal Member.	GM	Community being requested to provide details for inclusion in letter. <u>UPDATE:</u> Only one public submission received to date.
18	28/05/2015	181/2015	Coolabah Community	Advise Mr Stuart MacAlpine Council has concerns about the proposed location, as well as ongoing protection & preservation.	ENG	<u>UPDATE:</u> Mr MacAlpine has been advised of Council's concerns. Completed
19	28/05/2015	191/2015	Dialysis issue at Dubbo Base Hospital	Write to Health Minister and CE of Western LHD of Council's concerns patients have to provide own blankets when undergoing dialysis at the hospital.	GM	<u>UPDATE:</u> Letter sent. Completed

1.1 Recommendation

That the report relating to the Monthly Checklist be received and those items marked as "Completed" be removed from the checklist.

**General Manager's Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

2 COUNCILLOR AND MAYORAL FEES

2.1 Introduction

The purpose of this report is to advise Council of the determination of the Local Government Remuneration Tribunal and to recommend that Council fixes Councillor and Mayoral Fees for the 2015/16 financial year based on this determination.

2.2 Background

Section 241 of the Local Government Act 1993 requires the Local Government Remuneration Tribunal to determine each year the maximum and minimum amounts of annual fees payable during the following year to Mayors and Councillors.

Sections 248 and 249 of the Act require Councils to fix and pay fees based on the Tribunal's determination. If Council does not fix a fee, Council is required to pay the minimum fee determined by the Tribunal.

2.3 Discussion

The following fees were approved for 2014/15 financial year:

Councillor		Mayor (Additional Fee) *	
Minimum	Maximum	Minimum	Maximum
\$8,130	\$10,740	\$8,640	\$23,440

** - This fee must be paid in addition to the fee paid to the Mayor as a Councillor (s.249(2)).*

The current Government Policy on wages pursuant to section 146(1)(a) of the Industrial Relations Act 1996 is articulated in the Industrial Relations (Public Sector Conditions of Employment) Regulation 2011. The effect of the Regulation is that public sector wages cannot increase by more than 2.5 per cent, and this includes the minimum and maximum fees payable to Councillors and Mayors.

The Tribunal reviewed the key economic indicators, including the Consumer Price Index and Wage Price Index, and found that the full increase of 2.5 per cent available to it was warranted.

On that basis, and having regard to the above, and after taking the views of the Assessors into account, the Tribunal considers that an increase of 2.5 per cent in the fees for Councillors and Mayors is appropriate and has so determined.

**General Manager's Report to the Ordinary Meeting
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Therefore the Tribunal has determined, pursuant to section 241 of the Local Government Act, 1993 that the fees payable to Councillors and the Mayor of Bogan Shire Council, effective from 1 July 2015, are as follows:

Councillor		Mayor (Additional Fee) *	
Minimum	Maximum	Minimum	Maximum
\$8,330	\$11,010	\$8,860	\$24,030

* - This fee must be paid in addition to the fee paid to the Mayor as a Councillor (s.249(2))

Previously, Bogan Shire Council has resolved to pay Councillors the minimum fee and 71% of the maximum Mayoral Fee with this being split 80% to the Mayor and 20% to the Deputy Mayor. Taking into account the Tribunal's determination, this would translate into the following for 2015/16:

	Councillor Fee	Mayor Fee	Total Fee
Councillors	8,330	-	8,330
Deputy Mayor	8,330	3,412	11,742
Mayor	8,330	13,649	21,979

2.4 Recommendation

That Council considers the fees payable to Councillors, Deputy Mayor and Mayor of Bogan Shire Council, effective from 1 July 2015, as determined by the Tribunal.

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3 FIT FOR THE FUTURE SUBMISSION

3.1 Introduction

The purpose of this report is to present Council's submission to the NSW Government on the Fit for the Future process based on Rural Council Template 3.

3.2 Background

Previous reports to Council in September 2014, December 2014, February 2015, March 2015 and May 2015 refer.

Bogan Shire Council is required to submit a proposal, by 30 June 2015, to the Minister for Local Government explaining how it is "Fit for the Future". As previously reported, all Councils have to address the issue of whether or not they have sufficient "Scale and Capacity" before assessing performance against ratio benchmarks and making their FFF submission. The starting point for whether a Council meets "Scale and Capacity" has been determined by the Government as the recommendations of the Independent Panel contained in their Revitalising Local Government report – in Bogan Shire Council's case, the options of either "Rural Council in Orana JO or merge with Warren".

Neither of these options was presented in bold in the Panel's report meaning that they did not prefer one option over the other. Advice from the Office of Local Government and the Independent Pricing and Regulatory Tribunal of NSW, who have been appointed by the Government to assess Council submissions, is that Council is therefore free to base their submission on either of these options.

Supported by overwhelming community feedback, Bogan Shire Council resolved not to pursue the merger option, as did Warren Shire Council. This submission therefore deals with the Rural Council option.

Following a great deal of uncertainty about the definition, responsibilities and structure of Rural Councils, in March 2015 Council passed the following resolution:

Based on advice from the Office of Local Government that "a statutory Rural Council model creating a different type of council was not appropriate and a specific model is no longer being pursued" which implies that Bogan Shire Council's local democratic processes, independence and employment levels can be maintained:



**General Manager's Report to the Ordinary Meeting
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- 1. Council staff, in consultation with nominated Councillors, proceed to prepare a draft Fit for the Future submission based on the rural council Proposal (Template 3) for consideration by Council.*
- 2. Council's submission should highlight Bogan Shire Council's proven track record of responsible financial management and good service delivery as well as demonstrating how Fit for the Future ratio performance will be addressed over time.*

3.3 Discussion

In accordance with this resolution Council staff have developed the Rural Council Fit for the Future submission in consultation with nominated Councillors.

The submission, which is based on Council's revised Long Term Financial Plan shows that all Fit for the Future benchmarks will be achieved - based on Tables 3.3, 3.5 and 3.7 of IPART's *Methodology for Assessment of Council Fit for the Future Proposals*.

3.4 Attachment

3.5 Bogan Shire Council Fit for the Future Submission Recommendation

Council adopts the attached Fit for the Future submission and authorises the General Manager to forward it to IPART for evaluation as the Expert Panel appointed by the NSW Government.

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Template 3

Bogan Shire Council Rural Council Proposal



Section 1: About your council's proposal

Council details

Council name:	Bogan Shire Council
Date of Council resolution endorsing this submission:	25 June 2015

1.1 Executive summary

Bogan Shire Council has demonstrated that it can meet the fit for the future benchmarks through the implementation of strategies identified in Section 3.1 of this template.

The Council merger option was not progressed as the overwhelming majority of community members did not support this. (Unanimously "against" at a public meeting / 95% of survey returns did not support a merger.)

1. Past / Current Performance

Past performance has been commendable and improving with positive comments made in reports relating to the 2013 infrastructure audit, TCorp report and council's statutory audit. Past performance shows Council meeting, or coming within a fraction of a percent of meeting, 5 of the 7 Fit for the Future benchmarks as shown in the table below. In assessing past and current financial performance the following key areas were noted:

1.1 NSW Local Government Infrastructure Audit - 2013

This audit assessed Council's infrastructure management assessment as "Moderate". The following comment was made in relation to Council's infrastructure backlog: "Our view is that the reported backlog is manageable and in control."

This rating and comment places Bogan Shire Council amongst the best in NSW.

1.2 NSW Treasury Corporation - Financial Assessment, Sustainability and Benchmarking Report – 2013

TCorp's report found that "The Council's financial results have been satisfactory" and that "TCorp believes Council to be moderately sustainable". Council was given an FSR rating of "Moderate" with a "Neutral" outlook. These assessments show Bogan Shire Council to have been performing better than average.

1.3 Audit Reports

Council's auditors have consistently given the following opinion in their Audit Reports "Council's overall financial position, when taking into account the above financial indicators was, in our opinion, sound."

1.4 Fit for the Future Ratios – Average Performance last 3 years

Measure	Benchmark	Average last 3 years	KPI Met last 3 years	Trend last 3 years	Notes
Sustainability					
Operating Performance Ratio	>= 0	0.04%	No (marginally)	Positive	Improvement between 2011/12 and 2012/13 with deterioration in 2013/14 due to uneven receipt of FAGs grant.
Own Source Revenue Ratio	> 60%	75% with FAG) 47.8% (without FAG)	Yes, with FAG	Positive	Met in 2013/4 without FAG as a result of uneven receipt of FAGs grant. Will be met in future years even without FAGs.
Asset Renewal Ratio	> 100%	63%	No	Varies	In a relatively small council this ratio fluctuates depending on nature of capital program.
Infrastructure and Service Management					
Infrastructure Backlog Ratio	< 2%	2.96%	No (marginally)	Varies	Marginal – Infrastructure audit found backlog to be “manageable”. Again fluctuates in a relatively small council.
Asset Maintenance Ratio	> 100%	82.5%	No	Positive	Largely subjective, based on historical performance.
Debt Service Ratio	> 0% and < 20%	1.24%	Yes	Positive	Very low debt levels historically.
Efficiency					
Real Operating Expenditure	Decrease	Decrease	Yes	Positive	Affected by the inclusion of expenditure such as contract works for the RMS and long day care centre for which there is corresponding revenue.

1.5 Liquidity Ratios

Measure	Benchmark	Average last 3 years	KPI Met last 3 years	Trend last 3 years	Notes
Cash Expense Ratio	3 months	6 months	Yes	Stable	Trend reflects some cash reserves being used to fund infrastructure renewals.
Unrestricted Current Ratio	1.5	3.8	Yes	Stable	Trend reflects some cash reserves being used to fund infrastructure renewals.

2. Rural Council Options / Improvement Strategies

Through implementation of Council's improvement strategies, Fit for the Future benchmarks are met for all ratios as set out in Section 4. All figures are based on what is considered to be a conservative Long Term Financial Plan.

The six Rural Council options presented in Template 3 have been considered as well as a seventh option detailing improvements based around reallocation of capital spending:

Option 1 – Resource Sharing

Bogan Shire Council already participates in more than 13 regional initiatives / organisations which provide opportunities for resource sharing, accessing skills and reducing costs by benefiting from economies of scale including OROC (strongly collaborative with functional relationships) and the award-winning Lower Macquarie Water Utilities Alliance.

Scope exists for redirecting expenditure on consultants to the Joint Organisation with cost saving and other benefits. Rural Councils within the Orana JO are to investigate shared asset management.

Option 2 – Shared Administration

Not considered to be practical in our circumstances. Rather than sharing managers as such, the current practice of OROC rural councils to share management resources (ideas, problem-solving, experience and skills) in collaborative forums will continue.

Option 3 – Specialty Services

The potential for creating Centres of Excellence in specific areas has been identified. In addition Bogan Shire has recognised strengths in highway maintenance and construction work and will seek to gain additional work from the NSW Road and Maritime Services.

Option 4 – Streamlined Governance

Not considered beneficial to reduce the number of councillors. Bogan Shire does not run a council complex committee system and Councillors are paid the minimum allowance permitted - \$8,130 per annum. Reducing the number of Councillors would lead to loss of expertise, community voice and diversity of opinion with little financial benefit.

Option 5 – Streamlined Planning, Regulation and Reporting

Any efficiencies, for example, cost savings in respect of land use planning will depend on requirements of the NSW Government. Bogan Shire will work with Local Government NSW and Orana JO to undertake reviews and will fully participate in and support Regional planning initiatives at a JO level.

Option 6 – Service Review

A number of reviews are proposed with the potential for clarifying service levels and cost-saving.

Option 7 – Refocus expenditure on asset renewals and maintenance

This option is essentially related to identifying cash resources that can be used to address the infrastructure backlog and increase spending on asset maintenance and renewals

Some work has already been undertaken in confirming appropriate road infrastructure depreciation and backlogs (Attachments 4 and 5 refer) and this is planned to continue.

Cash generated from FAG grants, Roads to Recovery Grants, an Asset Renewal Reserve and an

Infrastructure Levy can be used to eliminate the asset backlog and meet all required benchmarks.

In addition, Council will continue the practice, started in preparing the 2015/16 budget, of identifying asset renewals as distinct from new works and making decisions on an appropriate level of spending on asset renewals.

3. Water and Sewerage

Bogan Shire Council conducts water and sewerage operations as an integral part of the council's business and accordingly strongly believes that allowance should have been made in the template for financial ratio analysis that included these operations.

Notwithstanding the exclusion of water and sewerage data, this council has demonstrated that it can meet the improvement targets set by the NSW government on the general fund. However, council's performance is notably better when considering the consolidated financial position as set out in Attachment 3. For example, consolidated own source revenue (***not counting Financial Assistance Grants as own source revenue***) is 63% in 2015/16.

4. Implementation and Monitoring

The overall framework for the implementation and monitoring of council's Fit for the Future strategies will be the Delivery Program and Operational Plan and Budget. A new Outcome, under the section Responsible Local Government, is to be inserted in these Plans.

In this way, Fit for the Future strategies - and progress towards meeting the goals of those strategies - will be publicly available through regular reporting by the General Manager to Council in line with Delivery Program statutory reporting requirements. (Section 404(5), Local Government Act).

A section on Fit for the Future strategies and progress towards targets will also be included in Council's Annual Report.

Conclusion

The Fit for the Future process has been beneficial for Council. In particular it has focussed attention on the need for improvements in asset management data quality and processes and highlighted the need for Council to make provision for asset renewals as well as asset expansion when considering capital budgets.

As evidenced by the reports mentioned, and past financial performance, Bogan Shire is in a strong position to continue to function as a sustainable, independent Council servicing our local community as we have done for many years through effective representation and strict financial discipline.

Importantly, our long term financial plan demonstrates that we will continue to have a strong cash position going into the future.

1.2 Scale and capacity

Did the Independent Local Government Review Panel identify the option that your council become a Rural Council?

(i.e. your council was identified in Group C or B of the Panel's final report)

Yes

If the Panel identified an alternative preferred option for your council, have you explored this option?

(Group C Councils should answer 'NA')

NA

1.2 Scale and capacity

Bogan Shire Council, as a Group C Council, is not required to complete this section however, the following is provided by way of background information:

Rural Council Characteristic	Your council's response
1. Small and static or declining population spread over a large area.	<p>Agree that Council meets this characteristic.</p> <p>Council population is static trending to small increases over time.</p> <p>ABS statistics show that Council's population declined marginally between 2001 and 2006 (5%) and then had increased again by 2011 back to slightly higher than 2001 levels. Bogan Shire LGA is negatively affected in comparison of census population figures because many of the mining workforce are not taken into account as residents for census purposes. The current population is around 3,000 spread across 14,612 square km.</p>
2. Local economies that are based on agricultural or resource industries.	<p>Agree that Council meets this characteristic.</p> <p>Bogan Shire LGA's economy is based on mining, agriculture and services.</p> <p>Regional Development Australia Orana's report on Regional profile gives the following statistics for key sectors in 2012:</p> <ul style="list-style-type: none"> • Other mining contributed 35% to value added and 21% of FTE employment • Agriculture contributed 12% to value added and 26% of FTE employment • Health & community contributed 6% to value added and 9% of FTE employment
3. High operating costs associated with a dispersed population and limited opportunities for return on investment.	<p>Agree that Council meets this characteristic.</p> <p>Bogan Shire has a dispersed rural population of about 3,000 spread across about 1,400 km of roads.</p> <p>It therefore has to maintain a large length of road per head of population. Because of its low density of population it also has a relatively low rate base and high per head cost of supplying services to the community.</p>

<p>4. High importance of retaining local identity, social capital and capacity for service delivery.</p>	<p>Agree that Council meets this characteristic.</p> <p>In a remote rural community “The Shire” is an important and integral part of the community which generally interacts with Councillors and staff more often, more personally and on different levels to larger communities.</p> <p>The people of Bogan Shire see their community of interest as centred around Nyngan. This is where they go for shopping, banking, business, health, education, religious services, recreation and entertainment. Nyngan has a robust economy and is a close to full employment town.</p> <p>Residents want decisions relating to levels of service and provision of infrastructure made by a local Council with representatives from this area.</p>
<p>5. Low rate base and high grant reliance.</p>	<p>Agree that Council meets this characteristic.</p> <p>Bogan Shire has a relatively low rate base due to its low density of population. Council levies \$3 million in rates and waste charges and receives \$4.2 million in grants. The report on Reforming Local Government assessed Bogan Shire’s reliance on grants as “very high”.</p>
<p>6. Difficulty in attracting and retaining skilled and experienced staff.</p>	<p>Do not agree that Council meets this characteristic.</p> <p>Bogan Shire Council is an employer of choice and has attracted and retained well qualified and experienced local government professionals from Queensland, Victoria, coastal NSW and Sydney to its Council management positions – as well as similarly experienced and qualified Nyngan locals.</p>
<p>7. Challenges in financial sustainability and provision of adequate services and infrastructure.</p>	<p>Do not agree that Council meets this characteristic.</p> <p>Bogan Shire has managed to show itself as financially sustainable while also providing adequate services and infrastructure in recent years. It has achieved this by setting balanced budgets and maintaining strict financial discipline.</p>
<p>8. Long distance to a major or sub-regional centre.</p>	<p>Agree that Council meets this characteristic.</p> <p>Nyngan is 164kms from Dubbo and parts of the Shire are more than 250km from Dubbo.</p>
<p>9. Limited options for mergers.</p>	<p>Agree that Council meets this characteristic.</p> <p>Presented as one option in the Reforming Local Government report, merging with Warren Shire was not considered viable. There is no clear benefit of putting two large-area, low-population, high-productivity Shires with similar financial profiles together.</p>

Section 2: Your council's current position

2.1 Key challenges and opportunities

Key challenges and opportunities developed by Council and based on feedback obtained during development of our Community Strategic Plan.

<p>Strengths</p> <ol style="list-style-type: none"> 1. Community Support – well regarded by all sectors of the community. 2. History of strong advocacy for local issues on behalf of the community. 3. Orana Regional Organisation of Councils (strongly collaborative with functional relationships and support). 4. Well-qualified staff experienced in local government. 5. Simple, flat, cost-effective staff structure enabling good communication and cooperation. 6. Stable Council with Councillors working together for the benefit of the community. 7. History of structurally balanced budgets, living within our means. 8. Sound, positive, cash flow with good debt recovery. 9. Adequate cash reserves. 10. Long Term Financial Plan shows viability. 11. Very low debt = flexibility. 12. Water and Sewer running at full cost recovery 13. Best practice Water and Sewer. 14. Lower Macquarie Water User Alliance (National award winner for regional collaboration.) 15. Large number of local people employed in key positions = local knowledge, pride and ownership. 16. Good asset condition – especially roads 17. Low asset backlog – evidenced by 2013 DLG audit. 18. Attractive town, safe environment = Council can focus more on positives and core business than dealing with social issues and contributes to good staff attraction and retention. 	<p>Weaknesses</p> <ol style="list-style-type: none"> 1. Limited opportunities for increasing revenue. <i>(Strategy 5.3 refers)</i> 2. Relatively small staff – creates single point sensitivity <i>(Offset and managed by Strengths 5 and 18)</i> 3. Limited Asset Management historical data, management tools and reporting. <i>(Strategy 1.4 refers)</i> 4. Limited ability to apply for grants (complexity) and limited opportunity for OROC / Orana JO to assist because of competing bids from member councils. <i>(Managed through employment of consultants where required).</i> 5. Sometimes constrained by staff resources – unable to complete major works without consultants / contactors. <i>(Strategy 1.3 refers)</i>
<p>Opportunities</p> <ol style="list-style-type: none"> 1. Strategic location at the junction of highways – leverage economic benefits - especially opportunity for semi-regional service centre for far western towns (aged care, retail, schools). Capitalise on existing stable community, good services, and high employment. 2. Use loans (Council currently has no debt) to build childcare centre and medical centre. 3. Childcare, medical centre and aged care will strengthen community and could encourage population growth. 4. Increased tourism – largest solar plant, river & water-skiing, on two “grey nomad” routes and the Big Bogan. 5. Increased contracting on behalf of RMS – win / win for both parties. 6. Supporting other Councils with expertise. 7. Manage community expectations around levels of service. 8. Commercial irrigation opportunities based on Albert Priest Channel. 9. New mining operations in short – medium term. 10. Lobby for rating review (renewable energy), recognition of cost shifting and more equitable share of Financial Assistance Grants 11. Fit for the Future Strategies will improve medium / long term service delivery. 	<p>Threats</p> <ol style="list-style-type: none"> 1. Reduction in grant funding. <i>(Managed through reduction in new infrastructure, staff and services if necessary with very significant effects).</i> 2. Uncertainty from year to year in RMS contract work. <i>(Strategy 3.2 refers)</i> 3. Lack of private medical facilities (GP) – flow on economic effect for the town. <i>(Assisted by construction of medical centre funded in 2015/16 budget)</i> 4. Lack of childcare facilities – flow on economic effect for the town. <i>(Managed by construction and staffing of childcare centre funded in 2015/16 budget)</i> 5. Water security in times of severe drought. <i>(Managed by NSW Government-funded off-river storages currently under construction)</i> 6. Complexity of being a large-area, high-productivity, low-population-density Shire. <i>(Offset by strengths 1, 2, 5 and 6)</i> 7. Climate variations – drought and flood. <i>(Offset by strong mining activity)</i> 8. Threats to mining industry. <i>(Offset by strong agricultural activity)</i> 9. Lack of rental accommodation resulting from mine activity. <i>(Offset, as far as Council's own requirements are concerned, by the provision of staff housing)</i> 10. NSW Government policy and regulations & red tape - role should be a service provider not a regulator. <i>(Strategy 5.2 refers)</i> 11. NSW Government policy on structural change for rural councils leading to loss of community identity, employment, local democracy and decision-making. <i>(Managed through strong representation to NSW Government resulting in Government assurances that a new, separate, type of legal structure for rural councils was no longer being considered.)</i>

2.2 Performance against the Fit for the Future benchmarks

Sustainability							
Measure/Benchmark	2010/2011 performance	2011/2012 performance	2012/2013 performance	2013/2014 performance	Achieves FFTF benchmark?	Forecast 2016/2017 performance	Achieves FFTF benchmark?
Operating Performance Ratio (Greater than or equal to break-even average over 3 years)	-0.488	0.077	-0.062	-0.127	No (Marginally)	-0.039	No (Marginally)
Own Source Revenue Ratio (Greater than 60% average over 3 years)	59% (with FAGs) 33.2% (without FAGs)	68% (with FAGs) 41.3% (without FAGs)	71% (with FAGs) 45% (without FAGs)	79% (with FAGs) 64% (without FAGs)	Yes (with FAGs) No (without FAGs)	88% (with FAGs) 58% (without FAGs)	Yes (With FAGs) No (Without FAGs)
Building and Infrastructure Asset Renewal Ratio (Greater than 100% average over 3 years)	92.0%	78.6%	52%	55%	No	115%	Yes

If Fit for the Future benchmarks are not being achieved, please indicate why.

<p>All Fit for the Future benchmarks are being achieved based on Table 3.3 of IPART's Methodology for Assessment of Council Fit for the Future Proposals.</p> <ul style="list-style-type: none"> • Council will meet the Operating Performance Ratio consistently in future years. It did not meet it in 2013/14 due to only receiving half of the Financial Assistance Grant entitlement in that year. • The Own Source Revenue ratio benchmark is easily met (88%) if FAGs are included. If FAGs are not included, projections show the benchmark being marginally not met – 57% - due to the relatively high amount of grants received to support Council's large (1,400km) road network. It will improve gradually over time as Council increases its rates and user charges. • The Building and Infrastructure Asset Renewal Ratio will be met. The improvement will be due to additional capital funding and improved operational performance, thus allowing more money to be devoted to Capital Projects, and some prioritisation of renewal of existing assets over construction of new assets.
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2.2 Performance against the Fit for the Future benchmarks

Infrastructure and service management							
Measure/Benchmark	2010/2011 performance	2011/2012 performance	2012/2013 performance	2013/2014 performance	Achieves FFTF benchmark?	Forecast 2016/2017 performance	Achieves FFTF benchmark?
Infrastructure Backlog Ratio (Less than 2%)	2.44%	2.58%	2.58%	2.96%	No (marginally)	2.87%	No
Asset Maintenance Ratio (Greater than 100% average over 3 years)	100%	78.6%	83.1%	86.6%	No	87.3%	No
Debt Service Ratio (Greater than 0% and less than or equal to 20% average over 3 years)	3.85%	2.77%	0.23%	0.01%	Yes	0.93%	Yes

If Fit for the Future benchmarks are not being achieved, please indicate why.

All Fit for the Future benchmarks are being achieved based on Table 3.5 of IPART's Methodology for Assessment of Council Fit for the Future Proposals.

- The **Infrastructure Backlog Ratio** will be progressively addressed and will fall below the benchmark of lower than 2% by 2020/21. This will be achieved by devoting cash generated from operating surpluses to reduce the backlog.
- The **Asset Maintenance Ratio** will gradually but consistently improve and meet the benchmark by 2024/25. This will be achieved by devoting more money to the maintenance of infrastructure derived from initiatives undertaken as a result of the Fit for the Future process.
- Although \$1.405 million in loans will be taken out in 2016/17 the **Debt Servicing Ratio** will still easily meet the benchmark. The loans will be taken out to build badly needed new community infrastructure in the areas of Medical Services, Waste Disposal/Recycling and Childcare. In 2016/17 repayments amount to \$118,000 per year which can be easily serviced by Council.

2.2 Performance against the Fit for the Future benchmarks

Efficiency							
Measure/Benchmark	2010/2011 performance	2011/2012 performance	2012/2013 performance	2013/2014 performance	2013/2014 performance	Achieves FFTF benchmark?	Forecast 2016/2017 performance
Real Operating Expenditure per capita (A decrease in Real Operating Expenditure per capita over time)	\$6,581	\$4,573	\$3,966	\$3,906	\$3,906	Yes	\$3,908

If Fit for the Future benchmarks are not being achieved, please indicate why.

<p>Fit for the Future benchmark is being achieved based on Table 3.7 of IPART’s Methodology for Assessment of Council Fit for the Future Proposals.</p> <p>Real Operating Expenditure per capita Ratio is met. It is worth noting however that this ratio is influenced by expenditure such as road contract work and Council’s long day care centre. These services increase gross expenditure per resident. The initiatives are profitable and are more than off-set by additional income and therefore reduce net expenditure per resident.</p>
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2.3 Water utility performance

Does your council currently achieve the requirements of the NSW Government Best Practice Management of Water Supply and Sewerage Framework?

Yes

How much is your council's current (2013/14) water and sewerage infrastructure backlog?

\$330,000

Identify any significant capital works (>\$1m) proposed for your council's water and sewer operations during the 2016-17 to 2019-20 period and any known grants or external funding to support these works.

Capital works			
Proposed works	Timeframe	Cost	Grants or external funding
1300 ML Bulk Water Storage for water security	By 31 Dec 2016	10,000,000	Funded in full by grant

Does your council currently manage its water and sewerage operations on at least a break-even basis?

Yes

2.3 Water utility performance

Identify some of your council's strategies to improve the performance of its water and sewer operations in the 2016-17 to 2019-20 period.

The Lower Macquarie Water Utilities Alliance (LMWUA) was established in 2008. Since that time, there have been many achievements in regional collaboration at a strategic level. In 2013, the Alliance commenced a regional strategic business plan.

This plan proposed strategies aimed at financial sustainability at a regional level, whilst maintaining the independence and autonomy of each Council.

The regional strategic business plan proposed fifty recommendations. A workshop was held on 19 February 2015, where the twelve Mayors and General Managers determined a prioritisation of each recommendation and nominated the six highest priority actions they wish to proceed with in the short term. Each of these actions will become individual projects in their own right with a designated project manager and designated project deliverables. The progress of each project will be overseen by a sponsoring officer, who is at a senior level within one of the Councils.

With excellent regional collaboration, and a project management approach, there will be many further gains for the members of the alliance. The completion of the high priority projects will further highlight the relevance of the Alliance to the industry as an example of how to provide water and sewerage service in an innovative manner, which has been developed from the bottom up rather than imposed from the top down.

A summary of the implementation plan is shown below.

Improvement strategies		
Strategy	Timeframe	Anticipated outcome
Currency of Best Practice Planning - LMWUA to determine what it expects from its member LWUs in terms of maintaining the currency of their local best practice planning.	Commence by 30 June 2015	<p>Best Practice compliance reporting to Board Meetings, including:</p> <ul style="list-style-type: none">•the status of each Council's documentation•the issues that need to be addressed•the urgency of each issue. <p>Standardised brief for common tasks for engagement of consultants</p> <p>Development of regional strategies arising from individual best practice documentation.</p> <p>Improved compliance requirements as a result of representations to regulators.</p>

<p>Documentation of Asset Maintenance Procedures - Documentation of water and sewer asset maintenance processes and procedures can facilitate information sharing between LWUs, which will lead to knowledge transfer across the region. Better documentation of maintenance processes and procedures will inform the next version of this LMWUA SBP.</p>	<p>Commence by 30 June 2015</p>	<p>Operational procedures for the maintenance of infrastructure across the Alliance that reflect the adopted level of service for each Council.</p> <p>A unified and consistent platform for the collection and maintenance of asset condition data across the Alliance.</p> <p>A unified and consistent approach to capital works planning.</p> <p>Assets Management Plans based on the NAMSPLUS3 templates.</p> <p>Identification of feasibility of delivering the proposed Level of Service standards by Alliance members.</p> <p>Progressive updating to ensure all members are to the same standard.</p>
<p>Shared Specialist Personnel - The LMWUA investigate the requirement, resources, structure, costs and contributions to engage shared specialist personnel.</p>	<p>Commence by 30 June 2015</p>	<p>A report that proposes governance and funding arrangements for shared specialist positions, and the priority for each position.</p>
<p>State and Federal Government Representations - Lobby State and Commonwealth Governments, as an alliance "entity", seeking grants and/or interest subsidies for key capital works. Apply for seed funding for project managers based on priority actions.</p>	<p>Commence by 30 June 2015</p>	<p>A report with a project brief, including likely costs and resources. A priority is to apply for seed funding for project managers to implement the high priority actions.</p> <p>Other milestones to be identified as part of Milestone 1.</p>
<p>Governance Structure - Pending the finalisation of the "Revitalising Local Government" report, it is recommended that the LMWUA consider the structure of the Alliance in terms of a subsidiary of a new Joint Organisation of Orana Councils, if such gains the support of the other Councils.</p>	<p>Commence by 30 June 2015</p>	<p>A report with a project brief, including likely costs and resources.</p> <p>Other milestones to be identified as part of Milestone 1.</p>
<p>Risk Assessment - LMWUA to undertake a comprehensive risk assessment as a pre-requisite to the implementation of the priority actions.</p>	<p>Commence by 30 June 2015</p>	<p>A report with a project brief, including likely costs and resources.</p> <p>Other milestones to be identified as part of Milestone 1.</p>

Performance against Fit for the Future Benchmarks if Water and Sewerage Funds are included in calculations:

The following table shows the extent to which Council's historical and future performance is improved if a consolidated view is taken of Council's operations.

Measure	Benchmark	Average last 3 years (From 2011/12)	KPI Met last 3 years	Average next 5 years From 15/16	KPI met
Sustainability					
Operating Performance Ratio	>= 0	0.046	No (marginally)	0	Yes
Own Source Revenue Ratio	> 60%	58%	Yes, without FAG	65%	Yes, without FAG
Asset Renewal Ratio	> 100%	66%	No	123%	YEs
Infrastructure and Service Management					
Infrastructure Backlog Ratio	< 2%	4.77%	No	-0.03%	No (marginally)
Asset Maintenance Ratio	> 100%	96.2%	No	113%	Yes
Debt Service Ratio	> 0% and < 20%	0.93%	Yes	0.58%	Yes
Efficiency					
Real Operating Expenditure	Decrease	\$4,225	Yes	\$4,608	Yes (shows steady improvement through to 2023/24)

Section 3: Towards Fit for the Future

3.1 How will your council become/remain Fit for the Future?

Outline your council's key strategies to improve performance against the benchmarks in the 2016-20 period, considering the six options available to Rural Councils and any additional options.

Option 1: Resource sharing (Either with neighbouring councils or via a Regional Joint Organisation)					
Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
1.1 Continue and strengthen existing resource sharing arrangements. Continue participation in current regional initiatives / organisations which provide opportunities for resource sharing, accessing skills and reducing costs by benefiting from economies of scale: a. Orana Regional Organisation of Councils / Orana Joint Organisation of Councils <i>Provides opportunities for Council to liaise, consult and jointly plan with other levels of government. Examples include the Central West/ Orana Regional Leadership Network with the NSW government and attendance by State and Federal ministers and members at Board meetings. This group is also at the forefront of regional advocacy allowing councils to work collaboratively on key issues such as drought.</i> b. Lower Macquarie Water Utilities Alliance (Winner of 2013 National Award for Local Government Collaboration). <i>Has assisted Council to achieve 100% overall compliance with Best Practice.</i> c. North West & Bogan Rural Fire Zone d. North Western Library Services e. Netwaste f. Bogan Bush Mobile (Children's Services)	a. Build on current OROC Strategic Plan – Goal 2 (Resource Sharing / Networking) which facilitates providing each Council with access to specialist advice and resources available at 11 other member Councils. Examples of this include: i. Joint procurement, for example recent OROC-wide electricity contract with a quantifiable 21% saving. ii. Access to expert advice, for example energy management. iii. Professional Groups – Human Resources, Economic Development Officers, Finance and Workplace Health and Safety. iv. General Manager's Advisory Committee. b. Formed in 2008 to cooperatively develop resource sharing opportunities and implementing best practice water management, the alliance provides Bogan Shire with access to specialist advice and project officer resources for water and sewerage operations along with 11 other OROC Councils. c. The Zone, covering 4 Shires and a distance of 57,432 square kilometres, involves Bogan in sharing Regional RFS Head Office expertise, resources and costs with 3 other Councils. d. NWLS covers 4 Shires, involves Bogan in sharing library management expertise, IT infrastructure, resources and costs with 3 other Councils. e. Providing access to skills and expertise through collaborative approaches to waste and resource management across 27 member councils. f. Mobile playgroup for children in remote areas operated by Bogan Shire Council and also servicing areas in neighbouring Shires.	N/A – already in place.	N/A – already in place.	N/A – already in place	<u>Efficiency</u> Existing arrangements save Council money and are already incorporated into financial ratio results.
					<u>Infrastructure and Service Management</u> Availability of expertise and support assists in several areas including good service delivery, data quality and staff training.
					<u>Sustainability</u> Benefits operating ratio through overall cost reduction and frees up funds for spending in other areas.

Option 1: Resource sharing (Either with neighbouring councils or via a Regional Joint Organisation)					
Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
g. Road and Maritime Services - Peer Exchange Group h. Regional Procurement i. Local Government Procurement j. Central West Local Land Services k. Nyngan Local Land Services Council and Bogan Aboriginal Corporation l. Nyngan Community Hub m. Inland NSW Tourism	g. Joint communication, learning and planning opportunities involving NSW RMS and Councils in OROC and other adjoining ROCs. h. Joint procurement contracts with 11 other OROC councils, for example current shared emulsion contract – major component of expenditure. i. Joint procurement contracts on a state-wide basis. j. Working together across 12 Council areas to deliver services that add value to local industries, enhance natural resources, protect industries from pests and disease and help communities respond to emergencies like flood, fire and drought. k. Continued co-operation, particularly with joint funding applications. l. Interagency Group involving Bogan Shire, sharing resources and expertise of agencies delivering community services within the Shire, e.g. NSW Families and Community Services. m. Joint tourism strategic planning, resourcing and marketing with 35 other Council members.				
1.2 Continue and strengthen existing resource / cost sharing arrangements with Cobar Water Board / Cobar Shire Council Continue as the lead agency responsible for the management of the bulk water supply to Bogan Shire Council and Cobar Water Board / Cobar Shire Council.	Continue existing activities, including: i. Maintenance of the jointly-used Albert Priest Channel ii. Liaison with Office of Water regarding regulatory matters. iii. Management of bulk water purchases iv. Management and maintenance of the existing jointly-used water storage weirs. v. Construction of new jointly-used water storage facility to enhance security of supply.	N/A – already in place.	N/A – already in place.	N/A – already in place.	<u>Efficiency</u> Existing arrangements ensure costs are shared by Bogan and Cobar Shires.
					<u>Infrastructure and Service Management</u> Existing arrangements, sharing costs, improves capacity to manage infrastructure assets.
					<u>Sustainability</u> Existing arrangements increase own source revenue via fees paid by Cobar Shire Council.
1.3 Redirect expenditure on consultants to Joint Organisation. Take advantage of opportunities to source expertise from the JO rather than employing private consultants with a view to cost savings and building expertise, potential areas include: a. ICT support (\$39k average annual spend over 3 yrs.)	i. Fully identify costs associated with use of private consultants and confirm key areas where these skills are required (e.g. ICT support). ii. Engage in discussions with JO and other Councils to determine whether a business case exists to jointly employ suitable individuals. iii. Terminate existing arrangements and implement new ones with JO.	i. Jun 2016 ii. Jun 2017 iii. Jun 2018	Minimal additional cost – staff time involved in process of identification and negotiation.	Whether or not a business case exists for the JO to employ suitably qualified individuals. Amount saved depends entirely on costing of JO services but could be	<u>Efficiency</u> Decreases expenditure (if not redirected).
					<u>Infrastructure and Service Management</u> Frees up funding that can be redirected towards asset maintenance.

Option 1: Resource sharing (Either with neighbouring councils or via a Regional Joint Organisation)					
Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
b. Town Planning (\$42k average annual spend over 3 yrs.) c. Accounting / Finance (\$95k average annual spend over 3 yrs.) d. Engineering design and major infrastructure project management (Ad-hoc as required).	iv. Reduce existing consultancy budget by determined amount.	iv. Jun 2018		10% - \$18,000	<u>Sustainability</u> Frees up funding that can be redirected towards asset renewals. \$18k savings incorporated in LTFP assumptions in 2017/18.
1.4 Shared Asset Management Bogan Shire Council has strengths in asset management, having dedicated and qualified staff resources available. Using this, and complementary expertise found in other rural councils within Orana JO, seek to create a partnership with these Councils to strengthen and standardise asset management practices in much the same way as the Lower Macquarie Water Alliance. A key component of this is the acquisition of common software which could be acquired via the Innovation Fund.	i. Obtain agreement from the three other rural councils within Orana JO ii. Make application to the Innovation Fund. iii. Prepare joint tender proposal. iv. Acceptance of best tender v. Installation of software vi. Identify available expertise. vii. Joint software training completed. viii. Commence work on software implementation. ix. Begin data analysis and work on procedures and standards.	i. Jun 2016 ii. Jun 2016 iii. Dec 2016 iv. Feb 2017 v. June 2017 vi. Dec 2016 vii. Sep 2017 viii. Sep 2017 ix. Jan 2018	Minimal additional cost, being mainly staff time. Software cost considerable – possibly \$300k between four or, possibly, seven, Councils.	Not getting funding from Innovation Fund. That the software is not appropriate or not properly used. This risk will be mitigated through a proper tender and procurement process and proper training. We will also actively consult with Councils who have sound asset management systems in place / seek assistance from JO partners.	<u>Efficiency</u> Spreads cost of establishing and managing system amongst participating Councils resulting in manageable workloads for staff obviating need for additional expenditure on staff / consultants. <u>Infrastructure and Service Management</u> Improves quality of data for decision-making on infrastructure asset maintenance and backlog. <u>Sustainability</u> No immediate cost savings but spreads cost of obtaining quality data for infrastructure asset decision-making amongst participants.
1.5 Identify other opportunities for resource sharing. Through ongoing dialogue with other Orana JO rural councils, identify opportunities for further resource-sharing, including: a. Ranger Services b. Street-sweeping (plant utilisation) c. Emergency works d. Integrated Planning and Reporting e. Internal Auditing	i. Identify current opportunities with other Orana JO rural councils. ii. Enter into agreements as appropriate. iii. Review of existing arrangements and opportunities for new ones. <i>Savings / benefits cannot be reliably estimated at this stage, consequently these have not been included in underlying assumptions for LTFP.</i>	i. Jun 2016 ii. Jun 2017 iii. Annually	Minimal additional cost, being mainly staff time.	Ensure that new arrangements do not negatively impact on our service delivery.	<u>Efficiency</u> Reduces overall cost / provides revenue stream. <u>Infrastructure and Service Management</u> Frees up funding that can be redirected towards asset maintenance. <u>Sustainability</u> Frees up funding that can be redirected towards asset renewals.

3.1 How will your council become/remain Fit for the Future?

Option 2 – Shared Administration (Agreements with neighbouring councils)					
Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
2.1 Sharing Management Team with neighbouring councils Not considered to be practical. a. Firstly, distance between neighbouring Shire centres is too great, involving extended travel times. (Warren – 85kms, Cobar - 130kms, Bourke – 203kms and Condobolin - 301kms.) b. Secondly, inadequate local internet speeds, severe lack of mobile phone reception, frequent service interruptions, with lengthy response times, do not support remote office working arrangements for senior managers. c. Thirdly, senior managers, including General Managers, are very 'hands on' in a small rural Council and consequently existing workloads prohibit efficient sharing. Expressed differently, additional management staff would have to be employed to take on the workload no longer being undertaken by existing senior managers in this scenario. d. Lastly, Bogan Shire already runs a flat and lean management structure and has no Directors employed as Senior Staff as defined by the Local Government Act, running efficiently with one Senior Staff Member (General Manager) and 3 Departmental Managers. <i>Rather than sharing managers as such, the current practice of sharing OROC rural council management resources (ideas, problem-solving, experience and skills) in collaborative forums will continue.</i>	N/A	N/A	N/A	N/A	<u>Efficiency</u> N/A
					<u>Infrastructure and Service Management</u> N/A
					<u>Sustainability</u> N/A
2.2 Shared administration functions As described in paragraph 1.1 of Option 1, this Council already takes advantage of shared administration in respect of: <ul style="list-style-type: none"> Library Services Rural Fire Services and Water strategic planning and policy 	As set out in 1.1	N/A – already in place.	N/A – already in place.	N/A – already in place.	<u>Efficiency</u> As set out in 1.1
					<u>Infrastructure and Service Management</u> As set out in 1.1
					<u>Sustainability</u> As set out in 1.1

3.1 How will your council become/remain Fit for the Future?

Option 3 – Speciality Services (Marketing specialist services to other councils e.g. via a Centre of Excellence)					
Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
3.1 Centres of Excellence Investigate options for making use of Bogan Shire staff, including retired staff, with specialist knowledge to develop local centres of excellence to service nearby Councils both inside and outside of Orana JO. Potential areas include: i. Local government software support ii. Human Resources Management iii. Building Surveying iv. Town Planning v. Engineering – particularly water vi. Asset Management – particularly valuation of road assets (new requirement to be done by external party). The role of the JO is to maintain a database of expertise throughout member Councils and coordinate requests for service.	i. Thoroughly review available expertise and opportunities. ii. Review capacity for taking on increased workload and implications for staffing / levels of service. iii. Build database of expertise within the JO for specialist staff opportunities. iv. Make opportunities known to Council's outside JO.	i. Dec 2015 ii. Jun 2016 iii. Dec 2016 iv. Dec 2016	Cost of additional (possibly lower level) wages to compensate for loss of staff time to get the job done locally.	Ability to forward plan and to manage workloads of existing staff "experts".	<u>Efficiency</u> Has the potential for reducing costs (yet to be determined) by spreading specialty services across more than one Council. This could also lead to new employment opportunities for specialist staff with their salary being jointly recovered.
					<u>Infrastructure and Service Management</u> Potential to make funding available that can be redirected towards asset maintenance.
					<u>Sustainability</u> Potential for (relatively minor) increase in own source revenue. This can, in turn, make funding available towards asset renewals. \$5k revenue / offsetting expenditure incorporated in LTFP assumptions in 2016/17.
3.2 Highway Construction Projects Bogan Shire has recognised strengths in highway maintenance and construction work. RMS has agreed to a level of highway construction to be carried out on their behalf but, in addition, Council has the capacity to do additional ad-hoc work during the year.	i. Continue annual discussions with RMS about the potential for more contract work on their behalf. ii. Obtain confirmation of the level of medium-term funding from RMS for contract work. iii. Subject to confirmation of medium-term funding, consider need to acquire additional resources if necessary to undertake work.	i. Jun 2016 ii. Jun 2016 iii. Jun 2017	Dependant on need for additional resources – yet to be determined.		<u>Efficiency</u> N/A
					<u>Infrastructure and Service Management</u> Potential to make funding available towards asset maintenance.
					<u>Sustainability</u> Potential for increase in own source revenue. This can, in turn, make funding available towards asset renewals. Based on discussions with RMS, revenue of \$325k has been allowed for construction work in 2015/16 and \$300k for additional ad-hoc work.

3.1 How will your council become/remain Fit for the Future?

Option 4 – Streamlined Governance (Reducing the number of Councillors or formal council meetings)					
Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
4.1 Reducing the number of Councillors Not considered worthwhile based on cost/benefit. a. Bogan Shire Councillors are part-time and paid the minimum allowance permitted - \$8,130 per annum. b. Bogan Shire does not run a council complex committee system with all decisions being taken by Council as a whole at one monthly meeting. This eliminates the cost of council committee meetings and structures. Community participation in Section 355 Committees is discussed in paragraph 6.4. c. Councillors do not receive additional allowances and travel and conference expenses are minimal with no Councillors having travelled interstate on Council business in, at least, the last 5 years. d. Based on this, cutting the number of Councillors from 9 to 7, for example, would have a minimal impact on Council's expenditure with negative impacts of the level of local democracy and debate.	N/A	N/A	N/A	Loss of expertise, community voice and diversity of opinion for the sake of saving \$16,000 per annum.	<u>Efficiency</u> N/A
					<u>Infrastructure and Service Management</u> N/A
					<u>Sustainability</u> N/A
4.2 Implementing electronic business papers Consider phasing in the circulation of electronic business papers for Councillors and staff via tablet technology.	i. New Council to consider a report on the cost-benefit of this measure and proposed implementation timelines. ii. Carry out actions as determined by Council. <i>Savings / benefits cannot be reliably estimated at this stage, consequently these have not been included in underlying assumptions for LTFP.</i>	i. Jun 2017 ii. Jun 2018	Capital cost of tablets: \$700x9 = \$6,300	Changeover risks can be minimised with appropriate training.	<u>Efficiency</u> Potential to reduce overall costs in medium term, positively affecting ratio. \$5k savings incorporated in LTFP assumptions in 2017/18.
					<u>Infrastructure and Service Management</u>
					<u>Sustainability</u>

3.1 How will your council become/remain Fit for the Future?

Option 5 – Streamlined Planning, Regulation and Reporting (Exploring flexibility under current legislative provisions, as well as adopting new options following legislative review)					
Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
5.1 Complexity of Annual Report for Smaller Local Governments Encourage the NSW Government to review the level of detail required for, and complexity of, Local Government Annual Financial Statements in NSW for smaller Councils.	Bogan Shire Council to raise through Local Government NSW.	Jun 2016	Minor	Adequate level of detail still required to account to ratepayers.	<u>Efficiency</u> Potential to reduce overall costs in medium term, positively affecting ratio.
					<u>Infrastructure and Service Management</u> Potential to make funding available towards asset maintenance.
					<u>Sustainability</u> Frees up funding that can be redirected towards asset renewals. \$10k savings incorporated in LTFP assumptions in 2016/17.
5.2 Reduction in NSW Government Red Tape Work with Local Government NSW and Orana JO to undertake a review of where efficiencies can be gained, particularly for smaller Councils, in the context of the IPART Local Government Compliance and Enforcement Review. Any efficiencies, for example, cost savings in respect of land use planning will depend on requirements of the NSW Government and are out of Council's hands except to the extent that Government can be lobbied. Council will fully participate in and support Regional planning initiatives at a JO level. Council has already participated in completion of the Western Council's Sub-Regional Land Use Strategy with the Councils of Coonamble, Gilgandra, Narromine, Warren and the Department of Planning, also participating in joint planning panels and sub-Regional State of Environment reporting (mentioned as options for consideration in the guideline to Template 3).	Request Local Government NSW to raise with NSW Government on behalf of industry.	Jun 2016	Minor	Extent of savings depends on LGNSW review and on the response from NSW Government.	<u>Efficiency</u> Potential to reduce overall costs in medium term, positively affecting ratio.
					<u>Infrastructure and Service Management</u> Potential to make funding available towards asset maintenance.
					<u>Sustainability</u> Frees up funding that can be redirected towards asset renewals. \$10k savings incorporated in LTFP assumptions in 2016/17.

Option 5 – Streamlined Planning, Regulation and Reporting (Exploring flexibility under current legislative provisions, as well as adopting new options following legislative review)

<p>5.3 Rating Review</p> <p>Seek opportunity for justifiable, increased rates from Nyngan Solar Plant (largest solar power station in the southern hemisphere) via a new land category – Section 493 of Local Government Act.</p>	<p>Pursue request made to Minister for Local Government for consideration of a new land category, potentially based on Victorian model where level of power generation is taken into account.</p> <p><i>Additional revenue cannot be reliably estimated at this stage, consequently it has not been included in underlying assumptions for LTFP.</i></p>	<p>Jun 2016</p>			<p><u>Efficiency</u></p> <p>N/A</p> <p><u>Infrastructure and Service Management</u></p> <p>Potential to make funding available towards asset maintenance.</p> <p><u>Sustainability</u></p> <p>Potential for increase in own source revenue.</p> <p>This can, in turn, make funding available towards asset renewals.</p>
<p>5.4 Review of Unfunded Activities</p> <p>In addition to “Red Tape Review”, review unfunded or underfunded responsibilities, including compliance activities, relating to NSW legislation or areas of responsibility such as the Companion Animals Act, Swimming Pools Act, Regional Roads and libraries.</p>	<p>Request Local Government NSW to lead an initiative to seek additional revenue from the NSW State Government / alternatively a reduction in council responsibilities in respect of these activities.</p> <p><i>Savings / benefits cannot be reliably estimated at this stage, consequently these have not been included in underlying assumptions for LTFP.</i></p>				<p><u>Efficiency</u></p> <p>Potential to reduce overall costs in medium term, positively affecting ratio.</p> <p><u>Infrastructure and Service Management</u></p> <p>Potential to make funding available towards asset maintenance.</p> <p>A significant portion of Council's road infrastructure backlog is on Regional Roads for which the NSW Government provides insufficient funding to cover renewals and maintenance.</p> <p><u>Sustainability</u></p> <p>Frees up funding that can be redirected towards asset renewals.</p>

3.1 How will your council become/remain Fit for the Future?

Option 6 – Service Review (Exploring options for improved cost recovery in service provision, or optional service delivery methods / standards)					
Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
6.1 Unsealed Road Maintenance and Renewal Conduct Service Review for Shire Road Maintenance and Renewals. (1,400 kilometres of unsealed roads). Road maintenance makes up the majority of Council's operating expenditure (20%). Establishing / clarifying desired levels of service and identifying efficiencies could assist in reducing renewal and maintenance costs with positive impacts on FFF graphs.	i. In conjunction with new Community Strategic Plan identify, thorough community consultation, what services are most important and what levels of service are acceptable. ii. Develop revised road priority hierarchy for maintenance and renewal based on outcome of (i) and technical advice. iii. Identify extent to which Regional road costs are funded by Council's general fund and take appropriate action. iv. Engage consultants / JO to assist with identifying areas for change based on (i). v. Council to review and Implement	i. Jun 2017 ii. Dec 2017 iii. Jun 2018	Consultant costs – preferably using JO expertise. Estimated \$20,000	Community acceptance of changed levels of service, if implemented.	<u>Efficiency</u> Potential to reduce overall costs in medium term, positively affecting ratio.
					<u>Infrastructure and Service Management</u> Expected to help define backlog by refining understanding of "satisfactory" condition. Expected to help define "required" levels of maintenance.
					<u>Sustainability</u> Expected to help determine the extent to which funding needs to be redirected. \$50k savings incorporated in LTFF assumptions in 2018/19.
6.2 Plant Management Conduct Service Review for Plant Management. (Plant is a significant cost resulting from road maintenance / construction activities – 14.7% of operating budget) Identifying improved utilisation, cost recovery and service delivery could reduce costs, freeing up funding for, amongst other things, asset maintenance and renewal.	i. Engage consultants / JO to assist with process of identifying where efficiencies can be made in operations as well as an optimal change over regime. ii. Council to review and Implement	i. Jun 2016 ii. Dec 2017	Consultant costs – preferably using JO expertise. Estimated \$15,000	Need to be mindful of the balance between saving money on plant and having reliable adequate plant fit for purpose.	<u>Efficiency</u> Potential to reduce overall costs, positively affecting ratio.
					<u>Infrastructure and Service Management</u> Potential to make funding available towards asset maintenance. Could reduce the (plant) cost of road maintenance works, allowing more work to be done for the same cost.
					<u>Sustainability</u> Potential to make funding available towards asset renewals. Could reduce the (plant) cost of road renewal works, allowing more work to be done for the same cost. \$50k savings incorporated in LTFF assumptions in 2018/19.

Option 6 – Service Review (Exploring options for improved cost recovery in service provision, or optional service delivery methods / standards)

6.3 Childcare Services Expansion In addition to the mobile playgroup for rural children run by Council, Council is to seek to establish a long day care centre in response to community feedback for the need for this service in Nyngan.	i. Complete feasibility study and submit request for funding to Australian Government. ii. Complete construction iii. Commence operations	i. June 2015 ii. Dec 2015 iii. Jan 2016	<ul style="list-style-type: none"> \$735k capital cost. \$x operating cost in 2016/17 	Milestone dates dependant on timing of funding announcement and construction timeframes.	<u>Efficiency</u>
					<u>Infrastructure and Service Management</u>
					<u>Sustainability</u> Increases own source revenue. \$703k in own source revenue incorporated in LTFP assumptions for 2018/19.
6.4 Cost Accounting Review – Water and Sewerage Cost accounting review – activity based costing exercise to ensure appropriate costing of council overheads. Has the potential to free up resources in the General Fund for, amongst other things, asset maintenance and renewal.	i. Commit resources to a review of cost accounting processes to establish true cost of running water and sewerage services, believed to be partially cross-subsidised by General Fund at present. ii. Council to review and Implement	i. Jun 2016 ii. Dec 2017	Minimal additional cost if own staff perform review.	Cost allocations must be realistic, based on sound principles.	<u>Efficiency</u> Reduction in overall costs, positively affecting ratio.
					<u>Infrastructure and Service Management</u> N/A
					<u>Sustainability</u> Savings to make funding available for renewal works. \$20k savings incorporated in LTFP assumptions for 2017/18.
6.5 Greater Community Involvement Identify areas of significant expense (for example community facilities, showgrounds and sports fields) that could be partially managed by volunteers via Section 355 mechanisms. Has the potential to free up resources in the General Fund for, amongst other things, asset maintenance and renewal. Council already has in place up to six Section 355 Committees to manage halls, cemetery, showgrounds and museum.	i. Identify, as part of Community Strategic Plan, assets / facilities where Council and, for example, sporting clubs could benefit from Section 355 arrangements to reduce costs of maintenance. ii. Engage community groups in discussion. iii. Depending on outcome of (ii) develop and adopt Section 355 agreements. Savings / benefits cannot be reliably estimated at this stage, consequently these have not been included in underlying assumptions for LTFP.	i. Jun 2017 ii. Dec 2017 iii. Jun 2018	Minimal additional staff time.	Community perceptions regarding Council abrogating our responsibilities will need to be managed Governance of Sec 355 Committees to be addressed.	<u>Efficiency</u> Potential to reduce overall costs, positively affecting ratio.
					<u>Infrastructure and Service Management</u> Potential to make funding available towards asset maintenance.
					<u>Sustainability</u> Potential to make funding available towards asset renewals.

3.1 How will your council become/remain Fit for the Future?

Option 7 – Refocus expenditure on asset renewals (Identify cash resources that can be used to address infrastructure backlog and increase spending on asset maintenance and renewals)					
Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
7.1 Confirm Depreciation Undertake a review of depreciation to confirm that assumptions regarding required renewals are valid. Concern is that depreciation is too high and does not reflect the actual condition on the ground. <i>(Assets are in good condition, cash investments increasing and yet not all depreciation is funded and renewals are less than depreciation over time = depreciation too high?)</i>	i. Engage consultants to review depreciation methodologies and assumptions across all asset categories. ii. Review effect of these changes. iii. Agree on outcome with auditors. <i>Savings / benefits cannot be reliably estimated at this stage, consequently these have not been included in underlying assumptions for LTFP.</i>	i. Oct 2015 ii. Jan 2016 iii. Jun 2016	Consultant costs. Estimated \$10,000 (Significant amount of work already done by Council staff)	Annual depreciation must be realistic, based on sound principles.	<u>Efficiency</u> Potential to reduce overall costs, positively affecting ratio.
					<u>Infrastructure and Service Management</u>
					<u>Sustainability</u> Marked effect on Building and Asset Renewal Ratio – expected to decrease depreciation and improve ratio.
7.2 Review of medium term capital priorities Undertake a review of the mix of proposed capital works to ensure an appropriate mix of new works and renewal works.	i. Prepare medium to long term capital works program based on asset management data, community feedback and required renewals / depreciation. ii. Annually review this program as part of the budgeting process. <i>Some basic work already undertaken and factored into LTFP assumptions for 2015/16 onwards.</i>	i. Jan 2016 ii. Annually	Minimal additional cost - staff time.	Appropriate level of new works still required to develop levels of service within the community. Community expectations for new works.	<u>Efficiency</u>
					<u>Infrastructure and Service Management</u>
					<u>Sustainability</u> Initial assumptions already benefitting Building and Asset Renewal Ratio. Further work expected to support this.
7.3 Apply Roads to Recovery increase to Renewals Apply approved and increased Roads to Recovery funding to asset renewals.	i. Use recent road asset audit undertaken as part of revaluation to identify priority road renewal projects. ii. Carry out works.	i. Dec 15 ii. Jun 17 through to Jun 22	Additional costs matched with additional revenue.	None identified.	<u>Efficiency</u>
					<u>Infrastructure and Service Management</u>
					<u>Sustainability</u> Assumptions show improvement to Building and Asset Renewal Ratio Additional revenue over 5 years incorporated in LTFP assumptions for 2015/16 onwards. (Increased from \$690 in 2013/14 to \$942 in 2015/16).

Option 7 – Refocus expenditure on asset renewals (Identify cash resources that can be used to address infrastructure backlog and increase spending on asset maintenance and renewals)

Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
7.4 Creation of Asset Renewal Reserve Use asset renewal reserve created in 2015/16 to reduce the asset backlog.	i. Use recent road asset audit undertaken as part of revaluation to identify priority projects. ii. Carry out works.	i. Dec 16 ii. Jun 17 through to Jun 18	Additional costs of road works matched with reserves. (\$400k in 2015/16)		<u>Efficiency</u>
					<u>Infrastructure and Service Management</u>
					<u>Sustainability</u> \$400k additional capital (renewal) works funded from reserve incorporated in LTFP assumptions.
7.5 Dedicate % of Financial Assistance Grants to renewals “Ring-fence” half of expected FAG increase, up to \$100k per annum, over the next 5 years to be applied to asset renewals. Based on statements by the Office of Local Government, Minister for Local Government and past experience half of the expected increase is conservatively expected to be in the region of \$100k (3%) per annum. <i>(Increase in FAG’s was 10% between 2012/13 & 2013/14 and 6% between 2013/14 and 2014/15 – showing the effect of the freeze.)</i> If more substantial reallocation of FAG occurs then some items below will not need to be considered and the program of renewal works will be revised accordingly.	i. Use recent road asset audit undertaken as part of revaluation to identify priority projects. ii. Carry out works.	i. Dec 15 ii. Jun 16 through to Jun 20		Low risk of not getting at least an additional \$100k increase per annum based on experience of last two years.	<u>Efficiency</u>
					<u>Infrastructure and Service Management</u>
					<u>Sustainability</u> Minor benefit to Own Source Revenue Ratio. Assumptions show improvement to Building and Asset Renewal Ratio Additional revenue over 5 years incorporated in LTFP assumptions for 2015/16 onwards. (\$100k in 2015/16 increasing to \$125k in 2019/20).
7.6 Infrastructure Levy If generally acceptable to the community, investigate option of special rates variation / infrastructure levy to fund asset renewals following public consultation. (Especially if FAG grant increases are not forthcoming).	In conjunction with new Community Strategic Plan identify, thorough community consultation on levels of service whether the community will accept a special rates levy to fund particular infrastructure projects. Depending on outcome of (i), use funds generated to carry out identified works.	i. Jun 17 Jun 18 through to Jun 22		Community acceptance of paying additional rates?	<u>Efficiency</u>
					<u>Infrastructure and Service Management</u>
					<u>Sustainability</u> Assumptions show improvement to Building and Asset Renewal Ratio \$42k in additional revenue from a minor (1.5%) levy incorporated in LTFP assumptions for 2016/17 onwards.

Option 7 – Refocus expenditure on asset renewals (Identify cash resources that can be used to address infrastructure backlog and increase spending on asset maintenance and renewals)

Proposal (Objectives and strategies)	Implementation (How will your Council implement the option?)	Proposed Milestones for implementation	Costs of implementation	Risks of implementation	How does this proposal allow Council to become FFF?
7.7 Fund infrastructure backlog from loans Depending on the outcome of measures 7.1 to 7.4, consider obtaining loans to finance the reduction of the infrastructure backlog to targeted level.	i. Consider new loans (Council currently has low levels of loans) to finance asset renewal works as a means to reduce backlog more quickly. ii. Depending on outcome of (i), use funds generated to carry out identified works. <i>Not considered necessary at this stage and consequently these this option has not been included in underlying assumptions for LTFP.</i>	i. Jun 17 ii. Jun 18 through to Jun 22		Restricts Council from taking out new loans for other projects.	<u>Efficiency</u>
					<u>Infrastructure and Service Management</u>
					<u>Sustainability</u> Potential to make funding available towards asset renewals.

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3.2 Rural Council Action Plan

Giving consideration to the Rural Council options, summarise the key actions that will be achieved in the first year of your plan.

Action plan	
Actions	Milestones
<p>Continue and strengthen existing resource sharing arrangements.</p> <p><i>Continue participation in the 13 current regional initiatives / organisations which provide opportunities for resource sharing, accessing skills and reducing costs by benefiting from economies of scale.</i></p>	N/A – already in place
<p>Continue and strengthen existing resource / cost sharing arrangements with Cobar Water Board / Cobar Shire Council</p> <p><i>Continue as the lead agency responsible for the management of the bulk water supply to Bogan Shire Council and Cobar Water Board / Cobar Shire Council.</i></p>	N/A – already in place
<p>Redirect expenditure on consultants to Joint Organisation.</p> <p><i>Take advantage of opportunities to source expertise from the JO rather than employing private consultants.</i></p> <p>v. Fully identify costs associated with use of private consultants and confirm key areas where these skills are required (e.g. ICT support).</p>	i. June 2016
<p>Shared Asset Management</p> <p><i>Seek to create a partnership with Orana JO rural councils to strengthen and standardise asset management practices.</i></p> <p>x. Obtain agreement from the three other rural councils within Orana JO</p> <p>xi. Make application to the Innovation Fund.</p>	<p>i. June 2016</p> <p>ii. June 2016</p>
<p>Identify other opportunities for resource sharing.</p> <p><i>Within Orana JO rural councils, identify opportunities for further resource-sharing</i></p> <p>iv. Identify current opportunities with other Orana JO rural councils.</p>	i. June 2016

<p>Centres of Excellence</p> <p><i>Investigate options for making use of Bogan Shire staff, to develop local centres of excellence to service nearby Councils both inside and outside of Orana JO.</i></p> <p>v. Thoroughly review available expertise and opportunities.</p> <p>vi. Review capacity for taking on increased workload and implications for staffing / levels of service.</p>	<p>i. Dec 2015</p> <p>ii. June 2016</p>
<p>Highway Construction Projects</p> <p><i>With recognised strengths in highway maintenance and construction work, continue with – and expand - contract work on behalf of RMS.</i></p> <p>iv. Continue annual discussions with RMS about the potential for more contract work on their behalf.</p> <p>v. Obtain confirmation of the level of medium-term funding from RMS for contract work.</p>	<p>i. June 2016</p> <p>ii. June 2016</p>
<p>Complexity of Annual Report for Smaller Local Governments</p> <p><i>Encourage the NSW Government to review the level of detail required for, and complexity of, Local Government Annual Financial Statements in NSW for smaller Councils</i></p> <p>i. Bogan Shire Council to raise through Local Government NSW.</p>	<p>i. June 2016</p>
<p>Reduction in NSW Government Red Tape</p> <p><i>Work with Local Government NSW and Orana JO to undertake a review of where efficiencies can be gained, particularly for smaller Councils, in the context of the IPART Local Government Compliance and Enforcement Review.</i></p> <p>i. Request Local Government NSW to raise with NSW Government on behalf of industry.</p>	<p>i. June 2016</p>
<p>Rating Review</p> <p><i>Seek opportunity for justifiable, increased rates from Nyngan Solar Plant (largest solar power station in the southern hemisphere) via a new land category – Section 493 of Local Government Act.</i></p> <p>Pursue request made to Minister for Local Government for consideration of a new land category, potentially based on Victorian model where level of power generation is taken into account.</p>	<p>i. June 2016</p>

<p>Review of Unfunded Activities</p> <p><i>In addition to “Red Tape Review”, review unfunded or underfunded responsibilities, including compliance activities, relating to NSW legislation or areas of responsibility.</i></p> <p>i. Request Local Government NSW to lead an initiative to seek additional revenue from the NSW State Government / alternatively a reduction in council responsibilities in respect of these activities.</p>	<p>i. June 2016</p>
<p>Plant Management</p> <p><i>Conduct Service Review for Plant Management.</i></p> <p>iii. Engage consultants / JO to assist with process of identifying where efficiencies can be made in operations as well as an optimal change over regime.</p>	<p>i. June 2016</p>
<p>Cost Accounting Review – Water and Sewerage</p> <p><i>Cost accounting review – activity based costing exercise to ensure appropriate costing of council overheads.</i></p> <p>iii. Commit resources to a review of cost accounting processes to establish true cost of running water and sewerage services, believed to be partially cross-subsidised by General Fund at present.</p>	<p>i. June 2016</p>
<p>Confirm Depreciation</p> <p><i>Undertake a review of depreciation to confirm that assumptions regarding required renewals are valid.</i></p> <p>iv. Engage consultants to review depreciation methodologies and assumptions across all asset categories.</p> <p>v. Review effect of these changes.</p> <p>vi. Agree on outcome with auditors.</p>	<p>i. Oct 2015</p> <p>ii. Jan 2016</p> <p>iii. Jun 2016</p>
<p>Review of medium term capital priorities</p> <p><i>Undertake a review of the mix of proposed capital works to ensure an appropriate mix of new works and renewal works.</i></p> <p>iii. Prepare medium to long term capital works program based on asset management data, community feedback and required renewals / depreciation.</p>	<p>i. Jan 2016</p>

Apply Roads to Recovery increase to Renewals <i>Apply approved and increased Roads to Recovery funding to asset renewals.</i> iii. Use recent road asset audit undertaken as part of revaluation to identify priority road renewal projects.	i. Dec 2015
Dedicate % of Financial Assistance Grants to renewals <i>“Ring-fence” half of expected FAG increase, up to \$100k per annum, over the next 5 years to be applied to asset renewals.</i> iii. Use recent road asset audit undertaken as part of revaluation to identify priority projects.	i. Dec 2015

Outline the process that underpinned the development of your action plan.

The Action Plan was developed from the proposals outlined in Section 3.1 and informed by the SWOT analysis in Section 2.1.

Council resolved to endorse this submission following extensive deliberation. The process of developing the Plan involved discussions at Council meeting, a public meeting, community survey, Council workshops, meetings with three adjoining Group C councils and Manex input. No external consultants were used.

Discussions and collaboration amongst Council management, discussions with council fit for the future committee, Council workshop and finally with the full council. Collaboration with other nominated “rural councils” within OROC

3.3 Community involvement

Outline how you have consulted with your community on the challenges facing your council, performance against the benchmarks and the proposed solutions.

The options presented by the Panel for Bogan Shire Council were a merger with Warren Shire Council or a Rural Council.

Council's main strategy in addressing performance against benchmarks is to redirect capital funding from new works, mainly towards renewal of assets but also to maintenance.

In the absence of clear guidelines on the role, functions and responsibilities of a Rural Council it was not possible for Council to engage meaningfully on this concept vs. any other option with the community. Confusion and concern over what a Rural Council was and whether the Independent Panel's recommendations for local boards were being adopted by the NSW Government was not put to rest until April 2015 when, in FFF Newsletter 12, the Office of Local Government confirmed:

"The Independent Local Government Review Panel originally proposed a Rural Council Model. Consultation with the sector has shown the needs of rural communities are so diverse that a single legislated model, creating a new type of council, may not be the best solution. The model is no longer being proposed.

Instead, councils have the option of preparing a Rural Council Proposal (Template 3) to show how they will improve performance within their current structure. This allows them to choose from solutions, developed through consultation, that particularly suit small rural communities.

There will be no change to the way that councils are named, nor mandated changes to operations."

Even at this late stage it's not clear how a Rural Council will interact with the Orana Joint Organisation.

None of this has made it easy to present the options and implications to our local community. Council has however progressed this submission based on the understanding that a Rural Council under the Fit for the Future process is just a rural council and not anything different – based on statements made by the NSW Government such as the one above.

Direct personal contact

The primary method of engagement with our community has been direct personal contact and conversations between councillors and the community. This is one of the great strengths of being a small rural council. Bogan Shire Councillors are well-known to community members and regularly mix with them at social occasions, on the sports field and in other more formal settings.

Survey

Council sent out a survey in February 2015 to all residents - essentially to gauge whether there was any appetite within the community for engaging in discussions with Warren Shire Council on a merger or for a "local board" concept where the management of the council would be based at the Joint Organisation in Dubbo. The overwhelming response was that people wanted the Shire to remain as it is, locally based in Nyngan and not merged with Warren Shire.

Survey questions and results were as follows:

1. Would you support a merger between Bogan Shire Council and Warren Shire Council?
(No - 95% of responses)
2. Do you support Bogan Shire Council becoming a Rural Council if this means handing over local decision-making / control over services to a JOC based in Dubbo?
(No – 98% of responses)
3. Would you support a Council submission to the government for us to remain as we are promoting our good financial and service-delivery track record whilst showing ways we can improve?
(Yes – 98% of responses).

Public Meeting

The survey was followed up by a public meeting held on 18 March 2015 in Nyngan where the mayor and general manager explained the merger / rural council options and presented the council's improvement strategies followed by a question and answer session relating to Fit for the Future process and council's strategies. At the conclusion of that meeting, those present unanimously passed the following resolution:

1. Bogan Shire Council remains a fully-autonomous Council retaining all current elements of local democracy and decision-making for the benefit of the local community with no diminished legal status, as a rural council.
2. Bogan Shire Council supports the Joint Organisation concept provided it operates on similar lines to the current Orana Regional Organisation of Councils with the following functions:
 - Regional Planning
 - Regional Purchasing
 - Lower Macquarie Water Utilities Alliance
 - Other joint operations that will benefit the Councils involved

Other

Community consultation has been backed up by numerous radio interviews done by the mayor as well as newsletters in the local paper.

All Fit for the Future discussions regarding options, analysis of ratios and improvement strategies have been held during open, public, Council meetings.

Further community consultation regarding levels of service, infrastructure levy and capital spending priorities will take place during the completion of Council's next Community Strategic Plan.

3.4 Other strategies considered

In preparing your Action Plan, you may have considered other strategies or actions but decided not to adopt them. Please identify what these strategies/actions were and explain why you chose not to pursue them.

All Rural Council Options were considered with comments made under Section 3.1

The merger option was given some consideration in the initial stages of the Fit for the Future process but not pursued as there is no clear benefit – and several disadvantages - for the community in joining two large-area, low-population, high-productivity Shires with similar financial profiles, into one Council that would take over 2 hours to drive through at highway speeds.

Also, overwhelmingly clear community direction was given that this was not a preferred option (95% of survey responses did not support a merger / personal feedback received by councillors).

Section 4: Expected outcomes

4.1 Expected improvement in performance

Measure/Benchmark	2014/15	2015/16	2016/2017	2017/2018	2018/2019	2019/2020	2020/21	2021/22	2022/23	2023/24	Total improvement over 10 years
Operating Performance Ratio (Greater than or equal to break-even average over 3 years)	0.007	-0.040	-0.039	-0.023	-0.013	0.001	0.004	0.003	0.003	0.001	2 - .0006% change
Own Source Revenue (inc FAG) Ratio (Greater than 60% average over 3 years)	83%	85%	88%	88%	89%	88%	88%	88%	88%	88%	5% change
Building and Infrastructure Asset Renewal Ratio (Greater than 100% average over 3 years)	62%	69%	115%	117%	118%	129%	131%	123%	125%	127%	65% change
Infrastructure Backlog Ratio (Less than 2%)	2.36%	3.08%	2.87%	2.65%	2.44%	2.02%	1.61%	1.41%	1.21%	1.02%	1.34% change
Asset Maintenance Ratio (Greater than 100% average over 3 years)	84%	85.7%	87.3%	89.0%	90.8%	92.5%	94.3%	96.1%	98.0%	100%	16% change
Debt Service Ratio (Greater than 0% and less than or equal to 20% average over 3 years)	0.02%	0%	0.93%	0.89%	0.85%	0.81%	0.78%	0.76%	0.74%	0.72%	0.70% change
Real Operating Expenditure per capita A decrease in Real Operating Expenditure per capita over time	\$3,945	\$4,117	\$3,908	\$3,879	\$3,897	\$3,873	\$3,850	\$3,823	\$3,796	\$3,762	4.6% change

4.2 Factors influencing performance

Outline the factors that you consider are influencing your council's performance against the Fit for the Future benchmarks, including any constraints that may be preventing improvement.

Financial Assistance Grants

Growth in the FAG has been conservatively estimated at 6% over the next five years in the Long Term Financial Plan. This figure is based on historical data and is considered conservative as between 2012/13 and 2013/14 Bogan Shire Council FAG increased by 10% and between 2013/14 and 2014/15 it increased by 6% which reflects the national freeze on overall FAG increases.

Should the Federal and State Governments implement the recommendation of the Independent Panel to "Change the distribution formula for general purpose grants to reduce or eliminate grants to councils that have considerable unused revenue capacity" (Box14 of Revitalising Local Government), then Bogan Shire Council's FAG grant should increase substantially which will have significantly positive benefits for our long-term financial sustainability. **However, this substantial increase has not been taken as a given and has not been included as an assumption in our Long Term Financial Plan.**

Cost Shifting

Cost shifting is a real burden on rural councils, preventing them from further financial performance improvement, and has come about either by State Government enabling legislation or regulation (swimming pool inspections) or, secondly through rural council's having to provide services that should be the responsibility of State Government (health) or by State Government withdrawing funding leaving councils to fund the services needed by the community (libraries and regional roads).

A conservative estimate is that cost shifting in Bogan Shire Council in 2013/14 amounted to \$641,000 or 26% of general rate income.

Extensive Asset Base

Council has about 1,400 Km of unsealed roads to maintain as well as a significant amount of buildings. Depreciation of these assets amounted to almost \$2.9 million in 2013/14. The large roadwork not only benefits to small local community but also the national economy, by allowing agricultural and mining produce to get to market.

Regional Roads

Regional Roads were vested in councils as a result of the 1993 Roads Act but were intended to be funded by the State Government via the Block Grant.

The amount provided to Bogan Shire Council to maintain and renew Regional Roads is not sufficient to cover the cost, including depreciation, and this has contributed to the fact that **31%** of our infrastructure backlog for roads comes from Regional Roads.

Rural Council Characteristics

Rural Council characteristics including low density of population, low rate base and tyranny of distance are all limiting factors.

Section 5: Implementation

5.1 Putting your plan into action

How will your council implement your Rural Council proposal?

The overall framework for the implementation and monitoring of council's Fit for the Future strategies will be the Delivery Program and Operational Plan and Budget.

A new Outcome, under the section *Responsible Local Government*, is to be inserted in these Plans:

6.3 Fit for the Future – Council's business is well-managed so that our Fit for the Future strategies contribute towards ongoing financial sustainability, sound infrastructure / service management and efficiency.

Council's seven Fit for the Future strategies shown under section 3.1 of the template will be reflected as strategies under this Outcome in the Delivery Program and Operational Plan and Budget.

In this way, Fit for the Future strategies - and progress towards meeting the goals of those strategies - will be publicly available through regular reporting by the General Manager to Council in line with Delivery Program statutory reporting requirements. (*Section 404(5), Local Government Act*).

As with other Delivery Program / Operational Plan activities a senior manager will be designated as the "Council Lead" for each Fit for the Future activity to allocate responsibility. Managers will regularly report back to Manex and to Council on progress with actions and will be expected to develop their own project plans to ensure goals are met.

A section on Fit for the Future strategies and progress towards targets will also be included in Council's Annual Report.

Attachments:

- Attachment 1 – Letter to IPART Chairman.
- Attachment 2 – Long Term Financial Plan (General Fund)
- Attachment 3 – Long Term Financial Plan (Consolidated Fund)
- Attachment 4 – Note on changes to Special Schedule 7
- Attachment 5 – Report on Revaluation of Transport and Stormwater Assets 2014



"Comfortable Country Living"

25 June 2015

Dr Peter Boxall AO
Chairman
Independent Pricing and Regulatory
Tribunal of NSW
PO Box K35
HAYMARKET POST SHOP, NSW, 1240

Dear Dr Boxall

Bogan Shire Council – Fit for the Future

Bogan Shire Council services a thriving community located around Nyngan in central New South Wales, approximately 2 hour's drive from Dubbo, our recognised regional centre. Bogan Shire amalgamated with Nyngan Municipal Council to become Bogan Shire Council in 1974. Nyngan people made an incredible recovery from their town being completely inundated by floodwater in 1990, and we now have a 13km levee bank around the township to a metre higher than the 1990 level to protect it from a one in 200 year flood. Bogan Shire is typical of the resilience and determination shown by small rural centres in adversity, and continues to be a safe, caring and industrious community to live in. Nyngan is widely seen as an attractive and safe small rural town with a functioning, supportive, community that has access to a range of local services including schools and medical facilities

Council supports a number of aspects of the reform process that the Independent Panel has recommended. Our Fit for the Future submission demonstrates how we can continue to improve our current viability, built on sound financial management. Our future performance will be helped by the Government's intention to review the Local Government Act, reduce red tape and provide a Financial Authority. Our aim is to become more a service provider than service regulator.

We have a sound, transparent accountable Council well aware of community needs and aspirations, supported by a well-led conscientious staff of over 80 people. Council has a sound financial record of credit cash budgets, low debt levels and considerable savings. Our budget for next year retains consistent service delivery and ongoing road maintenance and improvement. We intend to establish a long day

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Address all
communications to:
The General Manager
PO Box 221
Nyngan NSW 2825

Council Chambers
81 Cobar Street
Nyngan
New South Wales
Australia

care centre, build a new medical centre, provide retirement accommodation and construct a new waste management facility.

One of the options for this Council presented in the Revitalising Local Government report was a merger with Warren Shire Council. As mentioned in our submission this option was canvassed with our community who overwhelmingly rejected it. This was consistent with Council's view that this merger would merely serve to weaken local representation, service provision and identity. In a small rural community "The Shire" is an important and integral part of the community which generally interacts with Councillors and staff more often, more personally and on different levels to larger communities. Residents, rightly so, have a sense of ownership in "The Shire".

Council's Fit for the Future submission demonstrates that we are able to retain our autonomy, maintain our independence and meet the challenges ahead with strong community support. We consistently overcome the ongoing burdens of cost shifting, long term rate pegging and uncertainty about the level of future FA Grants. With future Joint Organisations providing improved Regional planning and close collaboration with other Orana Councils, we are confident we can continue to "stand alone" into the future representing our ratepayers with honesty, integrity and sound financial management.

Yours sincerely



Ray Donald OAM
Mayor



Derek Francis
General Manager

BOGAN SHIRE COUNCIL

GENERAL FUND STRATEGIC RESOURCE PLAN

Income Statement

For the years ending 30 June 2014 - 2025

	Actual	Actual	Revised	Budget	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
	12/13	13/14	Budget	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Revenues from ordinary activities													
Rates and Access Charge	2,837	2,513	2,675	2,708	2,773	2,840	2,908	2,977	3,049	3,122	3,197	3,274	3,352
Infrastructure Levy (Addit Rates)				-	42	43	44	45	46	47	48	49	50
Waste Management		474	502	628	645	662	680	699	717	737	757	777	798
Operating grants and contributions	2,408	1,117	1,150	862	888	915	942	971	1,000	1,030	1,061	1,092	1,125
FAG's & RLR	2,885	1,637	3,344	3,545	3,757	3,982	4,220	4,473	4,607	4,745	4,887	5,034	5,185
R2R Grants	690	942	930	942	624	624	624	740	851	876	901	876	951
Non recurrent grants	83	143	-	-	-	-	-	-	-	-	-	-	-
User charges	1,622	3,586	3,593	3,294	3,393	3,495	3,599	3,707	3,819	3,933	4,051	4,173	4,298
Interest	216	165	190	120	137	178	167	160	152	146	145	144	141
Childcare Revenue/other	90	40	-	-	388	478	703	722	742	762	782	803	825
Profit from sale of assets	198	-	55	-	-	-	-	-	-	-	-	-	-
Total revenues	11,029	10,617	12,439	12,099	12,646	13,216	13,888	14,494	14,982	15,397	15,829	16,222	16,726
Expenses from ordinary activities													
Employee costs	4,798	4,780	4,306	4,215	4,329	4,446	4,566	4,689	4,816	4,946	5,079	5,216	5,357
Efficiency Savings & Int Admin			(50)	-	(127)	(152)	(152)	(153)	(155)	(156)	(158)	(160)	(161)
Materials and consumables	657	433	1,778	1,731	1,782	1,836	1,891	1,948	2,006	2,066	2,128	2,192	2,258
Maintenance of Infrastructure	2,200	2,330	2,330	2,447	2,569	2,697	2,832	2,974	3,122	3,279	3,442	3,615	3,795
Borrowing costs	1	-	-	-	77	75	73	70	68	65	62	59	56
Depreciation and amortisation	2,453	2,882	3,067	3,067	3,076	3,129	3,182	3,236	3,295	3,355	3,412	3,470	3,530
Childcare Exp / other				-	368	454	668	686	705	724	743	763	784
Other	1,520	1,383	925	1,123	1,153	1,184	1,216	1,249	1,283	1,318	1,353	1,390	1,427
Savings from Rural Council Options		-	-	-	(90)	(155)	(210)	(216)	(223)	(249)	(277)	(335)	(370)
Total expenses	11,629	11,808	12,356	12,582	13,139	13,514	14,067	14,483	14,917	15,346	15,786	16,211	16,676
Net surplus (deficit) from operations	(600)	(1,191)	83	(483)	(493)	(298)	(179)	11	65	51	43	11	50
Movements in equity													
Net increase (decrease) in asset revaluation reserves	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in accumulated surplus on adoption of new Accounting Standard	-	-	-	-	-	-	-	-	-	-	-	-	-
Total changes in equity	(600)	(1,191)	83	(483)	(493)	(298)	(179)	11	65	51	43	11	50

BOGAN SHIRE COUNCIL
GENERAL FUND STRATEGIC RESOURCE PLAN

Balance Sheet

As at 30 June 2014 - 2025

	Actual 12/13 \$'000	Actual 13/14 \$'000	Budget 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 24/25 \$'000
Current assets													
Cash assets	5,680	3,856	3,974	4,562	5,944	5,582	5,335	5,072	4,860	4,832	4,787	4,701	4,644
Receivables	478	818	940	480	370	380	390	401	412	423	435	447	459
Inventories & Other	410	248	410	410	-	-	-	-	-	-	-	-	-
Total current assets	6,568	4,922	5,324	5,452	6,314	5,962	5,725	5,473	5,272	5,255	5,222	5,148	5,103
Non-current assets													
Investment in associate	70	66	66	66	66	66	66	66	66	66	66	66	66
Land inventory	-	-	-	-	-	-	-	-	-	-	-	-	-
Property, Infrastructure, plant and equipment	184,448	169,318	168,975	168,364	168,374	168,386	168,399	168,614	168,830	168,846	168,867	168,894	168,927
Receivables	39	-	-	-	-	-	-	-	-	-	-	-	-
Total non-current assets	184,557	169,384	169,041	168,430	168,440	168,452	168,465	168,680	168,896	168,912	168,933	168,960	168,993
Total assets	191,125	174,306	174,365	173,882	174,754	174,413	174,190	174,153	174,168	174,167	174,155	174,108	174,096
Current liabilities													
Payables	446	385	385	385	385	385	385	385	385	385	385	385	385
Interest bearing liabilities	3	2	-	-	118	118	118	118	118	118	118	118	118
Employee benefits	1,162	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168
Provision for landfill rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities	1,611	1,555	1,553	1,553	1,671	1,671	1,671	1,671	1,671	1,671	1,671	1,671	1,671
Non-current liabilities													
Interest bearing liabilities	-	-	-	-	1,247	1,205	1,160	1,113	1,063	1,010	955	896	835
Employee benefits	57	79	57	57	57	57	57	57	57	57	57	57	57
Provision for landfill rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Total non-current liabilities	57	79	57	57	1,304	1,262	1,217	1,170	1,120	1,067	1,012	953	892
Total liabilities	1,668	1,634	1,610	1,610	2,975	2,932	2,888	2,840	2,791	2,738	2,682	2,624	2,562
Net assets	189,457	172,672	172,755	172,272	171,779	171,481	171,302	171,313	171,378	171,429	171,473	171,484	171,534
Equity													
Accumulated surplus	128,234	127,044	127,127	126,644	126,151	125,853	125,674	125,685	125,750	125,801	125,845	125,856	125,906
Asset revaluation reserve	61,232	45,628	45,628	45,628	45,628	45,628	45,628	45,628	45,628	45,628	45,628	45,628	45,628
Other reserves	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	189,466	172,672	172,755	172,272	171,779	171,481	171,302	171,313	171,378	171,429	171,473	171,484	171,534

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BOGAN SHIRE COUNCIL
GENERAL FUND STRATEGIC RESOURCE PLAN
Cash Flows of Statement

	Actual 12/13 \$'000	Actual 13/14 \$'000	Budget 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 24/25 \$'000
Cash flows from operating activities													
Receipts from customers	4,009	6,272	6,648	7,090	6,963	7,029	7,221	7,418	7,620	7,828	8,041	8,261	8,486
Payments to suppliers	(9,176)	(8,926)	(9,289)	(9,515)	(9,985)	(10,310)	(10,812)	(11,177)	(11,555)	(11,926)	(12,312)	(12,682)	(13,090)
Net cash inflow (outflow) from customers/suppliers	(5,167)	(2,654)	(2,641)	(2,425)	(3,023)	(3,281)	(3,591)	(3,759)	(3,935)	(4,099)	(4,270)	(4,421)	(4,604)
Interest received	216	165	190	120	137	178	167	160	152	146	145	144	141
Government receipts	6,066	3,839	5,424	5,349	5,269	5,521	5,786	6,183	6,458	6,651	6,849	7,002	7,261
Other	288	40	55	-	388	478	703	722	742	762	782	803	825
Changes in Liabilities	-	(33)	(22)	-	(0)	0	-	-	(0)	0	-	-	-
Changes in other assets	-	166	(162)	-	410	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from operating activities	1,403	1,523	2,844	3,044	3,181	2,895	3,065	3,306	3,417	3,460	3,506	3,529	3,624
Cash flows from investing activities													
Proceeds from the Sale of Lease	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of property, plant and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments for property, plant and equipment	(3,939)	(3,355)	(2,724)	(2,456)	(3,086)	(3,140)	(3,195)	(3,452)	(3,511)	(3,371)	(3,433)	(3,497)	(3,563)
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from investing activities	(3,939)	(3,355)	(2,724)	(2,456)	(3,086)	(3,140)	(3,195)	(3,452)	(3,511)	(3,371)	(3,433)	(3,497)	(3,563)
Cash flows from financing activities													
Finance Costs	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from borrowings	-	-	-	-	1,405	-	-	-	-	-	-	-	-
Repayment of borrowings	-	(1)	(2)	-	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from financing activities	-	(1)	(2)	-	1,288	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)
Net increase (decrease) in cash held	(2,536)	(1,833)	119	588	1,382	(362)	(247)	(263)	(211)	(29)	(45)	(86)	(57)
Cash at the beginning of the year	8,225	5,689	3,856	3,974	4,562	5,944	5,582	5,335	5,072	4,860	4,832	4,787	4,701
Cash at the end of the year	5,689	3,856	3,974	4,562	5,944	5,582	5,335	5,072	4,860	4,832	4,787	4,701	4,644
Reconciliation of Operating Result and Net Cash Flows from Operating Activities													
For the year ending 30 June													
Net surplus (deficit) from operations	(600)	(1,191)	83	(483)	(493)	(298)	(179)	11	65	51	43	11	50
Depreciation and amortisation	2,453	2,882	3,067	3,067	3,076	3,129	3,182	3,236	3,295	3,355	3,412	3,470	3,530
(Profit) Loss on sale of property, plant and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
Net movement in operating assets and liabilities	(450)	(168)	(306)	460	597	65	62	60	57	54	50	47	44
Net cash inflow (outflow) from operating activities	1,403	1,523	2,844	3,044	3,181	2,895	3,065	3,306	3,417	3,460	3,506	3,529	3,624
Cash Resourcing													
Cash Assets	5,689	3,856	3,974	4,562	5,944	5,582	5,335	5,072	4,860	4,832	4,787	4,701	4,644
Less Bank Overdraft at the end of the year	-	-	-	-	-	-	-	-	-	-	-	-	-
	5,689	3,856	3,974	4,562	5,944	5,582	5,335	5,072	4,860	4,832	4,787	4,701	4,644

Attachment 2

	Actual 12/13	Actual 13/14	Budget 14/15	Budget 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19	Forecast 19/20	Forecast 20/21	Forecast 21/22	Forecast 22/23	Forecast 23/24	Forecast 24/25
Capital Works Areas	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Infrastructure	3,939	3,355	2,724	1,179	1,214	1,251	1,288	1,327	1,367	1,408	1,450	1,493	1,538
Additional Renewals	-	-	-	330	1,300	1,300	1,300	1,500	1,500	1,300	1,300	1,300	1,300
Plant	-	-	-	768	791	814	839	864	890	916	944	972	1,001
New Works	-	-	-	3,747	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
Total Capital Works	3,939	3,355	2,724	6,023	4,335	4,426	4,520	4,816	4,916	4,818	4,924	5,032	5,144
Less Capital Funding				(3,567)	(1,248)	(1,286)	(1,324)	(1,364)	(1,405)	(1,447)	(1,491)	(1,535)	(1,581)
Nett capital works	3,939	3,355	2,724	2,456	3,086	3,140	3,195	3,452	3,511	3,371	3,433	3,497	3,563
Represented by:													
Renewal	-	3,355	2,724	2,276	3,305	3,365	3,427	3,691	3,756	3,624	3,694	3,766	3,839
FFTF Renewals													
Upgrade		-											
New assets		-	-	3,747	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
Less Capital Funding		-	-	(3,567)	(1,248)	(1,286)	(1,324)	(1,364)	(1,405)	(1,447)	(1,491)	(1,535)	(1,581)
Total capital works	-	3,355	2,724	2,456	3,086	3,140	3,195	3,452	3,511	3,371	3,433	3,497	3,563

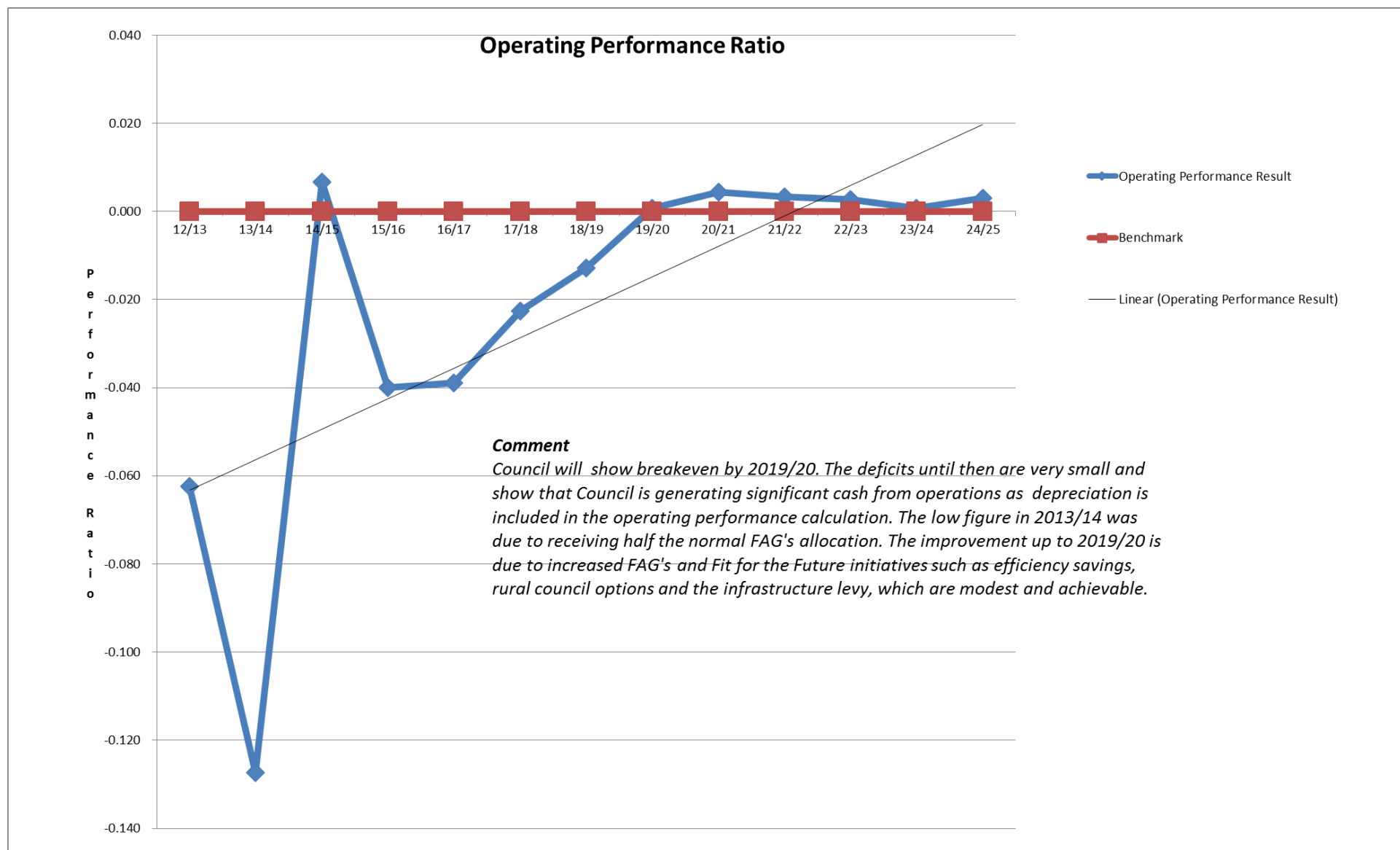
	Actual 12/13	Actual 13/14	Budget 14/15	Budget 15/16	Forecast 16/17	Forecast 17/18	Forecast 18/19	Forecast 19/20	Forecast 20/21	Forecast 21/22	Forecast 22/23	Forecast 23/24	Forecast 24/25
Property, Plant & Equipment movement Reconciliation Worksheet	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
The movement between the previous year and the current year in property, plant and equipment as shown in the Statement of Financial Position links to the net of the following items:													
Opening Property Plant & Equipment	188,017	188,018	175,769	178,493	180,949	184,035	187,175	190,370	193,822	197,333	200,704	204,137	207,634
Total capital works	-	3,355	2,724	2,456	3,086	3,140	3,195	3,452	3,511	3,371	3,433	3,497	3,563
Asset revaluation movement	-	(15,604)	-	-	-	-	-	-	-	-	-	-	-
Opening Accumulated Depreciation	(3,569)	(3,569)	(6,451)	(9,518)	(12,585)	(15,661)	(18,790)	(21,972)	(25,208)	(28,503)	(31,858)	(35,270)	(38,740)
Depreciation		-2,882	-3,067	-3,067	-3,076	-3,129	-3,182	-3,236	-3,295	-3,355	-3,412	-3,470	-3,530
Written down value of assets sold		-	-	-	-	-	-	-	-	-	-	-	-
Total Property, Plant and Equipment	184,448	169,318	168,975	168,364	168,374	168,386	168,399	168,614	168,830	168,846	168,867	168,894	168,927

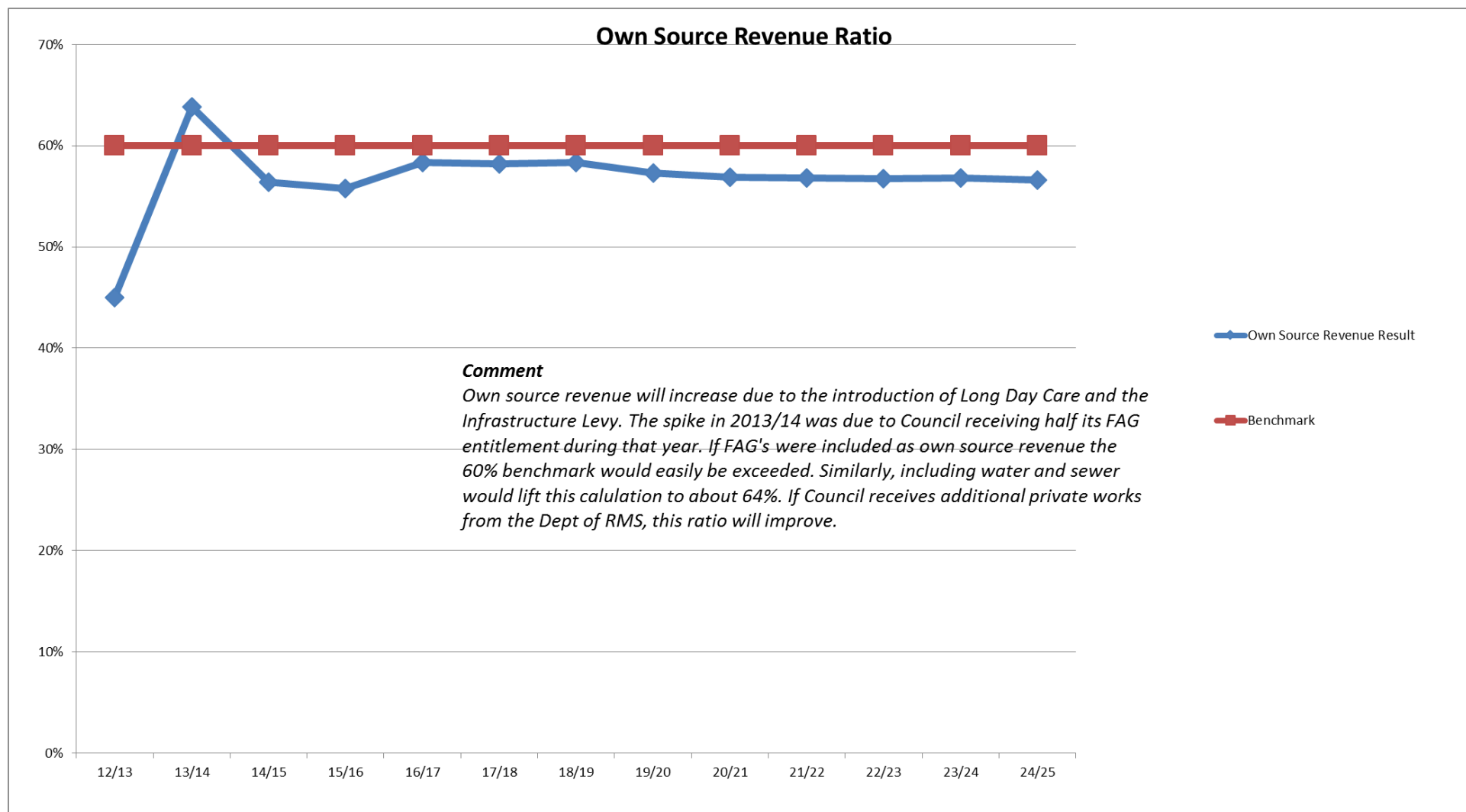
<i>Fit for the Future Initiatives</i>	<i>Actual</i> 12/13	<i>Actual</i> 13/14	<i>Budget</i> 14/15	<i>Budget</i> 15/16	<i>Forecast</i> 16/17	<i>Forecast</i> 17/18	<i>Forecast</i> 18/19	<i>Forecast</i> 19/20	<i>Forecast</i> 20/21	<i>Forecast</i> 21/22	<i>Forecast</i> 22/23	<i>Forecast</i> 23/24	<i>Forecast</i> 24/25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income & Savings													
Infrastructure Levy	1.5%				42	43	44	45	46	47	48	49	50
Additional FAG's				200	212	225	238	253					
R2R			930	942	624	624	624	740	851	876	901	876	851
Internal Admin Charges			50	52	52	52	52	53	55	56	58	60	61
Savings from Rural Council Options				-	90	155	210	216	223	249	277	335	370
Efficiency Savings				50	75	100	100	100	100	100	100	100	100
Childcare Income				196	388	478	703	722	742	762	782	803	825
Expenditure													
Increases in Infrastructure Maintenance	2%			47	49	51	54	57	59	62	66	69	72
Asset Renewal	50%			330	1,300	1,300	1,300	1,500	1,500	1,300	1,300	1,300	1,300
Addressing Backlog	42%												
All New Works	58%			-	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
Childcare Expenditure	95%			186	368	454	668	686	705	724	743	763	784

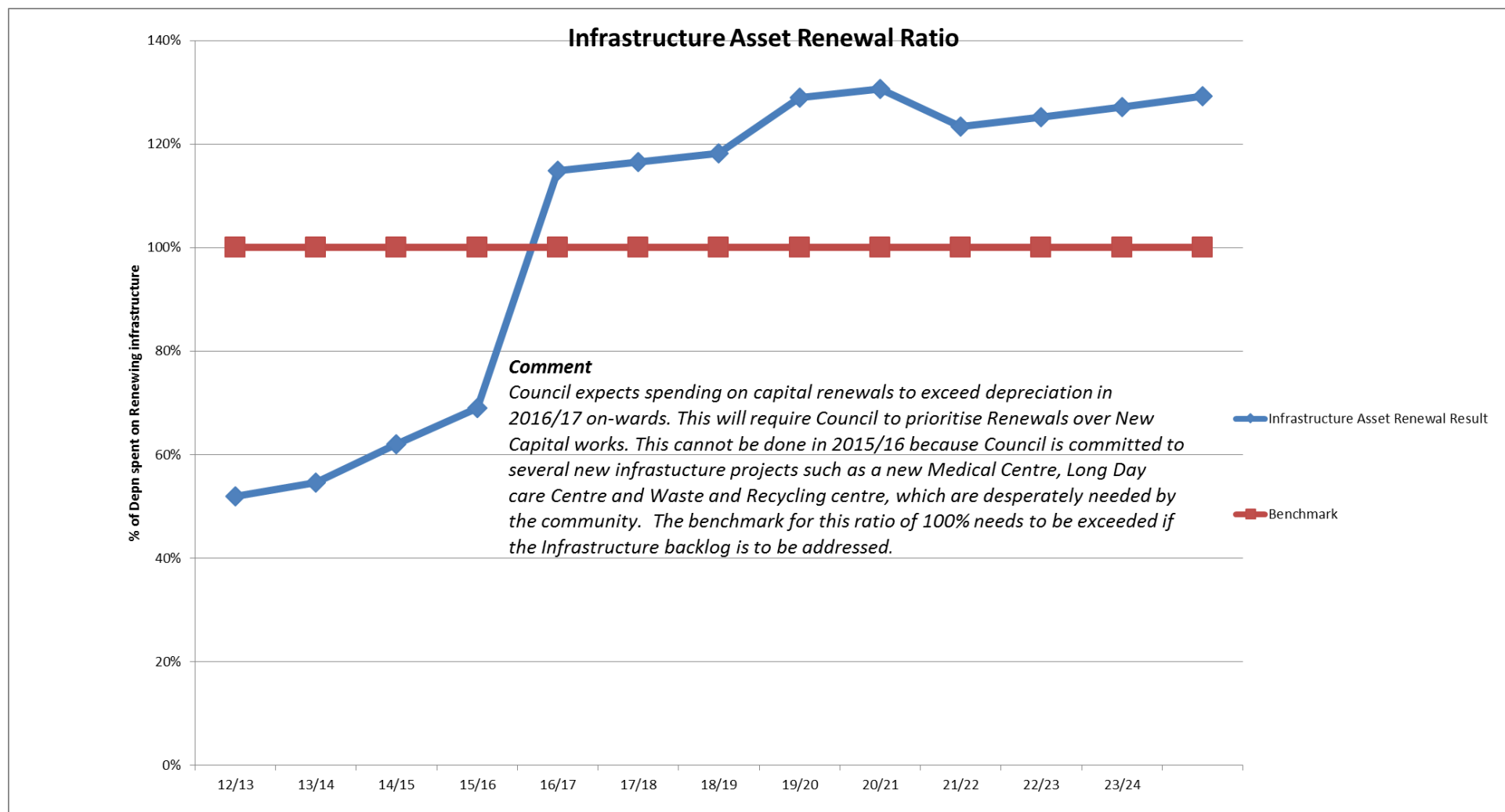
Attachment 2

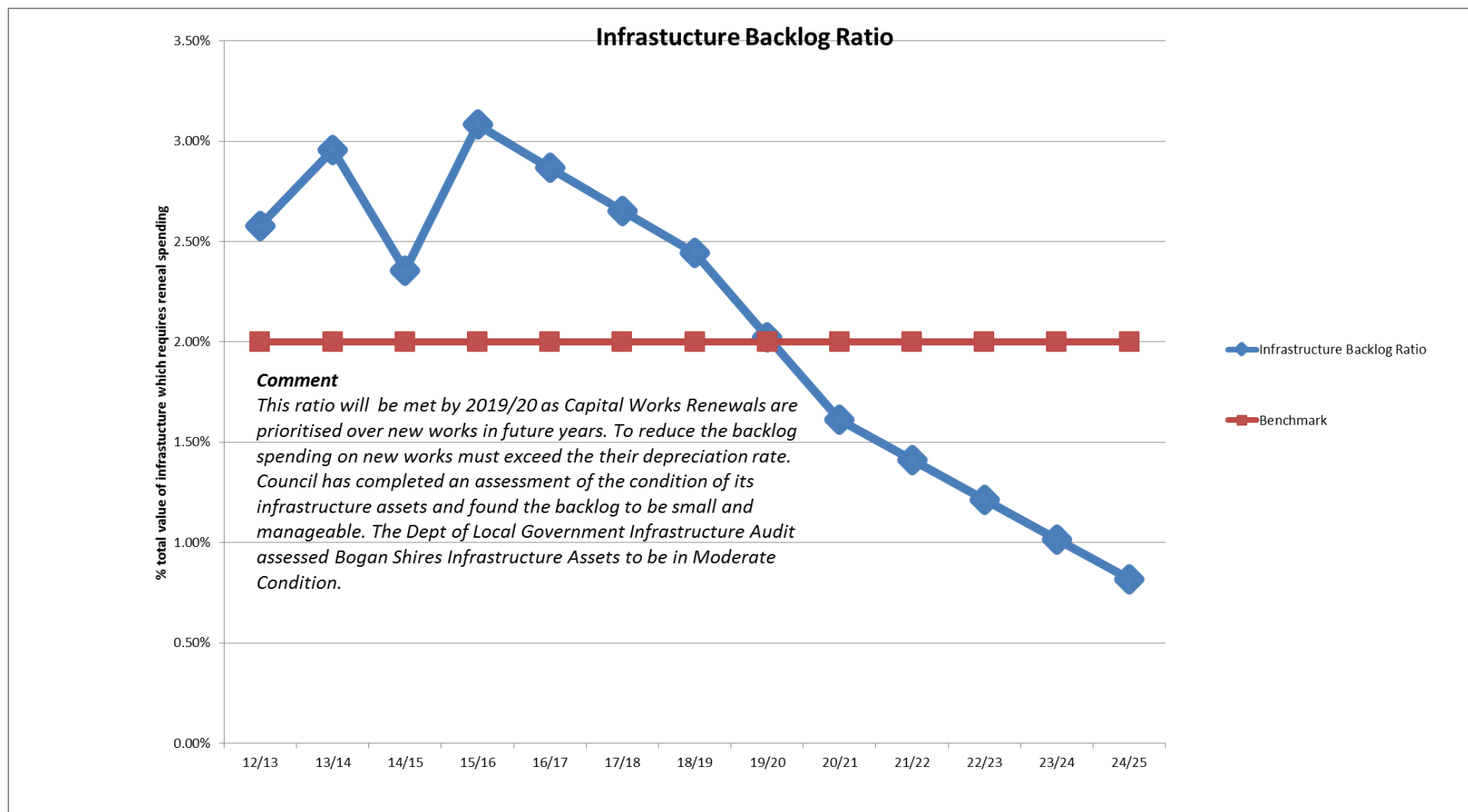
Assumptions	Actual 12/13 \$'000	Actual 13/14 \$'000	Budget 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 24/25 \$'000
Wage Increases	2.7%			103%	103%	103%	103%	103%	103%	103%	103%	103%	103%
Rate Increases	2.7%		1.023	1.024	1.027	1.027	1.027	1.027	1.027	1.027	1.027	1.027	1.027
Infrastructure Levy	1.5%				1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
CPI	3%		103%	103%	103%	103%	103%	103%	103%	103%	103%	103%	103%
Interest Rates			3.7%	3.8%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Receivables Collection	80%	87%	85%	92%	94%	94%	94%	94%	94%	94%	94%	94%	94%
Depreciation on all Assets	1.0%	1.0%	1.0%	1.6%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%
No of Assessments	1006	1011	1014	1017	1020	1023	1026	1029	1032	1036	1039	1042	1045
Growth	0.5%	0.5%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%
Asset reval increments		78											
Population	0.5%	3023	3038	3053	3069	3084	3099	3115	3130	3146	3162	3178	3193
Cap Works / Depreciation	161%	116%	89%	80%	100%	100%	100%	107%	107%	100%	101%	101%	101%
Asset Renewals (Build & Inf)	963	1,196	1,362	1,509	2,514	2,551	2,588	2,827	2,867	2,708	2,750	2,793	2,838
Depreciation (Build & Inf)	1,855	2,190	2,197	2,189	2,189	2,189	2,189	2,192	2,195	2,195	2,195	2,196	2,196
Depn on B&I as % of Assets			1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%
% of Renewals which are spent on Build and Inf	50%	42%	50%	60%	60%	60%	60%	60%	60%	60%	63%	65%	65%
% of Depn for Build and infr	76%	76%	72%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%
Est Cost to bring Assets to Satisfactory condition	2,505	2,663	2,270	2,958	2,751	2,547	2,345	1,945	1,550	1,359	1,168	977	787
WDV of Infrastructure, buildings and Depr land imp	97,156	90,065	96,316	95,968	95,973	95,980	95,987	96,110	96,233	96,242	96,254	96,269	96,288
% of Total Prop Plant & Inf		53%	57%	57%	57%	57%	57%	57%	57%	57%	57%	57%	57%
% of FFTF Initiatives spent on Maintenance	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%
% of FFTF Initiatives spent on Renewals	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%
Actual asset Maintenance	2,200	2,330	2,330	2,447	2,569	2,697	2,832	2,974	3,122	3,279	3,442	3,615	3,795
Required asset Maintenance	3123	2692	2773	2856	2942	3030	3121	3214	3311	3410	3512	3618	3726
% Asset Maint of total Wages and M&C	40%	45%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%
Childcare Places				13	25	30	43	43	43	43	43	43	43
Childcare Rates				81	83	85	88	90	93	95	98	100	103
% Occupancy	80%			80%	80%	80%	80%	80%	80%	80%	80%	80%	80%
Days of Operation	233			233	233	233	233	233	233	233	233	233	233
Savings from Rural Council Options													
Option 1 - Resource Sharing	0%			0	5	18	19	19	20	20	21	21	22
Option 2 - Shared admin	0%			0	0	0	0	0	0	0	0	0	0
Option 3 - Specialty Services	0%			0	5	5	5	5	6	6	6	6	6
Option 4 - Streamlined Governance	0%			0	5	5	5	5	6	6	6	6	6
Option 5 Streamlined planning, reporting and regulation	0%			0	20	21	21	22	23	23	24	25	25
Option 6 - Service Review	0%			0	55	107	160	164	169	194	220	276	310
Total		0	0	0	90	155	210	216	223	249	277	335	370

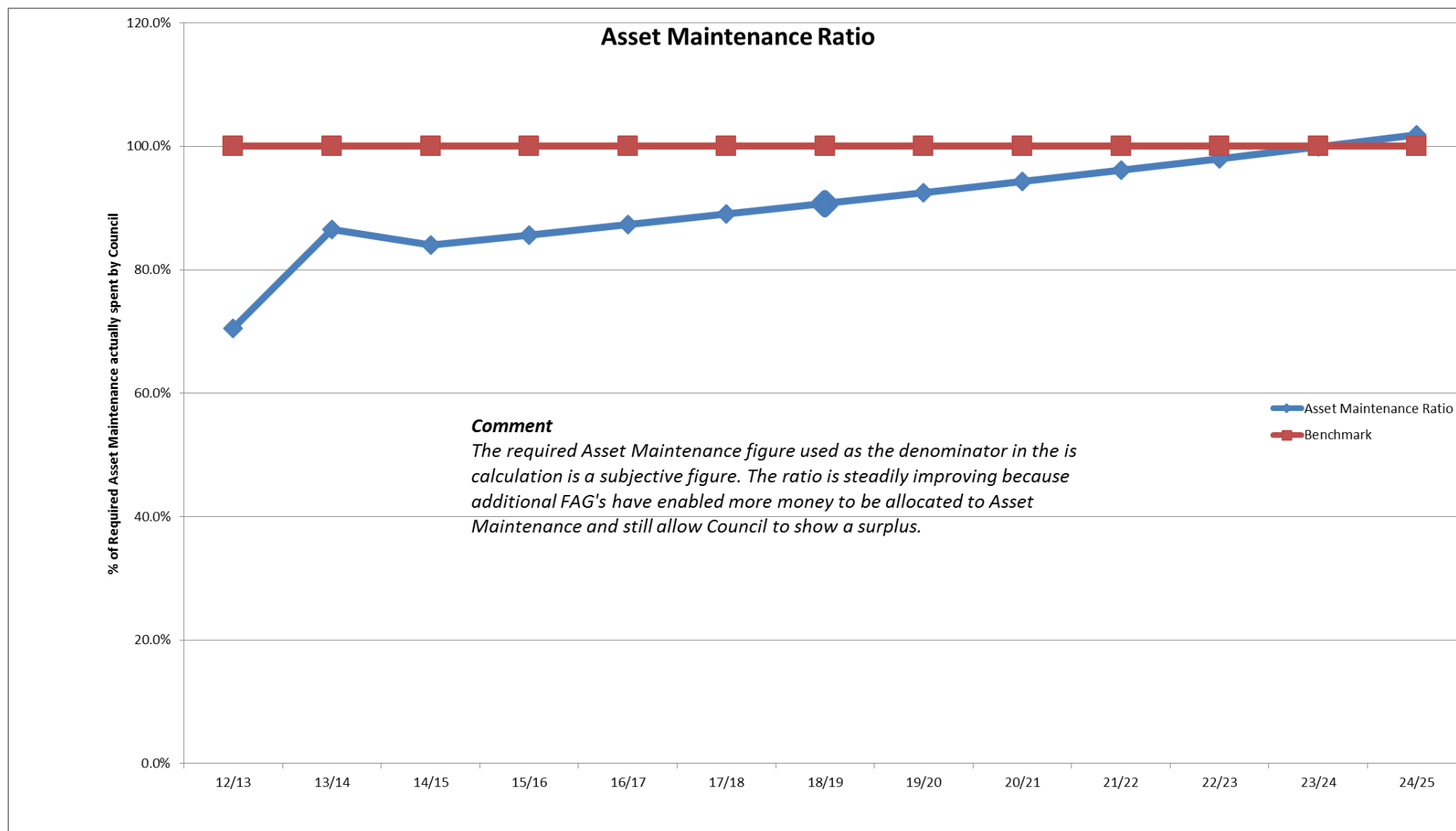
<i>Fit For the Future Ratios</i>	<i>Actual</i>	<i>Actual</i>	<i>Budget</i>	<i>Budget</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>
	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Performance Result	-0.062	-0.127	0.007	-0.040	-0.039	-0.023	-0.013	0.001	0.004	0.003	0.003	0.001	0.003
Benchmark	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Own Source Revenue Result	45%	64%	56%	56%	58%	58%	58%	57%	57%	57%	57%	57%	57%
Benchmark	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%
Infrastructure Asset Renewal Result	52%	55%	62%	69%	115%	117%	118%	129%	131%	123%	125%	127%	129%
Benchmark	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Infrastructure Backlog Ratio	2.58%	2.96%	2.36%	3.08%	2.87%	2.65%	2.44%	2.02%	1.61%	1.41%	1.21%	1.02%	0.82%
Benchmark	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Asset Maintenance Ratio	70.5%	86.6%	84.0%	85.7%	87.3%	89.0%	90.8%	92.5%	94.3%	96.1%	98.0%	99.9%	101.9%
Benchmark	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Debt Service Ratio	0.00%	0.01%	0.02%	0.00%	0.93%	0.89%	0.85%	0.81%	0.78%	0.76%	0.74%	0.72%	0.70%
Benchmark	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%	20.00%
Debtors over Income Ratio	4.33%	7.71%	7.56%	3.97%	2.93%	2.88%	2.81%	2.77%	2.75%	2.75%	2.75%	2.75%	2.74%
Real Expenditure per Capita	3,966	3,906	3,945	4,117	3,908	3,879	3,897	3,873	3,850	3,823	3,796	3,762	3,735
Cash Expense Cover Ratio	7.43	5.18	5.13	5.75	7.06	6.42	5.86	5.39	5.00	4.81	4.62	4.41	4.22
Benchmark	3	3	3	3	3	3	3	3	3	3	3	3	3
Working Capital Ratio	4.1	3.2	3.4	3.5	3.8	3.6	3.4	3.3	3.2	3.1	3.1	3.1	3.1
Benchmark	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5
Total expenses	11,629	11,808	12,356	12,582	13,139	13,514	14,067	14,483	14,917	15,346	15,786	16,211	16,676
Population	3,020	3023	3038	3053	3069	3084	3099	3115	3130	3146	3162	3178	3193

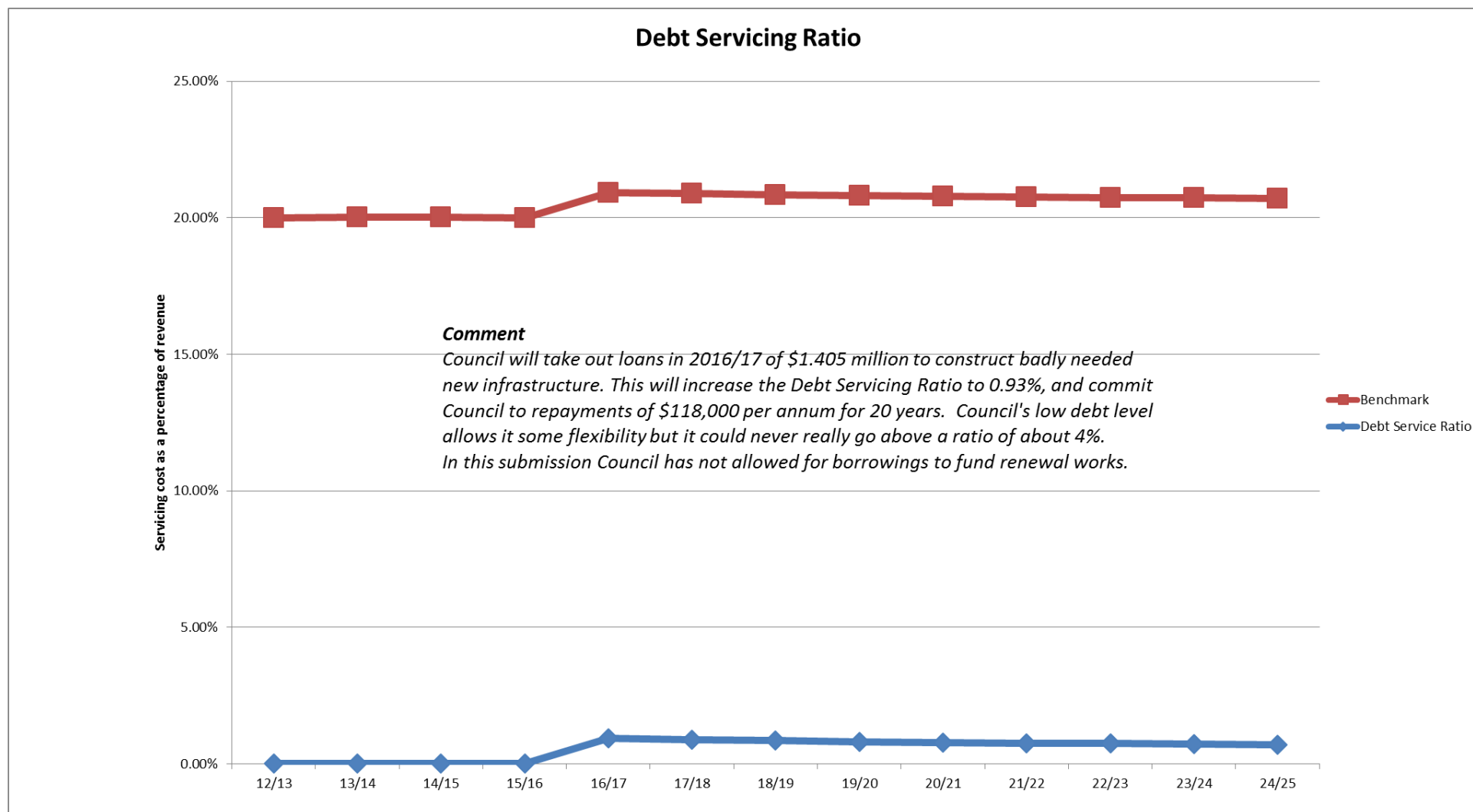


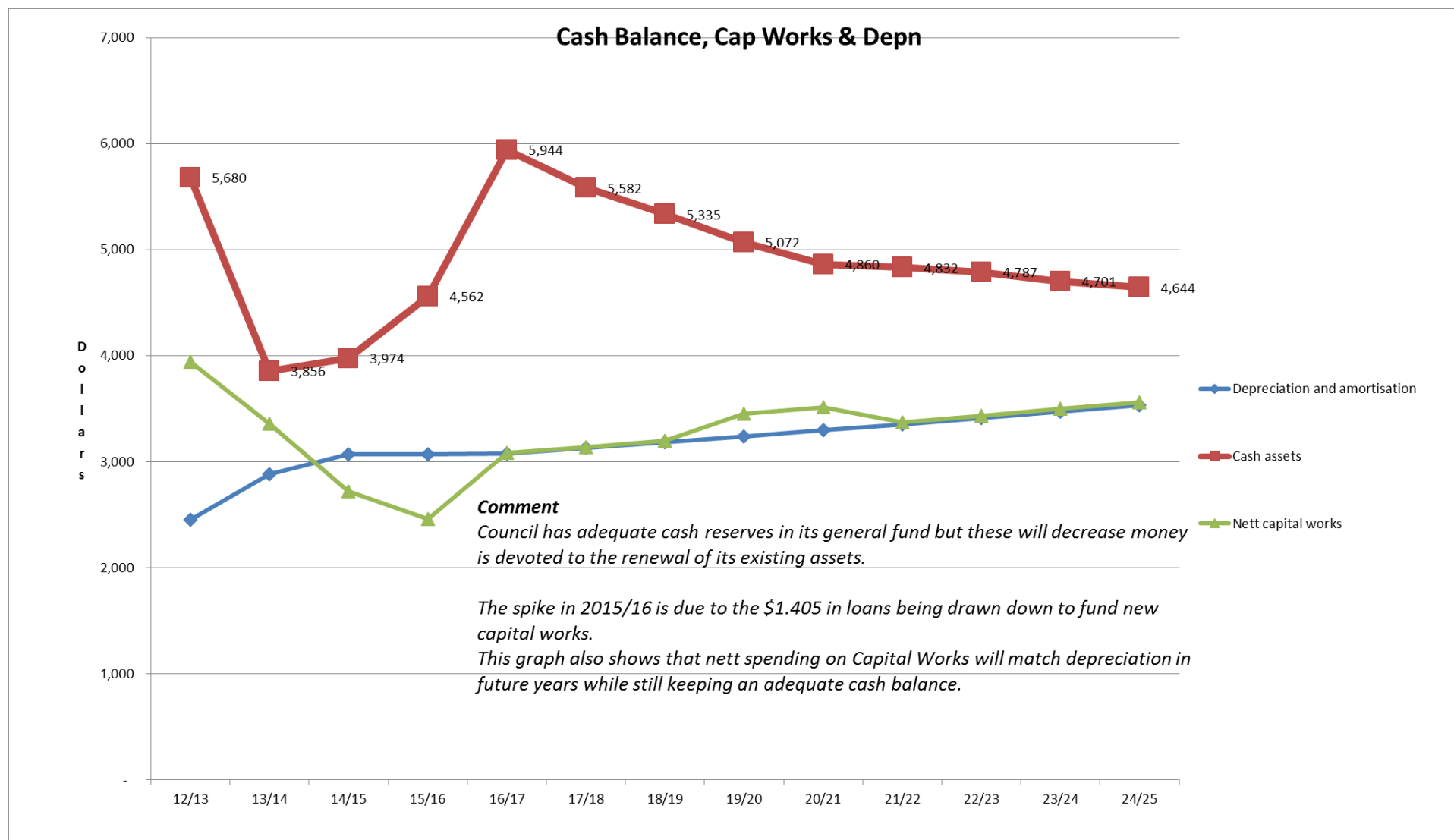


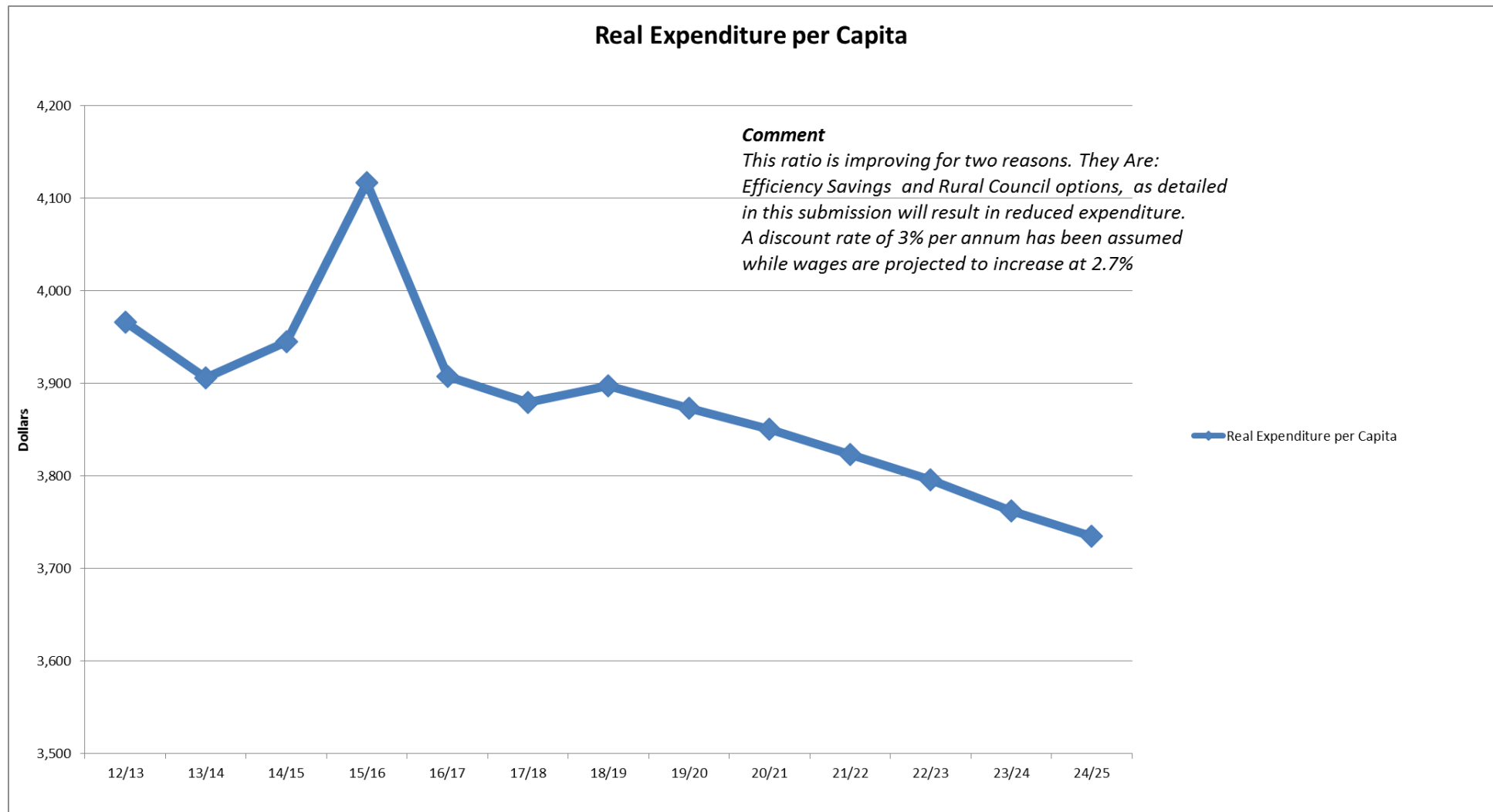


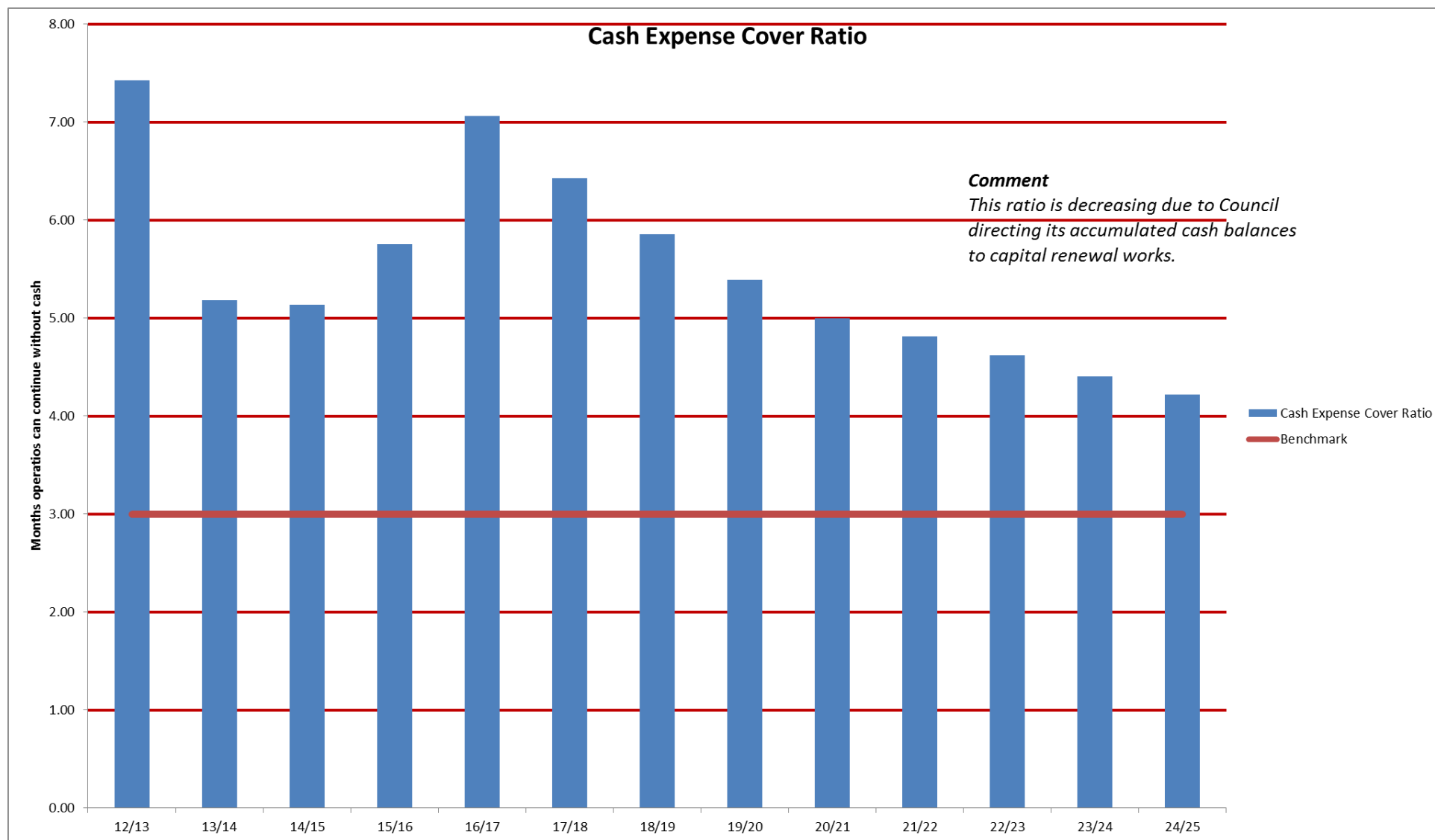


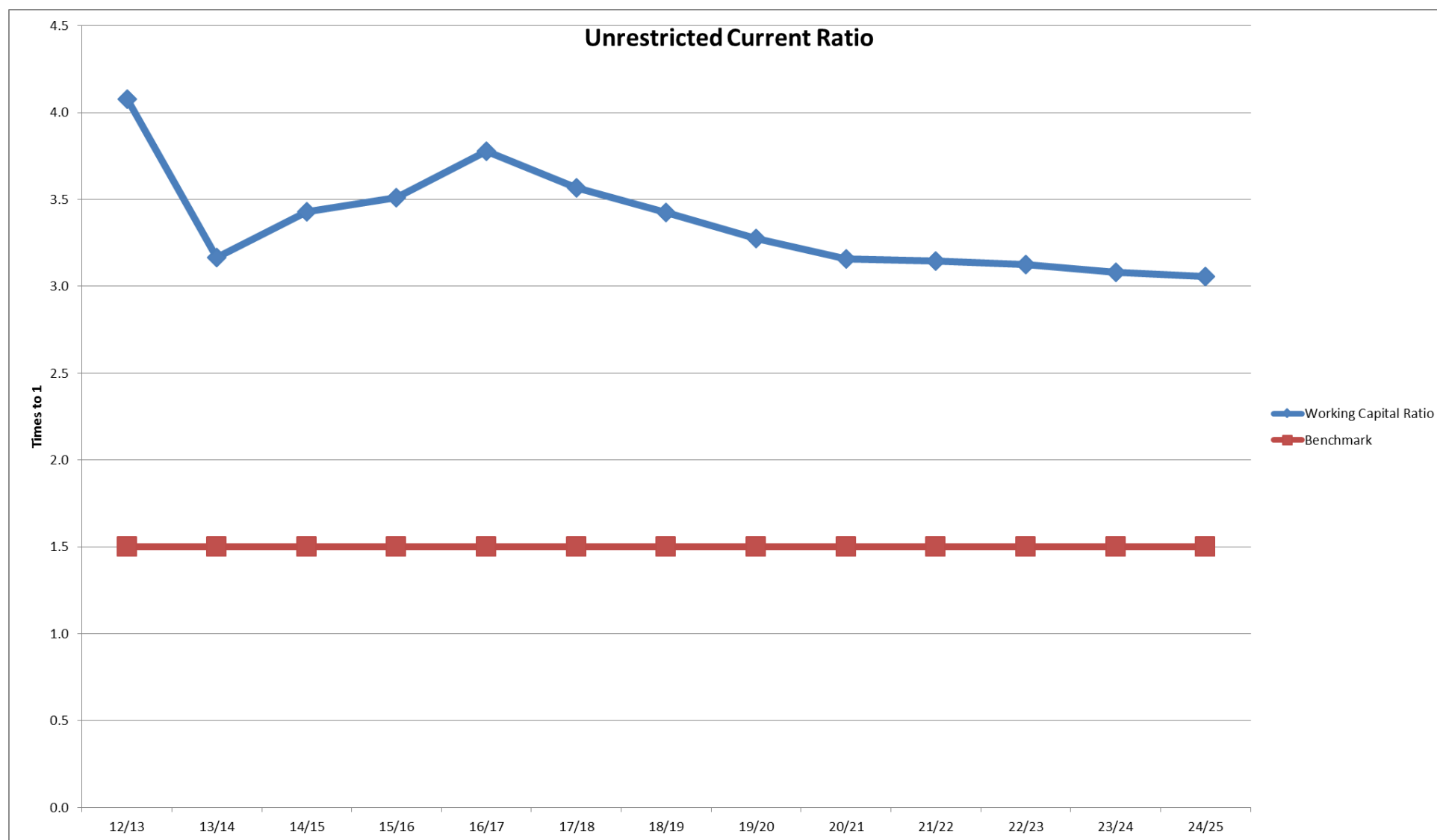












BOGAN SHIRE COUNCIL
CONSOLIDATED STRATEGIC RESOURCE PLAN

Income Statement

For the years ending 30 June 2014 - 2025

	Actual 12/13 \$'000	Actual 13/14 \$'000	Projected 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 24/25 \$'000
Revenues from ordinary activities													
Rates and Access Charge	3,806	3,647	3,811	3,927	4,017	4,110	4,204	4,301	4,400	4,502	4,606	4,713	4,822
Infrastructure Levy	-	-	-	-	42	43	44	45	46	47	48	49	50
Waste Management	-	474	502	628	645	662	680	699	717	737	757	777	798
Operating grants and contributions	2,427	1,145	1,167	873	899	925	953	982	1,011	1,042	1,073	1,105	1,138
FAG's & RLR	2,885	1,637	3,344	3,545	3,757	3,982	4,220	4,473	4,607	4,745	4,887	5,034	5,185
R2R Grants	690	942	930	942	624	624	624	740	851	876	901	876	951
Non recurrent grants	83	143	-	-	-	-	-	-	-	-	-	-	-
User charges	2,766	4,744	4,673	4,543	4,670	4,801	4,936	5,075	5,218	5,365	5,516	5,672	5,832
Interest	324	280	274	240	236	239	231	225	220	215	213	210	205
Other Revenue	181	166	58	15	395	485	710	729	749	769	789	811	832
Profit from sale of assets	198	-	55	-	-	-	-	-	-	-	-	-	-
Total revenues	13,360	13,178	14,814	14,712	15,284	15,871	16,602	17,269	17,819	18,297	18,790	19,246	19,813
Expenses from ordinary activities													
Employee costs	5,097	5,132	4,685	4,624	4,749	4,877	5,009	5,144	5,283	5,426	5,572	5,722	5,877
Efficiency Savings & Int Admin	-	-	(50)	-	(127)	(152)	(152)	(153)	(155)	(156)	(158)	(160)	(161)
Materials and consumables	1,357	1,517	2,766	2,997	3,087	3,180	3,275	3,373	3,475	3,579	3,686	3,797	3,911
Maintenance of Infrastructure	2,600	2,762	2,775	2,765	2,897	3,035	3,180	3,332	3,491	3,659	3,834	4,018	4,211
Borrowing costs	1	-	-	-	77	75	73	70	68	65	62	59	56
Depreciation and amortisation	2,953	3,384	3,582	3,583	3,374	3,442	3,499	3,557	3,620	3,684	3,746	3,810	3,874
Int Admin Charges	-	-	-	-	393	480	695	713	733	753	773	794	816
Other	1,567	1,475	975	1,145	1,176	1,208	1,240	1,274	1,308	1,343	1,380	1,417	1,455
Savings from Rural Council Options	-	-	-	-	(90)	(155)	(210)	(216)	(223)	(249)	(277)	(335)	(370)
Total expenses	10,975	14,270	14,733	15,114	15,537	15,989	16,609	17,095	17,600	18,102	18,619	19,122	19,668
Net surplus (deficit) from operations	2,385	(1,092)	81	(402)	(253)	(118)	(7)	174	219	195	171	123	145
Movements in equity													
Net increase (decrease) in asset revaluation reserves	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in accumulated surplus on adoption of new Accounting Standard	-	-	-	-	-	-	-	-	-	-	-	-	-
Total changes in equity	2,385	(1,092)	81	(402)	(253)	(118)	(7)	174	219	195	171	123	145

BOGAN SHIRE COUNCIL
CONSOLIDATED STRATEGIC RESOURCE PLAN

Balance Sheet

As at 30 June 2014 - 2015

	Actual 12/13 \$'000	Actual 13/14 \$'000	Projected 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 24/25 \$'000
Current assets													
Cash assets	8,522	7,324	7,146	7,696	8,136	7,856	7,682	7,486	7,333	7,254	7,146	6,984	6,837
Receivables	1,030	1,267	1,383	974	874	895	917	939	962	986	1,010	1,034	1,060
Inventories & Other	410	248	410	410	-	-	-	-	-	-	-	-	-
Total current assets	9,962	8,839	8,939	9,080	9,011	8,751	8,599	8,425	8,295	8,239	8,156	8,019	7,896
Non-current assets													
Investment in associate	70	66	66	66	66	66	66	66	66	66	66	66	66
Land inventory	-	-	-	-	-	-	-	-	-	-	-	-	-
Property, Infrastructure, plant and equipment	205,074	190,114	190,071	189,528	190,709	190,808	190,908	191,210	191,509	191,706	191,906	192,108	192,313
Receivables	131	-	-	-	-	-	-	-	-	-	-	-	-
Total non-current assets	205,275	190,180	190,137	189,594	190,775	190,874	190,974	191,276	191,575	191,772	191,972	192,174	192,379
Total assets	215,237	199,019	199,076	198,674	199,786	199,625	199,574	199,701	199,869	200,012	200,128	200,192	200,276
Current liabilities													
Payables	452	391	391	391	391	391	391	391	391	391	391	391	391
Interest bearing liabilities	3	2	-	-	118	118	118	118	118	118	118	118	118
Employee benefits	1,162	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168	1,168
Provision for landfill rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Total current liabilities	1,617	1,561	1,559	1,559	1,677	1,677	1,677	1,677	1,677	1,677	1,677	1,677	1,677
Non-current liabilities													
Interest bearing liabilities	-	-	-	-	1,247	1,205	1,160	1,113	1,063	1,010	955	896	835
Employee benefits	57	79	57	57	57	57	57	57	57	57	57	57	57
Provision for landfill rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Total non-current liabilities	57	79	57	57	1,304	1,262	1,217	1,170	1,120	1,067	1,012	953	892
Total liabilities	1,674	1,640	1,616	1,616	2,981	2,938	2,894	2,846	2,797	2,744	2,688	2,630	2,568
Net assets	213,563	197,379	197,460	197,058	196,805	196,687	196,680	196,854	197,073	197,268	197,439	197,563	197,708
Equity													
Accumulated surplus	141,724	140,759	140,840	140,438	140,185	140,067	140,060	140,234	140,453	140,648	140,819	140,943	141,088
Asset revaluation reserve	72,224	56,620	56,620	56,620	56,620	56,620	56,620	56,620	56,620	56,620	56,620	56,620	56,620
Other reserves	-	-	-	-	-	-	-	-	-	-	-	-	-
Total equity	213,948	197,379	197,460	197,058	196,805	196,687	196,680	196,854	197,073	197,268	197,439	197,563	197,708

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BOGAN SHIRE COUNCIL
CONSOLIDATED STRATEGIC RESOURCE PLAN

Cash Flows of Statement

	Actual 12/13 \$'000	Actual 13/14 \$'000	Projected 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 24/25 \$'000
<i>Cash flows from operating activities</i>													
Receipts from customers	5,631	8,667	8,869	9,508	9,474	9,595	9,843	10,097	10,359	10,627	10,903	11,186	11,476
Payments to suppliers	(10,622)	(10,886)	(11,151)	(11,531)	(12,085)	(12,472)	(13,037)	(13,467)	(13,913)	(14,354)	(14,810)	(15,254)	(15,738)
Net cash inflow (outflow) from customers/suppliers	(4,991)	(2,219)	(2,282)	(2,023)	(2,612)	(2,877)	(3,194)	(3,370)	(3,554)	(3,727)	(3,908)	(4,068)	(4,261)
Interest received	324	280	274	240	236	239	231	225	220	215	213	210	205
Government receipts	6,085	3,867	5,441	5,359	5,279	5,531	5,797	6,194	6,469	6,663	6,861	7,015	7,274
Other	379	166	113	15	395	485	710	729	749	769	789	811	832
Changes in Liabilities	-	(33)	(22)	-	(0)	0	-	-	(0)	0	-	-	-
Changes in other assets	-	166	(162)	-	410	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from operating activities	1,797	2,227	3,362	3,591	3,708	3,378	3,543	3,779	3,884	3,920	3,956	3,967	4,050
<i>Cash flows from investing activities</i>													
Proceeds from the Sale of Lease	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from sale of property, plant and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments for property, plant and equipment	(3,939)	(4,545)	(3,539)	(3,040)	(4,556)	(3,540)	(3,600)	(3,859)	(3,919)	(3,882)	(3,946)	(4,012)	(4,080)
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from investing activities	(3,939)	(4,545)	(3,539)	(3,040)	(4,556)	(3,540)	(3,600)	(3,859)	(3,919)	(3,882)	(3,946)	(4,012)	(4,080)
<i>Cash flows from financing activities</i>													
Finance Costs	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from borrowings	-	-	-	-	1,405	-	-	-	-	-	-	-	-
Repayment of borrowings	-	(1)	(2)	-	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Net cash inflow (outflow) from financing activities	-	(1)	(2)	-	1,288	(118)	(118)	(118)	(118)	(118)	(118)	(118)	(118)
Net increase (decrease) in cash held	(2,142)	(2,319)	(178)	550	440	(280)	(174)	(197)	(153)	(79)	(107)	(162)	(147)
Cash at the beginning of the year	11,785	9,643	7,324	7,146	7,696	8,136	7,856	7,682	7,486	7,333	7,254	7,146	6,984
Cash at the end of the year	9,643	7,324	7,146	7,696	8,136	7,856	7,682	7,486	7,333	7,254	7,146	6,984	6,837

BOGAN SHIRE COUNCIL
CONSOLIDATED STRATEGIC RESOURCE PLAN

Cash Flows of Statement (continued)

	Actual 12/13 \$'000	Actual 13/14 \$'000	Projected 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 24/25 \$'000
<u>Reconciliation of Operating Result and Net Cash Flows from Operating Activities</u>													
<u>For the year ending 30 June</u>													
Net surplus (deficit) from operations	(215)	(1,092)	81	(402)	(253)	(118)	(7)	174	219	195	171	123	145
Depreciation and amortisation	2,953	3,384	3,582	3,583	3,374	3,442	3,499	3,557	3,620	3,684	3,746	3,810	3,874
(Profit) Loss on sale of property, plant and equipment	-	-	-	-	-	-	-	-	-	-	-	-	-
Net movement in operating assets and liabilities	(941)	(65)	(301)	410	587	54	51	48	45	42	38	34	30
Net cash inflow (outflow) from operating activities	1,797	2,227	3,362	3,591	3,708	3,378	3,543	3,779	3,884	3,920	3,956	3,967	4,050
<u>Cash Resourcing</u>													
Cash Assets	9,643	7,324	7,146	7,696	8,136	7,856	7,682	7,486	7,333	7,254	7,146	6,984	6,837
Less Bank Overdraft at the end of the year	-	-	-	-	-	-	-	-	-	-	-	-	-
	9,643	7,324	7,146	7,696	8,136	7,856	7,682	7,486	7,333	7,254	7,146	6,984	6,837

Attachment 3

	Actual 12/13 \$'000	Actual 13/14 \$'000	Projected 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 24/25 \$'000
Capital Works Areas													
Infrastructure	3,939	4,545	3,539	1,813	2,683	1,651	1,693	1,733	1,775	1,918	1,963	2,008	2,055
Additional Renewals	-	-	-	330	1,300	1,300	1,300	1,500	1,500	1,300	1,300	1,300	1,300
Addressing Backlog	-	-	-	768	791	814	839	864	890	916	944	972	1,001
New Works	-	-	-	3,747	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
Total Capital Works	3,939	4,545	3,539	6,657	5,804	4,826	4,924	5,223	5,324	5,329	5,436	5,547	5,661
Less Capital Funding	-	1,190	815	(2,983)	221	(885)	(920)	(958)	(996)	(936)	(978)	(1,020)	(1,064)
Nett capital works	7,878	10,280	7,892	10,332	11,829	8,767	8,928	9,488	9,652	9,721	9,895	10,074	10,258
Represented by:													
Renewal	-	4,545	3,539	2,566	4,774	3,765	3,831	4,097	4,165	4,135	4,207	4,280	4,357
FFTF Renewals	-	-	-	-	-	-	-	-	-	-	-	-	-
Upgrade	-	-	-	344	-	-	-	-	-	-	-	-	-
New assets	-	-	-	3,747	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
	-	-	-	(3,617)	(1,248)	(1,286)	(1,324)	(1,364)	(1,405)	(1,447)	(1,491)	(1,535)	(1,581)
	-	-	-	-	-	-	-	-	-	-	-	-	-
Nett capital works	-	4,545	3,539	3,040	4,556	3,540	3,600	3,859	3,919	3,882	3,946	4,012	4,080

	Actual 12/13 \$'000	Actual 13/14 \$'000	Projected 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 24/25 \$'000
Property, Plant & Equipment movement													
Reconciliation Worksheet													
The movement between the previous year and the current year in property, plant and equipment as shown in the Statement of Financial Position links to the net of the following items:													
Opening Property Plant & Equipment	215,261	215,264	204,205	207,744	210,784	215,340	218,880	222,480	226,338	230,257	234,139	238,085	242,097
Nett capital works	-	4,545	3,539	3,040	4,556	3,540	3,600	3,859	3,919	3,882	3,946	4,012	4,080
Asset revaluation movement	-	(15,604)	-	-	-	-	-	-	-	-	-	-	-
Opening Accumulated Depreciation	(10,707)	(10,707)	(14,091)	(17,673)	(21,256)	(24,630)	(28,072)	(31,571)	(35,129)	(38,749)	(42,433)	(46,179)	(49,989)
Depreciation	-	(3,384)	(3,582)	(3,583)	(3,374)	(3,442)	(3,499)	(3,557)	(3,620)	(3,684)	(3,746)	(3,810)	(3,874)
Written down value of assets sold	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Property, Plant and Equipment	204,554	190,114	190,071	189,528	190,709	190,808	190,908	191,210	191,509	191,706	191,906	192,108	192,313

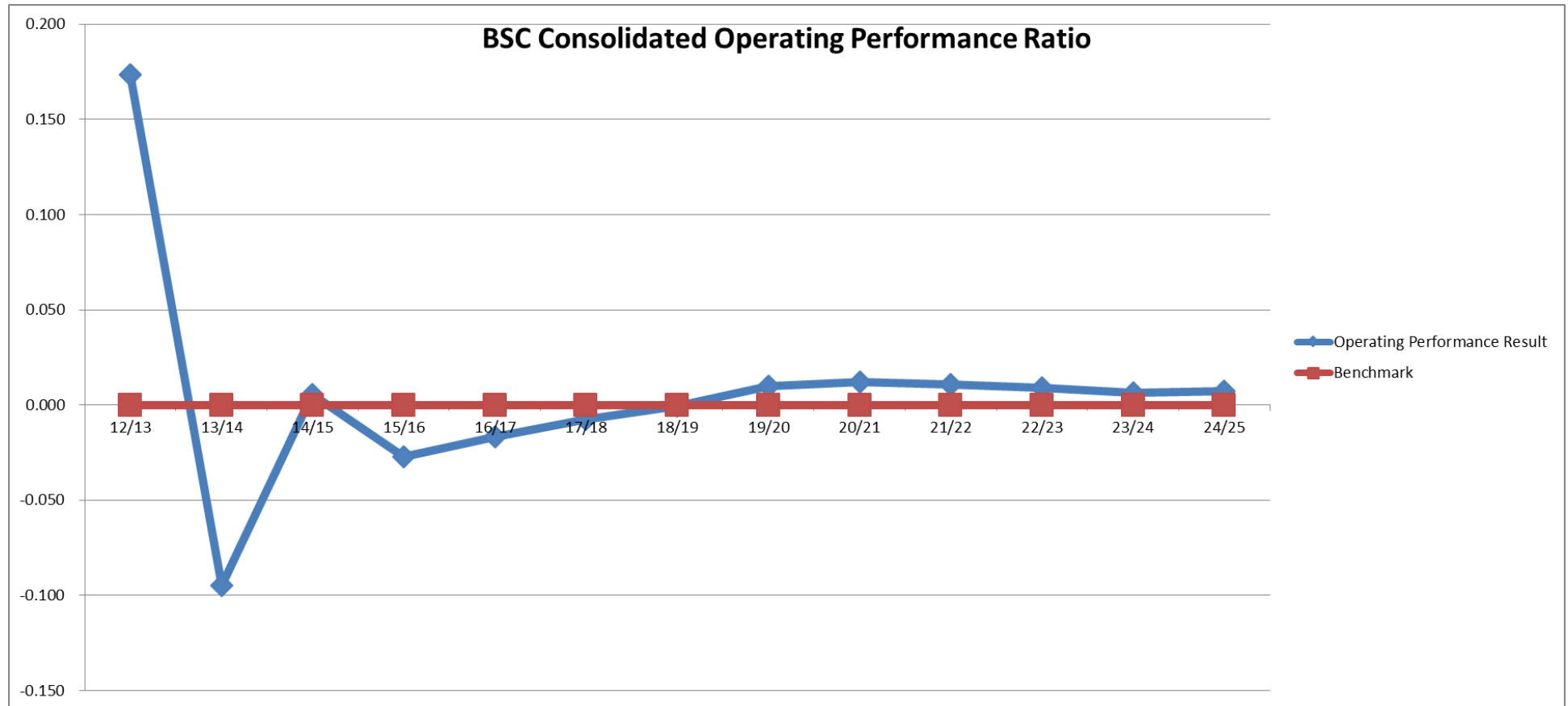
<i>Fit for the Future Initiatives</i>	<i>Actual</i> 12/13	<i>Actual</i> 13/14	<i>Projected</i> 14/15	<i>Budget</i> 15/16	<i>Forecast</i> 16/17	<i>Forecast</i> 17/18	<i>Forecast</i> 18/19	<i>Forecast</i> 19/20	<i>Forecast</i> 20/21	<i>Forecast</i> 21/22	<i>Forecast</i> 22/23	<i>Forecast</i> 23/24	<i>Forecast</i> 24/25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income & Savings													
Infrastructure Levy	1.5%			0	42	43	44	45	46	47	48	49	50
Additional FAG's	0.0%			200	212	225	238	253	0	0	0	0	0
R2R	0.0%		930	942	624	624	624	740	851	876	901	876	851
Internal Admin Charges	0.0%		50	52	52	52	52	53	55	56	58	60	61
Savings from Rural Council Options	0.0%			0	90	155	210	216	223	249	277	335	370
Efficiency Savings	0.0%			50	75	100	100	100	100	100	100	100	100
Childcare Income	0.0%			196	388	478	703	722	742	762	782	803	825
Expenditure	0.0%			0	0	0	0	0	0	0	0	0	0
Increases in Infrastructure Maintenance	2.0%			47	49	51	54	57	59	62	66	69	72
Asset Renewal	50.0%			330	1,300	1,300	1,300	1,500	1,500	1,300	1,300	1,300	1,300
Addressing Backlog	42.0%			0	0	0	0	0	0	0	0	0	0
All New Works	58.0%			0	1,030	1,061	1,093	1,126	1,159	1,194	1,230	1,267	1,305
Childcare Expenditure	95.0%			186	368	454	668	686	705	724	743	763	784

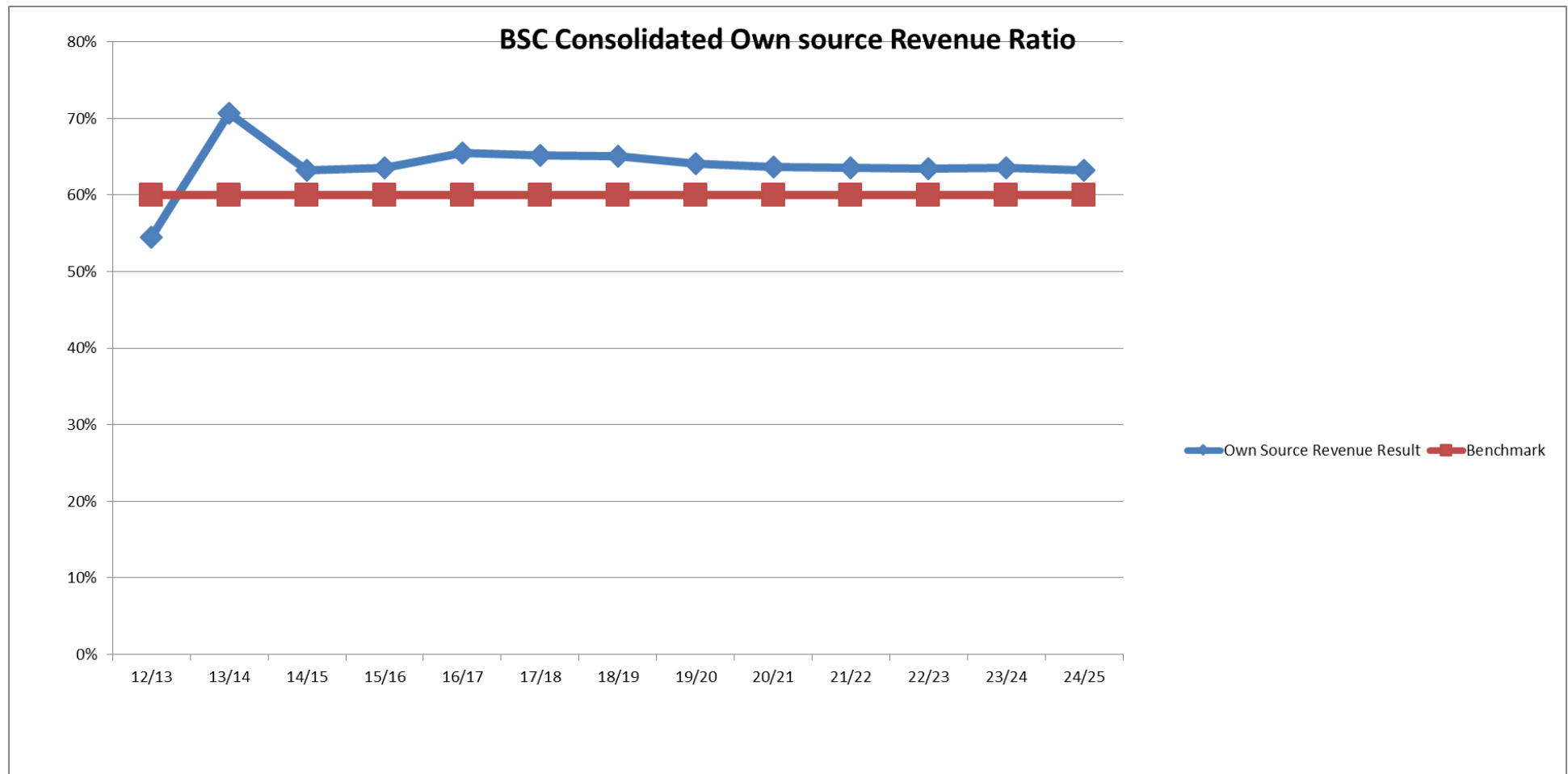
Attachment 3

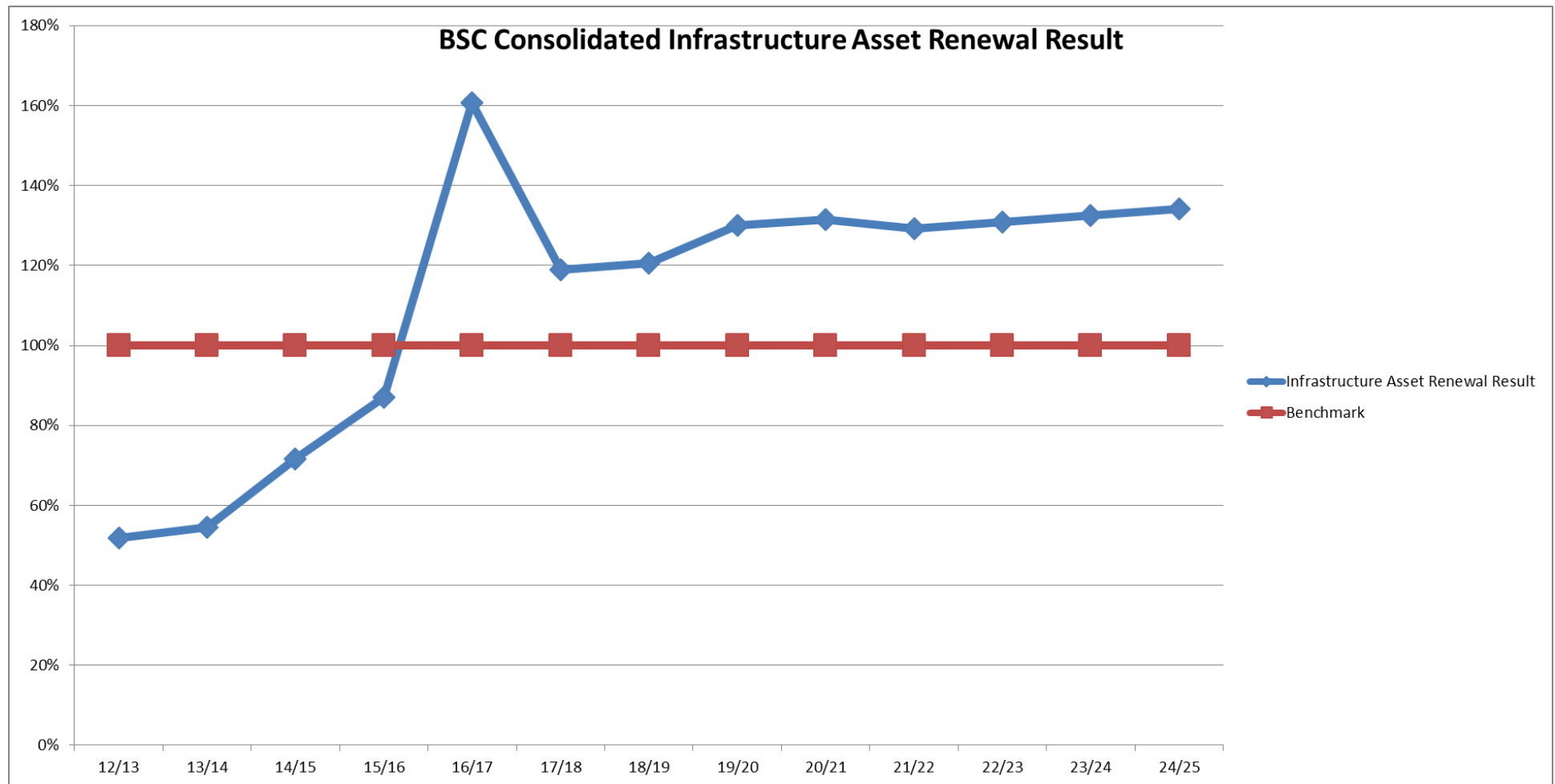
Assumptions	Actual 12/13 \$'000	Actual 13/14 \$'000	Projected 14/15 \$'000	Budget 15/16 \$'000	Forecast 16/17 \$'000	Forecast 17/18 \$'000	Forecast 18/19 \$'000	Forecast 19/20 \$'000	Forecast 20/21 \$'000	Forecast 21/22 \$'000	Forecast 22/23 \$'000	Forecast 23/24 \$'000	Forecast 23/24 \$'000
Wage Increases	2.7%			2.7%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%
Rate Increases	2.7%			2.4%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%
Infrastructure Levy	1.5%			0.0%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%
CPI	3.0%		3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Interest Rates			3.7%	3.8%	3.9%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Receivables Collection	80%	87%	85%	92%	94%	94%	94%	94%	94%	94%	94%	94%	94%
Depreciation on P&E	1.0%	1.0%	1.0%	1.6%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%
No of Assessments	1006	1011	1014	1017	1020	1023	1026	1029	1032	1036	1039	1042	1045
Growth	0.5%	0.5%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%
Asset reval increments		78											
Population	0.5%	3023	3038	3053	3069	3084	3099	3115	3130	3146	3162	3178	3193
Cap Works / Depreciation	267%	134%	220%	288%	351%	255%	255%	267%	267%	264%	264%	264%	265%
Asset Renewals (Build & Inf)	963	1,196	1,769	2,143	3,983	2,951	2,993	3,233	3,275	3,218	3,263	3,308	3,355
Depreciation (Build & Inf)	1,855	2,190	2,471	2,464	2,479	2,481	2,482	2,486	2,490	2,492	2,495	2,497	2,500
Depn on B&I as % of Assets			1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%	1.3%
% of Renewals which are spent on Build and Inf	50%	42%	50%	60%	60%	60%	60%	60%	60%	60%	63%	65%	65%
% of Depn for Build and infr	63%	65%	69%	75%	75%	75%	75%	75%	75%	75%	75%	75%	75%
Est Cost to bring Assets to Satisfactory condition	2,505	2,505	1,285	1,613	161	-209	-577	-1,143	-1,703	-2,158	-2,611	-3,062	-3,511
WDV of Infrastructure, buidings and Depr land imp	97,156	97,156	108,340	108,031	108,704	108,761	108,818	108,989	109,160	109,273	109,386	109,501	109,619
% of Total Prop Plant & Inf		51%	57%	57%	57%	57%	57%	57%	57%	57%	57%	57%	57%
% of FFTF Initiatives spent on Maintenance	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%	40%
% of FFTF Initiatives spent on Renewals	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%
Actual asset Maintenance	2,600	2,762	2,775	2,765	2,897	3,035	3,180	3,332	3,491	3,659	3,834	4,018	4,211
Required asset Maintenance	3123	2692	2692	2692	2692	2692	2692	2692	2692	2692	2692	2692	2692
% Asset Maint of total Wages and M&C	40%	42%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%
Childcare Places				13	25	30	43	43	43	43	43	43	43
Childcare Rates				81	2	0	0	0	0	0	0	0	0
% Occupancy	80%			80%	80%	80%	80%	80%	80%	80%	80%	80%	80%
Days of Operation	233			233	233	233	233	233	233	233	233	233	233
Savings from Rural Council Oprions													
Option 1 - Resource Sharing	0%			0	5	18	19	19	20	20	21	21	22
Option 2 - Shared admin	0%			0	0	0	0	0	0	0	0	0	0
Option 3 - Specialty Services	0%			0	5	5	5	5	6	6	6	6	6
Option 4 - Streamlined Governance	0%			0	5	5	5	5	6	6	6	6	6
Option 5Streamlined planning, reporting and regulatio	0%			0	20	21	21	22	23	23	24	25	25
Option 6 - Service Review	0%			0	55	107	160	164	169	194	220	276	310
Total		0	0	0	90	155	210	216	223	249	277	335	370

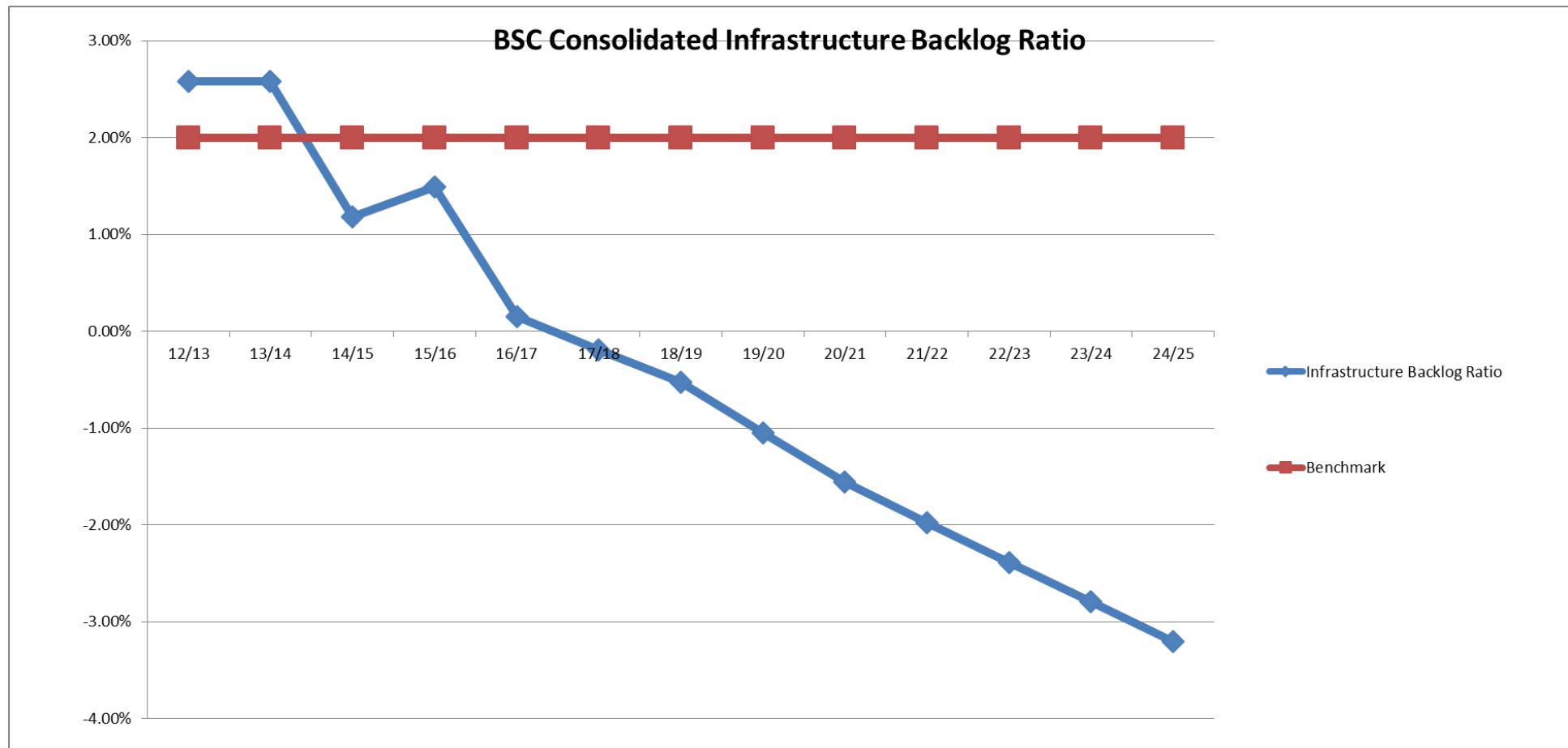
Attachment 3

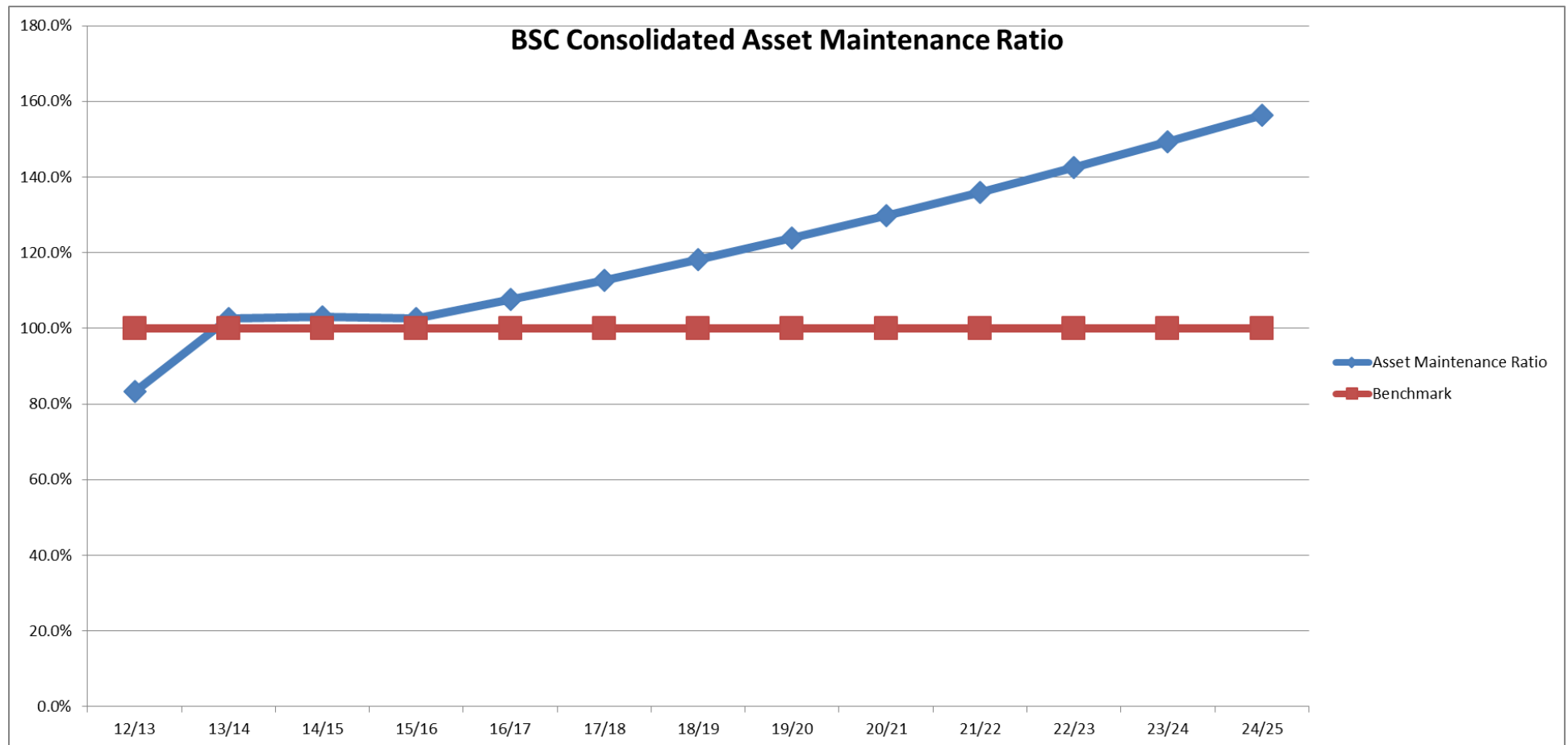
<i>Fit For the Future Ratios</i>	<i>Actual</i>	<i>Actual</i>	<i>Projected</i>	<i>Budget</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>
	12/13	13/14	14/15	15/16	16/17	17/18	18/19	19/20	20/21	21/22	22/23	23/24	24/25
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Operating Performance Result	0.173	-0.095	0.005	-0.027	-0.017	-0.007	-0.000	0.010	0.012	0.011	0.009	0.006	0.007
Benchmark	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Own Source Revenue Result	54%	71%	63%	64%	65%	65%	65%	64%	64%	64%	63%	64%	63%
Benchmark	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%	60%
Infrastructure Asset Renewal Result	52%	55%	72%	87%	161%	119%	121%	130%	132%	129%	131%	132%	134%
Benchmark	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Infrastructure Backlog Ratio	2.58%	2.58%	1.19%	1.49%	0.15%	-0.19%	-0.53%	-1.05%	-1.56%	-1.97%	-2.39%	-2.80%	-3.20%
Benchmark	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Asset Maintenance Ratio	83.3%	102.6%	103.1%	102.7%	107.6%	112.7%	118.1%	123.8%	129.7%	135.9%	142.4%	149.2%	156.4%
Benchmark	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Debt Service Ratio	0.00%	0.01%	0.01%	0.00%	0.77%	0.74%	0.71%	0.68%	0.66%	0.64%	0.63%	0.61%	0.59%
Benchmark	20.00%	20.00%	20.00%	20.00%	19.00%	19.00%	19.00%	19.00%	19.00%	19.00%	19.00%	19.00%	19.00%
Debtors over Income Ratio	7.71%	9.61%	9.34%	6.62%	5.72%	5.64%	5.52%	5.44%	5.40%	5.39%	5.37%	5.37%	5.35%
Real Expenditure per Capita	3,743	4,720	4,704	4,657	4,621	4,590	4,602	4,572	4,543	4,510	4,477	4,438	4,542
Cash expense Cover Ratio	9.63	8.07	7.69	8.01	8.00	7.49	7.01	6.61	6.27	6.02	5.74	5.45	5.17
Benchmark	3	3	3	3	3	3	3	3	3	3	3	3	3
Total expenses	10,975	14,270	14,733	15,114	15,537	15,989	16,609	17,095	17,600	18,102	18,619	19,122	19,668
Population	3,020	3023	3038	3053	3069	3084	3099	3115	3130	3146	3162	3178	3193

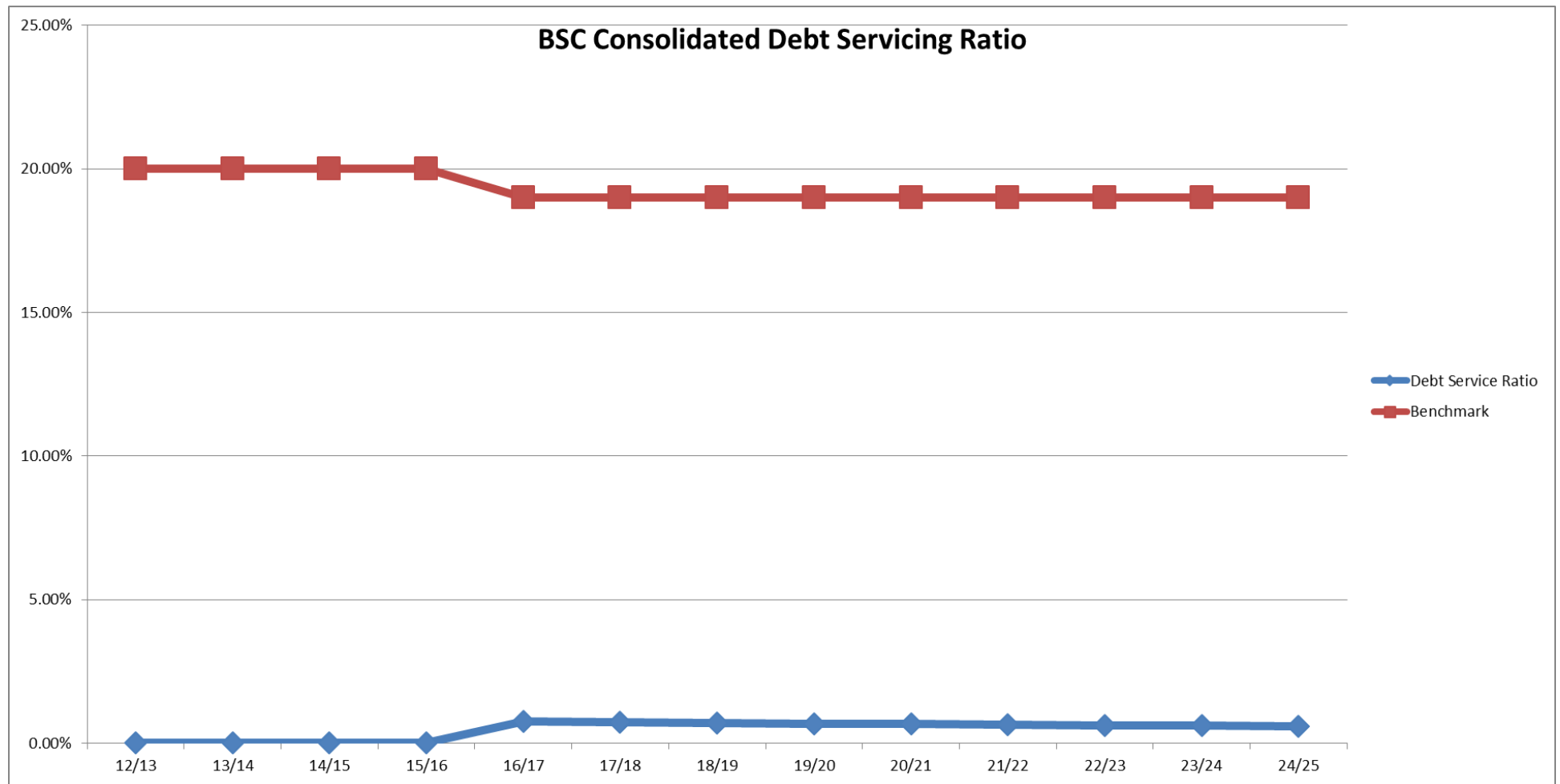


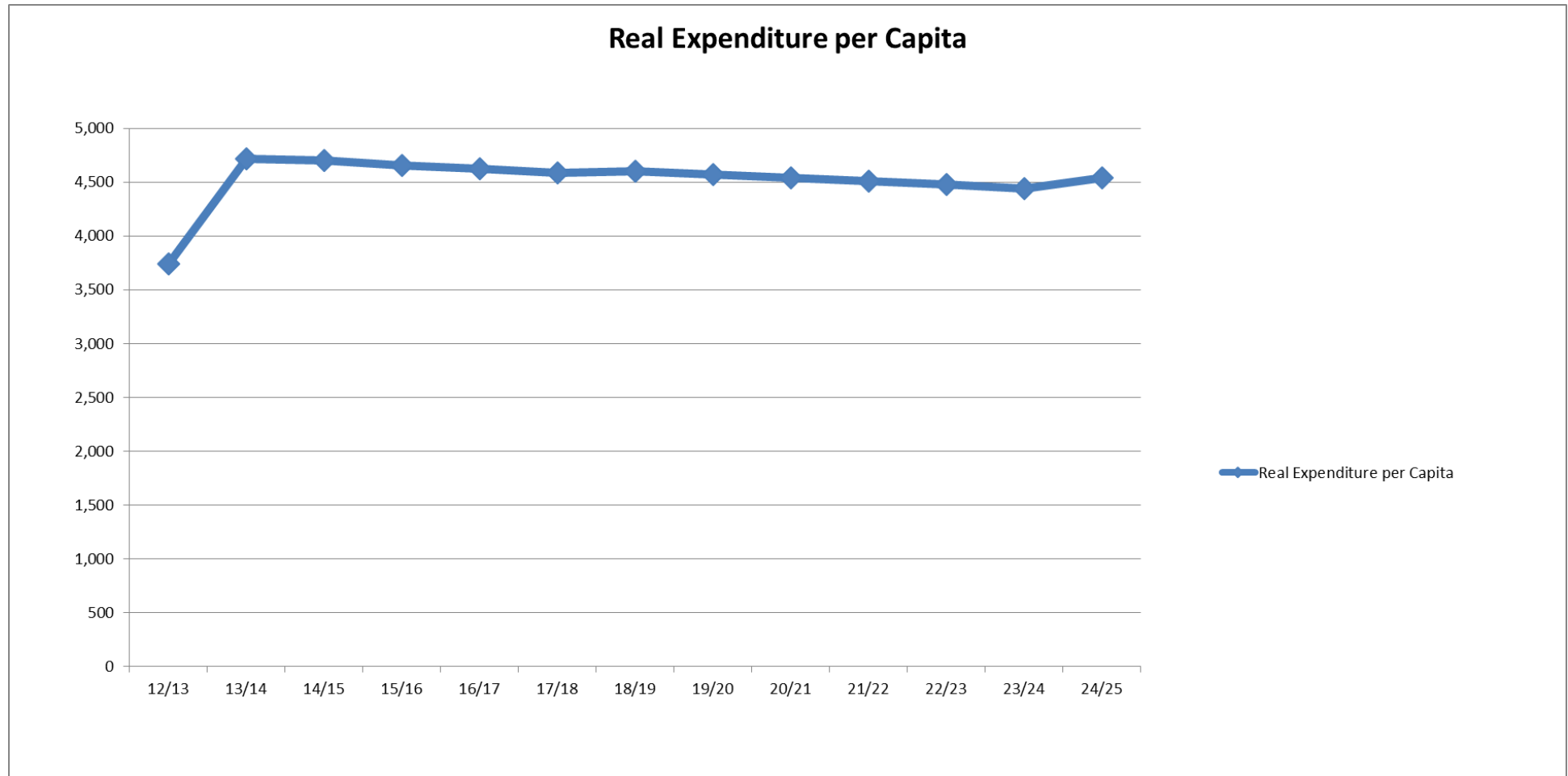


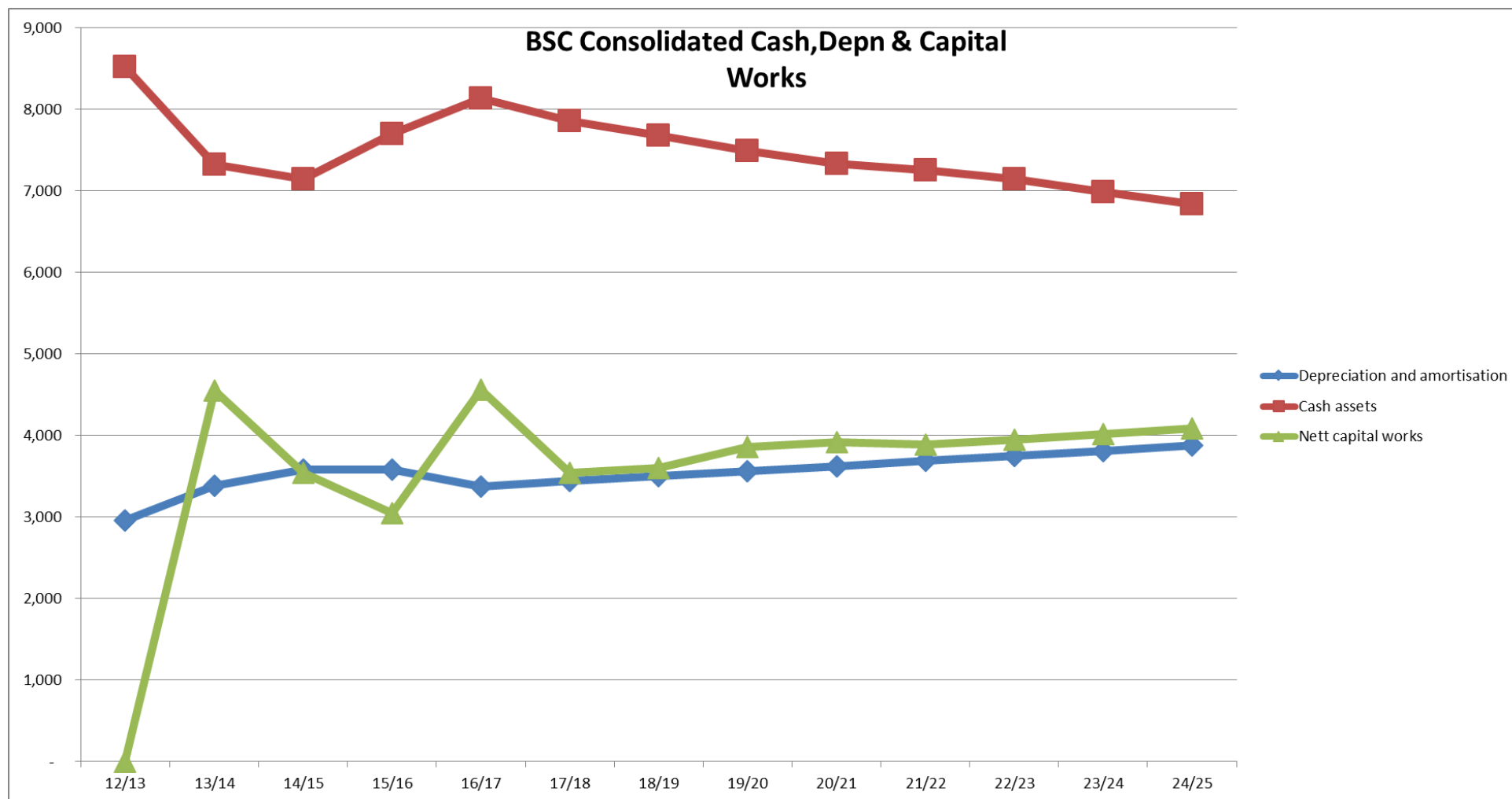


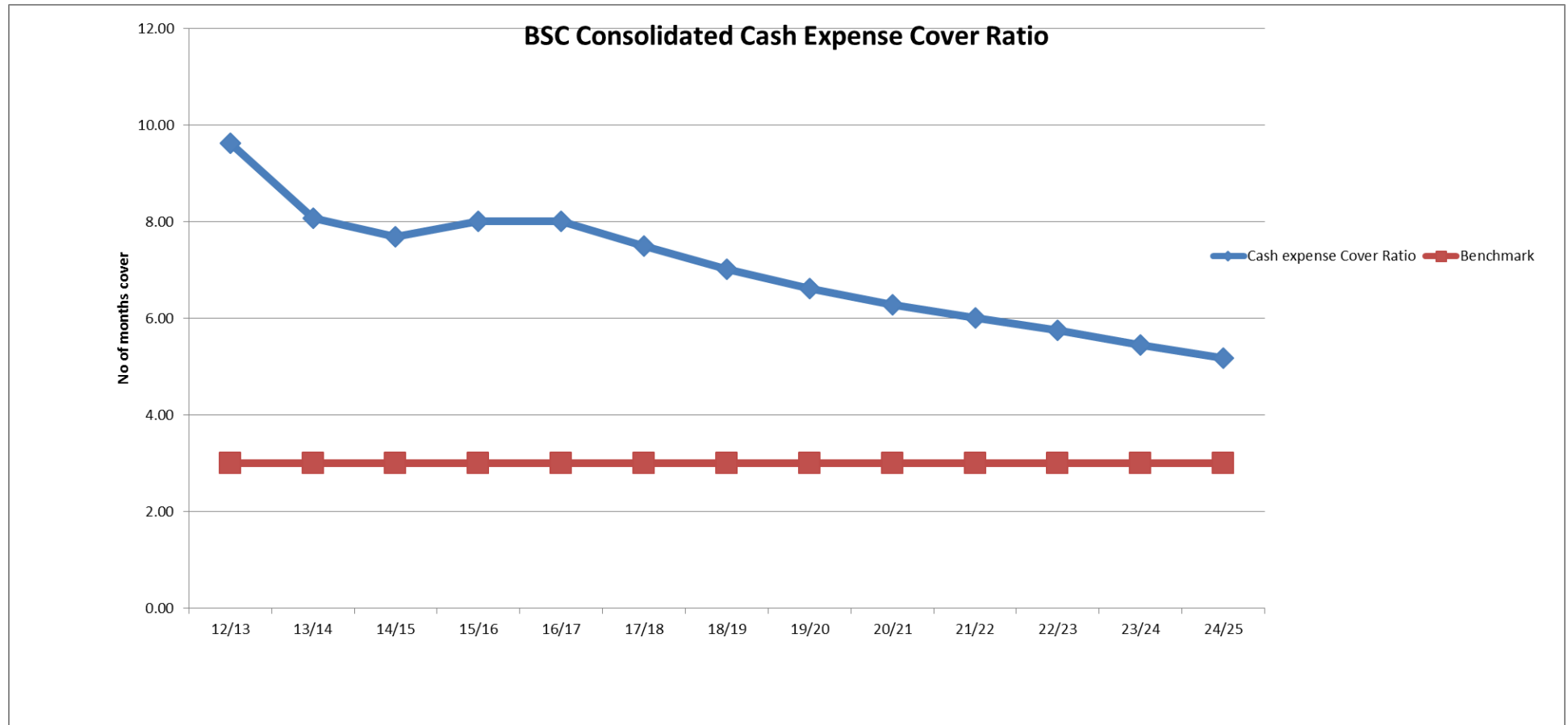












Special Schedule 7 - Revaluation of Transport and Stormwater Assets

Bogan Shire Council undertook a revaluation of transport and stormwater assets in 2013/14 in accordance with accounting standard AASB116.

As part of this valuation the condition of all assets was established through physical inspection by Council's Asset Engineer.

Importantly, this physical inspection allowed for a complete picture of the asset condition which was documented in the asset revaluation report (Attachment 5).

From this, it was established that the transport and stormwater infrastructure backlog figure quoted in Special Schedule 7 of Council's recent Financial Statements has been overstated.

A revised backlog figure has been derived from the lists of assets shown as being in worse than "good" condition on pages 11, 12 and 13 of the report according to the methodology detailed in the Local Government Code of Accounting Practice and Financial Reporting. This revised figure has been used as the basis for the Infrastructure backlog Ratio for 2015/16 onwards.

The revaluation report, including the methodology, was reviewed in detail by Council's auditors for the 2013/14 audit and was found to be satisfactory.

RE-VALUATION OF TRANSPORT AND STORMWATER ASSETS 30TH JUNE 2014



Version-7

11th February 2015



Document Control

Rev No	Date	Revision Details	Author	Verifier	Approver
V1	03 rd July 2014	Version 1	JE		
V2	10 th July 2014	Version 2	JE	DF,GB,LT, AQ	
V3	14 th July 2014	Version-3	JE	GB,AQ	
V4	15 th July 2014	Version-4	JE	LT	DF
V5	10 th Oct 2014	Version-5	JE	LT,AUDIT	
V6	17 th Oct 2014	Version-6	JE	DF,LT, SW ,AQ	
V7	11 th Feb 2015	Version-7	JE		

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Asset Revaluations



Asset Revaluations

1. Executive Summary

This report has been prepared in response to Council's requirement to have accurate valuations of its infrastructure assets for its 2013/14 statutory accounts. The assets have been valued at fair value in accordance with accounting standards AASB116 and AASB13.

The report shows that Bogan Shire Council has infrastructure assets which have a replacement cost of 176.6 million and are depreciating at \$1.6 million per year. Their book value after depreciation is \$165.8 million.

The value of the assets has been calculated by establishing the Current Replacement Cost (CRC) and subtracting Accumulated Depreciation. Where possible, the replacement cost has been calculated using the actual cost of recently constructed infrastructure assets.

The condition of all assets has been established through physical inspection by Council's Asset Engineer. The remaining useful life, and therefore the depreciated value, has been established from this inspection. Based on local experience and the low population density in Bogan Shire, the upper limits of useful life were used for this valuation.

The report establishes the remaining useful life of the assets by grading their condition. Most were deemed to be in good to very good condition.

The sub-structures of the roads have been valued but considered non-depreciable and shown as residual values. It has also been assumed that 50% of the replacement cost of all road pavements are not depreciable.

Jayantha Ediriweera

Water and Asset Manager

Bogan Shire Council



Asset Revaluations

Table 1 : Summary of Transport and Stormwater Asset Values - June 2014

Asset Category	Subcategory 1	Subcategory 2	Location	Replacement Cost	Residual Value	Depreciable Amount	Accumulated Depreciation	Depreciated Replacement Cost	Annual Depreciation
Stormwater	Embankment	Embankment	Stormwater	\$6,027,000	\$6,027,000	\$0	\$0	\$6,027,000	\$0
Stormwater	Gate	Gate	Stormwater	\$53,511	\$0	\$53,511	\$24,080	\$29,431	\$2,140
Stormwater	Open Drain	Open Drain	Stormwater	\$896,000	\$896,000	\$0	\$0	\$896,000	\$0
Stormwater	Sign	Sign	Stormwater	\$10,695	\$0	\$10,695	\$4,813	\$5,882	\$535
Stormwater	Pump station	Pump station	Stormwater	\$249,654	\$0	\$249,654	\$112,344	\$137,310	\$2,497
Transport	Bridges	Bridges	Rural	\$11,784,390	\$0	\$11,784,390	\$1,767,659	\$10,016,732	\$94,275
Transport	Culvert	Culvert	Rural	\$14,323,600	\$0	\$14,323,600	\$2,074,400	\$12,249,200	\$114,589
Transport	Culvert	Culvert	Town	\$2,033,661	\$0	\$2,033,661	\$420,719	\$1,612,942	\$16,269
Transport	Culvert	Culvert	Village	\$90,300	\$0	\$90,300	\$29,505	\$60,795	\$722
Transport	Footpath	Footpath	Town	\$3,359,931	\$0	\$3,359,931	\$1,238,833	\$2,121,098	\$41,999
Transport	Footpath	Footpath	Village	\$21,780	\$0	\$21,780	\$18,513	\$3,267	\$272
Transport	Kerbs & Gutter	Kerbs & Gutter	Town	\$2,742,565	\$0	\$2,742,565	\$1,232,131	\$1,510,434	\$34,282
Transport	Kerbs & Gutter	Kerbs & Gutter	Village	\$74,480	\$0	\$74,480	\$30,891	\$43,589	\$931
Transport	Road Structures	Bus shelter	Town and Village	\$24,000	\$0	\$24,000	\$1,200	\$22,800	\$800
Transport	Road Structures	Traffic island	Town	\$334,776	\$0	\$334,776	\$50,216	\$284,560	\$3,348
Transport	Sign	Road sign	Rural	\$243,450	\$0	\$243,450	\$134,210	\$109,240	\$13,455
Transport	Sign	Road sign	Town	\$107,250	\$0	\$107,250	\$49,823	\$57,428	\$10,725
Transport	Sign	Road sign	Village	\$29,000	\$0	\$29,000	\$8,075	\$20,925	\$2,808
Transport	Roads	Road Formation	Regional Roads	\$10,216,202	\$10,216,202	\$0	\$0	\$10,216,202	\$0
Transport	Roads	Road Formation	Rural Roads	\$58,916,908	\$58,916,908	\$0	\$0	\$58,916,908	\$0
Transport	Street	Road Formation	Town Streets	\$2,057,154	\$2,057,154	\$0	\$0	\$2,057,154	\$0
Transport	Street	Road Formation	Village Streets	\$600,504	\$600,504	\$0	\$0	\$600,504	\$0
Transport	Roads	Road Pavement (118 km)	Regional Roads	\$10,582,200	\$5,291,100	\$5,291,100	\$24,158	\$10,558,041	\$52,911
Transport	Roads	Road Pavement (195 km)	Rural Roads	\$15,408,241	\$7,704,120	\$7,704,120	\$13,385	\$15,394,856	\$77,041
Transport	Street	Road Pavement	Town Streets	\$4,619,960	\$2,309,980	\$2,309,980	\$232,333	\$4,387,626	\$23,100
Transport	Street	Road Pavement	Village Streets	\$768,705	\$384,352	\$384,352	\$41,055	\$727,648	\$3,842
Transport	Road- Surface	Seal (117km)	Regional	\$3,920,193	\$0	\$3,920,193	\$450,971	\$3,469,221	\$156,807
Transport	Road- Surface	Unseal(116 km)	Regional	\$1,736,550	\$0	\$1,736,550	\$228,982	\$1,507,567	\$57,885
Transport	Road- Surface	Seal (195 km)	Rural	\$6,786,144	\$0	\$6,786,144	\$409,566	\$6,376,578	\$267,477
Transport	Road- Surface	Unseal (990 km)	Rural	\$15,019,543	\$0	\$15,019,543	\$1,706,628	\$13,312,915	\$500,651
Transport	Road- Surface	Seal (Bitumen - 34 km)	Town Streets	\$1,130,497	\$0	\$1,130,497	\$114,991	\$1,015,506	\$45,219
Transport	Road- Surface	Seal (Asphalt - 14 km)	Town Streets	\$1,933,010	\$0	\$1,933,010	\$184,945	\$1,748,065	\$55,228
Transport	Road- Surface	Unseal (8 km)	Town Streets	\$150,976	\$0	\$150,976	\$22,646	\$128,330	\$5,032
Transport	Road- Surface	Seal (7 km)	Village Streets	\$176,723	\$0	\$176,723	\$20,786	\$155,938	\$7,583
Transport	Road- Surface	Unseal (8km)	Village Streets	\$128,751	\$0	\$128,751	\$29,368	\$99,381	\$4,291
Total				\$176,558,303	\$94,403,320	\$82,154,981	\$10,677,226	\$165,881,041	\$1,596,715



2. Valuation Methodology

The valuation has been completed in accordance with "Fair Valuation" principles specified in AASB116 and AASB 13.

AASB116 requires the assets to be valued at fair value and AASB13 provides guidance on how to measure fair value. It says that in measuring fair value an entity must use valuation techniques which are appropriate and for which sufficient available information exists, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Accordingly the valuation technique used has been actual current construction costs as determined in Section 4 of this report. Where these have not been available appropriate estimates have been used.

This approach has included an assessment of the overall useful life of each type of asset and the subsequent determination of the remaining useful life of each asset. The valuations are as at 30 June 2014.

3. Asset Revaluation

The Asset Revaluation includes:

- Unit rates for all asset categories;
- Updated Useful Lives for Assets based on their Condition Assessment
- The Remaining Useful Lives of each asset.
- New financial calculations which are applied in line with the updated unit rates.

Where possible the new set of Unit Rate Codes should take into account a number of factors such as:

- Usage;
- Environmental Factors;
- Regional Factors;
- Local Factors.

Unit rate calculations were carried out based on local actual costs in Bogan Shire. Fundamentally, these rates include materials, plant and labour.

3.1 Overview of the valuation process

Assets have been valued using the depreciated replacement cost approach. This approach values the asset at its replacement cost and depreciate it over its expected useful life. At the end of its useful life, a residual value remains. This value is either the return gained from disposing of the asset, the reduction in cost of replacing the asset or the value of continuing to use the asset at a lower service level.

3.2 End of life

The end of life for an asset is considered to be when the asset can no longer perform the service required of it in an economic manner. End of life can occur for a number of reasons:

1. The reduced integrity of the structure leads to compromised service. For example, road surface deterioration will be increased due to pavement instability.
2. The asset condition has reached a state which is economically optimal for refurbishment. For example, some culvert structures could be refurbished economically to provide the expected service only up to a certain age
3. Community expectations are unable to be met by the asset in service. As the expectations of the community change, some gravel roads may need to be replaced by sealed roads as they do not meet service expectations.
4. Growth in demand may lead to an asset becoming inadequate to meet the expected service level.

3.3 Determination of residual life

The Local Government Asset Accounting Manual requires the assessment of residual life based on the condition of the asset.

3.4 End of life (residual) value

Residual value is a factor in determining the depreciable amount of an asset. The depreciable amount of the asset is its current replacement cost less any residual value.

Depending how the assets are managed, there are two cases where a residual value may be recognised;

1. Where assets are to remain in service and are not intended to be replaced.
2. Where an asset is renewed or replaced in full and the cost of restoring the service potential of the asset is less its current replacement cost.

In practice, the residual value of many assets is often insignificant and therefore immaterial in the calculation of depreciable amount.

In the case of road works, it is most likely that earth works will have an indefinite life/residual value and will not be depreciated. For this valuation process the life of earth works has been adopted as 1000 years. Road seals (bitument or formed gravel) generally have no residual value. Stormwater embankment is also treated as earth works and no depreciation is considered.

However, road pavement or sub grades have a residual value in terms of the in-situ material being re used in re-constructing or rehabilitating the pavement. This value is assumed as 50% of the current replacement cost for all road pavements in Bogan Shire Council.

3.5 Calculation of Depreciated Replacement Cost (Written Down Current Cost)

The Depreciated Replacement Cost (DRC) has been calculated according to the following formula;

$DRC = \text{Current Replacement Cost (CRC)} - \text{Accumulated Depreciation}$

$\text{Accumulated Depreciation} = (\text{Depreciable Amount} / \text{Useful life}) * (\text{Useful life} - \text{Updated Remaining Life})$

$\text{Depreciable Amount} = \text{CRC} - \text{Residual Value}$

$\text{Revalued CRC} = \text{Dimension} * \text{New Unit Rate}$

$\text{Revalued Depreciable Amount} = \text{New CRC} - \text{Residual}$

$\text{Annual Depreciation} = \text{New Depreciable Amount} / \text{Updated Remaining Life}$

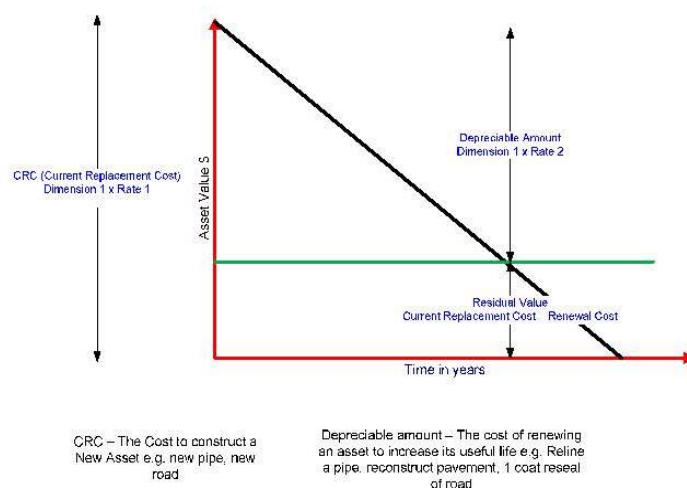
$\text{Updated Remaining Life} = \text{Updated Useful life} - \text{Age}$

$\text{Updated Useful life} = \text{Useful life} * \% \text{ of Asset consumption based on its condition assessment} + \text{Age}$

Please note that checks were carried out to ensure Accumulated depreciation does not exceed the depreciable amount.

Calculations performed the update current replacement cost, residual value, and depreciable amount. The following simple graph shows the Straight Line depreciation of an asset and its related costs;

Fig 3.2 Graph showing the concept of asset depreciation



3.6 Condition Assessment

A field survey was conducted involving physical inspection of roads, culverts, bridges and footpaths. GPS records were captured and utilised on a Map Info database.

The following assumptions and grading criteria were used to record the asset condition and assess the updated remaining life based on its depreciation.

Assumptions

Condition based remaining life assessment

Curved depreciation

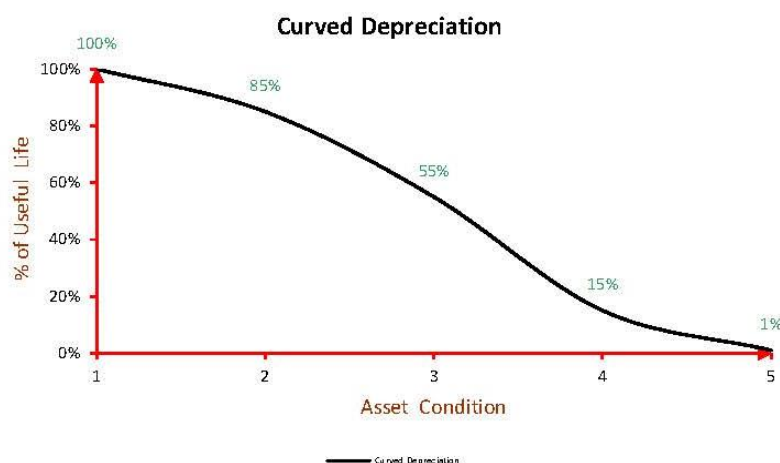
Updated remaining life = Updated useful life - Age

(June 2014)

Grading Criteria

Reference: Planning and Reporting Manual

Level	Condition	Description
1	Excellent	Normal maintenance
2	Good	Some surface/Pavement structure deterioration – Patching only needed for repair
3	Average	Serious surface/Pavement structure deterioration - Require resurfacing or recycling of pavement structure
4	Poor	Deterioration materially affecting entire surface /Pavement structure - requires renovation within 1 year
5	Very poor	Deterioration of sufficient extent to render the surface /Pavement structure unserviceable



Rural Sealed Roads



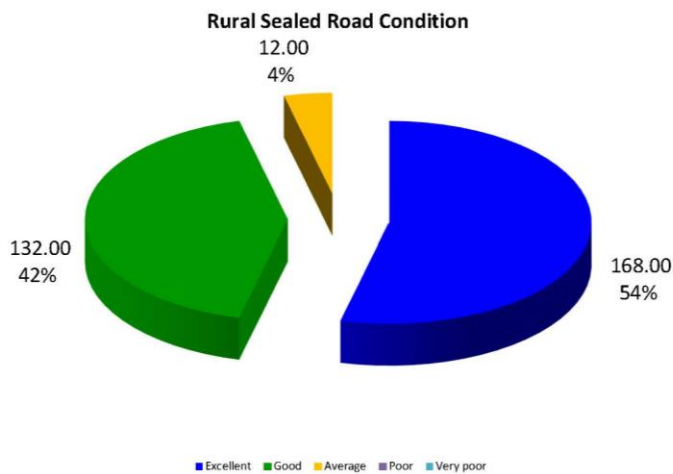
Excellent Condition

Excellent Condition



Good Condition

Average Condition

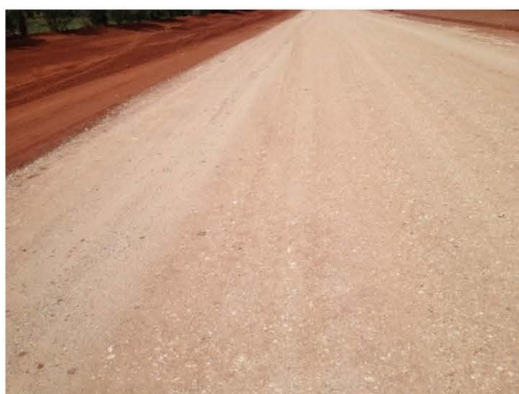


Asset Revaluations



Recommended roads for resealing					
Road Surface- Seal	Canonba Road	17.08 km to 18.90 km	1.8	\$	35,938
Road Surface- Seal	Tottenham Road	Buddebadah bridge to Buddebadah gate	2.3	\$	40,190
Road Surface- Seal	Tottenham Road	turnoff	4.0	\$	70,727
Road Surface- Seal	Tottenham Road	Merilba turnoff to newest section of seal	2.6	\$	56,413
Estimated Cost for Resealing			10.8	\$	203,267
Recommended roads for pavement rehabilitation					
Road Pavement Structure	Old Warren Road	7.0 km to 7.5 km	0.5	\$	45,000
Road Pavement Structure	Cookies Road	Intersection of Tottenham rd to the bridge	1.2	\$	107,370
Estimated Cost for Pavement rehabilitation			1.7	\$	152,370

Rural Formed Gravel Roads



Excellent Condition



Excellent Condition

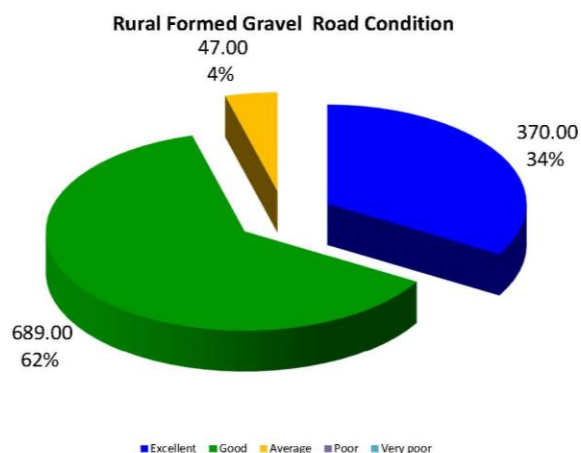


Good Condition



Average Condition

Asset Revaluations

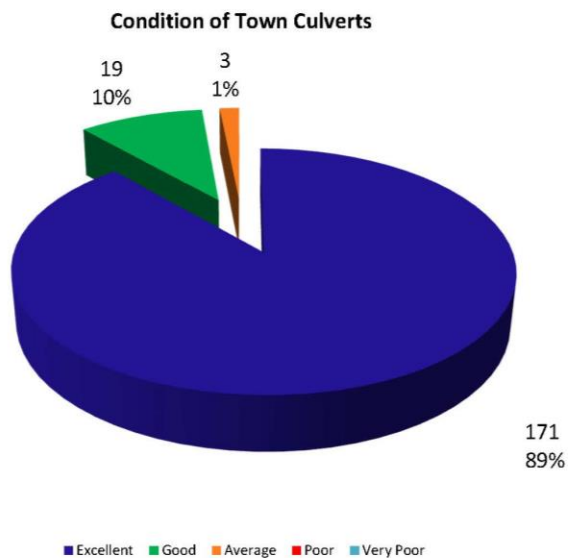


The following road segments have the highest priority for re-sheeting.

Recommended roads for resheeting			Km	\$
Road Surface- Un Seal	Booramugga Road	9.0 km to 9.3 km	0.3	\$ 4,500
Road Surface- Un Seal	Canonba Road	31.2 km to 32.9 km	1.7	\$ 25,595
Road Surface- Un Seal	Cobar Condo Road	3.5km to Parkvale gateway	5.4	\$ 81,300
Road Surface- Un Seal	Coffils Lane	resheeting	3.8	\$ 57,600
Road Surface- Un Seal	Doneys Road	4.7 km to 5.4 km	0.7	\$ 10,500
Road Surface- Un Seal	Gongolgon Road	32 km to 34.38 km	2.4	\$ 35,700
Road Surface- Un Seal	Hermidale Nymagee Road	46 km to 48 km	2.0	\$ 30,000
Road Surface- Un Seal	Hermidale Nymagee Road	48 km to 52.6 km	4.6	\$ 69,000
Road Surface- Un Seal	Kidstons Road	1. km to the intersection with Backhouses rd.	0.3	\$ 4,500
Road Surface- Un Seal	Mulla Road	30.0km to Watullo gateway	0.7	\$ 10,950
Road Surface- Un Seal	Okeh Road	10.5 km to 11.6 km (grid)	1.1	\$ 15,750
Road Surface- Un Seal	Pangee Road	32.76 km to 36.31km	3.6	\$ 53,250
Road Surface- Un Seal	Pangee Road	44.49 km to 46.49 km	2.0	\$ 30,000
Road Surface- Un Seal	Paynes Road	Grid to fence line	1.6	\$ 23,700
Road Surface- Un Seal	Piesley Road	18.5 km to 23 km	4.5	\$ 67,500
Road Surface- Un Seal	Piesley Road (Cokies to Pangee)	15.7 km to 18 km	2.3	\$ 34,500
Road Surface- Un Seal	Plummers Road	Willow Glenn gate to sealed section	3.6	\$ 54,600
Road Surface- Un Seal	Tubbavilla Road	Intersection MR424 to 4.0 km	4.0	\$ 60,000
Road Surface- Un Seal	Whiterock road	21.8 km to grid (24 km)	2.4	\$ 36,000
Estimated Cost for Resheeting			47.0	\$ 704,945

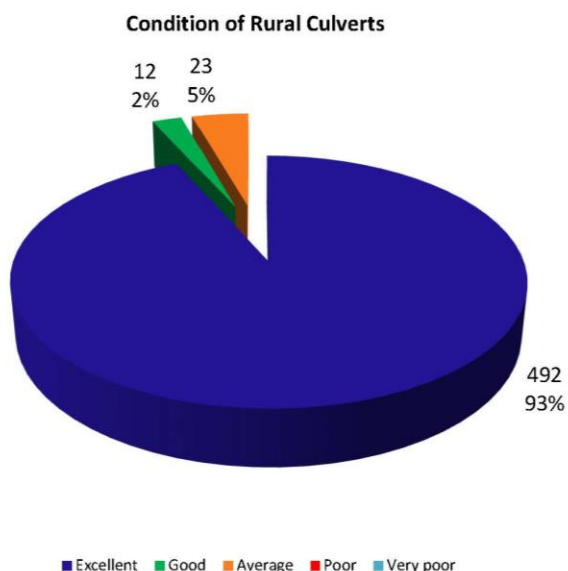
Town Culverts

Asset Revaluations



The following critical culverts are recommended to replace as they are in average condition. However, 89% of town culverts are in excellent condition and 10% of them are in good condition.

Moonagee_culvert	\$ 10,300
Bogan St_culverts	\$ 14,500
Terangion_culvert	\$ 47,400

Rural Culverts

Rural culverts need more maintenance to bring them back to good condition. However, 93% culverts are in excellent condition.

Bridges

There are 14 major bridges, all concrete, within the Bogan shire. They are all in excellent condition

Footpaths

Footpaths are generally in good condition and there are no any critical condition footpaths to replace immediately. However, some grinding work is needed to minimise a couple of trip hazards.

3.7 Issues arising items

Surface textures of formed gravel roads (particularly, Pangee, and Peisley) have wheel rutting, corrugation and boggy surfaces. However, this condition could be improved by conducting proper maintenance grading program since their age is just below 5 years and surface material is available on the road. Therefore, these types of road surfaces (as shown in following figures) could be assessed as in "Good" condition.



Pangee Road



Peisley Road

It is recommended to enhance maintenance-grading program to upgrade the formed gravel surface condition

4. Calculation of New Unit Rates

Local rates, and council practices were adopted to calculate new unit rates. Sample calculations are given below.

Sample calculations for resealing work

Local Roads

Activity	Unit	Qty	New Qty	Rate	Amount
Resealing - 7 mm (conventional binder)					
7 mm Aggregate (Precoated)	m3	242.90	242.90	128.23	\$31,147.07
Supply and Spray Binder - Class 240 Bitumen (including Adhesion Agent where required and Preparation of Surface)	Litre	82341.58	49404.95	1.48	\$73,119.32
Supply, Incorporate and Spray Cutter Oil in Binder	Litre	1630	978	2.30	\$2,249.40
Supply and Spray Polymer Modified Bitumen (including Adhesion Agent where required and Preparation of Surface)	Litre	11394.65	6836.789	1.69	\$11,554.17
Supply, Incorporate and Spray Cutter Oil in Binder	Litre	226	135.6	2.30	\$311.88
Waterborne Paint - Longitudinal Lines				0.00	\$0.00
Establishment	Item	1	0.6	1000.00	\$600.00
Establish traffic control (Total cost of Traffic Control)	Item	1	0.5	10747.80	\$5,373.90
Total Area	Sq.m	46080			\$124,355.74
Rate (\$ / Sq.m)	\$2.70	2.70			

Activity	Unit	Qty	New Qty	Rate	Amount
Resealing - 10 mm (other binder)					
10 mm Aggregate (Precoated)	m3	145.4	145.4	146.23	\$21,261.84
Supply and Spray Binder - Class 240 Bitumen (including Adhesion Agent where required and Preparation of Surface)	Litre	82341.58	24702.47	1.48	\$36,559.66

Asset Revaluations



Supply, Incorporate and Spray Cutter Oil in Binder	Litre	1630	489	2.30	\$1,124.70
Supply and Spray Polymer Modified Bitumen (including Adhesion Agent where required and Preparation of Surface)	Litre	11394.65	3418.394	1.69	\$5,777.09
Supply, Incorporate and Spray Cutter Oil in Binder	Litre	226	67.8	2.30	\$155.94
Waterborne Paint - Longitudinal Lines				0.00	\$0.00
Establishment	Item	1	0.3	1000.00	\$300.00
Establish traffic control (Total cost of Traffic Control)	Item	1	0.5	10747.80	\$5,373.90
Total Area	Sq.m	22824			\$70,553.13
Rate (\$ / Sq.m)	\$3.09	3.00			
Activity	Unit	Qty	New Qty	Rate	Amount
Resealing - 14 mm (other binder)					
14 mm Aggregate (Precoated)	m3	50.6	5.06	155.85	\$788.60
Supply and Spray Binder - Class 240 Bitumen (including Adhesion Agent where required and Preparation of Surface)	Litre	82341.58	8234.158	1.48	\$12,186.55
Supply, Incorporate and Spray Cutter Oil in Binder	Litre	1630	163	2.30	\$374.90
Supply and Spray Polymer Modified Bitumen (including Adhesion Agent where required and Preparation of Surface)	Litre	11394.65	1139.465	1.69	\$1,925.70
Supply, Incorporate and Spray Cutter Oil in Binder	Litre	226	22.6	2.30	\$51.98
Waterborne Paint - Longitudinal Lines				0.00	\$0.00
Establishment	Item	1	0.1	1000.00	\$100.00
Establish traffic control (Total cost of Traffic Control)	Item	1	0.1	10747.80	\$1,074.78
Total Area	Sq.m	5005	10%		\$16,502.51
Rate (\$ / Sq.m)	\$3.30	3.30			

Asset Revaluations



Sample calculations for resheeting work

Road name	Year	Activity	width (m)	length (km)	Area (sq.m)	Cost Civica	\$/Sq.m
Gibson	2013/2014	Resheeting	5.00	1.30	6,500	\$46,259	\$3.43
Gibson	2013/2014	Resheeting	5.00	1.40	7,000		
Mulla	2013/2014	Resheeting	5.00	2.00	10,000	\$72,837	\$2.65
Mulla	2013/2014	Resheeting	5.00	3.50	17,500		
Buddabadha	2013/2014	Resheeting	5.00	2.30	11,500	\$58,380	\$3.43
Buddabadha	2013/2014	Resheeting	5.00	1.10	5,500		
Benah	2013/2014	Resheeting	5.00	1.50	7,500	\$41,120	\$5.48
Curran Road	2013/2014	Resheeting	5.00	5.80	29,000		
Merryanbone Road	2013/2014	Resheeting	5.00	16.20	81,000	\$219,657	\$2.71
Murrawombie Road	2013/2014	Resheeting	5.00	3.00	15,000		
						\$38,553	\$2.57

Normal Average \$3.16/ Sqm
 Weighted Average \$2.79/ Sqm
 Estimated Rate to use \$3.00/ Sqm

Sample calculation for Pavement Construction

Mulla Rd Construction

Wages	10,752.47
Plant	16,196.50
Accounts Payable	46,444.54
Stores	545.06
Aggregate	7,000.00
Crushed Rock	17,000.00
Total	97,938.57
Rate \$/ Sq.m	15.07

Pangee Road construction

Wages	15,369.06
Plant	22,310.80
Accounts Payable	53,276.17
Stores	647.65
Aggregate	7,000.00
	98,603.68
	6,000.00
Total Area(6.5 x1000)	6,500.00
Total cost of construction	10,4603.68
Rate \$/ Sq.m	16.09

Hermidale Nymagee Construction

Total construction cost	326,000.00
	6,000.00
Total Area(9 x2200)	19,800.00
Total cost of construction	332,000.00
Rate \$/ Sq.m	16.77

Average cost of Pavement Construction \$16.00

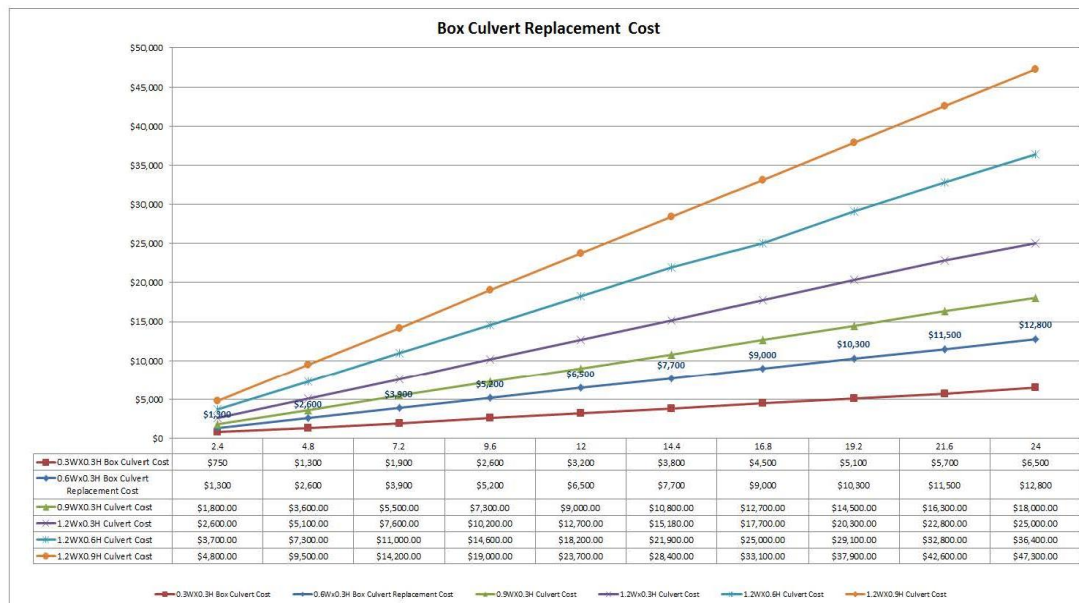
Asset Revaluations



Sample calculation for culverts

Box Culvert Replacement Cost		Actual Cost-2013-14		
Concrete				
Dimensions (2.4L x 0.3W x 0.3H) x 8 Nos				
	Unit	Qty	Unit rate \$	Cost \$
Labour				
Road base, wacker packing, lifting of bases, sealing of gaps, traffic control	Hours	51	40	2,040.00
				2,040.00
Plant				
Backhoe for digging out	Hours	8	50	400.00
Truck	Hours	3	50	150.00
				550.00
Materials				
Purchase of 18m box culvert	Item	1	6515	6,515.00
Road base	Item	1	60	60.00
Bitumen	Item	1	150	150.00
				6,725.00
Total				9,315.00
Overhead 10%				931.50
Total replacement cost of 18m x 0.6 m x 0.3m box culvert				10,300.00
Pipe Culvert replacement cost 12 m (300 Dia x2400 L) x 8 Nos				
	Unit	Qty	Unit rate \$	Cost
Labour				
Road base, wacker packing, lifting of bases, sealing of gaps, traffic control	Hours	51	40	
				510.00
Plant				
Backhoe for digging out	Hours	8	50	
Truck	Hours	3	50	
				137.50
Materials				
Purchase of 18m box culvert	Item	1	6515	875.00
Road base	Item	1	60	15.00
Bitumen	Item	1	150	37.50
				927.50
Total				1575.00
Overhead 10%				157.50
Total replacement cost 300 Dia pipe culvert				1,800.00

Asset Revaluations



Asset Revaluations



Sample calculation for footpaths

Foot Path Replacement Cost		Actual Cost-2013-14		
Concrete				
Dimensions	1.2 m x 15 m (100mm thick)			
	Unit	Qty	Unit rate \$	Cost \$
Labour				
Removal of old foot path man hours	Hours	18	40	720.00
Shuttering	Hours	12	40	480.00
Dowell Mesh	Hours	3	40	120.00
Concreting and finishing	Hours	9	40	360.00
Removal of shuttering and back filling	Hours	9	40	360.00
Materials				
Mesh (number of sheets)	Sheet	1.5	80	120.00
Sundries	Item			20.00
Concrete 100mm thk (15x1.2) + 10%	Cu.m	2.0	260	520.00
Sub Total for 15mx1.2m (100mm thk)	Sq.m	18		2,700.00
Overhead 10%				270.00
Total				2,970.00
Proposed unit replacement Cost	Sq.m	1		165.00

Foot Path Replacement Cost		Actual Cost-2013-14		
Paver				
Dimensions	1.2 m x 20 m (50mm thick)			
	Unit	Qty	Unit rate \$	Cost \$
Labour				
Removal of old pavers and cleaning	Hours	15	40	600.00
Filing, levelling and Cleanout roots	Hours	6	40	240.00
Relaying of pavers and filling sands	Hours	15	40	600.00
Plant				
Truck	Hours	12	35	420.00
Materials				
Pavers	Sq.m	24	27	648.00
Sub Total for 20 mx1.2m (50mm thk)	Sq.m	24		2,508.00
Overhead 10%				250.80
Total				2,758.80
Proposed unit replacement Cost	Sq.m	1		114.95
Estimated value	Sq.m			115

Unit rates of bridges were revised based on cost index method.

5. Valuation of Transport and stormwater assets

The spread sheet provides the detail of the valuation at asset level. It also contains commentary on asset condition and/or assumptions used in this valuation.

Considering the regional practices and the knowledge of experienced local engineers, useful lives have been assumed and unit rates were estimated as in table-2 shown below.

Table 2 : Useful lives, Residual values and Unit rates for Asset Revaluation - June 2014							
Asset Category	Subcategory 1	Location	Subcategory 2	Useful Life	Unit	Rate	Residual Value
Stormwater	Embankment	Stormwater	Embankment	1000	Lm	\$490.00	100%
Stormwater	Gate	Stormwater	Gate	25	Nos	\$1,726.00	0%
Stormwater	Open Drain	Stormwater	Open Drain	1000	Lm	\$100.00	100%
Stormwater	Sign	Stormwater	Sign	20	Nos	\$345.00	0%
Stormwater	Pump station	Stormwater	Pump station	100	Nos	\$83,218.00	0%
Transport	Bridges	Rural	Bridges	125	Sqm	\$3,000.00	0%
Transport	Culvert	Box	Box - Culvert	125	Refer the graphs		0%
Transport	Culvert	Pipe	Pipe - Culvert	125	Refer the graphs		0%
Transport	Footpath	Concrete	Footpath-Concrete	80	Lm	\$165.00	0%
Transport	Footpath	Bitumen seal	Footpath-Bitumen seal	80	Lm	\$165.00	0%
Transport	Footpath	Pavers	Footpath-Pavers	80	Lm	\$115.00	0%
Transport	Kerbs & Gutter	Town	Kerbs & Gutter	80	Lm	\$70.00	0%
Transport	Kerbs & Gutter	Village	Kerbs & Gutter	80	Lm	\$70.00	0%
Transport	Structures	Village	Bus shelter	20	Nos	\$8,000	0%
Transport	Structures	Town	Traffic island	80	Cum	\$2,375.00	0%
Transport	Sign	Rural	Road sign	10	Nos	\$250.00	0%
Transport	Sign	Town	Road sign	10	Nos	\$250.00	0%
Transport	Sign	Village	Road sign	10	Nos	\$250.00	0%
Transport	Roads	Rural Roads	Road Formation	1000	Sqm	\$4.00	100%
Transport	Roads	Town Streets	Road Formation	1000	Sqm	\$4.00	100%
Transport	Roads	Village Streets	Road Formation	1000	Sqm	\$4.00	100%
Transport	Roads	Rural Roads	Road Pavement	100	Sqm	\$10.00	50%
Transport	Roads	Town Streets	Road Pavement	100	Sqm	\$10.00	50%
Transport	Roads	Village Streets	Road Pavement	100	Sqm	\$10.00	50%
Transport	Roads	Rural Roads	Road Surface - Sealed (7 mm)	25	Sqm	\$3.50	0%
			Road Surface - Sealed (10 mm)	25	Sqm	\$4.00	0%
			Road Surface - Sealed (14 mm)	25	Sqm	\$5.00	0%
			Road Surface - Sealed (20mm)	25	Sqm	\$6.00	0%
			Road Surface - Formed Gravel	30	Sqm	\$4.50	0%
Transport	Roads	Town Streets	Road Surface - Sealed (Asphalt)	35	Sqm	\$21.00	0%
			Road Surface - Sealed (7 mm)	25	Sqm	\$3.50	0%
			Road Surface - Sealed (10 mm)	25	Sqm	\$4.00	0%
			Road Surface - Sealed (14 mm)	25	Sqm	\$5.00	0%
			Road Surface - Sealed (20mm)	25	Sqm	\$6.00	0%
			Road Surface - Formed Gravel	30	Sqm	\$4.50	0%
Transport	Roads	Village Streets	Road Surface - Sealed (7 mm)	25	Sqm	\$3.50	0%
			Road Surface - Sealed (10 mm)	25	Sqm	\$4.00	0%
			Road Surface - Sealed (14 mm)	25	Sqm	\$5.00	0%
			Road Surface - Sealed (20mm)	25	Sqm	\$6.00	0%
			Road Surface - Formed Gravel	30	Sqm	\$4.50	0%

Asset Revaluations



Revaluation of Infrastructure Assets by systems.

Table 3: Asset Covered by Transport and Stormwater Asset Register 2013-14							
Asset Category	Quantity	Replacement Cost	Residual Value	Depreciable Amount	Accumulated Depreciation	Depreciated Replacement Cost	Annual Depreciation
Regional Roads	234 km	\$26,455,145	\$15,507,302	\$10,947,843	\$704,111	\$25,751,031	\$267,603
Rural Roads	1185 km	\$96,130,836	\$66,621,028	\$29,509,807	\$2,129,579	\$94,001,257	\$845,169
Town Streets	56 km	\$9,891,597	\$4,367,134	\$5,524,463	\$554,915	\$9,336,681	\$128,579
Village Streets	15 km	\$1,674,683	\$984,856	\$689,826	\$91,209	\$1,583,441	\$15,716
Bridges	14 Nos	\$11,784,390	\$0	\$11,784,390	\$1,767,659	\$10,016,732	\$94,275
Culverts	734 Nos	\$16,447,561	\$0	\$16,447,561	\$2,524,624	\$13,922,937	\$131,580
Footpaths	12 Km	\$3,381,711	\$0	\$3,381,711	\$1,257,346	\$2,124,365	\$42,271
Kerbs & Gutter	40 km	\$2,817,045	\$0	\$2,817,045	\$1,263,022	\$1,554,023	\$35,213
Signs Roads	1519 Nos	\$379,700	\$0	\$379,700	\$192,108	\$187,593	\$26,988
Road Structures	141 Cum	\$334,776	\$0	\$334,776	\$50,216	\$284,560	\$3,348
Bus shelters	3 Nos	\$24,000	\$0	\$24,000	\$1,200	\$22,800	\$800
Levee Bank	12.3 Km	\$6,027,000	\$6,027,000	\$0	\$0	\$6,027,000	\$0
Gates	31 Nos	\$53,511	\$0	\$53,511	\$24,080	\$29,431	\$2,140
Pump Station	3 Nos	\$249,654	\$0	\$249,654	\$112,344	\$137,310	\$2,497
Open Drains	9 Km	\$896,000	\$896,000	\$0	\$0	\$896,000	\$0
Sign Stormwater	31 Nos	\$10,695	\$0	\$10,695	\$4,813	\$5,882	\$535
Total		\$176,558,303	\$94,403,320	\$82,154,981	\$10,677,226	\$165,881,041	\$1,596,715

Asset Revaluations



**General Manager's Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

4 LIBERTY SWING

4.1 Introduction

The purpose of this report is to advise Council of a request to consider the installation of a "liberty swing" at O'Reilly Park and an offer for partial funding of the project.

4.2 Background

The General Manager was approached last year by a member of the community with a request for assistance in obtaining funding for some disability play equipment in O'Reilly Park. It was pointed out that wheelchair-bound children are not able to safely participate in play activities at our parks and that even some adults in wheelchairs would benefit from this type of facility. One of the items under consideration was the so-called Liberty Swing (Attachment 1) which allows a wheelchair to be securely fastened to a swing platform. Some investigations were done but no funding was able to be secured at that stage.

4.3 Discussion

The General Manager has now received an offer from Western District Supported Employment Service offering \$30,816 towards the cost of the installation of a Liberty Swing if Council was in a position to contribute the balance.

The total cost for supply and installation of a Liberty Swing, adjoining the playground at O'Reilly Park is estimated to be around \$50,000 exc GST.

This includes:

- a. Supply and delivery of the Swing
- b. Preparation of the base for the swing and softfall
- c. Swing installation
- d. Softfall supply, delivery and installation
- e. Fencing and gates to match existing
- f. Pathway for wheelchair access from the carpark and demarcation of disabled car parking.

Council would need to fund the shortfall of around \$20,000 in the 2015/16 capital budget.

**General Manager's Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

Councillors should also be aware of two additional issues associated with this project:

1. If the Swing is to be promoted as an attraction for the disabled (including passing travellers) then the existing toilet facilities at O'Reilly Park should be converted to allow for disabled access – or alternatively new toilets will need to be constructed.
2. The shade sails over the main playground may need to be extended to cover the liberty swing however, given the proposed location on the south eastern corner of the existing playground, the existing shade may be sufficient.

4.4 Attachment

1. Liberty Swing information.
2. Letter from Western District Supported Employment Service.

4.5 Recommendation

For consideration and inclusion in the 2015/16 Capital Budget.

**Derek Francis
GENERAL MANAGER**

General Manager's Report to the Ordinary Meeting of Bogan Shire Council held on 25 June 2015



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CONTACT

[The Liberty Swing](#) • Using the Liberty Swing

USING THE LIBERTY SWING

The Liberty Swing is a world-first Australian innovation - a swing that allows children in wheelchairs the opportunity to experience the joy of having a swing in the park. It is the only swing of its type that is fully lockable and allows a maximum swing height - that is, really swinging, not just rocking back and forth.

Until now, some children have had to sit and watch from the sidelines as their siblings experience the freedom and exhilaration of a swing - something that most of us have taken for granted.

The Swing is manufactured in Sydney, Australia to the highest Australian and European Standards.

When installed and operated according to the manufacturer's recommendations, it is a very safe and easy to use piece of equipment; the plastic moulded capsule is fitted with an internal steel frame, making it robust enough to withstand the rigours of an outdoor children's playground or busy schoolyard.

It's not just the kids who are swinging! Many Liberty Swings are visited by residents from aged care facilities and enquiries are underway into the therapeutic benefits of "having a swing" for those with dementia.

The Liberty Swing is both therapeutic and fun!

[Download our brochure \(pdf\)](#)



**HAVE A QUESTION?
CONTACT ME**

CONTACT



Rear of swing shows the lockable seatbelt compartment which contains a lap belt for additional user safety (use same key as ramp lock for access); image also shows wheel locks which secure the wheelchair wheels and are tightened until taut - all stainless steel fittings.

OPERATING THE LIBERTY SWING



Swing shows internal fold-down seat.



Side view of swing.



Seat belt is kept in a locked compartment at rear.

General Manager's Report to the Ordinary Meeting of Bogan Shire Council held on 25 June 2015



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Rear of swing shows wheel lock chains which extend around wheelchair wheel, are pulled taut and fastened to the lock.



All fittings are of stainless steel.



Ramp lifts easily on and off the swing and is locked in place when not in use.



Wheelchair capsule is made of rotomoulded plastic with an internal steel support frame.



All steel is high grade quality and powder coated for endurance.



HAVE A QUESTION?
CONTACT ME

CONTACT



All steel is high grade quality and powder coated for endurance.

Change someone's life for the better. Find out how you can acquire a Liberty Swing for your local park, playground or healthcare facility and [contact us](#) today.

**General Manager's Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**



**Western District
SUPPORTED EMPLOYMENT
SERVICE Incorporated**

PO BOX 318
88 – 92 Pangee Street
NYNGAN NSW 2825
T: 0429 322 102
E: supported_employment@bigpond.com

Mr Derek Francis
General Manager
Bogan Shire Council
PO Box 221
NYNGAN NSW 2825

Re: Disability Liberty Swing

Dear Mr Francis,

On behalf of the committee of Western District Supported Employment Service Inc (WDSSES), I am writing to the Bogan Shire Council following a suggestion from a local family and to seek your help in this matter.

Our organisation is hoping to work in collaboration with the Bogan Shire Council to install a Disability Swing in O'Reilly Park.

We envisage that this swing would greatly benefit local children with disabilities, clients of Yarrabin disability services, residents of Nyngan Health Service and travellers to Nyngan and believe that more visitors will stop over in our town and use these facilities.

WDSSES proposes to make funds available for costs associated with the following:

- Liberty swing – purchase \$19,241.50
- Swing installation - \$3,575.00
- Softfall supply, delivery and installation - \$8,000 (approx)

We are looking forward to this project coming to fruition with the collaboration of the Bogan Shire Council.

We are happy to discuss this proposal with the Bogan Shire Council at a suitable time. Further information is available from WDSSES Chairperson Viv Cleaver or myself.

Yours faithfully

A handwritten signature in black ink, appearing to read "J Reakes".

Jane Reakes
Manager
WDSSES
15th June 2015

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

**REPORTS TO ORDINARY MEETING OF COUNCIL – MANAGER OF
CORPORATE SERVICES**

Mayor and Councillors

The following reports are submitted for consideration:-

1 BANK RECONCILIATION

1.1 Introduction

The purpose of this report is to present the reconciliation of Council's cash book, bank statements and ledger bank account as at 31st May 2015.

1.2 Background

The presentation of the reconciliation of Council's cash book, bank statements and ledger bank accounts is not a requirement of any Act, however historically it has been provided for the information of Councillors.

Bank Reconciliation for May 2015		
Council General Fund		
Bank Statement Balance	\$	1,305,888.21cr
Add Deposits not yet receipted	\$	23,810.85cr
Less Unpresented Payments	\$	155,876.48dr
Balance as per Council		\$ 1,173,822.58cr
Represented by the following in Council Ledgers		
Account		
19001.8000.8000		\$ 1,173,822.58cr
Difference	\$	0.00

1.3 Recommendation

That the Bank Reconciliation Report be received and noted.



**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

2 INVESTMENTS MAY 2015

2.1 Introduction

The purpose of this report is to outline the performance of Council's investment portfolio for the month of May 2015.

2.2 Background

In accordance with Clause 212 of the Local Government (General) Regulation 2005 a report must be presented to the Council setting out details of all the money that the Council has invested under section 625 of the Act.

2.3 Discussion

The Investment Report for May 2015 is shown below. At the 31st May 2015 Council had \$7.8 million invested. There has been no change to Council's investments since the April 2015 report.

All money has been invested in accordance with Council's investment policy.

Consideration of this report means that Council is complying with the Local Government (General) Regulation 2005.

Investment Movements for May 2015

It is hereby certified that these investments have been made in accordance with the Local Government Act 1993 and the Regulations thereto.

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

Bogan Shire - Investment movements for May 2015							
REF	Source	Maturity	Days	% rate	Interest	Ball 30/04/2015	Ball 31/05/2015
4493	CBA	11-Feb-16	365	3.250%	32,500	1,000,000.00	1,000,000.00
6784	NAB	06-Nov-15	180	2.900%	7,309	500,000.00	500,000.00
5189	NAB	08-Nov-15	180	2.900%	14,619	1,000,000.00	1,000,000.00
3204	NAB	11-Sep-15	180	3.130%	15,778	1,000,000.00	1,000,000.00
1203	NAB	17-Sep-15	180	3.150%	15,879	1,000,000.00	1,000,000.00
7202	NAB	17-Oct-15	180	2.950%	11,832	800,000.00	800,000.00
802	Westpac - Maxi direct	n/a	n/a	Variable		2,473,008.53	2,466,037.93
	Balance securities held					7,773,008.53	7,766,037.93
	Balance Ledger 19010.8200.8200					7,773,008.53	7,766,037.93
	Summary by institution						
	CBA					1,000,000.00	1,000,000.00
	NAB					4,300,000.00	4,300,000.00
	Westpac					2,473,008.53	2,466,037.93
						7,773,008.53	7,766,037.93

2.4 Recommendation

That the Investments Report be received and noted.

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

3 SUMMARY OF RATE & ANNUAL CHARGES COLLECTION

3.1 Introduction

The purpose of this report is to provide a comparison of rate collections as at 31st May 2015, with the same period last year.

3.2 Discussion

This report is provided for the information of Councillors.

<u>Rate Collections</u>	2014-2015	2013-2014
Arrears Prior to 01/07/2014	200,923	248,117
First Instalment Outstanding as at 31/05/2015	21,811	30,051
Second Instalment Outstanding as at 31/05/2015	27,368	44,399
Third Instalment Outstanding as at 31/05/2015	54,670	67,966
Fourth Instalment Outstanding as at 31/05/2015	291,223	144,790
Total Arrears	595,995	535,323
Total Outstanding	595,995	535,323
Monthly Transactions		
Amount Levied & B/Fwd	4,758,514	4,925,733
Add: Adjustments	62,335	-174,715
Less: Payments to end of March	-4,149,062	-4,139,523
Less: Rebates	-78,843	-76,172
Add: Postponed	3,051	0
Gross Total Balance	595,995	535,323
Arrears of total amount levied %	12.5%	10.9%

Total arrears have increased from \$535,000 at the end of May 2014 to \$595,000 as at 31st May this year. This is may be due to the timing of the reports (the 2014 report was run on the 4th June 2014 and the 2015 report was run on the 1st June 2015, which makes a difference to the timing of collections, and therefore the dollar amount). Reminder notices will be sent on the 15th June 2015 and debt collection will be stepped up to decrease this figure.

Each instalment amounts to approximately \$1,190,000

(Total Rates, Waste, Water & Sewer Access Charges)

Council has collected at this date \$10,000 more than at the same time last year.



**Manager of Corporate Services' Report to the Ordinary Meeting
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1.8% of rate payers had not paid their first instalment prior to the 31st May, 2015.

2.3% of rate payers had not paid their second instalment prior to the 31st May, 2015.

4.6% of rate payers had not paid their third instalment prior to the 31st May, 2015.

24.5% of rate payers had not paid their fourth instalment prior to the 31st May, 2015.

3.3 Recommendation

That the Rates Collections report be received and noted.

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

4 LONG TERM FINANCIAL PLAN

4.1 Introduction

Council is required to adopt a Long Term Financial Plan (LTFP) under the provisions of the Local Government Act. It is also required to make a Fit for the Future submission to IPART by 30 June 2015. The long term financial plan attached to this report is the same document which forms part of Council's Fit for the Future submission.

4.2 Background

The LTFP, shown as Attachments 2 and 3, is based on the current 2015/16 budget, which is currently on exhibition, and extrapolated forward a further nine years. The attachment shown is the consolidated LTFP. This is made up of the General, Water and Sewer Funds. The LTFP for each of these funds is available upon request.

4.3 Discussion

The plan shows that, overall, Council will be financially viable into the future. Although the General Fund will struggle to post an accounting surplus as expenditure increases at about CPI whereas grants increase at less than this figure. Certain assumptions have been made which are detailed below:

- Financial Assistance Grants (FAGS) are expected to increase by about 6%, which amounts to between \$200,000 - \$253,000 per annum from 2015/16 to 2019/20 and then remaining flat, due to the recalculation of grant entitlements flowing from the Reforming Local Government Report.
- Roads to Recovery Grants are expected to be \$942,000 in 2015/16 and \$624,000 for next three years, increasing by CPI thereafter.
- Income from Roads and Maritime Services (RMS) to remain stable.
- An infrastructure levy of 1.5% of General Rates introduced from 2016/17 onwards.
- Savings from Rural Council Options of \$41,000 in 2016/17 growing to \$77,000 in 2019/20 and then do not increase from that date.
- Childcare will be operational from midway through 2015/16 and will have a positive return to Council of about \$36,000 per year by 2019/20.
- Loans of \$1,405,000 will be taken out at the end of 2015/16 at an interest rate of 5.5% and will be repaid over 10 years at \$174,000 per annum.

**Manager of Corporate Services' Report to the Ordinary Meeting
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- Capital Works for 2015/16 are as per the Capital Budget. Capital works for years after 2015/16 have been assumed to be similar to previous years for water and sewer and what can be afforded for the General Fund.

Further general economic assumptions include:

- CPI of 3% per annum – which is applied to rate increases, wage increases and general expenditure.
- Water access and usage charges to increase by 5% per annum.
- Sewer Charges to increase by 1% per annum.
- Waste Charges to increase by 5% in 2015/16 and 2.7% per annum thereafter.
- Growth of 0.3% per annum.
- Interest Rates of 3.8 to 4.0% per annum.
- Service levels and the breadth of services offered will remain stable.

A copy of Council's Long Term Financial Plan, which includes Operating Statements, Balance Sheets and Cash Flow Statements for 2014/15 to 2024/25 is attached as Appendix A.

4.4 Recommendation

That Council adopt the Long Term Financial Plan, which is included as Attachments 2 and 3 in the Fit For the Future Proposal.

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

5 ADOPTION OF THE 2015/16 OPERATIONAL PLAN AND BUDGET

5.1 Introduction

The purpose of this report is to present the draft 2015/2016 Operational Plan and Budget for adoption.

5.2 Background

The following is a summary of the Operational Plan requirements contained in section 404 of the Local Government Act:

- Council must have an annual Operational Plan, adopted before the beginning of each financial year, outlining the activities to be undertaken that year, as part of the Delivery Program.
- The Operational Plan will include the Statement of Revenue Policy.
- The draft Operational Plan must be publicly exhibited for at least 28 days and public submissions can be made to Council during the period.
- The exhibition must be accompanied by a map showing where the various rates will apply within the Local Government area.

Council must accept and consider any submissions made on the draft Operational Plan before adopting the Operational Plan.

5.3 Discussion

Council approved the draft 2015/2016 Operation Plan for public exhibition at an Extraordinary Meeting on 14 May 2015. The exhibition period closed on 17 June 2015.

At the time of writing, one public submission relating the Operating Plan and Budget had been received.

5.4 For Consideration

The submission requested that the following items be included in the Capital budget for 2015/16. Allocations for:

Chinese Burner – including headstones, fencing and gravel	\$12,000
Donation to the fire engine restoration	\$10,000
Silver Kangaroo Festival / Tex Morton Statue	No Amount submitted

**Manager of Corporate Services' Report to the Ordinary Meeting
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No other submissions were received.

It should also be noted that the following changes need to be put into the fees and charges:

- 603 Applications have a charge increase from \$70 to \$75 as advised by the Office of Local Government.
- Special Water Meter Reading fee has been omitted from the Fees and Charges and needs to be added for \$30.
- Companion Animal registration fees have been increased by CPI as advised:

Entire Cat or Dog (not desexed)	\$192
Cat or Dog Owned by a Registered Breeder	\$52
Desexed Cat or Dog	\$52
Desexed Cat or Dog owned by a Pensioner	\$21

It is recommended that after consideration of the above submission that Council adopts the Draft 2015/16 Operational Plan and Budget.

5.5 Recommendation

That the Draft 2015/2016 Operational Plan and Budget, be considered and adopted.



**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

6 INTEGRATED PLANNING AND REPORTING – 2015/16 TO 2018/19 DELIVERY PROGRAM

6.1 Introduction

The purpose of this report is for Council to consider adoption of the 2015/16 to 2018/19 Delivery Program.

6.2 Background

In accordance with the Integrated Planning and Reporting Framework prescribed by the New South Wales Government and implemented in 2012, Council adopts a long-term (25 year) Community Strategic Plan and a medium-term (4 year) Delivery Program in addition to its annual Operational Plan and Budget.

Whilst the Community Strategic Plan runs until 2026, the Delivery Program sets out the activities that will be carried out between 2015/16 and 2018/19 towards achieving the strategies and goals specified in Council's Community Strategic Plan.

6.3 Discussion

The draft 2015/16 to 2018/19 Delivery Program was considered by Council on 23 April 2015 and approved for exhibition. The exhibition period ran until 17 June 2015 with no submissions having been received by Council at the time of writing.

6.4 Recommendation

That the 2015/16 to 2018/19 Delivery Program be adopted.

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

7 BOGAN BUSH MOBILE OPERATIONAL REPORT

7.1 Term 1: 2 February – 2 April 2015

Statistics

Total km on vehicle: 96,802
Total Children Enrolled: 174 as at 02.04.2015
Total Children Enrolled: 183 as at 07.2014
Current Areas being visited:

Nyngan, Tottenham, Collerrina, Trangie, Mullengudgery, Warren, Marthaguy, Marra, Hermidale, Girilambone, Mungery, Nevertire, Duck Creek.

Term 1 Round Up

BBM has had a busy start to 2014. In week 3 we hosted Anna Jarrett, story teller for the week. Anna is an internationally acclaimed Australian professional storyteller, writer, musician, teacher and consultant. With 25 years' experience and a passion for storytelling, travel and adventure, Anna designs and presents a diversity of creative story workshops and performances in communities across Australia and overseas.

BBM has had a strong focus on literacy development for our children and feel privileged to have had the opportunity to learn new skills and ideas from the above mentioned training to share with our families, with a focus towards assisting in the development of strong literacy experiences and skills in our children's first 5 years.

During her time with BBM Anna visited Nevertire, Marthaguy, Hermidale and Girilambone. Staff, children and families were involved with small group storytelling, with Anna allowing the children to lead the sessions. BBM staff gained an insight into planning for group times for mixed age children and many ideas, songs and stories to assist in the delivery of meaningful literacy group times for our children.

On 18 and 19 February, BBM hosted the Western Mobile training session in Nyngan, with 5 western mobile children's services visiting Nyngan for the two days. The training comprised of a storytelling workshop on the riverbank with Anna Jarett on day one, with day two featuring training with Contact Inc; where services received specifically tailored training to assist in documentation of our program for the families, children and the department. Overall, the training was of exceptional quality and well received by all involved.



**Manager of Corporate Services' Report to the Ordinary Meeting
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On 14 March, BBM attended the Tottenham Rural Expo. We had a great day with activities and information, along the same lines as what we set up at the Nyngan Ag Expo.

Session Changes

Sessions were changed at the start of 2015 to accommodate more visits, however we received feedback that a few of the days did not suit some families. We revisited the juggling of the timetable and came up with some changes that will be implemented in term 2 to try and suit more families.

Grant Update

Anna Jarrett's visit was paid for in part from the \$30, 000 grant received last year and fitted in beautifully with our service goals of improving and promoting literacy experiences for our children in the first 5 years.

We have now also ordered our replacement dual cab land cruiser with the grant funding.

Staff Update

We have included the Trainee Educator position in the next budget, which will be a full time role. The trainee position will assist in the staffing of BBM and allow for opportunities for Bogan Shire to grow our team, whilst providing career opportunities within our community.

Long Day Care Update

Following a visit from Julia Ham (EC Consulting) and Charles deBeer, Luke Tabener, Tim Riley and myself have been busily working towards the completion of Stage One of the Exceptional Circumstances Long Day Care Grant, whereby the department will receive a concept design, capital and operational budget and feasibility of the proposed project. I have included some images of Term 1 from BBM.

Nichole Jenkins
Director Bogan Bush Mobile

**Manager of Corporate Services' Report to the Ordinary Meeting
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Trangie, Collie and Tottenham sessions.



Manager of Corporate Services' Report to the Ordinary Meeting
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Western Mobile training in Nyngan with Contact Inc. & Anna Jarrett





**Manager of Corporate Services' Report to the Ordinary Meeting
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7.2 Term 2: 20 April – 26 June 2015

Statistics

Total km on vehicle:	103,954
Total Children Enrolled:	186 as at 09.06.2015
Total Children Enrolled:	183 as at 07.2014
Current Areas being visited:	

Nyngan, Tottenham, Collerrina, Trangie, Mullengudgery, Warren, Marthaguy, Marra, Hermidale, Girilambone, Mungery, Nevertire, Duck Creek.

Term 2 Round Up

Term two has again been busy for BBM staff. With all three educators studying, we have all had a busy term with assignments and prac work to complete.

Early this term we travelled to Orange to participate in some one on one training specifically tailored to BBM and our programing. We spent a day with Kerrie McGuire from Contact Inc. reviewing our programing methods and looking at how we could better connect with the children and families in encouraging and supporting their children's development and learning.

The day was extremely positive with the development of a revised programing cycle, which we are currently implementing - so far the cycle is working well. We plan on sharing observations and children's learning back with them via an individual "Fabulous All about Me" book which will have their observations within, to be shared with the children and parents at our sessions. Funds for this training came from the 30K grant received last year.

BBM has been involved in a Quality Improvement Plan (QIP) pilot program, whereby we have been working with Rural Connect to develop a QIP for the department to review how this system may work for Mobile services as opposed to mainstream services who currently use this system as part of their accreditation process.

This month we travelled to Broken Hill for 2 days of intensive training and will be working on the completed document due to the department by August 2015. I am looking forward I sharing this with Council once it is completed.



**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

Session Changes

Term two has seen the implementation of changes that were set from feedback in term 1. These changes have been positive with all venues now happy with their days and times, the timetable whilst very busy seems to be working very well for all.

Grant Update

Our new vehicle is at Toyota and is currently being fitted out we will take delivery before June 29. This will allow for the acquittal of funds by the end of financial year.

We have successfully spent the 30K grant, on beautiful new equipment and staff training along with workshops for families and children and again will be able to acquit this grant for end of financial year.

Long Day Care Update

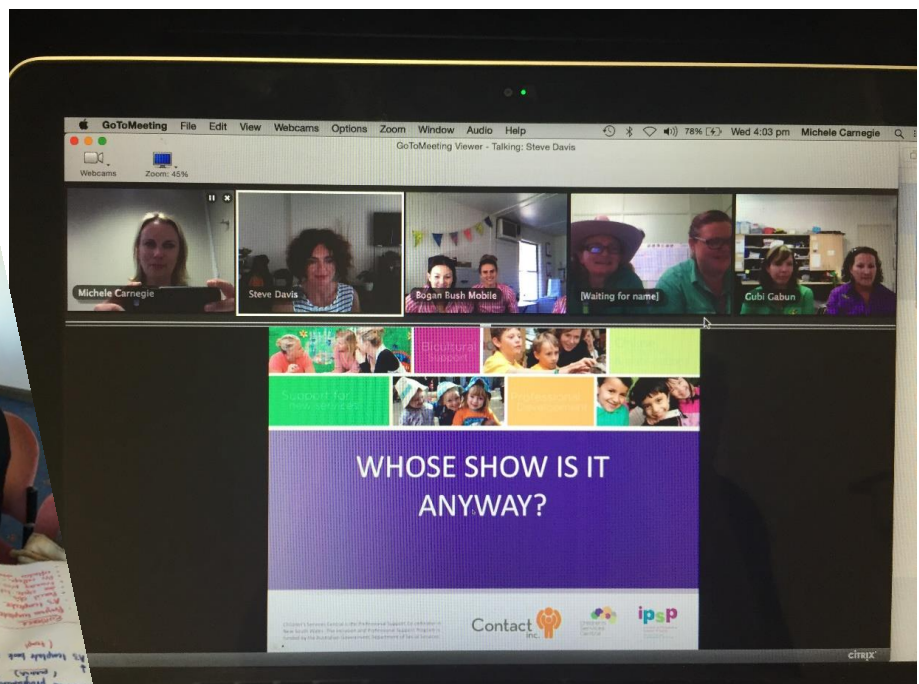
Stage 1, Exceptional Circumstances Grant, submission has been completed and was submitted to the department on 29/05/ 2015, we do not know how long this will take to process, however we did receive an email asking for clarification on two simple matters, I can share that at 12.6.2015 the State Office was happy with our submission and has passed it on to the National office for approval.

I would like to thank the Shire and Councillors for your support to this point. I would also like to thank Luke Taberner for the work he has put into the submission, I am very pleased with the model we have come up with and excited about the future of the project for Nyngan.

Nichole Jenkins
Director Bogan Bush Mobile

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

Quality Improvement Training Broken Hill June 2015 and Webinar April 2015



Session images from Marthaguy & Mullengudgergy Term 2



MANAGER OF CORPORATE SERVICES SUPPLEMENTARY REPORT

8 MAKING OF RATES AND CHARGES FOR 2015/16

8.1 Introduction

The following Rates and Charges resolutions will, if adopted, implement the Council's intended rating model to achieve an overall permissible increase to Ordinary Rate income of 2.4%. The increase in annual and user charges vary according to the required revenue income required.

8.2 Background

Proposed Rates and Charges for 2015/16 were included in the Draft Operational Plan and Budget approved by Council at its meeting on 14 May 2015. The Draft Operational Plan was on public display and advertised from 21 May – 17 June 2015.

Rates and Charges are the primary source of revenue for Council. Such revenue is critical for funding operational expenditure used for service delivery to the community in addition to the funding of the maintenance and renewal of Council's Infrastructure assets.

The Local Government Act requires that the Rates and Charges be made by Resolution of Council, after adoption of the Draft Operational Plan, pursuant to Sections 534 and 535 of the Local Government Act 1993. The Recommendations are numbered in 8.3.1 – 8.3.8 below.

8.3 Recommendation

1. That Council authorise the General Manager to prepare and serve the 2015/16 rate notices or in his absence they may be served by the Manager Corporate Services.
2. **Rates:**
 - i) Ordinary Rates: That Council, pursuant to Sections 494, 497, 534, 535 and 543 of the Local Government Act 1993, hereby makes the following Ordinary Rates for the financial year 1 July 2015 to 30 June 2016 as set out below.
 - ii) Ordinary Rate, ad Valorem and Minimum Amount: That Council make and levy Ordinary Rates based on the following ad Valorems, subject to the associated minimum rates as shown in the table below.

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

ORDINARY Rates Category/Sub Category	Ad Valorem (cents per \$ of Land Value)	Minimum Rate
<i>RESIDENTIAL NYNGAN</i>	<i>0.9310823</i>	<i>\$240</i>
<i>RESIDENTIAL</i>	<i>0.7904316</i>	<i>\$140</i>
<i>RESIDENTIAL RURAL</i>	<i>0.7877123</i>	<i>\$140</i>
<i>FARMLAND</i>	<i>0.6391636</i>	<i>\$230</i>
<i>RESIDENTIAL HERMIDALE</i>	<i>1.8599475</i>	<i>\$140</i>
<i>RESIDENTIAL GIRILAMBONE</i>	<i>5.1479941</i>	<i>\$140</i>
<i>RESIDENTIAL COOLABAH</i>	<i>4.682906</i>	<i>\$140</i>
<i>BUSINESS NYNGAN</i>	<i>4.8849604</i>	<i>\$270</i>
<i>BUSINESS</i>	<i>1.1019282</i>	<i>\$270</i>
<i>BUSINESS HERMIDALE</i>	<i>1.2246936</i>	<i>\$150</i>
<i>BUSINESS GIRILAMBONE</i>	<i>3.8202407</i>	<i>\$150</i>
<i>BUSINESS COOLABAH</i>	<i>4.8346045</i>	<i>\$150</i>
<i>MINING</i>	<i>3.7427332</i>	<i>\$350</i>
<i>BUSINESS UNKNOWN</i>	<i>0.000110</i>	<i>\$1</i>

3. Water Supply and Annual and User Charges:

- (i) Water Supply charges: That Council, in accordance with Section 535, and pursuant to Sections 501 and 539(1) of the Local Government Act 1993, hereby makes the following Water Supply Charges for the financial year 1 July 2015 to 30 June 2016 as set out below.
- (ii) A Water Access Charge shall be made and levied based upon the size, volume factor and number of water services connected to an individual assessment.

Service Size	Volume Factor	Water Access Charge 2015/2016
20mm	1.00	\$536
25mm	1.56	\$863
32mm	2.56	\$1,416
40mm	4.00	\$2,213
50mm	6.25	\$3,460

**Manager of Corporate Services' Report to the Ordinary Meeting
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100mm	25.00	\$13,835
20 CSO	1.00	\$143

- (iii) Other Rateable Water Charges shall be made and levied on non-metered properties in the locations described.

Rateable Water Charge	Charge 2015/2016
Hermidale	\$633
Girilambone	\$435
Coolabah	\$435

- (iv) Other Non-Rateable Water Charges shall be made and levied on non-metered properties in the locations described.

Non-Rateable Water Charge	Charge 2015/2016
Girilambone	\$436
Hermidale	\$633

- (v) Other Water Charges shall be made and levied on properties as appropriate, being:

Water Charge	Charge 2015/2016
Albert Priest Channel - Access	\$12.14 per ML allocation
Albert Priest Channel - Usage	\$32.06

- (vi) Water Consumption Charges: That Council, pursuant to Sections 502, 539 and 540 of the Local Government Act, make and levy Water Consumption Charges, based on the appropriate tariff charge per measure, or estimate of measure, as shown in the table below, during 2015/16, being for Reading Cycle Periods 1, 2, 3 and 4

Charge for treated Water for 2015/2016 per kl shown	Charge for Other (Raw) Water for 2015/2016 per kl shown
\$1.87/kl	\$0.63/kl

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

4. Sewer Supply Annual and User Charges

- i) Sewer Supply Charges: That Council, in accordance with Section 535, and pursuant to Section 501 of the Local Government Act 1993, hereby makes the following Annual Sewer Access Charges for the financial year 1 July 2015 to 30 June 2016 as set out below.
- ii) Residential Sewerage Annual Charge *will be made and levied on all residential properties which have sewer supply available to it.*

Residential Sewer Access Charge	Charge 2015/2016
Residential	\$540 per meter
Residential Flat Sewer (per)	\$415 per flat

- iii) Non-Residential Sewerage Access Charge *will be made and levied on all non-residential properties which have sewer supply available to it.*

Service Charge Type	Water Service Size	Discharge Factor	Annual Access Sewer Charge 2015/2016
Non-Residential Sewer Access Charge	20/25mm	30%	\$540
Non-Residential Sewer Access Charge	40mm	30%	\$648
Non-Residential Sewer Access Charge	50mm	30%	\$1,013
Non-Residential Sewer Access Charge	100mm	30%	\$4,050
Non-Residential Sewer Access Charge	20/25mm	50%	\$540
Non-Residential Sewer Access Charge	50mm	50%	\$1,688
Non-Residential Sewer Access Charge	20mm	90%	\$540
Non-Residential Sewer Access Charge	25mm	90%	\$759
Non-Residential Sewer Access Charge	40mm	90%	\$1,944
Non-Residential Sewer Access Charge	50mm	90%	\$3,038
Non-Residential Sewer Access Charge	100mm	90%	\$12,150
Effluent Disposal Charge			\$333

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

- iv) Sewer Usage Charges: That Council, pursuant to Sections 502, 539 and 540 of the Local Government Act, make and levy Sewer Usage Charges as detailed below.
- v) Non-Residential Sewer Usage Charges will be made and levied on all **rateable** non-residential properties which have sewer supply available to it, under best practice guidelines, and will be charged on a quarterly basis in accordance with the following pricing structure:

$$B = SDF \times (AC + C \times UC)$$

Where, B = Sewerage charge non residential

SDF = Sewerage Discharge factor**

$$AC = \left(\frac{AC_{20} \times D^2}{400} \right) \text{ Access Charge}$$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$1.96

- vi) Non-Residential Sewer Usage Charges will be made and levied on all **non-rateable** non-residential properties which have sewer supply available to it, under best practice guidelines, and will be charged on a quarterly basis in accordance with the following pricing structure:

$$B = SDF \times (AC + C \times UC)$$

Where, B = Sewerage charge non residential

SDF = Sewerage Discharge factor**

$$AC = \left(\frac{AC_{20} \times D^2}{400} \right) \text{ Access Charge}$$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.07

**Manager of Corporate Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

- vii) Non-Residential Sewer Usage Charges will be made and levied on all multi-use properties which have sewer supply available to it, under best practice guidelines, and will be charged on a quarterly basis in accordance with the following pricing structure:

$$B = SDF \times (AC + C \times UC)$$

Where, B = Sewerage charge non residential

SDF = Sewerage Discharge factor**

$$AC = \left(\frac{AC_{20} \times D^2}{400} \right) \text{ Access Charge}$$

D = Water Supply Service Connection Size

C = Annual Water Consumption

UC = Usage Charge \$2.07

*****And that Sewerage Discharge Factors in each of the above be applied according to the following table:***

Discharger	Discharge Factor	Discharger	Discharge Factor
Aged Care Facility	.90	Library	.90
Bakery	.90	Mixed Business	.90
Caravan Park	.50	Mixed Development (home based small business)	.50
Church	.90	Motel	.90
Club	.90	Motor Repairer	.90
Cottage Industry	.50	Office Based Businesses	.90
Butcher	.90	Other (default category)	.90
Dental Surgery	.90	Panel Beater	.90
Doctor	.90	Public Amenities	1.0
Engineering Services	.90	Restaurant	.90
Hardware	.90	Schools	.30
Hospital	.50	Service Station	.90
Florist	.50	Supermarkets	.90
Guest House	.90		

**Manager of Corporate Services' Report to the Ordinary Meeting
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Halls	.90	Swimming Pool Complex	.50
Hairdresser	.90	Takeaway Shop	.90
Hotel/Tavern	.90	Utility Services	.90
Laundromat	.90	Veterinary Clinic	.90

5. Waste Management Charges

- i) Domestic Waste Management Charges and Recycling Charges: That Council, in accordance with Section 535, and pursuant to the provisions of Sections 496, 502, and 504 of the Local Government Act 1993, hereby makes the following Domestic Waste and Recycling Charges upon each parcel of rateable land for which the service is available, for the financial year 1 July 2015 to 30 June 2016, as set out below.

Service Charge Type	Charge 2015/16
Domestic Waste Management Collection Charge	\$190.00
Domestic Waste Management Additional Collection Charge	\$99.00
Domestic Kerb Side Recycling Charge	\$107

- (ii) Waste Management Charges – Other: That Council, in accordance with Section 535, and pursuant to the provisions of Section 501 and 502, of the Local Government Act 1993, hereby makes the following Waste Charges upon each parcel of rateable land for which the service is available, for the financial year 1 July 2015 to 30 June 2016, as set out below:

Service Charge Type	Charge 2015/16
Business Waste Management - Collection Charge	\$190
Waste Management - Depot Charges Nyngan	\$276
Waste Management - Depot Charges Business	\$276



**Manager of Corporate Services' Report to the Ordinary Meeting
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6. **Trade Waste Charges:** That Council adopt the Trade Waste Charges for 2015/16 as advertised in the draft Operational Plan and Budget 2015/16.
7. **Fees and Charges:** That Council adopt the Fees and Charges for 2015/16 as advertised in the draft Operational Plan and Budget 2015/16 (Fees and Charges).
8. **Interest on Overdue Rates and Charges:** That Council, in accordance with the provisions of Section 566 of the Local Government Act 1993, make the interest rate, to be charged on overdue rates, charges and arrears, for the period 1 July 2015 to 30 June 2016 at 8.5% per annum on a daily basis.

Luke Taberner

MANAGER CORPORATE SERVICES



**Manager of Engineering Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

**REPORT TO THE ORDINARY MEETING OF COUNCIL – MANAGER OF
ENGINEERING SERVICES REPORT**

Mayor and Councillors

I submit the following report for consideration:-

1 OPERATIONAL REPORT

1.1 Civil Works

Work undertaken between the reporting period from the 18th of May 2015 to the 12th June 2015 consisted of the following:-

- Completed construction of the 2014-15 section of the new concrete cycle way to Rotary Park.
- Repaired holes in the fine art area Wye pavilion at the showground.
- Completed painting at the Town Hall.
- Assisted with the installation of the roller doors at Cobb & Co display shed at Teamsters Rest in Pangee Street.
- Trimming of street trees.

1.2 Community Facilities

Work undertaken by Council's Community Facilities during this reporting period consisted of the following:-

- Preparation of the ovals and sporting fields.
- Preparation of the showground facilities for Duck Creek Races.
- Cleaning up after the annual Nyngan Show.
- Cleaning and sweeping of the Nyngan CBD.
- Preparing for private functions.
- Cleaning and maintenance of town streets and nature strips.
- Cleaning of town streets gutters and culverts.
- Prepared and cleaned up Davidson Park for Paint the Town Read

**Manager of Engineering Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

1.3 Roads

The work undertaken during this reporting period by Works Crews consisted of the following:-

No.	Name	Comments
MR 228	Hermidale/Nymagee Rd	Construction continuing
MR 424	Monkey Bridge Road	Maintenance grading continuing
14	Gilgai Road	Patch grading commenced
10	Pangee Road	Culvert Repairs completed
MR 461	Cobar/Condobolin Rd	Maintenance grade completed
76	Cox's Road	Scour repairs continuing
92	Colane Road	Culvert Repairs completed
HW8	Barrier Highway	Shoulder grading and sealing completed
HW7	Mitchell Highway	Shoulder rehabilitation continuing
HW8	Barrier Highway	Trimming trees commenced
HWY 7	Mitchell Highway	Slashing completed
HWY8	Barrier Highway	Slashing completed

Council's Jet-Patcher during this reporting period has carried out routine maintenance on the following roads,

- Nyngan town streets.
- Shoulder widening Mitchell Highway.
- Mitchell Highway.
- Barrier Highway.

**Manager of Engineering Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

The works program for the remainder of June and beginning of July includes but is not limited to the following:

- Continuing construction of 2km of Hermidale Nymagee Road.
- 2km of shoulder rehabilitation of the Mitchell Highway east of Nyngan with additional funding of \$290,000 provided by the RMS.
- Tree trimming on sections of the Barrier and Mitchell Highways west of Nyngan.
- Patch grading the damaged sections of Gilgai Road, Kallara Road, Laroo Road and Whiterock Road
- Sealing several sections of the Tottenham Road.

Construction and installation of gutter bridges in line with Council's Pedestrian Access Mobility Plan.

1.4 Recommendation

That the Operational Report for the reporting period from 18 May to 12 June be received and noted.

**Manager of Engineering Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

2 TRAFFIC COMMITTEE MEETING RECOMMENDATIONS

2.1 Introduction

The purpose of this report is to present the discussions of the Traffic Committee meeting held on Wednesday 27th May 2015 and for Council to consider their recommendations.

2.2 Background

The Traffic Committee meets quarterly to discuss traffic and pedestrian facilities and issues and to make recommendations to Council.

2.3 Discussion

The following issues were discussed:

Pangee Street Intersection with Moonagee Street

RMS provided funding for a concrete blister on the western side of Moonagee Street for a "Give Way" sign and the work has now been completed.

Junior Rugby League Oval

RMS provided funding to install bollards and "No Stopping" signs either side of Cannonbar Street to provide an area with no parked vehicles for improved sight distance and safer crossing of the street for young children. The work has been completed.

Police Matters

1. The chairman wished to express his disappointment that the Police were not in attendance. (Tony Wood advised before the meeting that Constable Miller was detained on Police business.)
2. The committee expressed their concern that the police had recently stopped a very long standing tradition of funeral precessions travelling in both lanes of the street to the cemetery.

The Committee recommended that: Council write to the Police to request that the practice of driving two abreast in a funeral precession be permitted to continue, and if it cannot, why not.

**Manager of Engineering Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

3. It was mentioned through community feedback that vehicles appear to be travelling faster than the 50km/hr speed limit on the Mitchell Highway between Nyngan Toyota and Mitchell Street. Council staff also said they have had speeding vehicles through work sites. RMS may have a Variable Message Sign that council can borrow short term to advise traffic to reduce speed in town.

The Committee recommended that Council measures speeds in the above section of road through automated traffic counters. This will provide the RMS and Council with data for them to draw this concern to the Highway Patrol's attention.

2015/16 Projects

Joe Sulicich advised the committee to consider projects for the new year. Road safety and traffic management projects, including signage and delineation to the value of \$15,000 - \$30,000 should be considered.

2.4 Recommendation

That the report be received and noted.

**Manager of Engineering Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

3 2014/2015 BUDGET ITEM CARRY OVERS

3.1 Introduction

The purpose of this report is to seek Council's approval to carry over unfinished items from the 2014/15 budget to the 2015/16 budget.

3.2 Background

Various capital carry over items were included in the May 2015 estimates meeting for inclusion in the 2015/16 budget, however the following were not included with these items and now need to be carried over to provide authority for expenditure in 2015/2016.

Carry Over Items Not Included in 2015/16 Budget

Description		
Water -	Install raw water meter at river pump station	\$8,000
Water -	Depot Improvements	\$5,000
Water -	Paint Girilambone overhead tank	\$25,000
Water -	Clean Pump Stations	\$15,000
Water -	Pumps at Wilga Tank	\$30,000
Albert Priest Channel -	Upgrade channel crossing (Nett after reimb Cobar Water)	\$20,400
Albert Priest Channel -	Belaringar Creek Syphon Replacement***	\$155,000
Roads -	Backhouse Road Dedication	\$4,500
Roads (R2R) -	Reconstruct 1 km of Colane Road (Roads to Recovery)	\$50,000
Com. Facilities -	Raw Water Irrigation System (From Frank Smith Hole to Parks etc)	\$45,500
Com. Facilities -	Replace Netball Court Seating	\$6,000
Engineering -	Key and Lock System	\$10,000
Plant -	Small Ride on mower Parks & Gardens	\$6,500
Engineering -	Automated gate for Works Depot	\$10,000

*** A detailed report on this item will be provided to Council at the July meeting.

3.3 Recommendation

1. That the report be received and noted.
2. That the capital items listed be carried over to the 2015/16 Budget.

**Manager of Engineering Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

4 PURCHASE OF 6 X 4 TIPPER

4.1 Introduction

The purpose of this report is to approve the purchase of a new 6x4 tipper which was budgeted for in the 2014-15 financial year.

4.2 Background

Tenders for the supply of a new 6 x 4 rigid tipper were open between the 12/05/2015 and the 02/06/2015. These tenders advertised in the Sydney Morning Herald and the Western Daily News.

When tenders had closed there were 2 suppliers whom had submitted prices for the supply of the specified 6 x 4 tipper. The two suppliers were Tracserv who are the Isuzu dealers and Hartwig Trucks who are the Mitsubishi dealer in Dubbo.

4.3 Issues

Council had budgeted \$210,000 towards the purchase of a 6x4 tipper in for 2014-15. The lowest tendered truck is an 2015 Isuzu Giga CXY from Tracserv. The current tipper is an Isuzu Giga CXY it has been a very reliable item of plant since its purchase in 2006. The cost to Council for the purchase of this new tipper will be approximately \$166,657.27 excluding on road costs.

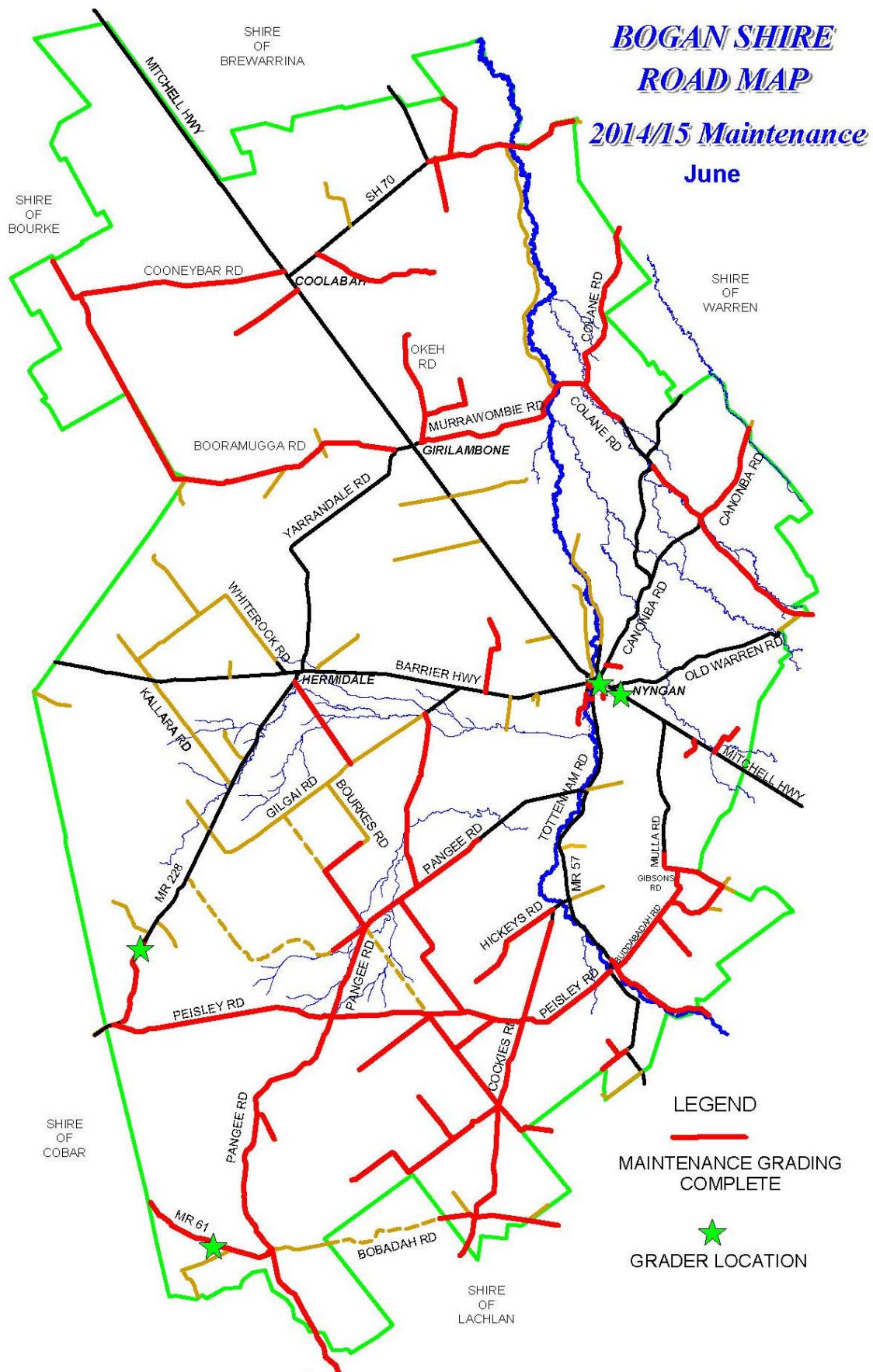
4.4 Recommendation

That Council accepts Tracserv's tender and purchases the Isuzu Giga CXY 6x4 Tipper.

Graeme Bourke

MANAGER ENGINEERING SERVICES

**Manager of Engineering Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**



**Manager of Development and Environmental Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

**REPORTS TO ORDINARY MEETING OF COUNCIL – MANAGER OF
DEVELOPMENT & ENVIRONMENTAL SERVICES REPORT**

Mayor and Councillors

I submit the following reports for consideration:-

1 DEVELOPMENT APPLICATIONS

1.1 Introduction

Three (3) Development Applications have been approved and one (1) withdrawn since Council's May 2015 Meeting.

2013/012	Ian & Mrs Sara Drain	6 Cathundril Street NYNGAN	Dwelling extension	40,000	Awaiting additional information as of 16/5/2013
2014/001	Dr Ryan Heggie	Cannonbar Road, NYNGAN	Hangar	64,000	Awaiting additional information as of 10/2/2014
2014/004	Ian Bennett	Mitchell Highway, NYNGAN	Transport depot	25,000	Withdrawn 9/6/2015
2014/013	Peter Groeger	'Killawarra' COOLABAH	Extracting sand and gravel	5,000	Still waiting on consent from CL's 24/7/2014
2015/004	Tritton Resourses Pty Ltd	Mitchell Highway GIRILAMBON G Lot 10 DP 751315 & Lot 3 DP 751342	Underground mine – "Avoca Tank"	20,000,000	Being assessed 3/3/2015
2015/006	Radhe Krishna Investments Pty Ltd	124 Nymagee Street NYNGAN	Demolish shed, Erect shed & fuel tanks	150,000	Being assessed 3/3/2015
2015/009	Emma Templeton	93-101 Pangee Street, NYNGAN	Modification to DA 2012/011	250,000	Being assessed 04/05/2015

**Manager of Development and Environmental Services' Report to the Ordinary Meeting
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2015/011	Graham Jackson and Angela Smith	94 Pangee Street, NYNGAN	Access Ramp	6000	Approved 29/5/2015
2015/014	Garry Knight	7 Oatley Street, NYNGAN	Convert garage to rumpus room	4000	Approved 5/6/2015
2015/015	John Batistich	Lot 1 Gregory Street, NYNGAN	Storage Shed	22,000	Approved 26/5/2015
2015/016	Graeme Bourke (Bogan Shire Council)	Mitchell Highway, NYNGAN	Parking Bay and Information Sign	0	Being assessed 9/6/2015
2015/010	Tritton Resources Pty Ltd	Booramugga Road, Girilambone	Section 96 Modification to DA 1/91 to extend existing open cut mine	30,000,000	Being assessed 1/06/2015

1.2 Recommendation

That the Development Applications Report be received and noted.

**Manager of Development and Environmental Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

2 OPERATIONAL REPORT – PARKS AND GARDENS TEAM

2.1 Introduction

The purpose of this report is to outline key work undertaken since Council's May 2015 meeting by the Parks and Gardens Team.

2.2 Discussion

Key works that have been undertaken consisted of the following:

- Staff being trained in Plant Operations – Waste Services to form backup program
- Undertaken other routine maintenance duties
- Spreading of mulch and planting of three (3) trees at the new dog pound for landscaping purposes
- Trimmed peppercorn tree and levelled the ground at the former BP site
- Assisted with the fingerling release in the Bogan River
- Tidying and stacking of plastic drums at the lower depot

2.3 Recommendation

That the Operational Report – Parks and Gardens Team be received and noted.

**Manager of Development and Environmental Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

3 OPERATIONAL REPORT – WEEDS

3.1 Introduction

The purpose of this report is to outline the key works undertaken since Council's May 2015 meeting by the Noxious Weeds Officer.

3.2 Discussion

Key works undertaken consisted of the following:

- Property inspections throughout Bogan Shire
- Road inspections throughout Bogan Shire
- Spraying African boxthorn at all town entrances
- Staff training for one (1) week at Oberon and Orange
- Inspections of Coolatai grass on the Barrier Highway
- Road edge break maintenance at rural roads - Colane, Cannonbar and Old Warren Roads
- Assisted with the fingerling release in the Bogan River

3.3 Recommendation

That the Operational Report – Noxious Weeds Officer be received and noted.

4 WORKS PROPOSED TO STATE HERITAGE ITEM: CHINESE BURNER AND GRAVES AT NYNGAN CEMETERY

4.1 Introduction

The purpose of this report is to advise Council of investigations undertaken in relation to repair work proposed to the Chinese Burner and Graves located at Nyngan Cemetery identified as a State Significant Heritage Item under Schedule 5 of Bogan Local Environmental Plan 2011.

4.2 Background

The Chinese Burner and nine (9) grave stones located in the Nyngan Cemetery is one of the largest collections in NSW. The burner itself is noted to be of an unusual design and is an indicative of adaptations made by the Chinese to life outside their country.

An inquiry was received by Council regarding possible upgrade works to the Chinese heritage item. Subsequently, Council has proceeded to investigate options available to specifically repair the Chinese Burner due to ongoing deterioration.

4.3 Discussion

The inquiry made to Council related to repairing the decayed bricks of the burner and also applying a heavy lime wash to the overall item. Council has since made inquiries with the NSW Office of Environment and Heritage to determine the requirements in undertaking such repair works.

Due to the Chinese Burner and Graves being listed as a State Heritage Item in 2011, at the time of adoption of the Bogan Local Environmental Plan 2011, certain works or activities may only be undertaken with approval from the NSW Heritage Council. However, there are 'Standard Exemptions' for works on State heritage items which do not require Heritage Council approval and include repairs and restoration to State Heritage Items. Application for exemption however, must still be applied for through NSW Heritage Council. It is also important to note, Standard Exemptions have strict requirements and include the need to retain the original fabric of the heritage item.

In consultation with NSW Heritage Council, it has been confirmed that Council may apply to the Heritage Council for an 'exemption' to the proposed repairs to the Chinese Burner however the application to the Heritage Council must be accompanied by a conservation and management report by a suitably qualified Heritage Consultant. This report must provide evidence to the Heritage Council that the proposed works to undertaken meet the Standard Exemptions prescribed under subsection 57(1) of the

**Manager of Development and Environmental Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

Heritage Act 1977. There are also fees associated with the lodgement of the Exemption Application with the Heritage Council.

In respect to the above, further investigations will be required into commissioning an appropriate heritage consultant to provide a report to accompany the application for exemption to Heritage Council prior to commencement of any works on the State heritage item.

4.4 Recommendation

- 1 The report be received and noted.
- 2 That a Heritage Conservation and Management Report be prepared by a selected Consultant within the allocated budget.

5 GRAFFITI AND VANDALISM POLICY (TREE AND PROPERTY) REWARD POLICY 2015

5.1 Introduction

The purpose of this report is to seek Council support to adopt a Graffiti and Vandalism Policy (Tree and Property) including the offering of a monetary reward for those individuals successful in reporting such acts to Council property and vegetation where the alleged offender is prosecuted in a court of law, or dealt with by Police in some other manner such as Criminal Infringement Notices.

5.2 Discussion

As Council continues to demonstrate that we are committed to protecting and retaining our trees and property to therefore improve the visual aesthetics of our community, we also seek to minimise incidents of graffiti and vandalism which has a cumulative impact on Council assets and the environment. Additionally, the ongoing rehabilitation and repair, including any monitoring programs implemented, causes a significant financial cost to Council.

On the basis of the above, a Policy has been prepared and is enclosed for Council consideration which will provide a framework in order to target a reduction in graffiti and vandalism within the Shire and to also enable information provided to Council to have a financial benefit to those eligible individuals to a maximum of \$2,500.

5.3 Attachments

Attachment 1: Draft Graffiti and Vandalism Reward Policy 2015 accompanies this report.

5.4 Recommendation

- 1 That the report be received and noted.
- 2 That Council resolve to adopt the Draft Graffiti and Vandalism Policy (Tree and Property) Reward Policy 2015.

**Manager of Development and Environmental Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

Attachment 1

DRAFT Graffiti and Vandalism (Tree and Property) Reward Policy 2015

Part 1 – Preliminary

Introduction

Bogan Shire Council is committed to ensuring the protection and retention of its trees and property to improve the visual and environmental quality of streetscapes and open space within the shire.

Council seeks to minimise incidents of graffiti and vandalism (tree and property) that may inflict a significant and cumulative impact on Council assets and the environment.

Graffiti and vandalism possess substantial financial and human resource cost for Council. These include the replacement costs of trees or property, the cost of investigation, rehabilitation and repair costs, and the cost of implementing potential punitive/deterrence measures.

Purpose of this Policy

This policy is designed to establish Council's approach to the issue of a financial reward for information concerning graffiti and vandalism (tree and property).

Under this Policy, Council may offer a reward of up to two thousand five hundred dollars (\$2,500) for information leading to the prosecution of any person or persons committing wilful damage to or theft of Council property, equipment, shrubs, trees and plants in parks and gardens, public recreation areas, streets and other public spaces in the Bogan Shire Council area.

Objectives

1. Minimise incidents of graffiti and vandalism within the Bogan Shire,
2. Establish process for financial rewards, and
3. To provide consistency in the deterrence, investigation and response.

**Manager of Development and Environmental Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

Provisions

1.1 Person/s

In order for a person to be eligible for consideration of a reward for information concerning graffiti or vandalism on Council owned or managed land, the alleged offender must be prosecuted for the alleged offence by a Court of component jurisdiction.

1.2 Monetary value

In determining a suitable and reasonable reward, Senior Management of Council (Manager of Development and Environment Services, Manager of Engineering and/or the Manager Corporate Services) will apply his/her discretion with respect to the value of the property of which has been damaged.

1.3 Recommendation

Senior Management will, upon knowing the perpetrator has been prosecuted for an offence by a NSW Court, prepare a report to Council recommending a sum considered to be a suitable and reasonable reward.

1.4 Determination

Upon considering the recommendation put forward by Senior Management, Council will determine a suitable and reasonable reward.

Part 2 - Privacy Protection

The *Privacy and Personal Information Protection Act 1998* (PIPP Act) regulates the way New South Wales (NSW) Government agencies collect, use, disclose, secure and provide access to personal information. Bogan Shire Council is an agency under the definition of the PIPP Act.

Personal information under Section 4 of the PPIP Act is defined as, 'information or an opinion about an individual whose identity is apparent or can reasonably be ascertained from the information or opinion.'

Council will endeavour to take all reasonable steps to keep secure any personal information of informants who have provided details of perpetrators who may have graffiti or vandalised its assets.

In accordance with Council's Code of Conduct and the PIPP Act, Council will, when collecting, using and releasing information, abide by the relevant duties specified to comply with the law.



**Manager of Development and Environmental Services' Report to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

Part 3 - Legislation

- Environmental Planning and Assessment Act 1979,
- Local Government Act 1993,
- Native Vegetation Act 2003,
- Protection of the Environment Operations Act 1997,
- *Privacy and Personal Information Protection Act 1998*,
- Graffiti Control Act 2008,
- Pesticides Act 1999,
- Crimes Act 1900, and
- Young Offenders Act 1997

Timothy Riley

MANAGER OF DEVELOPMENT & ENVIRONMENTAL SERVICES

Precis of Correspondence to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015

PRECIS OF CORRESPONDENCE

1 OUTBACK RADIO 2WEB

Attached is a copy of correspondence received from Outback Radio 2WEB offering Council an annual promotional package with the Radio for 2015/16. The cost of the package is \$5,500 + GST.

General Manager's Note: This financial year Council has spent \$528.00.

- 1.1 Recommendation:** That Council not accept the offer of an annual promotional package with the Outback Radio 2WEB.

2 KEEP NSW BEAUTIFUL

Attached is a copy of correspondence received from Keep NSW Beautiful offering Council membership with Keep NSW Beautiful for 2015/16. Membership cost of \$550.00 including GST. Should Council decide to become a member, the benefits would include:-

- Opportunity to list relevant job vacancies on KNSWB website and newsletter.
- \$74 per day discount on KNSWB environmental education service, EnviroMentors.
- Corporate volunteering consultancy – providing tools and support to businesses looking to make a difference in their local area, with a tailored corporate volunteering package.
- Expert consultancy advice and free initial teleconferencing consultation on strategic advice for litter reduction in Council's LGA (up to 90 minutes).
- Opportunity to vote at KNSWB General Meeting.

- 2.1 Recommendation:** For Council's Consideration.

3 THE RETURNED SERVICES LEAGUE OF AUSTRALIA - New South Wales Incorporated – Nyngan Branch

Attached is a copy of correspondence received from the Nyngan Branch of The Returned Services League on behalf of Rear Admiral The Honourable Peter Sinclair AC requesting that a plaque in memory of the Sea King Helicopter Shark 02 be placed in close proximity to the helicopter in Pangee Street.

- 3.1 Recommendation:** For Council's Consideration.

**Precis of Correspondence to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

4 KEITH WHITE

Attached is a copy of correspondence received from Keith White requesting Council to approve the resurrection of the Silver Kangaroo Festival to held around the time of the Nynagn Ag Expo in August and have as a feature a statue of Tex Morton as well as or instead of The Big Bogan.

4.1 Recommendation: For Council's consideration.

5 KEITH WHITE

Attached is a copy of correspondence received from Keith White requesting Council to allocate \$12,000 to next year's budget to complete refurbishment of the Chinese Cemetery area. The items are listed in the correspondence.

5.1 Recommendation: For Council's consideration.

6 KEITH WHITE – COORDINATOR NYNGAN HISTORICAL SOCIETY

Attached is a copy of correspondence received from Keith White, Coordinator Nynagan Historical Society, requesting Council to contribute \$10,000 towards the submission of grants to funding bodies that can assist in the restoration of the 1924 Garford fire truck.

6.1 Recommendation: For Council's consideration

7 KEITH RHOADES – PRESIDENT LOCAL GOVERNMENT NSW

Attached is a copy of correspondence received from Keith Rhoades, President LGNSW, regarding resolution 74 which was sponsored by Council at the 2014 LGNSW Conference and relates to the NSW Government supporting legislative amendments that create a new rating category for land used for Renewable Energy Generation Facilities. Keith Rhoades made representations to The Hon Paul Toole, the Minister for Local Government after the conference and his full response is included in the correspondence, and states that the NSW Government would commission IPART to conduct a rating review to reflect these issues. Council is asked if it would like to pursue this matter further that they contact Noel Baum, Director – Policy LGNSW.

7.1 Recommendation: That the correspondence received from Keith Rhoades be received and noted.

**Precis of Correspondence to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

8 NGAIRE BOOTH

Attached is a letter of complaint received from Ngaire Booth regarding a large, muscular, brindle stray dog that had entered her backyard on Wednesday 3 June and attacked, killed and ate one of her pet chickens. Additional details regarding the complaint are included in the correspondence. The complaint notes that the next day the Ranger followed the dog to its owner's home and explained that the dog was required to be confined. According to the complaint, the dog was again seen scavenging in rubbish bins at the BP service station on the afternoon of Monday 8 June. Ngaire has requested Council consider to undertake an inspection of Nyngan, ensuring dogs are being controlled and confined and that they are registered.

8.1 Recommendation: For Council's information.

9 WESTERN NSW LOCAL HEALTH DISTRICT – ON BEHALF OF NYNGAN HEALTH COUNCIL

Attached is a copy of correspondence received from Lesley Ryan, Chairperson Nyngan Health Council, regarding comments made by the Mayor, Ray Donald on local radio and concerning dialysis issues affecting local residents. The Nyngan Health Council asks that the Mayor considers the undue anxiety that may be caused to local dialysis patients when giving such interviews and to ensure the information he is providing to the community accurately reflects the circumstances. A media release dated 10 April 2015 from Western NSW Local Health District is also attached for Council's information.

9.1 Recommendation: That the correspondence received from Nyngan Health Council be received and noted.

10 CANCER COUNCIL NSW

Attached is a copy of a thank you email received from Cancer Council NSW for taking part in Australia's Biggest Morning Tea. The Senior Citizens and Bogan Shire Library both held Morning Teas.

10.1 Recommendation: That the thank you email be received and noted.

11 WEEKLY CIRCULARS

Weekly Circulars 20/15 to 23/15 are tabled for Council's information. Copies of the Circulars Indices and Summary of Items have been dispatched to Councillors.

11.1 Recommendation: That the Local Government Weekly Circulars be noted.



25 May 2015

Mr Derek Francis

General Manager Bogan Shire

P.O Box 225 Nyngan 2815

Dear Mr Francis

I am writing to offer The Bogan Shire an annual promotional package with 2WEB.

For the 2015/16 financial year, this cost effective Local Government package is \$5,500 + GST entitling Council to unlimited announcements for 12 months.

The package includes –the promotion of Council activities, including rate reminders, road and bridge closures, council meetings, office hours, election notices, water supply interruptions, library/pool hours and special events in the shires annual calendar, such as Australia Day and Senior Citizens week.

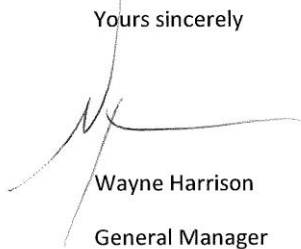
This package is an immediate, convenient and reliable way for council to relay its message to ratepayers and residents, especially in rural areas at any time of the day. All you have to do is email or fax a message on Council letterhead.

BOGAN SHIRE COUNCIL	
FILE	R/N
28 MAY 2015	
15/3281	
ASSIGNEE	
Cathy Ellison	

I am sure you will agree that this is an inexpensive, efficient way of relaying information within your shire.

The financial support of Local Government makes it possible for 2WEB to provide services to the many community organisations in the Central Darling Shire who utilise the station for publicity purposes.

Yours sincerely

A handwritten signature in black ink, appearing to be 'Wayne Harrison', written over the printed name and title.

Wayne Harrison

General Manager



Tuesday 19 May 2015

Mr Derak Francis
General Manager
Bogan Shire Council
PO Box 221
Nyngan NSW 2825

RE: MEMBERSHIP WITH KEEP NSW BEAUTIFUL 2015/16

Dear Mr Francis,

Keep NSW Beautiful (KNSWB) is an environmental not-for-profit organisation working closely with local government and communities for almost forty years to transform behaviour for a less littered, more environmentally sustainable state. We have a legacy of successful community engagement since 1975 through programs which inspire individuals, organisations, businesses and government to actively care for their local environment.

With a history of strong relationships across these groups, KNSWB is offering an expanded membership model to bring our diverse stakeholders together in a network of Members and Friends of KNSWB.

Including discounts to KNSWB events, discounts on the EnviroMentors education service and access to litter prevention resources, membership now includes increased options to connect your council with other organisations through:

- Exclusive member networking events
- Participation in our mentee/mentor matching service for capacity building and making beneficial contacts
- Assistance in finding research partners for collaborative projects
- Inclusion in and opportunity to contribute content to a member's newsletter to be released for the first time in 2016.

A full list of benefits can be found in the enclosed brochure.

Membership with us enables Bogan Shire Council to join a growing circle of people and organisations invested in creating a less littered, more sustainable future for our communities.

Keep Australia Beautiful Council (NSW) Limited ACN 001 874 826 Trading as **Keep NSW Beautiful** ABN 86 336 895 762
Level 1, 268 King Street, Newtown, NSW 2042 Tel 02 8594 4000 Fax 02 8594 4040
Email info@knswb.org.au Website www.knswb.org.au
Patron His Excellency General The Honourable David Hurley AC DSC (Ret'd), Governor of New South Wales
President The Honourable Mike Baird MP, Premier of New South Wales



To take out a Council membership with KNSWB please complete and return the enclosed contact form with your cheque or remittance advice. Your nominated representative will liaise with us on how to best utilise membership benefits for Bogan Shire Council.

I am available to personally discuss membership with yourself or a council officer. Please feel free to call me on (02) 8594 4000 should you have any queries.

Yours sincerely,

KEEP NSW BEAUTIFUL

David Imrie
Chief Executive

Keep Australia Beautiful Council (NSW) Limited ACN 001 874 826 Trading as **Keep NSW Beautiful** ABN 86 336 895 762
Level 1, 268 King Street, Newtown, NSW 2042 Tel 02 8594 4000 Fax 02 8594 4040
Email info@knswb.org.au Website www.knswb.org.au
Patron His Excellency General The Honourable David Hurley AC DSC (Ret'd), Governor of New South Wales
President The Honourable Mike Baird MP, Premier of New South Wales

19 May 2015

Mr Derak Francis
General Manager
Bogan Shire Council
PO Box 221
Nyngan NSW 2825



Tax Invoice

ABN 86 336 895 762 ACN 001 874 826

(This document will be a tax invoice for GST when you make a payment – please retain a copy)

Invoice Number: 101241

DESCRIPTION:

Membership of Keep Australia Beautiful Council (NSW) Trading as Keep NSW Beautiful
1 July 2015 – 30 June 2016

By taking up this membership, you become a member of Keep Australia Beautiful Council (NSW) a company limited by guarantee and agree to be bound by the membership rules listed in its Constitution.

Net: \$500.00

GST \$50.00

TOTAL: \$550.00

*Thank you for your generous support of Keep Australia Beautiful Council (NSW).
Your membership assists us in continuing our valuable environmental programs across the State.*

Please pay within 14 days and quote invoice number with any correspondence.

Please make cheques payable to Keep Australia Beautiful Council (NSW)

Mail payments to: **OR**
Keep New South Wales Beautiful
Level 1, 268 King Street
Newtown NSW 2042

EFT:
Keep Australia Beautiful Council (NSW)
Trading as Keep NSW Beautiful
BSB: 082-356
Account Number: 525100100
Ref: Invoice No

Keep Australia Beautiful Council (NSW)
Trading as Keep NSW Beautiful
2015/16 Council Membership Contact Form



Please complete this short application form to confirm your council's details and select where you would like correspondence sent.

Council Name:	
Were all the details (including name and address) correct on the invoice and cover letter? <input type="checkbox"/> Yes <input type="checkbox"/> No (if no please fill in the following details)	
Title:	<input type="checkbox"/> Mr <input type="checkbox"/> Miss <input type="checkbox"/> Ms <input type="checkbox"/> Dr <input type="checkbox"/> Other.....
General Manager's Name:	
Council Address:	
Postal Address:	
Primary Email Address:	
Secondary Email Address:	

Please return this application form with your payment to:
Keep Australia Beautiful Council (NSW)
Level 1
268 King Street
Newtown NSW 2042

For electronic payments this application can be faxed with a remittance to 02 8594 4040 or scanned and emailed to info@knswb.org.au

Keep NSW Beautiful Membership 2015/16



**The state's premier organisation for litter reduction
and environmental sustainability.**

**Linking community groups, government and industry
for a cleaner, more beautiful New South Wales.**

About

Keep NSW Beautiful (KNSWB) are the leaders in transforming behaviour in the state for a less littered, more environmentally sustainable New South Wales.

With a legacy of successful community engagement since 1975, our programs inspire individuals, organisations, business and government to actively care for their local environment. The Blue Star Sustainability Awards, Take the Pledge campaign, Annual Litter Congress, the Community Litter Grants and EnviroMentors education service advocate for excellence in sustainable resource management and waste reduction.

Communities are at the heart of our mission and our programs are based on acknowledging and rewarding their endeavours. Over a 40 year history we have built a state-wide network of dedicated individuals, businesses, schools, community groups and government bodies striving to deliver a cleaner environment.

Why Join?

With a history of strong relationships across NSW communities and local government, KNSWB offers a unique Membership package uniting local clubs and organisations, individuals, councils, schools and businesses working towards a cleaner, more sustainable state.

Through several Friends and Membership tiers we can offer common benefits across diverse sectors with a tailored membership experience for your organisation.

KNSWB is a hub connecting you to a network of sustainability-minded individuals. Membership with us provides you with a platform for idea and resource sharing and access to a world of collaboration towards the common goal of keeping NSW beautiful and sustainable.

Friends of KNSWB	Cost
Individual (under 25/full-time student)	\$20
Individual	\$35
Community Group	\$70

Members of KNSWB	Cost
Corporate (under 50 employees)	\$550
Corporate (50+ employees)	\$1500
School	\$350
Council - Small	\$550
Council - Medium	\$880
Council - Large	\$990

MEMBERSHIP ENQUIRIES

Email: info@knswb.org.au
Phone: (02) 8594 4035
Fax: (02) 8594 4040
Web: knswb.org.au

Keep NSW Beautiful
Level 1, 268 King St
Newtown NSW 2042

Friend & Member Benefits

- Expert consultancy, advice, endorsement and feedback on reports, plans and proposals related to sustainability and litter reduction
- Access to KNSWB member networking events, featuring keynote speakers and opportunities to meet with your peers
- Discounted entry to KNSWB events, including
 - KNSWB Litter Congress
 - KNSWB Annual Gala Dinner
 - Blue Star Awards Ceremonies
- Contribute content to and receive the exclusive bi-annual Members and Friends e-newsletter
- Receive a copy of, and be listed in, the KNSWB Annual Report
- Opportunity to be listed on the KNSWB website
- Certificate provided for display
- Personal consultancy service in implementing a litter reduction strategy in your local area
- A printed copy of KNSWB's Litter Congress Green Paper, consisting of summaries of conference presentations and demonstrating best practice in litter management
- Use of KNSWB logo on your website and email signature
- Opportunity to vote in the *Members and Friends' Choice* category in the Blue Star Sustainability Awards
- Participation in the KNSWB Mentee/Mentor matching service: KNSWB provides a conduit between individuals looking for a mentor in their area of work and passion, and for those who would like to become mentors. We create matches between mentees and mentors and provide guidelines and consultation for maintaining a successful mentoring relationship
- Sustainability audits carried out by KNSWB for your place of work or learning

Additional Benefits for...

Individuals & Community Groups

- 'Find a Research Partner' offer - assistance for students or passionate individuals in finding a research partner, creating matches between like-minded individuals to help discover or move into new areas of sustainability-related business
- Volunteer and volunteer leadership experience
- Intern opportunities in Communications, Events and Program Management in the environmental sector
- Assistance in conducting a Local Litter Check in your area

Businesses

- Corporate volunteering consultancy - providing tools and support for businesses looking to make a difference in their local area, with a tailored corporate volunteering package
- Opportunity to list relevant job vacancies on KNSWB website and newsletter
- Corporate Social Responsibility advice and consultation
- Opportunity to vote at KNSWB General Meetings

Schools

- \$75 per day discount on the KNSWB environmental education service, EnviroMentors
- Receive the KNSWB Recipe Book - From Garden to Plate
- Receive the KNSWB Craft and Activities Book
- Litter Reduction Pack for schools
- Opportunity to vote at KNSWB General Meetings

Councils

- Opportunity to list relevant job vacancies on KNSWB website and newsletter
- \$75 per day discount on the KNSWB environmental education service, EnviroMentors
- Corporate volunteering consultancy - providing tools and support for businesses looking to make a difference in their local area, with a tailored corporate volunteering package
- Expert consultancy advice and free initial teleconferencing consultation on strategic advice for litter reduction in Council's LGA (up to 90 minutes)
- Opportunity to vote at KNSWB General Meetings

Our Programs

ENVIROMENTORS

The country's leading mobile incursion-based environmental education program visits 40,000+ school students each year and reaches every corner of NSW with sustainability workshops.

TAKE THE PLEDGE

A campaign to raise awareness about personal responsibility in keeping our state clean and litter-free. We engage a critical mass of people through the act of pledging to 'Keep NSW Beautiful by not littering.'

KNSWB LITTER CONGRESS

The sole conference in Australia dedicated entirely to litter prevention and reduction, the annual Litter Congress gathers thought leaders in waste management and community behaviour change to establish best practice in tackling the litter problem.

COMMUNITY LITTER GRANTS

In collaboration with the NSW EPA we administer funding to community groups for litter reduction projects, providing the resources and expert advice that enable tailored, community-led solutions.

THE BLUE STAR SUSTAINABILITY AWARDS

A leading community and environmental awards program for regional and metropolitan NSW, recognising the efforts of people who protect and enhance their local environments.





THE RETURNED SERVICES LEAGUE

OF AUSTRALIA

New South Wales Branch Incorporated

"The Price of Liberty is Eternal Vigilance"

Correspondence to: 9 Mudal St, NYNGAN NSW 2825

Ph: 02 68 321 017 Fax: 02 68 322 035

President: E. Trothe

Hon Sec: P Giddy

9 Mudal Street

Nyngan 2825

30th May, 2015

Bogan Shire Council

P.O. Box 221

NYNGAN 2825

Dear Mayor and Councillors,

I am writing on behalf of the Nyngan Sub Branch of the Returned and Services League in response to the wish of Rear Admiral The Honourable Peter Sinclair on the occasion of his recent visit to Nyngan, that a plaque in memory of the Sea King Helicopter Shark 02 which was instrumental in ferrying so many Nyngan residents to safety during the 1990 flood.

We would hope, if you approve, that such a plaque would be placed in close proximity to our helicopter in Pangee Street, with Text on the fate of the helicopter and the names of those who perished in that tragic accident.

Yours sincerely

Peter Giddy

Hon. Secretary

2005 Nias Island Sea King crash

From Wikipedia, the free encyclopedia

The **2005 Nias Island Sea King crash** was the crash of a Royal Australian Navy (RAN) Westland WS-61 Sea King helicopter (tail number *N16-100*, call sign "Shark 02") of 817 Squadron RAN at approximately 4 pm (local time) on 2 April 2005 with 11 personnel on board. The accident occurred while "Shark 02" was making its approach to land on a sports field located near the village of Tuindrao in the region of Amandraya on the Indonesian island of Nias. "Shark 02" had been providing humanitarian support to the people of the earthquake-devastated region.

A Defence Board of Inquiry later found that the primary cause of the accident was due to a failure of the aircraft's flight control systems. This was as a result of a series of errors, and a general practice of poor maintenance on the aircraft.^[1]

Casualties

Nine personnel died in the accident, including six members of the RAN and three members of the Royal Australian Air Force.^{[2][3][1]}

- **Lieutenant Paul Kimlin** - Pilot and aircraft captain.
- **Lieutenant Jonathan King** - Co pilot
- **Lieutenant Matthew Goodall** - Tactical coordinator
- **Leading Seaman Scott Bennet** - Utility aircrewman
- **Squadron Leader Paul McCarthy** - RAAF Medical Officer
- **Lieutenant Matthew Davey** - RANR Medical Officer
- **Flight Lieutenant Lynne Rowbottom** - RAAF Nursing Officer
- **Petty Officer Stephen Slattery** - Navy Medical Assistant
- **Sergeant Wendy Jones** - RAAF Medical Assistant

Two personnel survived the crash: Navy Leading Seaman Shane Warburton, and Air Force Corporal Scott Nichols.^[4]

Ceremonies and National Service of Thanksgiving

2005 Nias Island Sea King crash



A Royal Australian Navy Sea King helicopter.

Accident summary

Date	2 April 2005
Site	Nias, Indonesia
Passengers	11
Crew	6
Injuries (non-fatal)	2
Fatalities	9
Survivors	2
Aircraft type	Westland Sea King
Operator	Royal Australian Navy
Registration	N16-100
Destination	Nias, Indonesia



The two crash survivors aboard a United States Navy MH-60S Seahawk, 5 April 2005.

[http://en.wikipedia.org/w/index.php?title=2005 Nias Island Sea King crash&printa...](http://en.wikipedia.org/w/index.php?title=2005_Nias_Island_Sea_King_crash&printa...) 22/05/2015

The arrival of the bodies in Australia on 5 April 2005 was marked by a ceremony at Sydney Airport. Families of the deceased were joined by the Governor-General of Australia, Major General Michael Jeffery, the President of Indonesia, Susilo Bambang Yudhoyono, Australian Prime Minister, John Howard, Chief of Defence Force, General Peter Cosgrove and the Chiefs of the Army, Navy and the Air Force.

Each of the deceased were honoured with Service funerals. A National Service of Thanksgiving for those killed in the crash of "Shark 02" was held on Friday, 15 April 2005 in the Great Hall of Australian Parliament House in Canberra. The service was attended by family members, friends and colleagues of all nine members killed, and by both survivors. The service was led by the Anglican Bishop to the Australian Defence Force, Tom Frame. Others who spoke at the service included: John Howard, Australian Prime Minister; Kim Beazley, Leader of the Opposition; and Imron Cotan, Indonesian Ambassador to Australia. Services were also held at the Australian Defence Force's headquarters in Canberra, and at other Service establishments across the country.



Many Nias locals, including Catholic religious, joined with Indonesian and Australian troops to honour the deceased in a ceremony held as their remains were loaded into an RAAF Hercules aircraft

Awards

The state visit of President of Indonesia, Susilo Bambang Yudhoyono, allowed him to honour the deceased by presenting and placing on the casket of each his country's highest honour, the Medal of Valour. The two survivors were awarded with the honour at a later time.

The Indonesian award highlighted a problem of awarding similar honours by the Australian Government, as the servicemen and women had been part of a humanitarian operation at the time of the incident, not a military one. This was overcome by changing the circumstances for the award of the Humanitarian Overseas Service Medal, so that all who served in the Indonesian humanitarian mission would be eligible, including the nine deceased and two survivors.

On 17 March 2008, the actions of one of the survivors, former Leading Seaman Warburton, were recognised with Australia's second highest bravery award, the Star of Courage. The Minister for Defence, the Hon. Joel Fitzgibbon MP, said that Shane Warburton's actions in saving a colleague while facing immense personal danger was a significant act of heroism worthy of such recognition. The Minister said his selfless act was particularly noteworthy given he himself was seriously injured in the accident.^[5]

On 26 May 2009, four Indonesian men – Benar Giawa, Adiziduhu Harefa, Motani Harefa and Seti Eli Ndruru – were awarded the Bravery Medal at the Australian Embassy in Jakarta, for their role in rescuing the survivors of "Shark 02". Together, they carried the men to safety away from the crash site, made the Australians comfortable and provided first aid.^{[6][7]}

Board of Inquiry

http://en.wikipedia.org/w/index.php?title=2005_Nias_Island_Sea_King_crash&printa... 22/05/2015

PO.Box 53

Nyngan. 2825

1/6/2015

The General Manager

Bogan Shire Council

Nyngan.2825

BOGAN SHIRE COUNCIL	
FILE	R/N
03 JUN 2015	
ASSIGNEE	

Dear Derek,

Re. Submission for Council Budget 2015-2016

I have, as you would know, been giving thought to a way to promote the Image pf Nyngan and the Bogan Shire in a way that would appeal to the Australian Population that does not appear to denigrate our Local Citizenry.

You would be aware that the Parkes Council has a quite successful festival around Elvis Presley. You would also be aware that Trundle has what is apparently a successful promotion of the ABBA group.

I know that Tamworth has the title of Country Music Capital but it is for the whole of the Country Music Community.

My proposal is to resurrect the Silver Kangaroo Festival, which ran here for many years, and have as the feature of a statue, as well as or instead of a Bogan, in the person of Tex Morton.

He was well recognised across Australia as the first and best Country Australian Ballader our nation has seen.

His figure, I contend would be more recognisable, as a National Landmark. As well such a festival could become an annual item run possibly about the time of the August EXPO.

Councillor Greg Deacon would have personal ties that could help to advance such a project.

Please give it some thought and have Council even put aside money in this years Budget to advance the idea as one very worthy of the promotion of Nyngan as the Gateway to the Outback which is exemplified in many of the Songs and Ballads performed by Tex.

Council has asked for ideas and I submit this as a really viable suggestion for consideration.

Yours faithfully,



Keith White

1/6/2015

BOGAN SHIRE COUNCIL	
FILE	R/N
03 JUN 2015	
ASSIGNEE	

P.O.Box 53

Nyngan .2825

The General Manager

Bogan Shire Council

Nyngan. 2825

Dear Derek,

Re. Submission for Council Budget 2015-2016

Please thank the Council for the Cover over the Chinese Cemetery Burner.

Would you ask for the Council to allocate a sum of money in the next years budget to finally complete the work by relocation of the headstones, repair and lime coating of the burner, installation of suitable fencing and fill the fenced area with crushed gravel to give it a look of dignity.

To complete the job provide a suitable Brass information Plaque with wording the same as or similar to my earlier submission to give recognition of this small part of Nyngans Genuine History.

I would request that Council make an allocation of approx \$12,000.

Yours Faithfully,

Keith White
Keith White 1/6/2015



1924 Garford Restoration

Committee

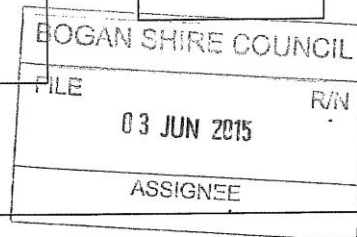
Nyngan Historical Society

P.O.Box 53

Nyngan 2825

Our Ambition

From **This** To **This**



The General Manager

Bogan Shire Council

Nyngan, 2825

Dear Sir,

Re. Submission for Council Budget 2014-2015

The Society is keen to advance the restoration of the Garford to have it in similar condition as those in Trangie and Tottenham where the community and Councils have seen fit to display something of the past history of these appliances were used in their towns.

The Nyngan Historical Society makes a submission for Council to provide an amount so that we can make submissions to those bodies who have grants available that match what the applicants already have in hand.

Might it be too much to ask that a request for \$10,000 would help greatly.

Yours Faithfully,

KW White
Keith White

Cordinator.

1/6/2015

Our ref: R13/0029 Out-23649

27 May 2015

Cr Ray Donald
Mayor
Bogan Shire Council
PO Box 198
NYNGAN NSW 2825


Dear Cr Donald

I write regarding a resolution from the 2014 LGNSW Conference sponsored by your council.

The resolution read as follows:

74 - Bogan Shire Council Revenue from Renewable Energy Generation Facilities
That the NSW Government supports urgent legislative amendments that create a new rating category for land used for the generation of renewable energy to provide councils with a more equitable share of revenue from this industry.

I made representations to the appropriate Ministers following the Conference.

The Hon Paul Toole, the Minister for Local Government, responded as follows:

"I can advise that the NSW Government response to the Independent Panel noted the issues raised by the Panel in relation to the equity of the current rating system and announced it would commission IPART to conduct a rating review to reflect these issues."

If you wish to pursue this matter further please do not hesitate to contact Noel Baum, Director – Policy, on 9242 4014 or noel.baum@lgnsw.org.au.

Yours sincerely



Cr Keith Rhoades AFSM
President

Ngaire Booth,
5 Minore Street,
Nyngan, NSW, 2825.

Bogan Shire Council,
P O Box 221
Nyngan, NSW, 2825.

June 5th 2015.

BOGAN SHIRE COUNCIL		
FILE	10 JUN 2015	R/N
ASSIGNEE:		

To be read at the next meeting of the Shire Council.

Dear Bogan Shire Council.

Recently (June 3rd) I returned home from school (between 4.30pm and 5pm) to find a large, muscular, brindle dog in the rear fenced section of my garden. The dog had torn apart and eaten one of my pet chickens. I attempted to chase the dog from the garden but it wouldn't leave. Eventually I had to ask my neighbour for help as the huge beast had begun growling at me, it was a very upsetting and frightening experience.

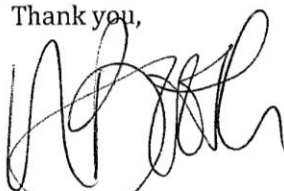
When I posted a warning on social media that such a large, dangerous dog was loose I was appalled at the plethora of responses from people reporting similarly scary encounters with wandering, aggressive dogs.

I understand that, the next day, the ranger followed the dog to its owners' home and explained the importance of keeping it confined. Sadly this did not occur and on Monday 8th I was able to take a photograph of the dog outside the B.P. Petrol Station on the highway near the truck-stop at 4.02pm after it had been scavenging in the rubbish bins there.

While I understand that this is a country town and as such dogs are a part of working life I seriously wonder at the number of dogs, mostly collarless so without identification, that are free to intimidate Nyngan inhabitants.

Could Council please consider a timely sweep of all dogs in town to ensure that the owners are maintaining safe enclosures, registering and controlling their dogs?

Thank you,



Ngaire Booth
Teacher
Nyngan High School

Ray Donald, Mayor of Nyngan,
Councillors of Bogan Shire
P.O Box 221
Nyngan NSW 2825

BOGAN SHIRE COUNCIL	
FILE	R/N
10 JUN 2015	
ASSIGNEE	



Health
Western NSW
Local Health District

Dear Mr Donald & Councillors,

I am writing to you about the interviews on local radio you have been having relating to the dialysis issues that are affecting our local members.

Your responses to quick questions regarding lack of services in Nyngan being caused by lack of staff is, we feel, telling the community this is a hospital problem, this in fact, is not true.

The Health Council has and is actively seeking to put Nyngan at the top of the list for a dialysis unit, staff numbers will ultimately be determined by the size of the unit we get.

We feel your answers may cause undue anxiety for our local residents who are, or about to start treatment, their families and to the larger extent diminish the work we are trying to do to bring this issue to a needed conclusion.

Dialysis patients no matter where they are, are made fully aware of the possibilities of what could happen after dialysis, and this is something they deal with as part of their treatment. This is not due to distance. It is just another thing that patients must think about. Kidney Disease like many others affects so many parts of a patient's everyday life, being told they are forgotten only adds to their anxiety and frustration with their disease.

They are not forgotten, the Health Council and the Nyngan Health Service are actively pursuing all avenues to help the patients trying to access dialysis closer to home as expeditiously as possible.

Please consider this, when reporting on very sensitive subjects as people need the positives.

Thankyou for your time,

Lesley Ryan

Chairperson Nyngan Health Council

On behalf of Nyngan Health Council

Western NSW Local Health District
ABN 50629556404
Nyngan Health Service
PO Box 96
NYNGAN NSW 2825
ph (02) 68351 700
Fax (02) 68322 015

Media Release



Health
Western NSW
Local Health District

April 10, 2015

DRAFT Nyngan Health Council supports local dialysis service

The Nyngan Health Council is working with the Western NSW Local Health District to review dialysis services in the town.

"The Health Council has been concerned about recent reports in the community about a lack of renal dialysis service in Nyngan but wants to reassure the community that the Health Council has been working with the Local Health District to assess the capacity for future services.

"The District recognises that due to growth in the need for renal services that Nyngan could potentially become a satellite service providing outreach to the surrounding community," said Nyngan Health Service Manager, Jenny Griffiths.

"There is a lot to be done before a service can be developed including sourcing of funding and planning but there is acknowledgement of the need to assess a future service further," she said.

"There has been recognition by the LHD that as it currently operates there is no room for expansion of the existing service. The District's Corporate Services Director visited Nyngan recently to review the site," said Ms Griffiths.

"The Nyngan Health Council has been very involved in the review process so far and is focused on continuing to working with the District to ensure that the most appropriate future renal dialysis service is delivered, said Leslie Ryan Nyngan Health Council Chair.

"It's not as simple as employing additional staff as that will not fix the issue, Leslie said.

"The needs of local dialysis patients are very important to the Health Council and we are actively seeking to put Nyngan at the top of the list in the LHD's Renal plan for a dialysis unit," Leslie said

"The Health Council wants to see a long-term and sustainable solution identified that will serve the needs of the Nyngan and surrounding community for years to come."

Our Health District



www.wnswlhd.health.nsw.gov.au

From: Cancer Council NSW [mailto:abmt@nswcc.org.au]
Sent: Thursday, 11 June 2015 5:53 PM
To: Donna Pampa
Subject: Thank you for your support of Australia's Biggest Morning Tea

**AUSTRALIA'S
BIGGEST
MORNING
TEA**

Dear Donna,

On behalf of the team at Cancer Council NSW I would like to extend a heartfelt thanks for being part of Australia's Biggest Morning Tea and raising \$135.00.

Without people like you Cancer Council NSW would be unable to deliver the research funding, support services and prevention programs that will one day eliminate the devastation that a cancer diagnosis can bring.

Each year, Cancer Council NSW provides close to \$15 million to support research across Australia. Thanks to research into cancer prevention, treatment and management, more than 61,000 cancer deaths were averted between 1987 and 2007; this simply could not happen without your support. For more information on how we're helping your community please visit our website www.cancercouncil.com.au or call us on 13 11 20.

Bringing people together for a good cause is an inspiring thing to do and your efforts in hosting an Australia's Biggest Morning Tea will no doubt motivate others to take part in the future ? every cup really does count in the fight against cancer.

We look forward to you joining us for Australia's Biggest Morning Tea next year!

Yours sincerely,



Vibeke Burke
Event Marketing Manager
Australia's Biggest Morning Tea NSW

1162283

THANK YOU

**FOR HOSTING
A BIGGEST
MORNING TEA**



**WE COULDN'T DO
IT WITHOUT YOU**

Your amazing contribution for Australia's Biggest Morning Tea will help Cancer Council fund more research, prevention and support programs. Together, we will beat cancer.

Bogan Shire Council

biggestmorningtea.com.au



**Cancer
Council**

**Australia's
Biggest
Morning
Tea**



**Grants and Funding to the Ordinary Meeting
of Bogan Shire Council held on 25 June 2015**

GRANTS AND FUNDING

LG Weekly 20/15 – 22 May 2015

Cr Pat Dixon Training Support Program

LGNSW is calling for applications from Aboriginal or Torres Strait Island Local Government Councillors or community development / liaison workers to undertake short courses at the University of Technology Sydney (UTS) or LGNSW Learning Solutions during the next six months.

Round Three Community Recycling Centre Grants Now Open

The NSW Environment Protection Authority (EPA) and the Environment Trust have announced grants of up to \$250,000 to fund Councils and other organisation to set up community recycling centres for household problem waste.

LG Weekly 22/15 – 5 June 2015

Building Resilience to Climate Change Grants

Round two of the Building Resilience to Climate Change program is now open for funding applications.

Grants for Innovative Problem Waste Solutions

The NSW Environment Protection Authority and the NSW Environmental Trust have announced grants of up to \$1 million for innovative projects to tackle the management of priority waste problems in NSW.

Funding for Legal Need Projects

The Law and Justice Foundation of NSW is offering grants of up to \$50,000 for community programs designed to improve access to justice.

LG Weekly 23/15 – 12 June 2015

Food Relief Grants Now Available

The NSW Environment Protection Authority and Environmental Trust are hosting a one-day information session called Loving Food, for organisations that recover food for relief purposes, and want to know how to apply for food waste grants.

